

# SAN FRANCISCO STATE UNIVERSITY



## THE FISCAL YEAR 2020 — 2021 BUDGET REPORT



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# FOREWORD

## **PURPOSE/USE OF THIS DOCUMENT**

This presentation of the San Francisco State University budget is prepared primarily for the campus community in the spirit of transparency. The report can be used to support grant applications, recruit senior administrators, and provide information in response to inquiries from the media, auditors, professional associations, accreditation teams, NCAA eligibility assessors, and compliance teams. The last page includes information for contacting the University Budget Administration and Operations office with your comments regarding this document's usefulness and any suggestions for its enhancement.

## **SCOPE OF INFORMATION**

This report reflects the Fiscal Year (FY) 2020-21 University budget information on July 1, 2020. After this date, changes to the University's Budget are reflected in the University FY20-21 revised budget and quarterly revenue and expenditure reports. The budget document provides details on the current fiscal year from an overall University perspective and more in-depth information specific to each division or service group.

## **BUDGET COMPARISON AND ANALYSIS**

While comparisons of the budget from one fiscal year to another are useful, it is essential to note that organizational and operational changes may impact the comparison of multi-year financial data. This report format provides some historical context for understanding the variances of spending against the prior year's plan and changes reflected in the current scenario. Detailed information regarding the history of organizational specific shifts may be necessary to draw accurate and meaningful conclusions. One additional fact to consider is the State of California's changing economic conditions.

## **DISTRIBUTION OF THIS DOCUMENT**

This report will be accessible on the University Budget Administration and Operations office web site, <http://budget.sfsu.edu/>.

# SAN FRANCISCO STATE UNIVERSITY BUDGETING AND PLANNING PROCESS



## SUMMARY

The budget is an essential annual planning document for SF State. It reflects adoptions, priorities, and tactics set forth as the result of strategic planning efforts. As needs and opportunities change over time, SF State's budget process allows reasonable flexibility for Cabinet business managers to adapt and optimize their activities during the year while still requiring university-wide financial planning and accountability.

SF State takes a prudent approach to projecting revenues given current uncertainties due to the external environment. Base increases to the operating budget are funded only through the reallocation of funds from the existing base budget or by state allocation's base increases. During the fiscal year, savings will result in one-time budget allocations to support qualitative improvements in academic programs and facilities consistent with its established priorities.

The budgeting strategy objective is to ensure a stable financial position for SF State; to prevent the extension of base operations beyond current revenue capacities; maximize the University's ability to respond to unfavorable variances throughout the year. The University's budget process has permitted the administration, with significant assistance from the cabinets, to identify priorities and allow SF State to make the most of existing strengths or improve weaknesses in line with the campus strategic priorities.

The President and Cabinet Vice Presidents direct the resource allocation process, including creating the operating and capital budgets. The President reviews and approves the budget plan. The Budget Administration and Operation (BAO) office, in collaboration with Student Affairs Enrollment Management and Academic Resources, advises on enrollment, revenue and expenditure assumptions, budget considerations, university-wide priorities relative to resource allocations, and institutional policies relating to finances.

The budget assumptions are developed and included in the Budget Manual posted on the webpage<sup>1</sup>.

During this fiscal year and combined with a worldwide pandemic BAO office redesigned an enhanced budgeting process, SF State has fully implemented campus-wide a cloud-based application called Planning Budgetary Cloud Solution (PBCS), which eliminates the use of excel spreadsheets and improves the process for forecasting and budgeting

The campus budget process begins in January of each year. Each unit develops or refines its budget for the upcoming fiscal year. Self-supports build business plans that include an annual budget plan and projected goals for four future fiscal years. In FY2020-21, the self-support multi-year plan was temporarily eliminated due to financial uncertainties. The focus is on the budget for the upcoming fiscal year, as this is the only budget approved by the Board of Trustees in June of each year.

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<sup>1</sup> [SFSU Budget Manual](#)



In May, the President's Cabinet and Chief Financial Officer review the cabinets' budget request. The review includes several meetings with the cabinets, including different scenarios taken into consideration. The Budget Administration & Operations office will process any decision of adjustments for further consolidation and issuance of the allocation memos.

The Vice Presidents have great latitude in reallocating funds within their areas of responsibility. In addition to unrestricted available operating allocations, many units have other revenue sources, such as campus fees, lottery, gifts, grants, and sponsored research.

## **BUDGETING AT THE CABINET-LEVEL**

Budgeting at the Cabinet-level is a decentralized process with each unit responsible for building their budget. Inputs to the process are the central administration's allocation letter, which includes the assumptions and initial allocation amount and various other data collected at the cabinet-level. The individual Cabinet budgets are aggregated later by the BAO office to produce the overall University budget taken to the President for approval.

For the most part, the Cabinet business managers are responsible for the unit's budget. The level of staff involvement varies across the Cabinets; however, the deans and department heads are responsible for developing and coordinating the budget process at their unit level.

The University-Wide Cabinet budget process is managed centrally and includes the following line items: benefits, utilities, risk (this expense category consists of the worker's compensation pool, property and auto insurance, industrial and non-industrial disability leave, and Athletic Injury Medical Expense (AIME) insurance), financial aid, and any strategic economic initiatives that fall in the capital strategic planning, deferred maintenance program, and academic program development.

The budget and planning process itself varies to some extent among the units: Associated Students, UCorp, and Foundation are funded by their resources, making their budget-setting approach different from the budgeting process conferred above.

The BAO office reviews the adjusted, based on the President's cabinet instructions, budget request reports for each unit, and conducts a thorough analysis of all budget mechanisms. This analysis includes supporting documents provided by the respective departments. As necessary, the BAO staff work with the business managers of the units to resolve any matters. Each division is reviewing the allocation for accuracy. The other budget elements are analyzed to determine if each unit appropriately applied the assumptions provided earlier in the process and to explain any variances. As an overall check, the BAO office compares the current year's forecast and trends with the prior year's adopted budget and actual spending. The office will analyze and variance over ten percent. This comparison helps to determine the reasonableness of the budget for the upcoming fiscal year and forecasts. This fiscal year's deficit that the campus was faced with was due to pandemic and low campus enrollment performance.

SF State's BAO office and the units make substantial effort to prepare the financial reviews. These reviews are critical to the successful development of the inclusive University consolidated operating budget.

## **CAPITAL FUNDING PROCESS**

SF State's Annual Capital Plan includes new construction projects, renovations to existing buildings, deferred maintenance and repairs, real estate and equipment leasing, and strategic property purchases. The Capital Plan is detailed in the capital improvement process and includes projections for the next five years. The BAO office and the cabinets work with each of the colleges/departments to determine the college's budget and priorities for capital improvements and space expansion. This process is part of the capital call cycle issued by Capital Planning each February-March. Each college/departments presents a list of anticipated capital projects, the justification for each project, and how each project supports its and the University's strategic priorities.

Several central administrative offices (including Capital Planning, BAO, and Fiscal) frequently communicate about capital projects and capital planning. They worked with the Provost, CFO, the deans, and relevant department heads to develop information, cost estimates, and decision-making alternatives for these projects. The President approves all capital projects greater than \$709K for final authorization.

## COLLABORATIVE INPUT TO BUDGET PLANNING<sup>2</sup>



Engaging the campus community is an essential part of planning the University's Budget. Many opportunities for input into the development of the FY 2020-21 budget existed. These included several university-wide Town Hall budget forums hosted by the CFO, VP of Administration & Finance and Provost, presentations to the Academic Senate, and University Budget Committee. Finance & Administration officials also met multiple times with deans, vice presidents, faculty and staff, and representatives from the Student Government Association.

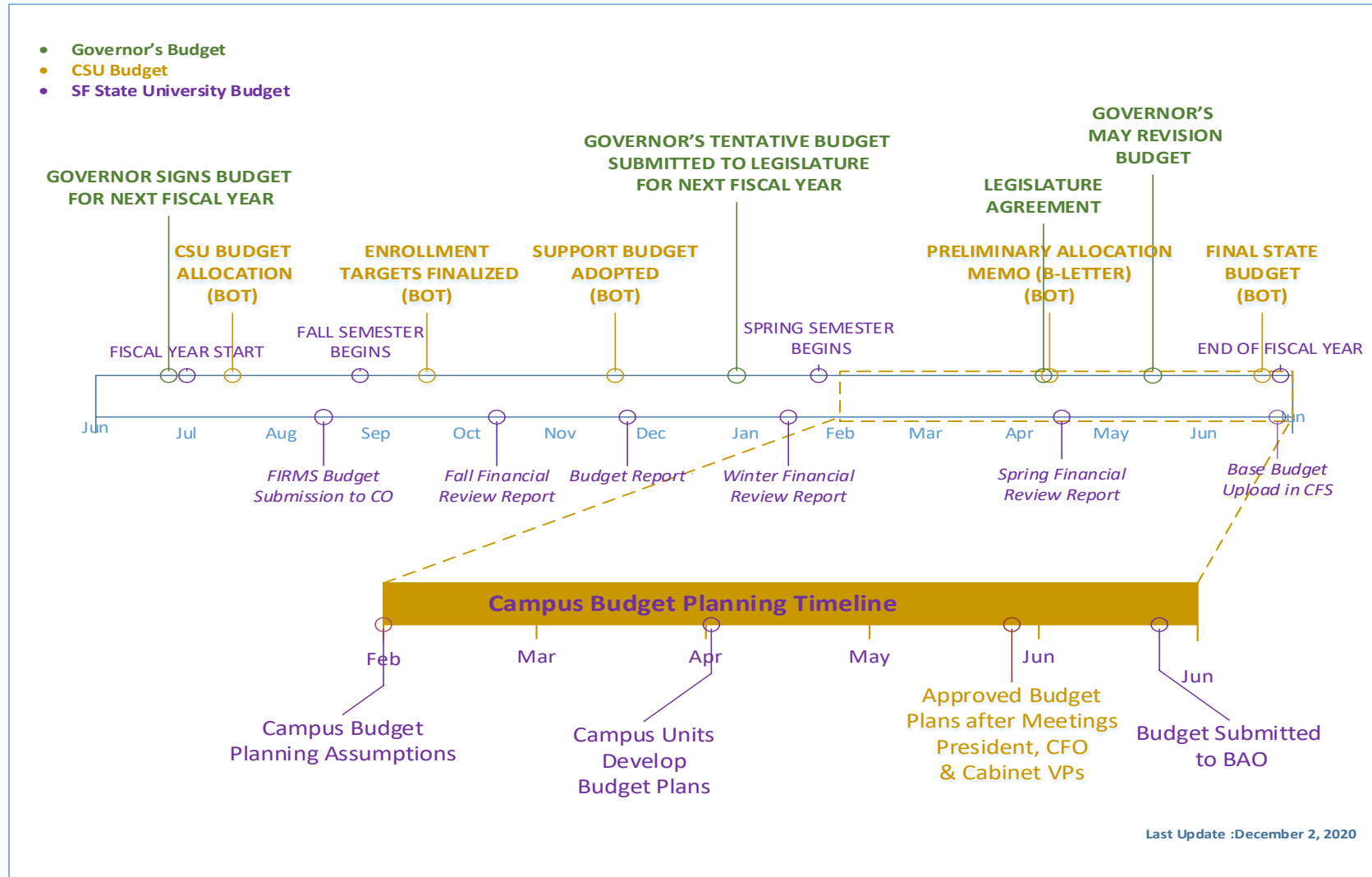
Development of the FY2020-21 operating Budget also included a vast engagement of all campus constituents from the business managers to the college deans, AVP's, VP's, and the President's cabinet. The primary goal was to continue the effort that started a year ago, improve the campus budget cycle in adjusting the units' base budgets, and addressing the pandemic financial impact.

This representative group of academic leaders, staff, and students met multiple times between March and July to review, discuss, and advise the President and CFO about strategically allocating limited resources. These meetings provided valuable feedback. While decision-making rests with the President, the FY 2020-21 operating budget reflects campus constituents' input in no small measure.

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<sup>2</sup> Acronym Definitions: AS: Associated Students; BOT: Board of Trustees

## SF STATE BUDGET CALENDAR



## CONSOLIDATED OPERATING BUDGET

This year's Budget Plan is nothing like any other in SF State University's history.

The pandemic crisis has created an unprecedented level of uncertainty around our finances and has made the development of this budget very challenging. Nonetheless, campus leadership has given considerable thought to the priorities and assumptions behind the proposed budget. By certainty, this Budget Plan is less detailed and far more tentative in its development than is our typical annual practice.

The Consolidated Operating Budgets projects a deficit of \$47 million on \$508 million of revenues and operating transfers, \$555 million in expenditures. We anticipate revenue to decrease over the projected FY 2019/20 budget. The deficit is the result, principally, of a 10 percent reduction in state allocation and a 6.5 percent reduction in enrollment.

SF State receives revenue from multiple sources for its \$508 budget. Primary fund sources include funds allocated by the University (operating fund, mandatory campus fees, grants and contracts, and lottery funds), revenue generated by self-support programs (Housing, Parking, Student Health, CEL and Campus Recreation), and auxiliary organizations funds.

SF State's budgets are limited to the currently available funds and expended during the fiscal year. The budget reflects the estimated current funds (revenues and fund balances available for operations) and transfers to and from other funds groups. It does not include transactions accounted for in the no-current fund groups (i.e., plant, endowment, and student loans).

The University's financial statements are more comprehensive and include all assets, liabilities, revenues, and expenses of all fund groups and related entities.

### **GENERAL FUNDS (REOCCURRING)**

These are unrestricted funds that compose the majority of the budget. For management purposes, these funds are either undesignated or designated.

Undesignated General Funds: General funds are the primary source of instructional support and all other university significant functions. Undesignated general funds include student tuition and fees revenue, service assessments, state appropriations, and investment income.

Designated General Funds: These funds are earned and classified as unrestricted but directed to a particular college and departments for specific purposes. Designated general funds include such revenue as student fees (course and program fees).



## **AUXILIARY ENTERPRISE FUNDS (REOCCURRING)**

Self-support activities generate revenues by charging fees to students and others external to the institution (Foundation, UCorp, and ASI). These enterprises usually pay the University for central services through the cost allocation process (procurement, accounting, accounts payable, etc.). Auxiliary enterprises generate nineteen percent of the University's total revenues and include housing, parking, student health, children's campus, athletics, student center, and CEL. Self-support auxiliary units pay all their expenses and receive no taxpayer or tuition support.

## **RESTRICTED FUNDS (RECURRING)**

State University Grants account for five percent of the University's revenue and externally establish limitations and stipulations. Restricted funds generally include federal and state grants and contracts, endowment income, federal and state financial aid, and restricted gifts.

## **FUND BALANCES (NON-REOCCURRING)**

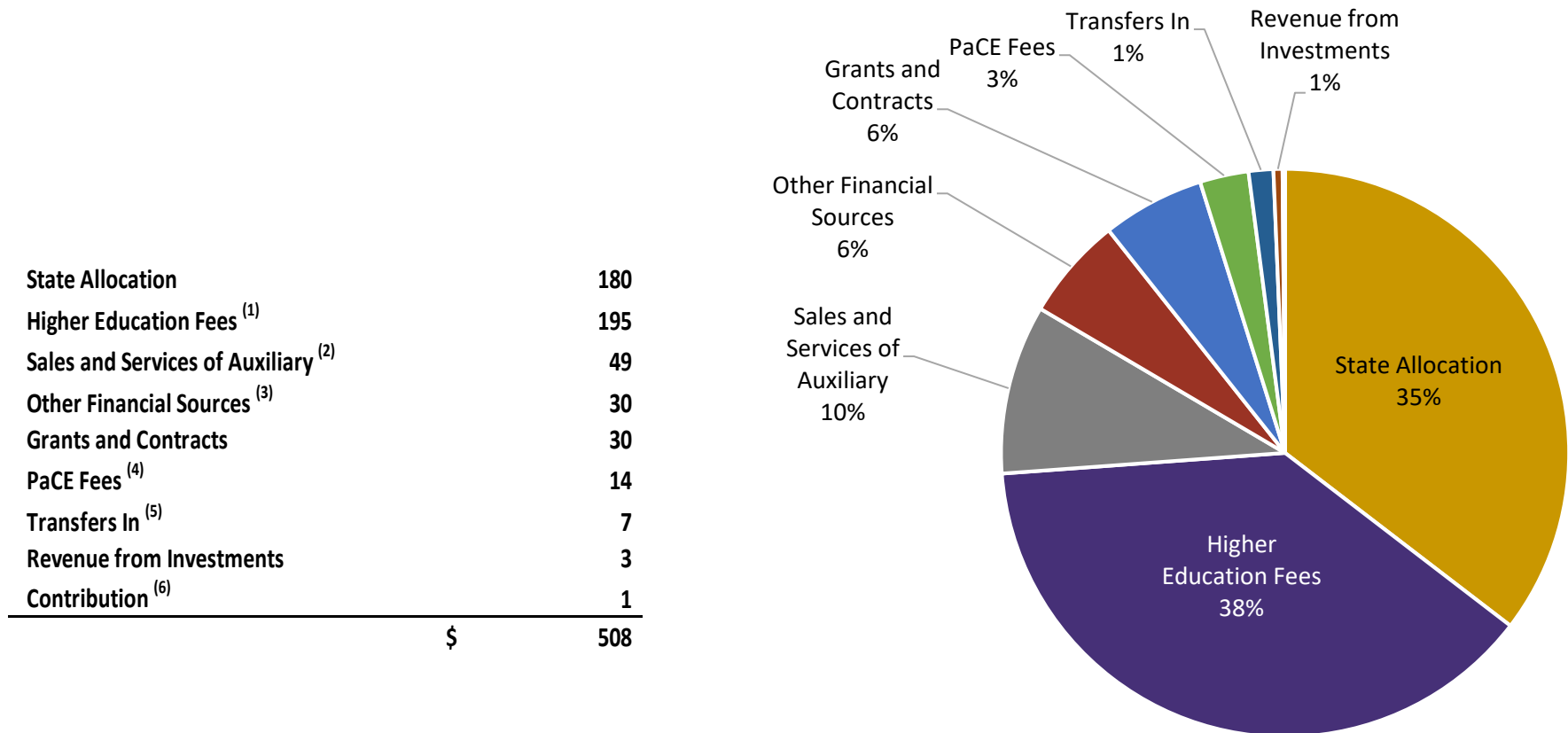
The accumulation of excess revenue and expenses from prior years (one-time). Why is it essential for the financial health of the University?

