




**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020  
TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE  
FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS   
SUBJECT: ATHLETICS COST ALLOCATION PLAN FISCAL YEAR 2020-21

The Athletics Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$139,744 is due to the University from Athletics for fiscal year 2020-21 as compared to \$133,150 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Stephanie Shrieve-Hawkins, Director, Athletics
- Derek Trang, Manager, Financial & Business Operations, Office of the President & Athletics

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The Athletics Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
  
55B8D68471AA4B5...

01/06/2021 | 11:15 AM PST  
Date \_\_\_\_\_

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.Athletics  
ES/JK/NG



**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020

TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE

FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS



SUBJECT: CAMPUS RECREATION – COST ALLOCATION PLAN FISCAL YEAR 2020-21

The Campus Recreation Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$215,505 is due to the University from the Campus Recreation for fiscal year 2020-21 as compared to \$199,876 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Beth Hellwig, Interim Vice President, SAEM
- Pam Su, Interim Associate Dean of Students, Student Affairs
- Ryan Patrick Fetzer, Interim Director, Campus Recreation
- Mirel Tikkanen, Senior Budget Officer

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The Campus Recreation Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:

*Jeff Wilson*

56B8D68471AA4B6...

Jeff Wilson

Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

01/06/2021 | 11:15 AM PST

Date \_\_\_\_\_

Filename: CAP\_FY\_2020-21.Campus\_Rec  
ES/JK/NG



BUDGET  
ADMINISTRATION  
& OPERATIONS

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DEMCEMBER 22, 2020  
TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE  
FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS  
SUBJECT: STUDENT HEALTH SERVICES AND COUNSELING & PSYCHOLOGICAL SERVICES –  
COST ALLOCATION PLAN FISCAL YEAR 2020-21



The Student Health Services and Counseling & Psychological Services (SHSCPS) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$603,948 is due to the University from SHSCPS for fiscal year 2020-21 as compared to \$608,282 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Beth Hellwig, Interim Vice President, SAEM
- Eugene Chelberg, Associate Vice President for Student Affairs, SAEM
- Roger Elrod, Medical Director, Student Health Services
- Stephen Chen, Director, Counseling & Psychological Services Center
- Mirel Tikkanen, Senior Budget Officer

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The SHSCPS Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
*Jeff Wilson*  
55B8D68471AA4B5... Date 01/06/2021 | 11:15 AM PST  
Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.SHSCPS  
ES/JK/NG



BUDGET  
ADMINISTRATION  
& OPERATIONS

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020

TO: JEFF WILSON, INTERIM VICE PRESIDENT & CFO  
ADMINISTRATION & FINANCE

FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS



SUBJECT: COLLEGE OF EXTENDED LEARNING –  
COST ALLOCATION PLAN FISCAL YEAR 2020-21

The revised College of Extended Learning (CEL) Cost Allocation Plan (CAP) for Fiscal Year 2020-21 is submitted for your review and approval. Requirements of the CAP are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$396,315 is due to the University from CEL for Fiscal Year 2020-21 as compared to \$398,950 in Fiscal Year 2019-20.

Your signature below will address the requirement that each CAP be approved annually. Upon your approval of the CAP, we will provide a copy of the approval to the following individuals:

- Alex Hwu, AVP/Dean, CEL
- Dwayne Banks, Vice Provost, Academic Resources
- Elaine Feng, Finance Director, CEL

Any questions regarding the CAP analysis and final determination can be directed to Budget Administration & Operations.

The revised College of Extended Learning Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
*Jeff Wilson*  
55B8D68471AA4B5...

01/06/2021 | 11:15 AM PST  
Date \_\_\_\_\_

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.CEL  
ES/JK/NG



BUDGET  
ADMINISTRATION  
& OPERATIONS

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020  
TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE  
FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS  
SUBJECT: HOUSING, DINING & CONFERENCE SERVICES –  
COST ALLOCATION PLAN FISCAL YEAR 2020-21

DS  
ES

The Housing, Dining & Conference Services (HDCS) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis previously indicated that \$548,323 is due to the University from HD&CS for fiscal year 2020-21 as compared to \$552,323 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Jeny Patino, Executive Director - Housing, Dining & Conference Services

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The HDCS Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
Jeff Wilson  
55B8D68471AA4B5...

01/06/2021 | 11:15 AM PST

Date \_\_\_\_\_

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.HDCS  
ES/JK/NG



BUDGET ADMINISTRATION & OPERATIONS

1600 Holloway Avenue
San Francisco, CA 94132

Main (415) 338-1463
Fax (415) 338-7186
Website budget.sfsu.edu
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020
TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO
ADMINISTRATION & FINANCE
FROM: ELENA STOIAN, EXECUTIVE DIRECTOR
BUDGET ADMINISTRATION & OPERATIONS
SUBJECT: SAN FRANCISCO STATE UNIVERSITY CHILDREN'S CAMPUS -
COST ALLOCATION PLAN FISCAL YEAR 2020-21

DS
ES

The San Francisco State University Children's Campus (Children's Campus) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$82,277 is due to the University from Children's Campus for fiscal year 2020-21 as compared to \$75,184 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Beth Hellwig, Interim Vice President, SAEM
Eugene Chelberg, Associate Vice President for Student Affairs, SAEM
Allison Guerra, Interim Director, Children's Campus
Mirel Tikkanen, Senior Budget Officer

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The Children's Campus Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:
Jeff Wilson
55B3D68471AA4B5...