1. Fiscally responsible management practice
2. Secure funds for multi-year commitments in advance
3. Manage financial risk

A contingency fund is an essential element in a reasonable budget. Unanticipated revenue or expense changes can happen during the fiscal year. Without a designated reserve, the University would have to impose mid-year budget corrections. That would stress the University's ability and units to maintain a consistent instruction level and support students, faculty, and staff. The FY19-20 general fund budget includes twenty-two million in contingency, or reserve, funds. The reserve represents five percent of budgeted general fund expenditures.

## RECOMMENDED CURRENT FUNDS CONSOLIDATED FY 2020-21 REVENUE BUDGET (BY REVENUE ACCOUNT CATEGORY) <sup>3</sup>

(In millions)



<sup>(1)</sup> Higher Education Fees, State University Fee, Non-Resident Fee, Student Health Fee, IRA Fee & Mandatory Based Fee

<sup>(2)</sup> Associated Students, Campus Recreation, Housing, Parking, U Corp, Children's Campus

<sup>(3)</sup> Other Financial Sources, Cost Recovery Cost Allocation, IDC, Misc Fee from various Self Supports

<sup>(4)</sup> College Extended Learning

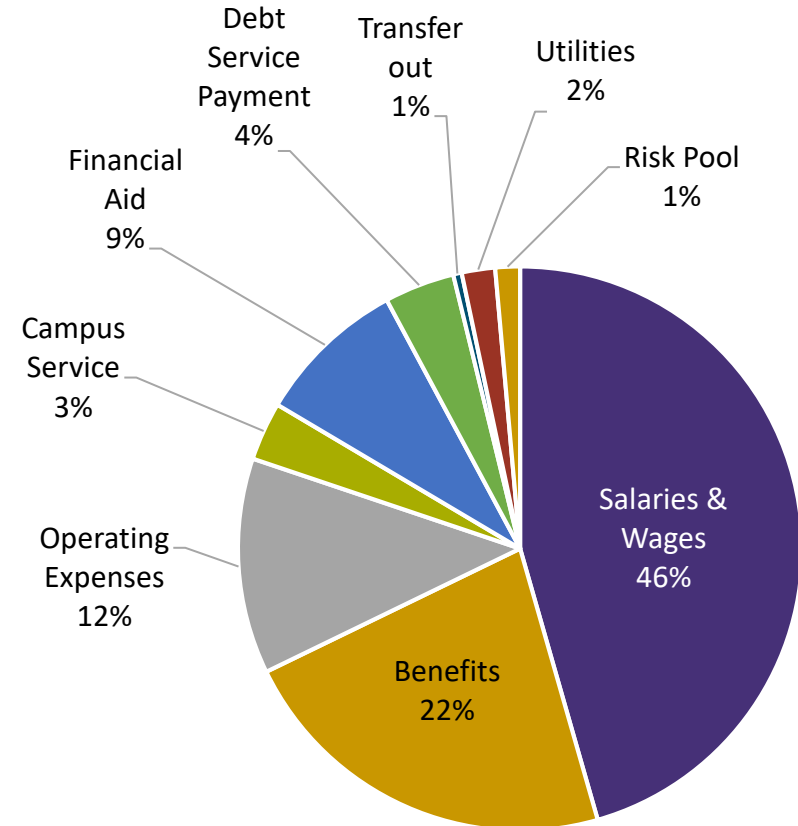
<sup>(5)</sup> Transfers In: Cost Recovery from IDC, Residential Life & Lottery Fund

<sup>(6)</sup> Fundraising and donations

## SUMMARY BUDGET EXPENDITURE BY NATURAL CLASSIFICATION, FY 2020-21

(In millions)

<b>Salaries &amp; Wages</b>	<b>253</b>
<b>Benefits</b>	<b>123</b>
<b>Operating Expenses</b>	<b>69</b>
<b>Campus Service</b>	<b>19</b>
<b>Financial Aid</b>	<b>48</b>
<b>Debt Service Payment</b>	<b>22</b>
<b>Transfer out</b>	<b>3</b>
<b>Utilities</b>	<b>11</b>
<b>Risk Pool</b>	<b>8</b>
	<b>\$ 555</b>



## EXPENDITURES BUDGET BY CABINET, FY 2020-21 <sup>4</sup>

(In Thousands)

in thousands	Academic Affairs	Administration & Finance	Office of the President	Enrollment Mgmt.	Student Affairs & Enroll Mgmt.	University Advancement	University Enterprise	University Wide	Campus Auxiliaries	Total University	Percentage
Salaries & Wages	170,263	37,370	3,429	6,668	22,521	5,007	2,200	-1,302	6,617	252,773	46%
Benefits	79,665	22,084	1,834	3,740	10,479	2,708	1,195	-284	1,987	123,409	22%
Operating Expenses	27,208	23,137	1,549	855	8,497	568	1,502	24	5,210	68,549	12%
Campus Services	3,036	12,243	239	28	2,984	27	47			18,603	3%
Debt Service Payment		15,947			3,701			2,670		22,318	4%
Risk Pool	16	151	13	0	168			7,500		7,847	1%
Utilities		5,196			2			5,406		10,603	2%
Financial Aid	200		760					46,998		47,958	9%
Transfer out	338	1,667			700					2,705	0%
<b>Total All Funds</b>	<b>\$280,725</b>	<b>\$117,794</b>	<b>\$7,824</b>	<b>\$11,292</b>	<b>\$49,051</b>	<b>\$8,310</b>	<b>\$4,942</b>	<b>\$61,013</b>	<b>\$13,814</b>	<b>\$554,765</b>	<b>100%</b>

<sup>4</sup> Totals may be slightly affected by rounding.

## EXPENDITURES BY UNIT AND TYPE, FY 2020-21

(In Thousands)

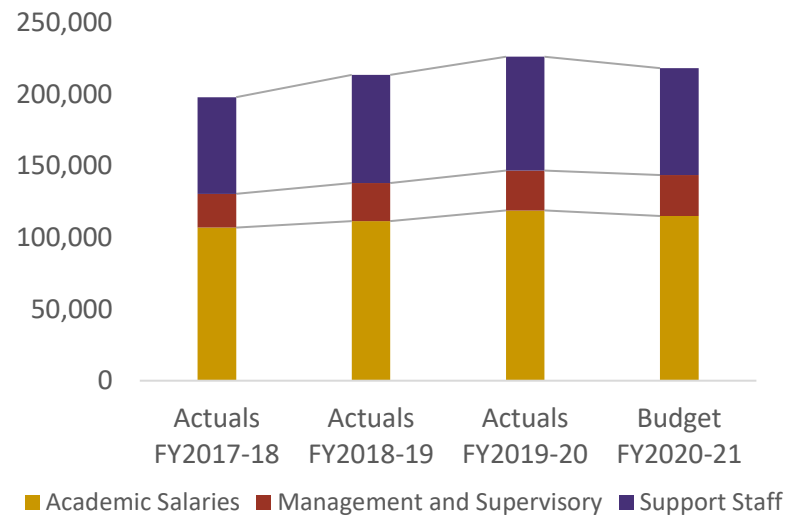
	Academic Affairs	Administration & Finance	Office of the President	Enrollment Mgmt.	Student Affairs & Enroll Mgmt.	University Advancement	University Enterprise	University Wide	Campus Auxiliaries	Total University	Percentage
Operating Fund											
Salaries	151,010	27,272	2,693	6,511	10,891	5,007	2,127	-1,302		204,209	36.8%
Benefits	73,718	15,627	1,403	3,728	5,658	2,708	1,152	-284		103,710	18.7%
Operating Expenses	3,667	7,277	247	555	803	568	105	24		13,246	2.4%
Campus Service	393	277	24	5	99	27	32			856	0.2%
Debt Service Payment								2,670		2,670	0.5%
Risk Pool	2							7,500		7,502	1.4%
Utilities								5,406		5,406	1.0%
Financial Aid	200							46,998		47,198	8.5%
Operating Fund Total	\$228,990	\$50,453	\$4,367	\$10,798	\$17,451	\$8,310	\$3,415	\$61,013		\$384,797	69.4%
Self-Supported											
Athletics			3,458							3,458	0.6%
Campus Recreation					10,482					10,482	1.9%
Campus Union					2,862					2,862	0.5%
CEL	14,784									14,784	2.7%
Children Campus					1,392					1,392	0.3%
Parking					1,825					1,825	0.3%
Student Health					13,077					13,077	2.4%
Housing Dining & Conf Serv		48,786								48,786	8.8%
Other Funds											
IRA	2,534				32					2,566	0.5%
Lottery	1,594			362	40					1,996	0.4%
Misc. Fee	912	1,594		131	468					3,105	0.6%
Downtown Campus							1,412			1,412	0.3%
Residential Life					1,413					1,413	0.3%
CCSC Facilities		1,916								1,916	0.3%
NR201-IDC	1,945	775			9					2,729	0.5%
NR301-Cost Recovery	341	14,271					115			14,728	2.7%
Auxiliaries											
ASI									8,866	8,866	1.6%
Foundation									2,096	2,096	0.4%
Ucorp									2,852	2,852	0.5%
Grant & Contract											
Grant & Contract	29,624									29,624	5.3%
Total	\$280,725	\$117,794	\$7,824	\$11,292	\$49,051	\$8,310	\$4,942	\$61,013	\$13,814	\$554,765	100.0%



## COMPENSATION

### THREE YEARS COMPENSATION <sup>5</sup>

We anticipate total compensation to decline 3.5 percent over FY 2019-20 year-end results. The decline is the result of personnel reduction and system-wide hiring chill.



Salaries In thousands	Actuals FY2017-18	Actuals FY2018-19	Actuals FY2019-20	Budget FY2020-21	YOY
601100 - Academic Salaries	100,425	104,895	112,084	109,117	
601101 - Department Chair	4,184	4,189	4,410	4,416	
601103 - Graduate Assistant	638	662	620	281	
601304 - Teaching Associates	1,817	1,865	1,957	1,463	
601030 - President	351	368	397	379	
601201 - Management and Supervisory	23,253	26,221	27,466	28,187	
601300 - Support Staff Salaries	64,154	69,966	72,437	72,776	
601301 - Overtime	794	1,525	1,625	716	
601302 - Temporary Help	16	605	968	51	
601303 - Student Assistant	2,613	3,646	4,564	1,265	
<b>Salaries Total</b>	<b>\$198,245</b>	<b>\$213,943</b>	<b>\$226,529</b>	<b>\$218,651</b>	<b>-3.5%</b>

<sup>5</sup> Salaries amounts include all CSU485 (e.g. THxxx, TSxxx)

## BENEFITS<sup>6</sup>

Mandatory costs are expenditures the University must pay regardless of the state's level of funding, and they often increase independent of the state budget condition. These costs include increases for employee health, dental, and vision. For FY 2020-21, the retirement benefits are lower than the prior-year (additional information FY 2020-21 Budget assumption file in BAO website at [Budget Planning Assumptions](#)).

Additionally, funding is included in FY2020-21 to increasingly address more significant compensation costs due to changes in federal overtime rules and state minimum wage laws. This year, due to state funding reduction, the campus has not received funding to cover these types of mandatory cost increases; campuses must redirect resources from other program areas to meet these.



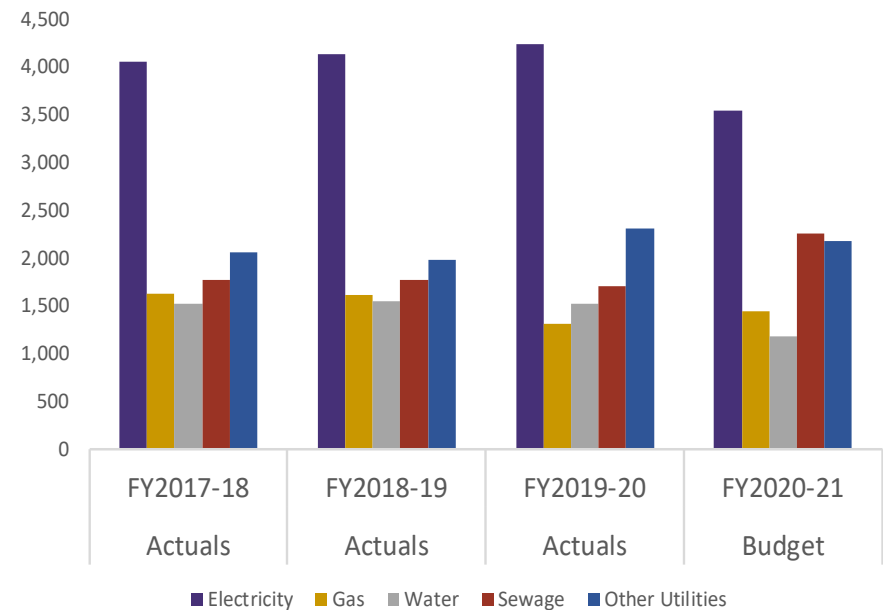
	Actuals FY2017-18	Actuals FY2018-19	Actuals FY2019-20	Budget FY2020-21	YOY
Employees Benefits Related	13,719	15,097	15,776	16,605	
Health Benefits	34,125	35,775	37,561	37,058	
Retirement	48,316	54,107	59,690	57,466	
<b>Benefits Total</b>	<b>\$96,160</b>	<b>\$104,979</b>	<b>\$113,027</b>	<b>\$111,129</b>	<b>-1.7%</b>

<sup>6</sup> Benefits amounts include all CSU485 funds.