Date 01/06/2021 | 11:15 AM PST

Interim Vice President & Chief Financial Officer (CFO),
Administration & Finance

Filename: CAP\_FY\_2020-21.Childrens\_Campus
ES/JK/NG





**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020

TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE

FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS

SUBJECT: SAN FRANCISCO STATE UNIVERSITY PARKING AND TRANSPORTATION –  
COST ALLOCATION PLAN FISCAL YEAR 2020-21

The San Francisco State University Parking and Transportation (Parking & Transportation) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$114,039 is due to the University from Parking & Transportation for fiscal year 2020-21 as compared to \$122,979 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Joy A. Manaois, Director of Operations & Finance, Division of Campus Safety
- Reggie Parson, Interim Assistant VP for Campus Safety & Chief of Police, UPD

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The Parking & Transportation Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
*Jeff Wilson*  
55B8D68471AA4B5

01/06/2021 | 11:15 AM PST

Date \_\_\_\_\_

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.Pkg\_and\_Trans  
ES/JK/NG




**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020

TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE

FROM: ELENA STOIAN, EXECUTIVE DIRECTOR   
BUDGET ADMINISTRATION & OPERATIONS

SUBJECT: ASSOCIATED STUDENT, INC. (ASI) AND STUDENT CENTER (CCSC)  
COST ALLOCATION PLAN FISCAL YEAR 2020-21

The Associated Student, Inc. (ASI) and Student Center (CCSC) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

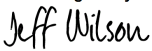
Our analysis indicated that \$74,734 is due to the University from the ASI/CCSC for fiscal year 2020-21 as compared to \$69,722 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Beth Hellwig, Interim Vice President, SAEM
- Tonee Sherrill, Executive Director, CCSC

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The Associated Student, Inc. (ASI) and Student Center (CCSC) Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
  
55B8D68471AA4B5... Date 01/06/2021 | 11:15 AM PST

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21\_ASI\_and\_CCSC  
ES/JK/NG





**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020

TO: JEFF WILSON, INTERIM VICE PRESIDENT AND CFO  
ADMINISTRATION & FINANCE

FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS

DS  
ES

SUBJECT: SAN FRANCISCO STATE FOUNDATION – COST ALLOCATION PLAN FISCAL YEAR 2020-21

The San Francisco State Foundation Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$21,439 is due to the University from the San Francisco State Foundation for fiscal year 2020-21 as compared to \$19,846 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Venesia Thompson, President, SF State Foundation
- Vicky Lee, Director of Finance, SF State Foundation

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The San Francisco State Foundation Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:  
*Jeff Wilson*  
55B8D68471AA4B5...

Date 01/13/2021 | 12:02 PM PST

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Filename: CAP\_FY\_2020-21.Foundation  
ES/JK/NG



**BUDGET  
ADMINISTRATION  
& OPERATIONS**

1600 Holloway Avenue  
San Francisco, CA 94132

Main (415) 338-1463  
Fax (415) 338-7186  
Website budget.sfsu.edu  
Email budget@sfsu.edu

DATE: DECEMBER 22, 2020  
TO: JEFF WILSON, INTERIM CFO AND VICE PRESIDENT  
ADMINISTRATION & FINANCE  
FROM: ELENA STOIAN, EXECUTIVE DIRECTOR  
BUDGET ADMINISTRATION & OPERATIONS  
SUBJECT: SAN FRANCISCO STATE UNIVERSITY CORPORATION –  
COST ALLOCATION PLAN FISCAL YEAR 2020-21

DS  
ES

The San Francisco State University Corporation (UCorp) Cost Allocation Plan for fiscal year 2020-21 is attached for your review and approval. Requirements of the Cost Allocation Plan are set forth in CSU Policy 3552.01. It is required that the campus CFO, or designee, annually approve and ensure implementation of a documented cost allocation/reimbursement plan. The Budget office performed the annual analysis of the SF State auxiliaries and other self-supporting units to determine the required reimbursement amount, if any, to the University.

Our analysis indicated that \$134,831 is due to the University from the UCorp for fiscal year 2020-21 as compared to \$133,729 in fiscal year 2019-20.

Your signature below will address the requirement that each Cost Allocation Plan be approved annually. Upon your approval of the Cost Allocation Plan, we will provide a copy of the approval to the following individuals:

- Jason Porth, Vice President, University Enterprises
- Tammie Ridgell, Associate Vice President, Auxiliary Business Services

Any questions regarding the Cost Allocation Plan analysis and final determination can be directed to Budget Administration & Operations.

The San Francisco State University Corporation Cost Allocation Plan for FY 2020-21 is approved:

DocuSigned by:

Jeff Wilson

55B8D6B471AA4B5...

Jeff Wilson  
Interim Vice President & Chief Financial Officer (CFO),  
Administration & Finance

Date 01/06/2021 | 11:15 AM PST

Filename: CAP\_FY\_2020-21.UCorp  
ES/JK/NG