## UTILITIES<sup>7</sup>

For FY 2020-21, utilities are a line item reduced due to the change in instruction from face-to-face ( F2F) to virtual and pandemic impact over campus population plans. Based on an analysis conducted by the Sustainability office of previous utility expenditures of full campus F2F capacity versus limited access to campus, and a conservative projection of future costs, the FY2020-21 utility budget decreased about 4 percent. The decrease is projected only for FY2020-21. The table shows actual and budgeted utility expenditures for FY2017-18 through FY2020-21

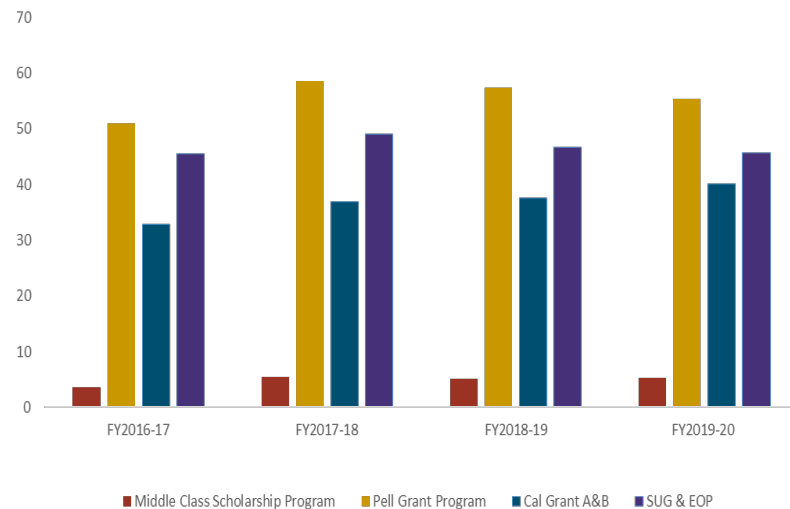
Utilities in thousands	Actuals FY2017-18	Actuals FY2018-19	Actuals FY2019-20	Budget FY2020-21	YOY
605001 - Electricity	4,055	4,131	4,243	3,547	
605002 - Gas	1,626	1,609	1,311	1,447	
605004 - Water	1,526	1,552	1,524	1,177	
605005 - Sewage	1,773	1,778	1,708	2,252	
605006 - Hazardous Waste	226	207	178	200	
605090 - Other Utilities	1,835	1,771	2,130	1,981	
<b>Utilities Total</b>	<b>\$11,041</b>	<b>\$11,048</b>	<b>\$11,095</b>	<b>\$10,603</b>	<b>-4%</b>



<sup>7</sup> Note: Utilities amounts include all funds.

## FINANCIAL AID<sup>8</sup>

The costs for need-based financial aid, athletic aid, and graduate student aid is estimated to be closer to last fiscal year's performance. The financial assistance program allows SF State to maintain its need-based aid program for undergraduates, particularly for families with income below \$125,000.



Financial Aid in thousands	FY2016-17 Actuals	FY2017-18 Actuals	FY2018-19 Actuals	FY2019-20 Actuals	YOY
Middle Class Scholarship Program	3,556	5,510	5,148	5,306	
Pell Grant Program	50,961	58,652	57,447	55,436	
Cal Grant A	8,816	9,179	9,911	9,712	
Cal Grant B	24,011	27,687	27,719	30,434	
State EOP Grant	1,374	1,340	1,459	1,440	
State University Grant	44,212	47,794	45,207	44,235	
<b>Total</b>	<b>\$132,930</b>	<b>\$150,163</b>	<b>\$146,891</b>	<b>\$146,563</b>	<b>-2%</b>

## OTHER OPERATING EXPENSES

This substantial expense item is the amalgam of graduate stipends, operations and maintenance, capital equipment, materials and supplies, travel, library materials, subcontracts, and professional services.

<sup>8</sup> Totals may be slightly affected by rounding.

## FY2019-20 CABINET EXPENDITURES BY PROGRAM AREA <sup>9</sup>

in thousands	Academic Affairs	Administration & Finance	Office of the President	Student Affairs & Enroll Mgmnt	University Advancement	University Enterprise	University Wide	Total	Percentage
01 - Instruction	211,010	4,918	484	82			-3,193	213,301	38%
02 - Research	17,685		0					17,685	3%
03 - Public Service	4,952			1,260			-293	5,920	1%
04 - Academic Support	58,082	2,661					-285	60,458	11%
05 - Student Services	2,782	4,204	15,595	29,617		5	-149	52,054	9%
06 - Institutional Support	2,313	36,018	2,573	2,863	8,192	4,787	17,839	74,584	13%
07 - Operation and Maintenance of Plant	1,670	32,962	28	6,785		3,317	7,790	52,552	9%
08 - Student Grants and Scholarship	0		199				45,995	46,193	8%
20 - Auxiliary Enterprise Expenses		27,761		6,651		0		34,412	6%
<b>Total</b>	<b>\$298,494</b>	<b>\$108,523</b>	<b>\$18,880</b>	<b>\$47,257</b>	<b>\$8,192</b>	<b>\$8,110</b>	<b>\$67,704</b>	<b>\$557,160</b>	<b>100%</b>

The National Association of College records university expenditures and University Business Officers (NACUBO) functions for higher education operating activity. These NACUBO functions are essential, as they are used to prepare various required financial, regulatory, and activity-related reports and computations. Thus, to enable us to complete these different reporting requirements, each Program code assigned an appropriate NACUBO function code.<sup>10</sup>

<sup>9</sup> University Wide adjustments are due to the campus process of reimbursement release time.

<sup>10</sup> [NACUBO program codes definition](https://www.obfs.uillinois.edu/common/pages/DisplayFile.aspx?itemId=96216) (<https://www.obfs.uillinois.edu/common/pages/DisplayFile.aspx?itemId=96216>)



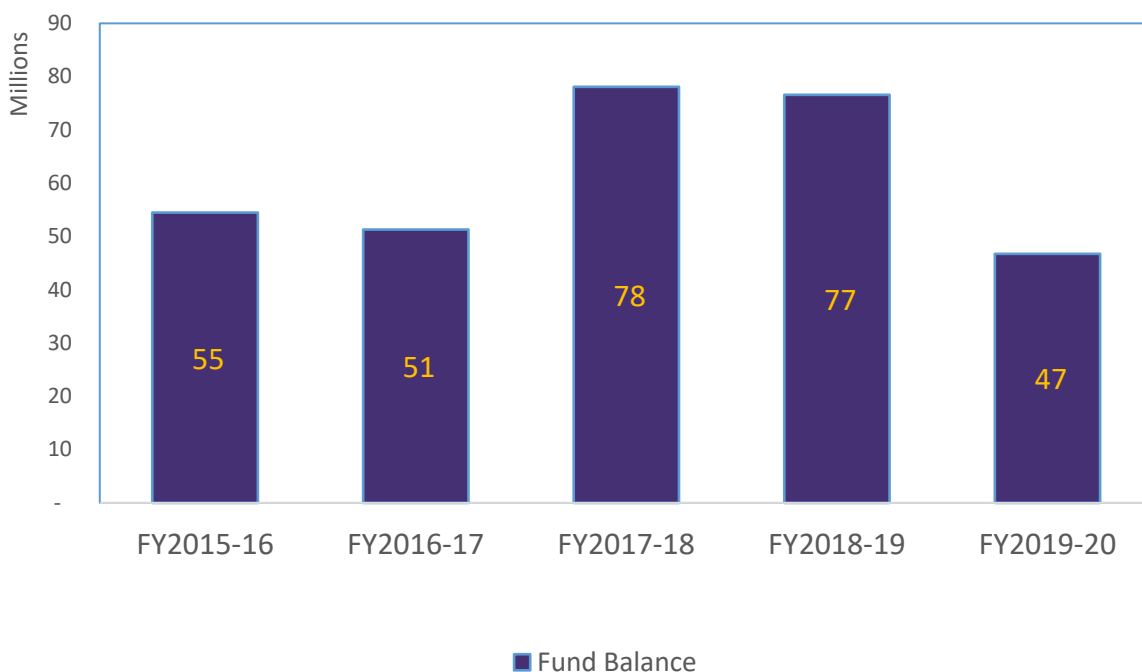
## FUND BALANCE

In response to the ICSUAM 2000.1 budget policy on campus reserve management and reporting, SF State works hard to manage fund balances with greater transparency.

The University general fund balance decreased by sixty-four percent from FY 2018-19 to FY 2019-20.

Much of the general fund balance is already fully committed to various University programs. Most dollar commitments have been made but are not yet paid, such as program development, open obligations, and plant (facilities maintenance and repairs). Approximately five percent of our general fund is undesignated for specific purposes. The undesignated reserves equate to less than a month of payroll expenditures (twenty million/month) for the entire campus. Holding a small share of fund balance in reserve is necessary for the operation of the University. The funds safeguard against revenue fluctuations caused by enrollment changes or future state budget cuts and to cover sudden cost increases for obligations like utilities, risk pool, and benefits.

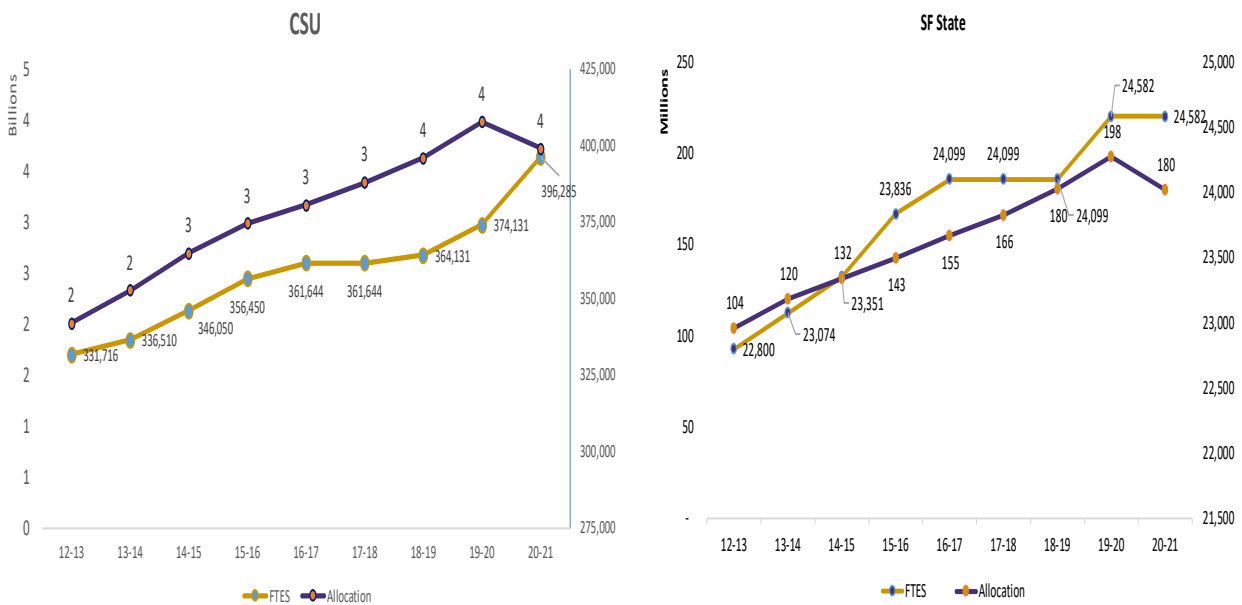
### General Fund Total Fund Balance FY 2015-16 to FY 2019-20<sup>11</sup>



<sup>11</sup> CSU-485 fund balance includes operating fund, Student Health, 485-Misc course fees, and escheat.

## General Fund Budget Summary

The chart on the left side represents the last nine years of CSU state allocation and the enrollment target. The right side graph represents the previous nine years of SF State state allocation versus the enrollment target.



At the end of June, the *Budget Act of 2020* included a two hundred ninety-nine million decrease in the California State University (CSU) general operating fund's recurring available fund appropriation.

Item	FY2019-20	FY2020-21	Reduction	%
<b>General Fund Budget</b>	<b>3,983</b>	<b>3,723</b>	<b>260</b>	
2019-20 State Funded Retirement Adjustment	39		39	
<b>Total General Fund Adjustment</b>			<b>\$299</b>	<b>8%</b>
2019-20 Gross Tuition & Fees	3164	3140	24 <sup>(1)</sup>	1%
<b>Total</b>	<b>\$7,186</b>	<b>\$6,863</b>	<b>\$323</b>	<b>5%</b>

Note: <sup>(1)</sup> FY 2020-21 Adjustments from Change in Enrollment Patterns

SF State received twenty-two million less in state funds for FY 2020-21, and we continued to project a decline in sixteen million tuition revenues. The working budget was developed to address the thirty-eight million reductions. Below is a summary of the FY 2020- 21 final operating fund budget system-wide. For additional references on the Budget Act of 2020, please referee to the footnote<sup>12</sup>

### **Operating Budget Expenditures (Uses)**

Summary of the FY 2020-21 expenditure adjustments.

#### **FY 2019-20 State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU FY 2013-14 pensionable salaries reported by the State Controller's Office.

FY 2018-19 to FY 2019-20 State Miscellaneous First Tier rates increased from 29.396 percent to 31.075 percent, and the State Peace Officer / Firefighter rate increased from 45.371 percent to 48.845 percent. The FY 2019-20 operating retirement cost increase funded by the state is \$39.3 million. The distribution is based on the FY 2013-14 pensionable payroll by campus provided by the State Controller's Office.

#### **FY 2020-21 Base Budget Reduction**

SF State University state allocations are reduced by \$22 million for FY 2020-21 due to a CSU \$299 million recurring reduction in state General Fund and an expected tuition revenue decrease of \$24.2 million due to changes in student enrollment patterns and behavior.

The base adjustment used by CO needed to address this funding shortfall has been allocated to campus based on two methodologies:

1. A pro-rata reduction based on FY 2019-20 campus operating budget excluding State University Grants, system-wide capital and infrastructure and campus-based fees; and
2. A budget reduction methodology was acknowledging different financial investment levels required to continue progress toward eliminating equity gaps. It used federal Pell

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<sup>12</sup> CSU 2020-21 Operating Budget Request ( <https://www2.calstate.edu/csu-system/about-the-csu/budget/2020-21-operating-budget> )

Budget Act of 2020, SB 74 ( [https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill\\_id=201920200SB74](https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=201920200SB74) )

Amended Budget Act of 2020, AB 89 ( [https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill\\_id=201920200AB89](https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=201920200AB89) )

Higher Education Trailer Bill, SB 116 ( [http://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill\\_id=201920200SB116](http://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=201920200SB116) )

2020-21 Governor's Budget and Enacted Budget, Dep ( <http://www.ebudget.ca.gov/> )

grant eligibility as a proxy, reducing each campus based on students' number, not Pell grant eligible in FY 2018-19. A campus with more significant numbers of low-income students, underserved students, and other disadvantaged students will retain more of its recurring funding than a campus with fewer students. The proportions used to determine the share of campus's budget reduction to the FY 2019-20 operating budget at 5.9 percent and allocation of FY 2018-19 Non-Pell Eligible Students at 8.2 percent.

### **FY 2020-21 State University Grant**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to match up SUG allocations at campuses that have the highest relative share of students with an estimated family contribution (EFC) of \$0 to \$4,000. The total expenditure adjustment moves funding and expenditures between campuses based on the change in relative need. No campus' SUG allocation for FY 2020-21 is less than 95 percent of its FY 2019-20 total. Total FY 2020-21 SF State SUG budget is set at \$45.5 million

## DETAILED STATEMENT OF UNIVERSITY GENERAL FUND REVENUE BUDGET

### GENERAL FUND ADJUSTMENTS, FY 2020-21

The accompanying schedule showing the general operating base budget by revenue/expense type reflects a \$38 million deficit in the General Fund column.

	2019/20 FTES	2020/21 FTES	Changes (Inc/Dec)	% Change
	-1.5%	-6.7%		
	24,582	24,582	0	
(a) Resident	24,220	22,932	(1,288)	-5.3%
(b) Non-Resident	1,499	1,279	(220)	-14.7%
	<u>25,719</u>	<u>24,211</u>	<u>(1,508)</u>	<u>-5.9%</u>

	2019-20 Base	2020-21 Base	Change (Inc/Dec)
General Fund Appropriation	198,021	179,928	-18,093
Student Tuition Revenue	167,324	157,715	-9,609
Non-Resident Tuition Revenue	16,357	16,000	-357
Other Fee Revenue	13,999	14,361	361
PY Short fall	6,196	0	-6,196
Total Base Budget	<u>401,896</u>	<u>368,003</u>	<u>-33,893</u>



## DETAIL OF BUDGET ADJUSTMENTS, FY 2019-20, AND FY 2020-21

### Base Budget Adjustments

2019-20 State Funded Retirement Adjustment	2,779	
State Allocation Adjustment	-20,872	
Campus Obligation-State Tuition Revenue Shortfall	-9,609	
Campus Obligation- Non-Resident Revenue Shortfall	-357	
Campus Obligation-Other Revenue	361	
PY Short Fall	-6,196	
		<b>-33,893</b>
Additional Campus Budget Adjustments		
Finance Lease (CARB) & Senate Bill 84	2,804	
Financial Aid	735	
Other	478	
		<b>-4,017</b>
<b>Original Deficit (before any actions were accounted for)</b>		<b>-37,910</b>

All Units: Savings from vacant positions as a result of the hiring chill (Salaries and benefits)	-14,300	
Savings from reduced student assistant wages	-1,700	
All Units: Operating Expenses	-2,390	
Utilities Saving	-1,914	
Risk Pool	1,487	
Campus Deferred Maintenance Program	-2,300	
Total adjustments from actions already taken ( c )		<b>-21,117</b>

Available for distribution (Short Fall)		<b>-16,793</b>
Central reduction: Use of campus reserves	7,700	
All Units: Saving from workforce reduction (Salaries + benefits)	9,093	
<b>Total Balance Budget</b>		<b>\$16,793</b>

FY2020-21 balanced budget -

**FY 2020-21 GENERAL FUND SOURCES AND USES<sup>13</sup>**  
(In Thousands)

Cabinet Distribution Pending Personnel Adjustments actions

	2019-20		2020-21	2020-21	2020-21
	Adjusted Net Base Budget	% of Base	Base before workforce reduction	Units identified reductions	Adjusted %
Campus Revenues	<b>396,363,659</b>		<b>362,082,352</b>	<b>(34,281,307)</b>	-8.6%
Academic Affairs	160,225,175	40%	151,894,435	(8,330,740)	-5.2%
Administration & Finance	35,020,985	9%	33,008,473	(2,012,512)	-5.7%
Office of the President	10,201,680	3%	10,021,573	(180,107)	-1.8%
Student Affairs & Enroll Mgmt	12,895,186	3%	11,490,829	(1,404,357)	-10.9%
University Advancement	6,083,060	2%	5,294,485	(788,575)	-13.0%
University Enterprise	2,700,318	1%	2,263,126	(437,192)	-16.2%
Benefits	107,234,009	27%	103,605,959	(3,628,050)	-3.4%
University Wide	62,003,246	16%	61,296,863	(706,383)	-1.1%
Total Campus Expense (a)	\$ 396,363,659	100%	\$ 378,875,743	\$ (17,487,917)	-4.4%
Use of campus reserve and workforce reduction	\$ (0)			\$ (16,793,390)	

<sup>13</sup> a. FY 2020-21 state tuition Ed Doc in AA units; b. Revenue estimate based on IR estimates of FTEs and head accounts; c. Savings from hiring chill & cost adjustments; d. Cabinet: including cost recovery.

## GENERAL FUND ADDITIONS SOURCES AND USES FY 2020-21

(In Thousands)

<b>Additional Sources of Fund</b>	<b>Base</b>	<b>One-Time</b>	<b>Total</b>
General fund Appropriation	-20,872		-20,872
Tuition Fee and other Financial Sources	-13,410		-13,410
Base Adjustment Budget	0		0
AA Funds Carried Forward		21,078	21,078
A&F Funds Carried Forward		10,543	10,543
OP Funds Carried Forward		2,319	2,319
SAEM Funds Carried Forward		2,870	2,870
UA Funds Carried Forward		1,611	1,611
UE Funds Carried Forward		1,157	1,157
UW Funds Carried Forward		14,930	14,930
Total Sources	<u>-\$34,281</u>	<u>\$54,508</u>	<u>\$20,227</u>
<b>Academic Affairs</b>			
Base Adjustment	-8,331		-8,331
Prior Year Carryforward		19,972	19,972
Prior Year Encumbrance Carryforward		1,106	1,106
Total	<u>-\$8,331</u>	<u>\$21,078</u>	<u>\$12,748</u>
<b>Administration &amp; Finance</b>			
Base Adjustment	-2,013		-2,013
Prior Year Carryforward		7,940	7,940
Prior Year Encumbrance Carryforward		2,602	2,602
	<u>-\$2,013</u>	<u>\$10,543</u>	<u>\$8,530</u>
<b>Office of the President</b>			
Base Adjustment	-180		-180
Prior Year Carryforward		1,859	1,859
Prior Year Encumbrance Carryforward		459	459
	<u>-\$180</u>	<u>\$2,319</u>	<u>\$2,139</u>
<b>Student Affairs &amp; Enrollment Management</b>			
Base Adjustment	-1,404		-1,404
Prior Year Carryforward		2,440	2,440
Prior Year Encumbrance Carryforward		429	429
	<u>-\$1,404</u>	<u>\$2,870</u>	<u>\$1,465</u>

## GENERAL FUND ADDITIONS SOURCES AND USES FY 2020-21

<b>Additional Sources of Fund</b>	<b>Base</b>	<b>One-Time</b>	<b>Total</b>
<b>University Advancement</b>			
Base Adjustment	-789		-789
Prior Year Carryforward		1,396	1,396
Prior Year Encumbrance Carryforward		215	215
	<u>-\$789</u>	<u>\$1,611</u>	<u>\$823</u>
<b>University Enterprises</b>			
Hiring Chill adjustment	-437		-437
Prior Year Carryforward		1,069	1,069
Prior Year Encumbrance Carryforward		88	88
	<u>-\$437</u>	<u>\$1,157</u>	<u>\$720</u>
<b>University Wide</b>			
Benefits Base Adjustment	-3,628		-3,628
Senate Bill 84	1,285		1,285
Utilities	-1,914		-1,914
Risk Pool	1,487		1,487
Def Main	-2,300		-2,300
Financial Aid	735		735
Prior Year Carryforward		14,219	14,219
Prior Year Encumbrance Carryforward		712	712
	<u>-\$4,334</u>	<u>\$14,930</u>	<u>\$10,596</u>
<b>Total Uses</b>	<b>-\$17,488</b>	<b>\$54,508</b>	<b>\$37,021</b>
<b>Impact</b>	<b>-\$16,793</b>	<b>\$0</b>	<b>-\$16,793</b>
<b>Pending Actions to Balance the Budget</b>			
Workforce reduction (Salaries + Benefits)	9,093		9,093
Central reduction to balance budget	7,700		7,700
	<u>\$16,793</u>		<u>\$16,793</u>

# OPERATING FUNDS SUMMARY FY 2018-19 to FY 2020-21 <sup>14</sup>

## SFCMP-2018 and 19 Actuals vs 2020 Working Budget and FTE (In Thousands)

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	FTE Actual FY 19-20 YearTotal	FTE Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
General Fund Allocation	181,977	200,855	179,928	-20,927	-10%	-	-	-
Higher Ed Fees.	186,031	182,074	175,853	-6,221	-3%	-	-	-
Revenue From Interest.	110	-	-	-	0%	-	-	-
Rev From Investments.	1,262	2,040	1,250	-790	-39%	-	-	-
Other Financial Sources.	1,139	1,507	373	-1,135	-75%	-	-	-
Revenue Adjustments.	9	8	-	-	0%	-	-	-
Revenue.	188,550	185,630	177,476	-8,154	-4%	-	-	-
Other Revenue	14,207	16,561	10,599	-5,962	-36%	-	-	-
<b>Total Revenue</b>	<b>\$384,735</b>	<b>\$403,046</b>	<b>\$368,003</b>	<b>-\$35,043</b>	<b>-9%</b>	<b>-</b>	<b>-</b>	<b>-</b>
President	380	410	391	-20	-5%	1.1	1.0	(0.1)
601100-Academic Salary	74,558	76,868	80,062	3,195	4%	740.1	765.5	25.4
601103-Graduate Assistant	662	613	261	-353	-58%	21.1	-	(21.1)
601304-Teaching Associates	1,865	1,957	1,463	-494	-25%	48.3	-	(48.3)
601806-Part Time Faculty	27,905	29,722	23,684	-6,037	-20%	465.1	-	(465.1)
601807-Substitute Faculty	20	19	-	-	0%	0.1	-	(0.1)
601810-Summer Session Fac	4,158	4,569	5,227	658	14%	0.8	-	(0.8)
601825-Research Fellow	-	-	93	93	0%	-	-	-
601827-Honorarium For Emp Sal Or Ben	294	247	44	-203	-82%	-	-	-
601828-Reimb Release Time Salary	-3,258	-2,029	-1,332	697	-34%	-	-	-
Reimbursed Release Time Offset.	1,707	1,760	-	-	-	-	-	-
601833-Academic Salaries-Lump Sum Vac	355	404	-	-404	-100%	-	-	-
Instructional Faculty.	107,709	114,130	109,503	-4,627	-4%	1,275.5	766.5	(509.0)
Department Chair.	4,189	4,410	4,416	6	0%	31.9	30.7	(1.2)
Management & Supervisory	25,009	25,944	26,830	886	3%	211.8	214.5	2.7
Support Staff.	63,559	66,119	63,070	-3,049	-5%	1,084.8	935.2	(149.6)
Other Salary.	410	132	-	-132	-100%	-	-	-
<b>Salary &amp; Wages.</b>	<b>\$201,257</b>	<b>\$211,145</b>	<b>\$204,209</b>	<b>-\$6,936</b>	<b>-3%</b>	<b>2,605.0</b>	<b>1,948.0</b>	<b>(657.0)</b>
Communications	383	455	395	-60	-13%	-	-	-
Travel	1,396	665	156	-510	-77%	-	-	-
State Pro Rata Charges	45	38	-	-	0%	-	-	-
Contractual Services	3,278	2,976	2,171	-805	-27%	-	-	-
It Costs	4,323	5,010	3,580	-1,429	-29%	-	-	-
Services From Other Fnds Agncy	1,508	1,477	856	-622	-42%	-	-	-
Equipment	984	1,158	228	-930	-80%	-	-	-
Misc Operating Expense.	9,405	7,551	8,785	1,234	16%	-	-	-
Direct Costs	614	518	600	83	16%	-	-	-
<b>Operating Expenses</b>	<b>\$21,937</b>	<b>\$19,849</b>	<b>\$16,771</b>	<b>-\$3,078</b>	<b>-16%</b>	<b>-</b>	<b>-</b>	<b>-</b>
Utilities	6,949	6,964	5,406	-1,558	-22%	-	-	-
Risk Pool	5,385	6,615	7,502	887	13%	-	-	-
Work Study.	1,337	1,320	-	-1,320	-100%	44.3	-	(44.3)
Total Financial Aid	47,048	45,793	47,198	1,406	3%	-	-	-
660809-Carry-Forward: Other Expenses	-	-	-	-	0%	-	-	-
<b>Total Operating Expenses.</b>	<b>\$82,656</b>	<b>\$80,542</b>	<b>\$76,878</b>	<b>-\$3,664</b>	<b>-5%</b>	<b>44.3</b>	<b>-</b>	<b>(44.3)</b>
All Expenses.	283,913	291,687	281,087	-10,600	-4%	2,649.3	1,948.0	(701.4)
All Transfers In	4,245	4,793	-	-4,793	-100%	-	-	-
All Transfers Out	10,584	42,920	-	-42,920	-100%	-	-	-
Net Transfers	-6,339	-38,127	-	38,127	-100%	-	-	-
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$94,483</b>	<b>\$73,232</b>	<b>\$86,916</b>	<b>\$13,684</b>	<b>19%</b>	<b>(2,649.3)</b>	<b>(1,948.0)</b>	<b>701.4</b>
Benefits.	98,926	105,396	103,710	-1,686	-2%	-	-	-
Operating Income (Loss).with cfw transfer out	-4,443	-32,164	-16,793	15,371	-48%	-	-	-
<b>Operating Net</b>	<b>-\$4,443</b>	<b>\$4,879</b>	<b>-\$16,793</b>					

<sup>14</sup> Operating Funds include: NG001, NG025, NG100, NR101, SE001, SU001-SU004; The following accounts are pool positions and do not include budgeted FTE - 601103-Graduate Assistant; 601304-Teaching Associates; 601806-Part Time Faculty; 601810-Summer Session Fac

## BENCHMARK OF CSU CAMPUS GENERAL FUND EXPENDITURES FY2018-19 <sup>15</sup>

in thousands Expense Categories (b)	San Francisco Actuals		San Jose Actuals		Fullerton Actuals		Northridge Actuals		Long Beach Actuals		San Diego Actuals	
1 - Instruction	185,590	43%	197,580	42%	209,717	42%	203,949	41%	220,232	43%	212,809	42%
2 - Research	993	0%	749	0%	807	0%	4,238	1%	2,840	1%	5,622	1%
3 - Public Safety	1,862	0%	2,584	1%	1,049	0%	1,425	0%	1,400	0%	1,812	0%
4 - Academic Support	44,345	10%	38,587	8%	34,877	7%	46,985	9%	49,659	10%	59,505	12%
5 - Student Services	34,745	8%	61,177	13%	44,606	9%	65,913	13%	54,539	11%	70,324	14%
6 - Institutional Support	54,489	13%	47,946	10%	77,457	16%	48,786	10%	49,552	10%	52,348	10%
7 - Operation and Maintenance	64,722	15%	70,874	15%	70,820	14%	59,019	12%	71,807	14%	65,134	13%
8 - Student Financial Aid	47,048	11%	46,098	10%	55,767	11%	66,614	13%	59,579	12%	45,049	9%
<b>Total Operating Expenses</b>	<b>\$433,795</b>	100%	<b>\$465,595</b>	100%	<b>\$495,100</b>	100%	<b>\$496,929</b>	100%	<b>\$509,609</b>	100%	<b>\$512,603</b>	100%
2018/19 College Year FTE ©	24,173		24,050		30,657		29,199		29,184		27,522	
\$ Expended per FTES	\$18		\$19		\$16		\$17		\$17		\$19	

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(a) The data source for this report is the “Actuals Summaries” for the CSU Operating fund available on the CSU Budget Office website: <https://csu.calstate.edu/Divisions-orgs/bus-fin/budget/Pages/final->

(b) Campuses representative of the “Big 5” comparable CSU institutions.

(c) Standard reporting categories used by all universities to report financial data. Source: <https://csu.calstate.edu/Divisions-orgs/bus-fin/budget/Pages/enrollment-actuals 2016-17.XLSX>; Table 3

## ORGANIZATIONAL CHANGES

The FY 2020-21 budget report includes the following temporary or permanent organizational changes.

- Enrollment Management division temporarily is administratively but financially independently reporting from Student Affairs and Enrolment Management (SAEM) to the President's cabinet
- Athletics- administratively reports to SAEM, financially reports to Office of the President
- FIRMS department merged under University-Wide Cabinet
- Center for Equity and Excellence in Teaching and Learning (CEETL) -- from Academic Technology to Faculty Affairs Professional Development
- Government & Community Relations -- from University Advancement to the President's cabinet
- Project Rebound -- from President's Admin to Division of Student Life.

## CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES)<sup>16</sup>

The Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law on March 27, 2020, to provide \$2.2 trillion in economic stimulus in response to the economic fallout of the COVID-19 pandemic in the United States. It included federal support for one-cash payments to individual Americans, increased unemployment benefits, the Paycheck Protection Program, aid for large businesses, and state and local governments' assistance. Also, it included \$14 billion for the Office of Postsecondary Education through the Higher Education Emergency Relief Fund (HEERF). SF State received funding in three phases in a total of \$47.6 million:

Direct support for eligible students	14.4
Institutional support	14.4
Institutional support based on minority-serving institution (MSI) status	2.2
Total Federal Support	<hr/> \$31.0

### Phase 1 – Direct support for eligible students

San Francisco State University received \$14.4million in Emergency Financial Aid Grants to Students according to signing the required Certification and Agreement with the US Department of Education. The entire allocation was awarded and disbursed to eligible students as of May 15, 2020. Eighteen thousand three hundred eighteen students were identified as eligible for the emergency grants under the federal guidelines. A total of 14,364 eligible students received emergency grants through this program. Undergraduate, graduate, and professional students eligible to receive federal financial aid and were not enrolled in a completely on-line program as of March 13, 2020, were eligible

### Phase 2 – Institutional Support

Student Housing Program	9.0
Faculty Professional Development	3.0
Student and Faculty Technology and Connectivity	1.9
Health & Safety Costs for Face-to-face Activities	0.5
Total	<hr/> \$14.4

### Phase 3 – Institutional Support based on MSI status for a total of \$2.2million.

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<sup>16</sup> More information is available at <https://dos.sfsu.edu/covid-19/csu-cares>



## STUDENT FEES

Fiscal year			2018-19	2019-20	2020-21	Increase from PY	Percentage
Tuition Fee	Undergraduate Tuition Fee	6.0 or less Units - PT	\$ 4,995	\$ 4,995	\$ 4,995	-	
		6.1 or more Units - FT	8,613	8,613	8,613	-	
	Credential Program Tuition Fee	6.0 or less Units - PT	5,796	5,796	5,796	-	
		6.1 or more Units - FT	9,990	9,990	9,990	-	
	Graduation Including Post-Baccalaureate, 2nd Degree and Master's Programs tuition	6.0 or less Units - PT	6,246	6,246	6,246	-	
		6.1 or more Units - FT	10,764	10,764	10,764	-	
	Education Doctorate tuition Fee	1 or more Units	17,757	17,757	17,757	-	
	Non- Resident Tuition	Per Unit	1,188	1,188	1,188	-	
Mandatory Fees	Student Body Center		202	202	202	-	
	Recreation & Wellness Center		401	409	367	(42)	-10%
	Student Body Association		133	133	133	-	0%
	Student Health Service		387	387	521	134	35%
	IRA - General		105	105	105	-	0%
	IRA - Athletics		140	140	120	(20)	-14%
	Health Facilities		6	6	36	30	500%
	Campus Service Card		6	6	6	-	0%
	Gator Pass		360	360	-	(360)	-100%
	Student Involvement and Representation		4	4	4	-	0%
Total Campus Fees			\$ 1,744	\$ 1,752	\$ 1,494	\$ (258.00)	-15%

Mandatory Student Fees are those fees required from an individual to attend SF State. Mandatory fees can be system-wide or campus-specific. The Student Health Services Mandatory Fee will increase over the prior year by one hundred thirty-four dollars, which will raise the fee to five hundred and twenty-one dollars.

Category I: System-wide mandatory tuition and other fees are fees must apply to, enroll in or attend the University, or pay the full cost of instruction required of some students by statute.

Category II: Campus mandatory fees that must be paid to enroll in or attend the University.

Due to pandemic and virtual instruction, mandatory fees have been temporarily adjusted or canceled for all 2020 academic year.

- Gator Pass- canceled
- Recreation & Wellness Center- temporary adjustment by ten percent
- Instruction Related Activities-Athletics- temporary adjustment by ten dollars
- Voluntary Student Representation. In FY 2015-16, after an extensive consultation process throughout the CSU, a new voluntary fee for the California State Student Association (CSSA) known as the "Student Involvement and Representation Fee" (SIRF) was implemented. This fee is assessed at a rate of two dollars in the fall and spring terms, and students may voluntarily "opt-out." The EO 1102 is on-line (<http://www.calstate.edu/eo/eo-1102.html>).

To estimate the total cost to attend SF State, you can find this on-line at <https://www2.calstate.edu/attend/paying-for-college/Pages/csu-costs.aspx>

# SF STATE ENROLLMENT PLAN

## SFSU ENROLLMENT PLAN

Student Enrollment drives most of the CSU's budget allocations from the state, whether for academic activities or capital and technology initiatives. The CSU's Enrollment Plan Cycle begins in the fall for the following fiscal year. A system-wide enrollment level is indicated each year in the Board of Trustees' Support budget request. Enrollment targets for each campus are jointly determined by the Chancellor and campus presidents, which forms the primary driver used to distribute new resources.

### California (CA) Resident Enrollment (State-support)

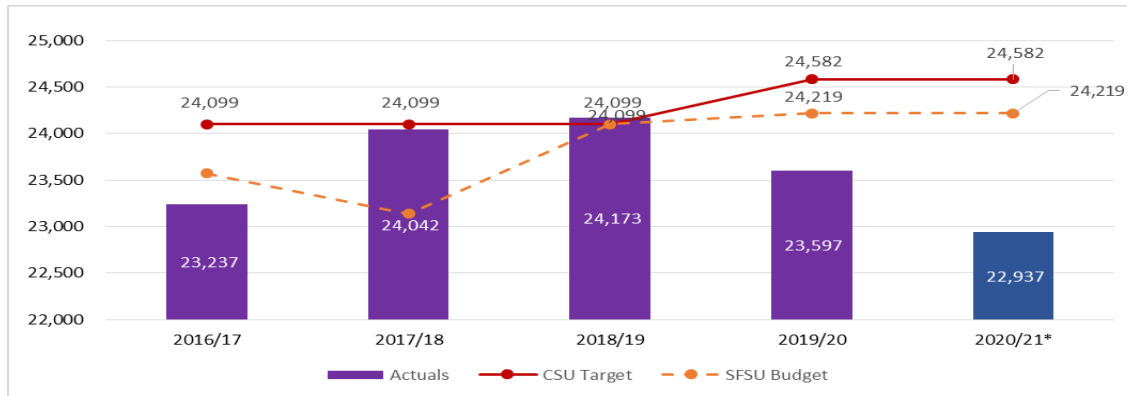
CA Resident student enrollment has fluctuated over the years as the state budget has experienced health and bust periods. Between FY 2010/11 and FY 2012/13, CA resident enrollment has exceeded the CSU target. As a result, the campus declared a campus-wide impaction for first-time first-year students and new undergraduate transfers in Fall 2013. The summer program was moved from the self-support summer to the stateside in FY 2015/16 to address enrollment.

As shown in the table and chart below, SF State's enrollment allocation (CSU target) had remained the same at 24,099 FTES for the three years and then raised by 2% last year and continue to enforce this fiscal year 2020-21. The most recent college year enrollment in FY 2019-20 slightly declined by 2.4% and 4.0% below the CSU target. For FY 2020-21, the campus projected that the CA resident enrollment would drop about 2.8% (or 660 FTES) from last year and anticipated to come in about 6.7% below the CSU target.

### SFSU Resident Enrollment (FTES)

	2016/17	2017/18	2018/19	2019/20	2020/21*
CSU Target	24,099	24,099	24,099	24,582	24,582
SFSU Budget	23,570	23,135	24,099	24,219	24,219
Actuals	23,237	24,042	24,173	23,597	22,937

*\*2020/21 is a projected actual*



### Non-California Resident Enrollment (Self-Supported)

While the CSU Support Budget includes projections for both resident and non-resident FTES, the State only funds CA resident FTES, non-resident FTES is considered self-supported funding through Tuition Fee and Non-resident Fee revenues. CSU campuses have the authority to set their internal targets within a reasonable range.

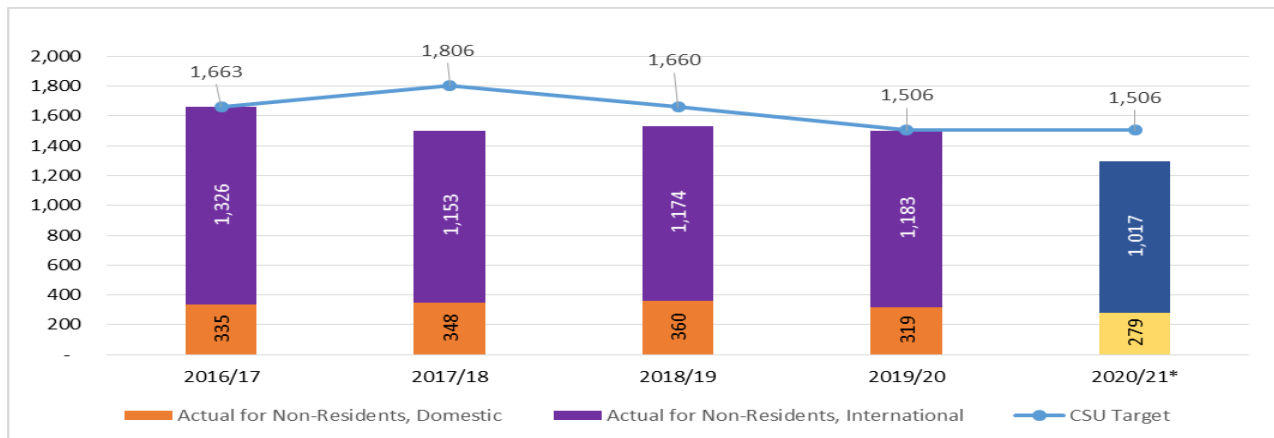
As illustrated in the table and chart below, the non-resident enrollment had declined since FY 2018-19. The University anticipated that the non-resident enrollment would come in at 1,296 FTES in FY 2020-21, which is about 13.7% lower than the last year. It will be approximately 15.5% (or 238 FTES) below an internal target.

An improvement in non-resident enrollment is the campus's high priority for the upcoming years. The strategic efforts to support the new student recruitment and outreach are critical to redirect enrollment and improve our students' quality.

### SFSU Non-Resident Enrollment (FTES)

	2016/17	2017/18	2018/19	2019/20	2020/21*
Internal Target	1,663	1,806	1,660	1,501	1,534
Actuals	1,660	1,501	1,534	1,502	1,296
Actual for Non-Residents, Domestic	335	348	360	319	279
Actual for Non-Residents, International	1,326	1,153	1,174	1,183	1,017

\*2020/21 is a projected actual



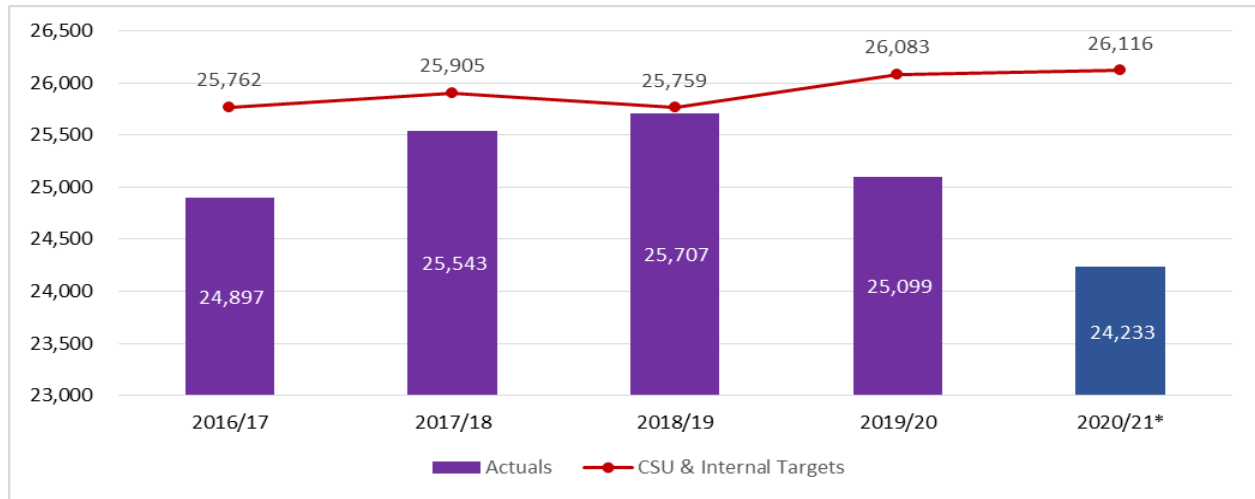
## SFSU Overall Enrollment Summary

SF State enrollment (included both CA resident and non-resident enrollment) had fluctuated for the last five years. As shown in the table and chart below, the campus had experienced an enrollment decline since FY 2018-19. With a significant decrease in first-time first-year students and new undergraduate transfers, the campus's total enrollment for FY 2020-21 for 24,233 FTES will be about 3.5% lower than the previous year. It is approximately 7.2% (or 1,883 FTES) below the overall target (CSU and internal targets).

## SFSU Overall Enrollment (FTES)

	2016/17	2017/18	2018/19	2019/20	2020/21*
CSU & Internal Targets	25,762	25,905	25,759	26,083	26,116
Actuals	24,897	25,543	25,707	25,099	24,233

*\*2020/21 is a projected actual*



## FY 2020-21 WORKING BUDGET BY CABINET <sup>17</sup>

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<sup>17</sup> Working General Fund Budget Report by Cabinet/Division Assumptions: General Fund includes NG001, NG025, NR101

# ACADEMIC AFFAIRS<sup>18</sup>

## GENERAL FUND BUDGET

### Academic Affairs-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)							
General Fund Allocation	42	47		-47 -100%			
Revenue.	129	77	869	792 1025%			
Other Revenue	1,756	3,670	2,612	-1,058 -29%			
<b>Total Revenue</b>	<b>\$1,927</b>	<b>\$3,795</b>	<b>\$3,481</b>	<b>-\$314 -8%</b>			
601100-Academic Salary	73,358	75,538	78,707	3,168 4%	720.0	745.0	25.1
601103-Graduate Assistant	662	613	261	-353 -58%	21.1		(21.1)
601304-Teaching Associates	1,865	1,957	1,463	-494 -25%	48.3		(48.3)
601806-Part Time Faculty	27,905	29,722	23,684	-6,037 -20%	465.1	1.0	(464.1)
601807-Substitute Faculty	20	19		-19 -100%	0.1		(0.1)
601810-Summer Session Fac	4,158	4,569	5,227	658 14%	0.8		(0.8)
601825-Research Fellow			93	93 0%			
601827-Honorarium For Emp Sal Or Ben	287	245	44	-201 -82%			
601828-Reimb Release Time Salary	-1,525	-201	7	208 -103%			
601833-Academic Salaries-Lump Sum Vac	285	387		-387 -100%			
Instructional Faculty.	106,458	112,850	109,486	-3,364 -3%	1,255.3	746.0	(509.3)
601101-Department Chair	4,189	4,410	4,416	6 0%	31.9	30.7	(1.2)
Department Chair.	4,189	4,410	4,416	6 0%	31.9	30.7	(1.2)
601201-Mpp/Supervisory	7,883	8,664	8,778	114 1%	63.5	64.0	0.5
601835-MPP Salaries-Lump Sum Vac	143	85					
Management & Supervisory	8,026	8,749	8,778	29 0%	63.5	64.0	0.5
601300-Support Staff Salary	28,171	28,769	28,235	-534 -2%	451.4	425.7	(25.7)
601301-Overtime	10	34	2	-32 -94%			
601302-Temporary Help	11	146	8	-139 -95%	1.6		(1.6)
601303-Student Assistant	1,738	2,673	78	-2,594 -97%	88.5		(88.5)
601821-Shift Differential	20	14	8	-7 -47%			
601812-Salary Prepaid Expense W/O	34	1		0%			
601824-Salary Prepaid Expense	-32	-4		0%			
601834-Staff Salaries -Lump Sum Vac	184	173		-173 -100%			
Support Staff.	30,136	31,806	28,330	-3,476 -11%	541.6	425.7	(115.8)
601836-Holiday Pays	28	35		-35 -100%			
601817-Industrial Disability Leave	22	12		-12 -100%			
Other Salary.	50	47		-47 -100%			
<b>Salary &amp; Wages.</b>	<b>\$148,859</b>	<b>\$157,863</b>	<b>\$151,010</b>	<b>-\$6,853 -4%</b>	1,892.3	1,266.5	(625.8)
Communications	43	41	45	4 9%			
Travel	827	431		-431 -100%			
Contractual Services	372	415	174	-241 -58%			
It Costs	1,505	2,133	963	-1,169 -55%			
Services From Other Fnds Agency	690	726	393	-333 -46%			
Equipment	271	603	25	-578 -96%			
Misc Operating Expense.	3,216	2,269	1,860	-409 -18%			
Direct Costs	601	518	600	83 16%			
<b>Operating Expenses</b>	<b>\$7,524</b>	<b>\$7,136</b>	<b>\$4,060</b>	<b>-\$3,076 -43%</b>			
Risk Pool			2	2 0%			
Work Study.	987	966		-966 -100%	31.8		(31.8)
Total Financial Aid			200	200 0%			
<b>Total Operating Expenses.</b>	<b>\$8,512</b>	<b>\$8,102</b>	<b>\$4,262</b>	<b>-\$3,840 -47%</b>	31.8		(31.8)
All Expenses.	157,371	165,965	155,272	-10,693 -6%	1,924.1	1,266.5	(657.6)
All Transfers In	21	185		-185 -100%			
All Transfers Out	170	6,885		-6,885 -100%			
Net Transfers	-148	-6,699		6,699 -100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$155,592</b>	<b>-\$168,869</b>	<b>-\$151,791</b>	<b>\$17,079 -10%</b>	<b>(1,924.1)</b>	<b>(1,266.5)</b>	<b>657.6</b>
Benefits.	70,326	75,244	73,718	-1,527 -2%			
Operating Income (Loss).with cfw transfer out	-225,918	-244,114	-225,509	18,605 -8%			
<b>Operating Net</b>	<b>-\$225,918</b>	<b>-\$237,236</b>	<b>-\$225,509</b>				

<sup>18</sup> Part Time Faculty FTE is not included since is budgeted to the pool level.



## ACADEMIC AFFAIRS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Academic Affairs ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	7,765	7,475	5,351
Benefits.	2,874	2,471	2,161
Operating Expenses.	6,004	8,391	7,174
Risk Pool.	128	109	98
All Transfers Out.	3,205	2,110	2,504
PY Expense Adjustments	2	-34	1
<b>441-TF-Extended Education Operations Total</b>	<b>\$19,978</b>	<b>\$20,522</b>	<b>\$17,289</b>
Salary & Wages.	15	28	36
Operating Expenses.	2,621	2,501	2,611
All Transfers Out.	2,649		
PY Expense Adjustments	3	1	
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$5,289</b>	<b>\$2,530</b>	<b>\$2,647</b>
Salary & Wages.	10,273	10,808	10,424
Benefits.	3,240	3,104	3,389
Operating Expenses.	14,868	14,191	11,589
Risk Pool.	148	151	143
All Transfers Out.	235	154	
PY Expense Adjustments	-8		8
<b>465-TF-Contracts and Grant Trust Total</b>	<b>\$28,755</b>	<b>\$28,408</b>	<b>\$25,553</b>
Salary & Wages.	354	444	406
Benefits.	48	44	42
Operating Expenses.	1,271	1,396	1,364
All Transfers Out.	2,163	2,319	2,326
PY Expense Adjustments	-2	46	-7
<b>481-TF-Lottery Education Fund Total</b>	<b>\$3,835</b>	<b>\$4,249</b>	<b>\$4,131</b>
Salary & Wages.	143,193	150,229	159,712
Benefits.	67,208	70,445	75,591
Operating Expenses.	7,444	11,206	11,875
Work Study.	1,114	987	966
All Transfers Out.	15	3,042	7,651
PY Expense Adjustments	-2		-10
<b>485-TF-CSU Operating Fund Total</b>	<b>\$218,972</b>	<b>\$235,909</b>	<b>\$255,786</b>
Salary & Wages.	1,128		
Benefits.	84		
Operating Expenses.	3,480		
Risk Pool.	21		
All Transfers Out.	21,005		
PY Expense Adjustments	-21		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$25,696</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	431	641	419
Benefits.	99	105	87
Operating Expenses.	852	1,659	957
Risk Pool.	7	9	7
All Transfers Out.	1,895	244	7
PY Expense Adjustments		1	42
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$3,284</b>	<b>\$2,659</b>	<b>\$1,520</b>
<b>Academic Affairs Total</b>	<b>\$305,810</b>	<b>\$294,277</b>	<b>\$306,926</b>

## ACADEMIC AFFAIRS DIVISIONS (COLLEGES)

### COLLEGE OF LIBERAL CREATIVE ARTS

#### **Mission**

The liberal and creative arts provide students with a foundation of confidence, critical thinking, and engagement toward a greater good. Our University community is among the nation's most diverse — not only in demographics and global cultures but also in our embrace of ideas, discourse, creativity, and ingenuity.

The College of Liberal & Creative Arts' Advising and Resource Center provides tutoring and training, study spaces, a computer lab, and even office supplies. Our alumni will share their insights and successes and help you chart your career paths.

*Source: SF State website*

## COLLEGE OF LIBERAL CREATIVE ARTS GENERAL FUND BUDGET

Col Of Liberal And Creative Ar-2019 Actuals vs  
2020 Working Budget and FTE

2020 Working Budget and FTE	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation		15		-15	-100%			
Revenue.	47	11		-11	-100%			
Other Revenue	801	1,024	700	-324	-32%			
Total Revenue	\$848	\$1,050	\$700	-\$350	-33%			
601100-Academic Salary	24,517	25,314	25,725	410	2%	247.2	254.7	7.5
601103-Graduate Assistant	290	314	255	-59	-19%	10.9		(10.9)
601304-Teaching Associates	577	567	468	-99	-17%	15.8		(15.8)
601806-Part Time Faculty	9,990	10,391	5,975	-4,416	-42%	164.4		(164.4)
601807-Substitute Faculty	7	11		-11	-100%	0.1		(0.1)
601810-Summer Session Fac	902	994	1,185	191	19%	0.2		(0.2)
601827-Honorarium For Emp Sal Or Ben	67	14		-14	-100%			
601828-Reimb Release Time Salary		-12		12	-100%			
601833-Acadenic Salaries-Lump Sum Vac	116	100		-100	-100%			
Instructional Faculty.	36,465	37,692	33,608	-4,084	-11%	438.5	254.7	(183.9)
601101-Department Chair	1,146	1,174	1,152	-22	-2%	8.8	8.6	(0.2)
Department Chair.	1,146	1,174	1,152	-22	-2%	8.8	8.6	(0.2)
601201-Mpp/Supervisory	870	1,141	1,193	52	5%	9.4	10.0	0.6
601835-MPP Salaries-Lump Sum Vac	11							
Management & Supervisory	881	1,141	1,193	52	5%	9.4	10.0	0.6
601300-Support Staff Salary	5,484	5,421	5,110	-311	-6%	87.3	80.2	(7.2)
601301-Overtime	1	3		-3	-100%			
601302-Temporary Help	11	18		-18	-100%	0.5		(0.5)
601303-Student Assistant	178	259		-259	-100%	8.2		(8.2)
601821-Shift Differential	14	8		-8	-100%			
601812-Salary Prepaid Expense W/O	18				0%			
601824-Salary Prepaid Expense	-22	2			0%			
601834-Staff Salaries -Lump Sum Vac	50	75		-75	-100%			
Support Staff.	5,736	5,787	5,110	-677	-12%	96.1	80.2	(15.9)
601836-Holiday Pays	10	4		-4	-100%			
601817-Industrial Disability Leave	4				0%			
Other Salary.	14	4		-4	-100%			
Salary & Wages.	\$44,242	\$45,798	\$41,063	-\$4,734	-10%	552.8	353.4	(199.4)
Travel	206	113		-113	-100%			
Contractual Services	33	11	10	-1	-13%			
It Costs	70	385	55	-330	-86%			
Services From Other Fnds Agency	187	162	75	-87	-54%			
Equipment	27	8	25	17	222%			
Misc Operating Expense.	302	262	58	-204	-78%			
Operating Expenses	\$826	\$941	\$223	-\$718	-76%			
Work Study.	159	174		-174	-100%	5.7		(5.7)
Total Operating Expenses.	\$984	\$1,115	\$223	-\$892	-80%	5.7		(5.7)
All Expenses.	45,227	46,913	41,286	-5,627	-12%	558.5	353.4	(205.1)
All Transfers In								
All Transfers Out								
Net Transfers								
Operating Income (Loss) Excluding Benefits.	-\$44,379	-\$45,863	-\$40,586	\$5,277	-12%	(558.5)	(353.4)	205.1
Benefits.	21,053	22,426	19,708	-2,718	-12%			
Operating Income (Loss).with cfw transfer out	-65,431	-68,289	-60,294	7,995	-12%			
Operating Net	-\$65,431	-\$68,289	-\$60,294					

# COLLEGE OF LIBERAL CREATIVE ARTS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>19</sup>

Col Of Liberal And Creative Arts ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	9	6	
Benefits.		1	
Operating Expenses.	68	56	8
All Transfers Out.	49	10	
<b>441-TF-Extended Education Operations Total</b>	<b>\$127</b>	<b>\$73</b>	<b>\$8</b>
Salary & Wages.	6	21	21
Operating Expenses.	228	224	165
PY Expense Adjustments	4		
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$238</b>	<b>\$246</b>	<b>\$186</b>
Salary & Wages.			8
Operating Expenses.	6	246	214
All Transfers Out.		12	
PY Expense Adjustments			-6
<b>481-TF-Lottery Education Fund Total</b>	<b>\$6</b>	<b>\$258</b>	<b>\$216</b>
Salary & Wages.	42,595	44,325	46,517
Benefits.	20,095	21,054	22,697
Operating Expenses.	878	1,101	1,242
Work Study.	165	159	174
All Transfers Out.	4	1,497	327
PY Expense Adjustments			14
<b>485-TF-CSU Operating Fund Total</b>	<b>\$63,736</b>	<b>\$68,135</b>	<b>\$70,971</b>
Salary & Wages.	112		
Benefits.	28		
Operating Expenses.	128		
Risk Pool.	2		
All Transfers Out.	1,851		
PY Expense Adjustments	3		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$2,124</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	111	140	118
Benefits.	4	2	17
Operating Expenses.	257	200	119
Risk Pool.	2	2	2
All Transfers Out.	184	52	7
PY Expense Adjustments		1	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$558</b>	<b>\$398</b>	<b>\$264</b>
<b>Col Of Liberal And Creative Ar Total</b>	<b>\$66,789</b>	<b>\$69,110</b>	<b>\$71,645</b>

<sup>19</sup> (1) includes NG001,NR101,SUXXX,TSXXX;

Operating expenditures does not include 680 Account group (transfer out)

## COLLEGE OF ETHNIC STUDIES

### **Mission**

The College of Ethnic Studies provides safe academic spaces for all to learn the histories, cultures, and intellectual traditions of Native peoples and communities of color in the US in the first-person and also practice theories of resistance and liberation to eliminate racism and other forms of oppression.

*Source: SF State website*

## COLLEGE OF ETHNIC STUDIES GENERAL FUND BUDGET

### College Of Ethnic Studies-2019 Actuals vs 2020 Working Budget and FTE

Working Budget and FTE	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Revenue	62	154	25	-129	-84%			
Total Revenue	\$62	\$154	\$25	-\$129	-84%			
601100-Academic Salary	3,532	3,642	4,568	926	25%	35.5	44.3	8.8
601304-Teaching Associates	5	1		-1	-100%	0.0		(0.0)
601806-Part Time Faculty	1,864	2,173	1,127	-1,046	-48%	33.4	0.3	(33.1)
601807-Substitute Faculty		2		-2	-100%	0.0		(0.0)
601810-Summer Session Fac	251	340	353	13	4%	0.1		(0.1)
601827-Honorarium For Emp Sal Or Ben	3	1		-1	-100%			
601833-Acadenic Salaries-Lump Sum Vac	6	9		-9	-100%			
Instructional Faculty.	5,658	6,168	6,048	-120	-2%	69.0	44.6	(24.4)
601101-Department Chair	197	238	245	7	3%	1.8	1.8	0.0
Department Chair.	197	238	245	7	3%	1.8	1.8	0.0
601201-Mpp/Supervisory	452	439	439		0%	3.0	3.0	
601835-MPP Salaries-Lump Sum Vac	18							
Management & Supervisory	470	439	439		0%	3.0	3.0	
601300-Support Staff Salary	473	542	543	1	0%	8.7	8.5	(0.2)
601302-Temporary Help		11		-11	-100%	0.1		(0.1)
601303-Student Assistant	30	24		-24	-100%	0.8		(0.8)
601834-Staff Salaries -Lump Sum Vac		2		-2	-100%			
Support Staff.	503	579	543	-36	-6%	9.6	8.5	(1.1)
601836-Holiday Pays	2	1		-1	-100%			
Other Salary.	2	1		-1	-100%			
Salary & Wages.	\$6,830	\$7,425	\$7,274	-\$151	-2%	83.4	57.9	(25.5)
Travel	27	12		-12	-100%			
Contractual Services	5		5	5	2400%			
It Costs	2	13		-13	-100%			
Services From Other Fnds Agency	17	18	14	-4	-23%			
Equipment		48		-48	-100%			
Misc Operating Expense.	46	38	35	-3	-8%			
Operating Expenses	\$97	\$131	\$55	-\$76	-58%			
Work Study.	40	36		-36	-100%	1.1		(1.1)
Total Operating Expenses.	\$137	\$167	\$55	-\$112	-67%	1.1		(1.1)
All Expenses.	6,967	7,592	7,329	-263	-3%	84.5	57.9	(26.7)
All Transfers In								
All Transfers Out								
Net Transfers								
Operating Income (Loss) Excluding Benefits.	-\$6,905	-\$7,438	-\$7,304	\$134	-2%	(84.5)	(57.9)	26.7
Benefits.	3,018	3,343	3,456	113	3%			
Operating Income (Loss).with cfw transfer out	-9,923	-10,781	-10,760	21	0%			
Operating Net	-\$9,923	-\$10,781	-\$10,760					

**COLLEGE OF ETHNIC STUDIES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>20</sup>**

<b>College Of Ethnic Studies</b> ( in thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	2	6	
Benefits.			
Operating Expenses.	31	32	20
All Transfers Out.	23	20	25
<b>441-TF-Extended Education Operations Total</b>	<b>\$56</b>	<b>\$58</b>	<b>\$45</b>
Salary & Wages.	3		
Operating Expenses.	6	4	3
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$9</b>	<b>\$4</b>	<b>\$3</b>
Operating Expenses.		1	10
All Transfers Out.		1	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$</b>	<b>\$3</b>	<b>\$10</b>
Salary & Wages.	6,708	6,841	7,540
Benefits.	2,900	3,018	3,365
Operating Expenses.	127	97	175
Work Study.	55	40	36
All Transfers Out.		7	
PY Expense Adjustments	1		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$9,789</b>	<b>\$10,004</b>	<b>\$11,116</b>
Salary & Wages.	2		
Operating Expenses.	4		
All Transfers Out.	41		
PY Expense Adjustments	2		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$48</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	1		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$1</b>	<b>\$</b>	<b>\$</b>
<b>College Of Ethnic Studies Total</b>	<b>\$9,904</b>	<b>\$10,068</b>	<b>\$11,173</b>

<sup>20</sup> (1) Including NG001, NR101, SUXXX, TSXXX

Operating Expenses does not include 680 Accounts (Transfer Out)

## COLLEGE OF HEALTH & SOCIAL SCIENCES

### **Mission**

The College of Health & Social Sciences prepares students to help solve the most pressing and enduring issues confronting the well-being of individuals, families, communities, and society.

Students, faculty, and staff participate in a learning process that fosters excellence in their professions and supports them in pursuing equity and social justice.

The college is committed to innovative teaching, scholarship to advance this mission, and service that inspire leadership for positive social change.

*Source: SF State website*



## COLLEGE OF HEALTH & SOCIAL SCIENCES GENERAL FUND BUDGET

### College of Health And Social Sciences-2019 Actuals vs 2020 Working Budget and FTE

vs 2020 Working Budget and FTE	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Revenue.	22	15		-15	-100%			
Other Revenue	122	1,395	1,200	-195	-14%			
Total Revenue	\$144	\$1,410	\$1,200	-\$210	-15%			
601100-Academic Salary	10,176	10,309	11,297	988	10%	103.5	111.6	8.1
601103-Graduate Assistant	17	14	6	-8	-59%	0.5		(0.5)
601304-Teaching Associates	44	29	24	-5	-17%	1.0		(1.0)
601806-Part Time Faculty	5,711	6,324	4,767	-1,557	-25%	96.9		(96.9)
601807-Substitute Faculty	2				0%			
601810-Summer Session Fac	760	1,008	1,103	95	9%	0.2		(0.2)
601827-Honorarium For Emp Sal Or Ben	21	26		-26	-100%			
601828-Reimb Release Time Salary	-752	-17		17	-100%			
601833-Acadenic Salaries-Lump Sum Vac	22	137		-137	-100%			
Instructional Faculty.	15,788	17,831	17,197	-634	-4%	202.1	111.6	(90.5)
601101-Department Chair	820	872	886	15	2%	6.9	5.8	(1.1)
Department Chair.	820	872	886	15	2%	6.9	5.8	(1.1)
601201-Mpp/Supervisory	619	662	646	-16	-2%	4.2	4.0	(0.2)
601835-MPP Salaries-Lump Sum Vac		26			-			
Management & Supervisory	619	687	646	-41	-6%	4.2	4.0	(0.2)
601300-Support Staff Salary	2,883	3,040	2,985	-55	-2%	46.7	43.2	(3.5)
601301-Overtime	5	3		-3	-100%			
601302-Temporary Help		6		-6	-100%	0.0		(0.0)
601303-Student Assistant	35	159		-159	-100%	4.9		(4.9)
601812-Salary Prepaid Expense W/O	-1				0%			
601824-Salary Prepaid Expense	1				0%			
601834-Staff Salaries -Lump Sum Vac	9	9		-9	-100%			
Support Staff.	2,931	3,218	2,985	-233	-7%	51.6	43.2	(8.4)
601836-Holiday Pays	2	10		-10	-100%			
Other Salary.	2	10		-10	-100%			
Salary & Wages.	\$20,161	\$22,617	\$21,714	-\$904	-4%	264.7	164.6	(100.1)
Travel	93	28		-28	-100%			
Contractual Services	13	48		-48	-100%			
It Costs	60	88		-88	-100%			
Services From Other Fnds Agency	69	125	10	-115	-92%			
Equipment	40	86		-86	-100%			
Misc Operating Expense.	545	310	100	-210	-68%			
Operating Expenses	\$820	\$684	\$110	-\$574	-84%			
Work Study.	228	203		-203	-100%	6.2		(6.2)
Total Operating Expenses.	\$1,048	\$888	\$110	-\$778	-88%	6.2		(6.2)
All Expenses.	21,209	23,505	21,824	-1,681	-7%	270.9	164.6	(106.3)
All Transfers In		9		-9	-100%			
All Transfers Out								
Net Transfers		9		-9	-100%			
Operating Income (Loss) Excluding Benefits.	-\$21,064	-\$22,086	-\$20,624	\$1,463	-7%	(270.9)	(164.6)	106.3
Benefits.	9,771	10,415	10,317	-99	-1%			
Operating Income (Loss).with cfw transfer out	-30,835	-32,502	-30,941	1,561	-5%			
Operating Net	-\$30,835	-\$32,502	-\$30,941					

**COLLEGE OF HEALTH & SOCIAL SCIENCES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>21</sup>**

<b>Health And Social Sciences</b> ( in thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	197	234	161
Benefits.	5	14	17
Operating Expenses.	295	256	133
Risk Pool.	3	3	3
All Transfers Out.	340	756	57
PY Expense Adjustments	-3		
<b>441-TF-Extended Education Operations Total</b>	<b>\$836</b>	<b>\$1,263</b>	<b>\$371</b>
Operating Expenses.	4	5	1
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$4</b>	<b>\$5</b>	<b>\$1</b>
Operating Expenses.	28	195	72
All Transfers Out.		12	
PY Expense Adjustments		7	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$28</b>	<b>\$215</b>	<b>\$72</b>
Salary & Wages.	20,411	20,243	22,657
Benefits.	9,376	9,783	10,418
Operating Expenses.	631	1,148	1,066
Work Study.	273	228	203
All Transfers Out.		2	9
PY Expense Adjustments	7		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$30,698</b>	<b>\$31,405</b>	<b>\$34,353</b>
Salary & Wages.	174		
Benefits.	36		
Operating Expenses.	657		
Risk Pool.	4		
All Transfers Out.	2,934		
PY Expense Adjustments	-2		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$3,802</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	135	357	213
Benefits.	13	76	47
Operating Expenses.	61	127	218
Risk Pool.	1	4	4
All Transfers Out.	12		
PY Expense Adjustments			17
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$222</b>	<b>\$564</b>	<b>\$500</b>
<b>Health And Social Sciences-COL Total</b>	<b>\$35,591</b>	<b>\$33,452</b>	<b>\$35,298</b>

<sup>21</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## COLLEGE OF SCIENCE & ENGINEERING (CoSE)

### **Mission**

CoSE provides an encouraging environment to develop the intellectual capacity, critical thinking, creativity, and problem-solving ability of its students so that they may become honorable, contributing, and forward-thinking members of the science and engineering community of the San Francisco Bay Area and beyond. CoSE fosters a thriving environment for scholarly and creative activities. New knowledge or solutions to problems are discovered or created and provides science education to all University students to succeed in the modern world.

*Source: SF State website*

## COLLEGE OF SCIENCE & ENGINEERING GENERAL FUND BUDGET

### College Of Science & Engineering-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)				Amount.	Percent			
General Fund Allocation	1	-7		7	-100%			
Revenue.	31	38		-38	-100%			
Other Revenue	370	540		-540	-100%			
<b>Total Revenue</b>	<b>\$402</b>	<b>\$571</b>	<b>\$</b>	<b>-\$571</b>	<b>-100%</b>			
601100-Academic Salary	16,348	17,444	18,093	649	4%	164.6	174.4	9.8
601103-Graduate Assistant	294	206		-206	-100%	7.1		(7.1)
601304-Teaching Associates	1,230	1,353	971	-382	-28%	31.5		(31.5)
601806-Part Time Faculty	5,447	6,078	3,536	-2,542	-42%	94.2	0.7	(93.4)
601807-Substitute Faculty	8	2		-2	-100%	0.0		(0.0)
601810-Summer Session Fac	813	851	1,025	174	20%	0.2		(0.2)
601827-Honorarium For Emp Sal Or Ben	38	21		-21	-100%			
601828-Reimb Release Time Salary	-118	-172		172	-100%			
601833-Academic Salaries-Lump Sum Vac	48	27		-27	-100%			
Instructional Faculty.	24,107	25,810	23,625	-2,185	-8%	297.6	175.1	(122.4)
601101-Department Chair	842	888	891	3	0%	6.2	6.2	(0.0)
Department Chair.	842	888	891	3	0%	6.2	6.2	(0.0)
601201-Mpp/Supervisory	1,133	1,175	1,209	34	3%	8.6	9.0	0.4
601835-MPP Salaries-Lump Sum Vac	35	6						
Management & Supervisory	1,168	1,181	1,209	28	2%	8.6	9.0	0.4
601300-Support Staff Salary	4,584	4,610	4,309	-301	-7%	72.2	64.3	(7.9)
601301-Overtime	1	12		-12	-100%			
601303-Student Assistant	165	761		-761	-100%	25.1		(25.1)
601824-Salary Prepaid Expense		-1						
601834-Staff Salaries -Lump Sum Vac	37	27		-27	-100%			
Support Staff.	4,786	5,408	4,309	-1,099	-20%	97.4	64.3	(33.0)
601836-Holiday Pays	4	3		-3	-100%			
Other Salary.	4	3		-3	-100%			
<b>Salary &amp; Wages.</b>	<b>\$30,908</b>	<b>\$33,289</b>	<b>\$30,034</b>	<b>-\$3,255</b>	<b>-10%</b>	409.8	254.7	(155.1)
Travel	124	75		-75	-100%			
Contractual Services	1	33		-33	-100%			
It Costs	33	84		-84	-100%			
Services From Other Fnds Agency	59	69		-69	-100%			
Equipment	129	119		-119	-100%			
Misc Operating Expense.	443	302		-302	-100%			
<b>Operating Expenses</b>	<b>\$788</b>	<b>\$683</b>	<b>\$</b>	<b>-\$683</b>	<b>-100%</b>			
Work Study.	101	100		-100	-100%	3.2		(3.2)
<b>Total Operating Expenses.</b>	<b>\$890</b>	<b>\$784</b>	<b>\$</b>	<b>-\$784</b>	<b>-100%</b>	3.2		(3.2)
All Expenses.	31,797	34,073	30,034	-4,039	-12%	413.0	254.7	(158.3)
All Transfers In	21	177		-177	-100%			
All Transfers Out	170							
Net Transfers	-149	177		-177	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$31,544</b>	<b>-\$33,326</b>	<b>-\$30,034</b>	<b>\$3,291</b>	<b>-10%</b>	<b>(413.0)</b>	<b>(254.7)</b>	<b>158.3</b>
Benefits.	14,183	15,539	14,156	-1,383	-9%			
Operating Income (Loss).with cfw transfer out	-45,726	-48,865	-44,190	4,675	-10%			
<b>Operating Net</b>	<b>-\$45,726</b>	<b>-\$48,865</b>	<b>-\$44,190</b>					

## COLLEGE OF SCIENCE & ENGINEERING -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>22</sup>

College Of Science & Engineering ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	90	70	34
Benefits.	1	1	
Operating Expenses.	333	191	115
Risk Pool.	1	1	
All Transfers Out.	370	513	381
PY Expense Adjustments		-1	1
<b>441-TF-Extended Education Operations Total</b>	<b>\$795</b>	<b>\$774</b>	<b>\$530</b>
Salary & Wages.	4	4	
Operating Expenses.	42	45	17
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$46</b>	<b>\$49</b>	<b>\$17</b>
Salary & Wages.	48	57	21
Benefits.	1		
Operating Expenses.	709	386	291
All Transfers Out.	18	6	
PY Expense Adjustments		42	-1
<b>481-TF-Lottery Education Fund Total</b>	<b>\$775</b>	<b>\$490</b>	<b>\$312</b>
Salary & Wages.	29,920	31,633	33,706
Benefits.	13,877	14,197	15,575
Operating Expenses.	501	1,928	2,359
Work Study.	100	101	100
All Transfers Out.	11	984	308
PY Expense Adjustments	1	-41	-5
<b>485-TF-CSU Operating Fund Total</b>	<b>\$44,410</b>	<b>\$48,801</b>	<b>\$52,044</b>
Salary & Wages.	674		
Benefits.	-4		
Operating Expenses.	1,945		
Risk Pool.	12		
All Transfers Out.	6,203		
PY Expense Adjustments	-5		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$8,826</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	39	95	68
Benefits.	19	24	22
Operating Expenses.		1,003	418
Risk Pool.	1	2	1
All Transfers Out.	91	190	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$150</b>	<b>\$1,314</b>	<b>\$534</b>
<b>College Of Science &amp; Engineer Total</b>	<b>\$55,002</b>	<b>\$51,428</b>	<b>\$53,437</b>

<sup>22</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## COLLEGE OF BUSINESS

### **Mission**

We are San Francisco's public business school. We embrace the area's rich diversity and provide access to higher education. Our mission is to prepare students for professional success through high-quality teaching, innovative and relevant courses, discipline-based and pedagogical scholarship, and engagement with the academic and business communities.

*Source: SF State website*

## LAM FAMILY COLLEGE OF BUSINESS GENERAL FUND BUDGET

### Lam Family College Of Business-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Revenue.		1		-1	-100%			
Other Revenue	287	176	380	204	116%			
<b>Total Revenue</b>	<b>\$287</b>	<b>\$177</b>	<b>\$380</b>	<b>\$203</b>	<b>115%</b>			
601100-Academic Salary	12,522	12,895	13,249	354	3%	106.0	109.3	3.3
601103-Graduate Assistant	7	11		-11	-100%	0.3		(0.3)
601806-Part Time Faculty	2,242	2,196		-2,196	-100%	33.6		(33.6)
601807-Substitute Faculty	2	1		-1	-100%	0.0		(0.0)
601810-Summer Session Fac	1,184	1,133	1,232	99	9%	0.2		(0.2)
601827-Honorarium For Emp Sal Or Ben	27	8	10	2	23%			
601833-Academic Salaries-Lump Sum Vac	43	48		-48	-100%			
Instructional Faculty.	16,027	16,292	14,491	-1,801	-11%	140.2	109.3	(30.9)
601101-Department Chair	692	734	736	2	0%	4.6	4.6	(0.0)
Department Chair.	692	734	736	2	0%	4.6	4.6	(0.0)
601201-Mpp/Supervisory	558	634	672	38	6%	4.6	5.0	0.4
Management & Supervisory	558	634	672	38	6%	4.6	5.0	0.4
601300-Support Staff Salary	1,419	1,427	1,399	-28	-2%	23.6	22.0	(1.6)
601301-Overtime	3	15	2	-13	-87%			
601303-Student Assistant	127	97		-97	-100%	3.2		(3.2)
601821-Shift Differential		1	2	1	72%			
601812-Salary Prepaid Expense W/O	4				0%			
601824-Salary Prepaid Expense	-4	1			0%			
601834-Staff Salaries -Lump Sum Vac	2				0%			
Support Staff.	1,551	1,541	1,403	-138	-9%	26.8	22.0	(4.8)
601836-Holiday Pays	2				0%			
601817-Industrial Disability Leave	13				0%			
Other Salary.	15				0%			
<b>Salary &amp; Wages.</b>	<b>\$18,844</b>	<b>\$19,201</b>	<b>\$17,301</b>	<b>-\$1,900</b>	<b>-10%</b>	176.1	140.9	(35.2)
Communications					-100%			
Travel	68	52		-52	-100%			
Contractual Services	4	28		-28	-100%			
It Costs	5	92	53	-39	-42%			
Services From Other Fnds Agency	72	59		-59	-100%			
Equipment		3		-3	-100%			
Misc Operating Expense.	374	253	167	-86	-34%			
<b>Operating Expenses</b>	<b>\$523</b>	<b>\$489</b>	<b>\$220</b>	<b>-\$269</b>	<b>-55%</b>			
Risk Pool			2	2	0%			
Work Study.	66	77		-77	-100%	3.2		(3.2)
<b>Total Operating Expenses.</b>	<b>\$589</b>	<b>\$566</b>	<b>\$222</b>	<b>-\$344</b>	<b>-61%</b>	3.2		(3.2)
All Expenses.	19,433	19,767	17,523	-2,243	-11%	179.3	140.9	(38.4)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$19,146</b>	<b>-\$19,590</b>	<b>-\$17,143</b>	<b>\$2,447</b>	<b>-12%</b>	<b>(179.3)</b>	<b>(140.9)</b>	<b>38.4</b>
Benefits.	8,446	8,913	7,943	-969	-11%			
Operating Income (Loss).with cfw transfer out	-27,592	-28,503	-25,087	3,416	-12%			
<b>Operating Net</b>	<b>-\$27,592</b>	<b>-\$28,503</b>	<b>-\$25,087</b>					

**LAM FAMILY COLLEGE OF BUSINESS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>23</sup>**

<b>Lam Family College Of Business</b> ( in thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	62	137	240
Benefits.	17	8	21
Operating Expenses.	637	270	345
Risk Pool.	1	2	4
All Transfers Out.	16	466	142
PY Expense Adjustments	-1		
<b>441-TF-Extended Education Operations Total</b>	<b>\$732</b>	<b>\$883</b>	<b>\$753</b>
Salary & Wages.	2	2	
Operating Expenses.	4	12	5
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$6</b>	<b>\$13</b>	<b>\$5</b>
Operating Expenses.	8	85	19
<b>481-TF-Lottery Education Fund Total</b>	<b>\$8</b>	<b>\$85</b>	<b>\$19</b>
Salary & Wages.	18,115	19,056	19,313
Benefits.	7,974	8,476	8,916
Operating Expenses.	1,005	1,503	1,302
Work Study.	88	66	77
PY Expense Adjustments	-8		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$27,173</b>	<b>\$29,101</b>	<b>\$29,608</b>
Salary & Wages.	9		
Operating Expenses.	146		
All Transfers Out.	948		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$1,104</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.		5	1
Operating Expenses.	24	54	33
All Transfers Out.	71		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$95</b>	<b>\$59</b>	<b>\$34</b>
<b>Lam Family College Of Business Total</b>	<b>\$29,117</b>	<b>\$30,141</b>	<b>\$30,418</b>

<sup>23</sup> (1) Including NG001, NR101, SUXXX, TSXXX



## GRADUATE COLLEGE OF EDUCATION

### **Mission**

The Graduate College of Education prepares reflective, transformative educators, clinicians, leaders, and scholars who advance education professions. Our graduates deliver education programs across the life span, demonstrating excellence in the art and science of teaching and learning, research on critical issues in education and communicative disorders, integration of new technologies, and commitment to equity and social justice. Professional preparation programs are designed to meet global challenges through authentic learning experiences in academic and clinical environments guided by our commitment to inclusiveness, integrity, community, social action, and evidence-based practice.

*Source: SF State website*

## GRADUATE COLLEGE OF EDUCATION GENERAL FUND BUDGET

### Graduate College Of Education-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Revenue.	15		869	869	319430%			
Other Revenue	34	32	7	-25	-78%			
<b>Total Revenue</b>	<b>\$53</b>	<b>\$32</b>	<b>\$876</b>	<b>\$844</b>	<b>2642%</b>			
601100-Academic Salary	3,975	3,860	3,787	-73	-2%	38.2	37.8	(0.3)
601103-Graduate Assistant	19	45		-45	-100%	1.5		(1.5)
601806-Part Time Faculty	1,736	1,727	1,425	-301	-17%	30.3		(30.3)
601807-Substitute Faculty		3		-3	-100%	0.0		(0.0)
601810-Summer Session Fac	238	234	329	95	40%	0.1		(0.1)
601827-Honorarium For Emp Sal Or Ben	19	22		-22	-100%			
601833-Academic Salaries-Lump Sum Vac	12	18		-18	-100%			
Instructional Faculty.	6,001	5,909	5,542	-367	-6%	70.0	37.8	(32.2)
Department Chair.	430	450	451	1	0%	3.2	3.2	(0.0)
601201-Mpp/Supervisory	528	537	537		0%	4.0	4.0	
601835-MPP Salaries-Lump Sum Vac	2							
Management & Supervisory	531	537	537		0%	4.0	4.0	
601300-Support Staff Salary	1,512	1,508	1,490	-18	-1%	23.9	24.8	0.9
601301-Overtime		1		-1	-100%			
601302-Temporary Help		11	8	-3	-31%	0.2		(0.2)
601303-Student Assistant	92	141	78	-63	-44%	4.9		(4.9)
601812-Salary Prepaid Expense W/O	1				0%			
601824-Salary Prepaid Expense	-1				0%			
601834-Staff Salaries -Lump Sum Vac	2	2		-2	-100%			
Support Staff.	1,605	1,663	1,576	-86	-5%	29.0	24.8	(4.2)
601836-Holiday Pays	1				-100%			
Other Salary.	1				-100%			
<b>Salary &amp; Wages.</b>	<b>\$8,567</b>	<b>\$8,559</b>	<b>\$8,106</b>	<b>-\$453</b>	<b>-5%</b>	106.2	69.8	(36.4)
Travel	83	27		-27	-100%			
Contractual Services	3	3	2	-1	-27%			
It Costs	12	33		-33	-100%			
Services From Other Fnds Agency	43	37	30	-8	-21%			
Equipment	13	32		-32	-100%			
Misc Operating Expense.	161	140	37	-102	-73%			
<b>Operating Expenses</b>	<b>\$316</b>	<b>\$272</b>	<b>\$69</b>	<b>-\$203</b>	<b>-75%</b>			
Work Study.	37	36		-36	-100%	1.2		(1.2)
<b>Total Operating Expenses.</b>	<b>\$353</b>	<b>\$307</b>	<b>\$69</b>	<b>-\$238</b>	<b>-78%</b>	1.2		(1.2)
All Expenses.	8,920	8,866	8,175	-691	-8%	107.5	69.8	(37.7)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$8,868</b>	<b>-\$8,835</b>	<b>-\$7,299</b>	<b>\$1,536</b>	<b>-17%</b>	<b>(107.5)</b>	<b>(69.8)</b>	<b>37.7</b>
Benefits.	3,787	3,879	3,937	58	2%			
Operating Income (Loss).with cfw transfer out	-12,655	-12,713	-11,236	1,477	-12%			
<b>Operating Net</b>	<b>-\$12,655</b>	<b>-\$12,713</b>	<b>-\$11,236</b>					

# GRADUATE COLLEGE OF EDUCATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>24</sup>

Graduate College Of Education ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	15	6	
Benefits.		3	
Operating Expenses.	1		2
All Transfers Out.	1		
<b>441-TF-Extended Education Operations Total</b>	<b>\$17</b>	<b>\$10</b>	<b>\$2</b>
Salary & Wages.		1	8
Operating Expenses.	2	8	1
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$2</b>	<b>\$9</b>	<b>\$9</b>
Salary & Wages.		8	8
Operating Expenses.	1	56	23
PY Expense Adjustments		-2	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$1</b>	<b>\$61</b>	<b>\$31</b>
Salary & Wages.	8,422	8,726	8,756
Benefits.	3,601	3,839	3,888
Operating Expenses.	375	401	443
Work Study.	42	37	36
All Transfers Out.		98	
PY Expense Adjustments		3	1
<b>485-TF-CSU Operating Fund Total</b>	<b>\$12,440</b>	<b>\$13,106</b>	<b>\$13,124</b>
Salary & Wages.	27		
Operating Expenses.	62		
Risk Pool.	1		
All Transfers Out.	783		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$872</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	6	43	18
Benefits.		2	1
Operating Expenses.	8	21	16
Risk Pool.		1	
All Transfers Out.	1	2	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$14</b>	<b>\$69</b>	<b>\$35</b>
<b>Graduate College Of Education Total</b>	<b>\$13,346</b>	<b>\$13,255</b>	<b>\$13,202</b>

<sup>24</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## ACADEMIC SUPPORT UNITS

### J. PAUL LEONARD LIBRARY

#### **Mission**

The mission of the J. Paul Leonard Library is to empower its University constituency with life-long learning skills to identify, find, evaluate, use, and communicate information to promote excellence in scholarship, knowledge, and understanding.

*Source: SF State website*

## J. PAUL LEONARD LIBRARY GENERAL FUND BUDGET

### Library-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation		41		-41	-100%			
Revenue.	4				-100%			
Other Revenue								
<b>Total Revenue</b>	<b>\$4</b>	<b>\$41</b>	<b>\$</b>	<b>-\$41</b>	<b>-100%</b>			
601100-Academic Salary	2,003	1,776	1,791	15	1%	22.0	12.0	(10.0)
601833-Academic Salaries-Lump Sum Vac	33	42		-42	-100%			
Instructional Faculty.	2,036	1,817	1,791	-26	-1%	22.0	12.0	(10.0)
601101-Department Chair	62	54	54		0%	0.5	0.5	
Department Chair.	62	54	54		0%	0.5	0.5	
601201-Mpp/Supervisory	313	323	323		0%	2.0	2.0	
Management & Supervisory	313	323	323		0%	2.0	2.0	
601300-Support Staff Salary	2,338	2,364	2,435	70	3%	41.8	38.9	(2.9)
601301-Overtime					-100%			
601303-Student Assistant	429	495		-495	-100%	18.7		(18.7)
601821-Shift Differential	5	6	6		6%			
601812-Salary Prepaid Expense W/O	4				0%			
601824-Salary Prepaid Expense	-4				0%			
601834-Staff Salaries -Lump Sum Vac	5	12		-12	-100%			
Support Staff.	2,777	2,877	2,441	-437	-15%	60.5	38.9	(21.6)
601836-Holiday Pays	2	6		-6	-100%			
601817-Industrial Disability Leave		9		-9	-100%			
Other Salary.	2	15		-15	-100%			
<b>Salary &amp; Wages.</b>	<b>\$5,191</b>	<b>\$5,086</b>	<b>\$4,608</b>	<b>-\$478</b>	<b>-9%</b>	84.9	53.3	(31.6)
Travel	38	19		-19	-100%			
Contractual Services	65	7	30	23	311%			
It Costs	179	447	138	-309	-69%			
Services From Other Fnds Agency	77	77	70	-7	-9%			
Misc Operating Expense.	188	128	220	92	71%			
Direct Costs	601	518	600	83	16%			
<b>Operating Expenses</b>	<b>\$1,148</b>	<b>\$1,195</b>	<b>\$1,058</b>	<b>-\$137</b>	<b>-11%</b>			
Work Study.	105	103		-103	-100%	3.8		(3.8)
<b>Total Operating Expenses.</b>	<b>\$1,253</b>	<b>\$1,298</b>	<b>\$1,058</b>	<b>-\$240</b>	<b>-18%</b>	3.8		(3.8)
All Expenses.	6,444	6,385	5,667	-718	-11%	88.7	53.3	(35.4)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$6,440</b>	<b>-\$6,344</b>	<b>-\$5,667</b>	<b>\$677</b>	<b>-11%</b>	<b>(88.7)</b>	<b>(53.3)</b>	<b>35.4</b>
Benefits.	2,608	2,630	2,572	-58	-2%			
Operating Income (Loss).with cfw transfer out	-9,048	-8,974	-8,239	735	-8%			
<b>Operating Net</b>	<b>-\$9,048</b>	<b>-\$8,974</b>	<b>-\$8,239</b>					

## J. PAUL LEONARD LIBRARY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Library ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Operating Expenses.	2,260	2,146	2,392
PY Expense Adjustments	-1	3	
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$2,258</b>	<b>\$2,150</b>	<b>\$2,392</b>
Salary & Wages.		58	58
<b>481-TF-Lottery Education Fund Total</b>	<b>\$</b>	<b>\$58</b>	<b>\$58</b>
Salary & Wages.	4,970	5,191	5,086
Benefits.	2,490	2,608	2,630
Operating Expenses.	1,005	1,159	1,201
Risk Pool.			
Work Study.	141	105	103
PY Expense Adjustments			41
<b>485-TF-CSU Operating Fund Total</b>	<b>\$8,606</b>	<b>\$9,063</b>	<b>\$9,062</b>
Operating Expenses.	149	240	141
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$149</b>	<b>\$240</b>	<b>\$141</b>
<b>Library Total</b>	<b>\$11,014</b>	<b>\$11,510</b>	<b>\$11,653</b>

## UNDERGRAD EDUCATION & ACADEMIC PLANNING

### GENERAL FUND BUDGET

#### Undrgrd Ed & Academic Planning-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	5							
Revenue.	1							
Other Revenue		51	250	199	393%			
<b>Total Revenue</b>	<b>\$6</b>	<b>\$51</b>	<b>\$250</b>	<b>\$199</b>	<b>393%</b>			
601100-Academic Salary	154	152	90	-62	-41%	1.4		(1.4)
601103-Graduate Assistant	30	23		-23	-100%	0.7		(0.7)
601304-Teaching Associates	10	7		-7	-100%	0.1		(0.1)
601806-Part Time Faculty	915	834	1,259	425	51%	12.3		(12.3)
601810-Summer Session Fac	10	8		-8	-100%	0.0		(0.0)
601825-Research Fellow			93	93	0%			
601827-Honorarium For Emp Sal Or Ben	34	58	32	-26	-45%			
601833-Academic Salaries-Lump Sum Vac	6	7		-7	-100%			
Instructional Faculty.	1,159	1,089	1,474	386	35%	14.5		(14.5)
601201-Mpp/Supervisory	774	999	1,070	71	7%	8.3	9.0	0.7
601835-MPP Salaries-Lump Sum Vac	20							
Management & Supervisory	794	999	1,070	71	7%	8.3	9.0	0.7
601300-Support Staff Salary	2,829	3,001	2,870	-131	-4%	51.0	47.3	(3.7)
601302-Temporary Help		37		-37	-100%	0.4		(0.4)
601303-Student Assistant	474	532		-532	-100%	16.0		(16.0)
601812-Salary Prepaid Expense W/O	7				0%			
601824-Salary Prepaid Expense	-7				0%			
601834-Staff Salaries -Lump Sum Vac	13	11		-11	-100%			
Support Staff.	3,316	3,581	2,870	-711	-20%	67.3	47.3	(20.1)
601836-Holiday Pays	2	2		-2	-100%			
601817-Industrial Disability Leave	5	4		-4	-100%			
Other Salary.	7	6		-6	-100%			
<b>Salary &amp; Wages.</b>	<b>\$5,277</b>	<b>\$5,675</b>	<b>\$5,415</b>	<b>-\$260</b>	<b>-5%</b>	90.2	56.3	(33.9)
Communications					-100%			
Travel	38	31		-31	-100%			
Contractual Services	5	4	5	1	27%			
It Costs	168	155	86	-69	-45%			
Services From Other Fnds Agency	35	28	29	1	4%			
Misc Operating Expense.	233	199	80	-119	-60%			
<b>Operating Expenses</b>	<b>\$480</b>	<b>\$417</b>	<b>\$200</b>	<b>-\$217</b>	<b>-52%</b>			
Work Study.	186	185		-185	-100%	5.7		(5.7)
<b>Total Operating Expenses.</b>	<b>\$666</b>	<b>\$602</b>	<b>\$200</b>	<b>-\$402</b>	<b>-67%</b>	5.7		(5.7)
All Expenses.	5,943	6,277	5,615	-662	-11%	95.8	56.3	(39.6)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$5,936</b>	<b>-\$6,226</b>	<b>-\$5,365</b>	<b>\$861</b>	<b>-14%</b>	<b>(95.8)</b>	<b>(56.3)</b>	<b>39.6</b>
Benefits.	2,446	2,712	2,921	209	8%			
Operating Income (Loss).with cfw transfer out	-8,382	-8,938	-8,286	652	-7%			
<b>Operating Net</b>	<b>-\$8,382</b>	<b>-\$8,938</b>	<b>-\$8,286</b>					

**UNDERGRAD EDUCATION & ACAD PLANNING-THREE YEARS OF ACTUAL FY 2017-18 to FY 2019-20<sup>25</sup>**

<b>Undrgrd Ed &amp; Academic Planning</b> ( in thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	295	323	311
Benefits.	47	44	42
Operating Expenses.	6	6	3
All Transfers Out.		2	
PY Expense Adjustments		-1	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$348</b>	<b>\$373</b>	<b>\$355</b>
Salary & Wages.	4,486	5,277	5,809
Benefits.	2,138	2,446	2,712
Operating Expenses.	372	520	428
Risk Pool.			
Work Study.	204	186	185
PY Expense Adjustments		5	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$7,200</b>	<b>\$8,434</b>	<b>\$9,134</b>
Operating Expenses.	3		
All Transfers Out.	31		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$34</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	2		
All Transfers Out.	42		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$45</b>	<b>\$</b>	<b>\$</b>
<b>Undrgrd Ed &amp; Academic Planning Total</b>	<b>\$7,627</b>	<b>\$8,808</b>	<b>\$9,488</b>

<sup>25</sup> (1) Including NG001, NR101, SUXXX, TSXXX



## ACADEMIC AFFAIRS ADMINISTRATION GENERAL FUND BUDGET

### Academic Affairs Admin-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	32	-1		1	-100%			
Revenue.	8	12		-12	-100%			
Other Revenue	63	266	50	-216	-81%			
<b>Total Revenue</b>	<b>\$103</b>	<b>\$277</b>	<b>\$50</b>	<b>-\$227</b>	<b>-82%</b>			
601100-Academic Salary	27	39		-39	-100%	0.6		(0.6)
601103-Graduate Assistant	2							
601806-Part Time Faculty			5,595	5,595	0%			
601827-Honorarium For Emp Sal Or Ben	59	75		-75	-100%			
601828-Reimb Release Time Salary	-649		7	7	0%			
Instructional Faculty.	-907	114	5,602	5,488	4827%	0.6		(0.6)
601201-Mpp/Supervisory	2,635	2,754	2,689	-65	-2%	19.3	18.0	(1.3)
601835-MPP Salaries-Lump Sum Vac	57	54		-				
Management & Supervisory	2,692	2,808	2,689	-119	-4%	19.3	18.0	(1.3)
601300-Support Staff Salary	6,576	6,767	6,999	231	3%	94.6	95.0	0.4
601302-Temporary Help		55		-55	-100%	0.3		(0.3)
601303-Student Assistant	208	206		-206	-100%	6.7		(6.7)
601812-Salary Prepaid Expense W/O	1				0%			
601824-Salary Prepaid Expense	5	-6			0%			
601834-Staff Salaries -Lump Sum Vac	60	32		-32	-100%			
Support Staff.	6,849	7,053	6,999	-55	-1%	101.6	95.0	(6.6)
601836-Holiday Pays	3	8		-8	-100%			
Other Salary.	3	8		-8	-100%			
<b>Salary &amp; Wages.</b>	<b>\$8,638</b>	<b>\$9,983</b>	<b>\$15,290</b>	<b>\$5,307</b>	<b>53%</b>	121.5	113.0	(8.5)
Communications	43	41	45	4	9%			
Travel	125	56		-56	-100%			
Contractual Services	244	280	122	-158	-56%			
It Costs	976	834	631	-203	-24%			
Services From Other Fnds Agency	119	140	154	14	10%			
Equipment	62	306		-306	-100%			
Misc Operating Expense.	920	633	1,136	503	79%			
<b>Operating Expenses</b>	<b>\$2,489</b>	<b>\$2,289</b>	<b>\$2,087</b>	<b>-\$202</b>	<b>-9%</b>			
Work Study.	59	47		-47	-100%	1.5		(1.5)
Total Financial Aid			200	200	0%			
<b>Total Operating Expenses.</b>	<b>\$2,549</b>	<b>\$2,336</b>	<b>\$2,287</b>	<b>-\$49</b>	<b>-2%</b>	1.5		(1.5)
All Expenses.	11,186	12,319	17,577	5,259	43%	123.0	113.0	(10.0)
All Transfers Out		6,885		-6,885	-100%			
Net Transfers		-6,885		6,885	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$11,083</b>	<b>-\$18,926</b>	<b>-\$17,527</b>	<b>\$1,399</b>	<b>-7%</b>	<b>(123.0)</b>	<b>(113.0)</b>	<b>10.0</b>
Benefits.	4,900	5,283	8,598	3,314	63%			
Operating Income (Loss).with cfw transfer out	-15,982	-24,209	-26,125	-1,915	8%			
<b>Operating Net</b>	<b>-\$15,982</b>	<b>-\$17,332</b>	<b>-\$26,125</b>					

# ACADEMIC AFFAIRS ADMINISTRATION-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Academic Affairs Admin ( in thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
All Transfers Out.		7	61
<b>441-TF-Extended Education Operations Total</b>	<b>\$</b>	<b>\$7</b>	<b>\$61</b>
Salary & Wages.			6
Operating Expenses.	77	58	28
All Transfers Out.	2,649		
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$2,726</b>	<b>\$58</b>	<b>\$34</b>
Salary & Wages.	11	-2	
Operating Expenses.	514	422	732
All Transfers Out.	2,145	2,287	2,326
PY Expense Adjustments	-1		
<b>481-TF-Lottery Education Fund Total</b>	<b>\$2,669</b>	<b>\$2,708</b>	<b>\$3,058</b>
Salary & Wages.	7,366	8,641	9,988
Benefits.	4,599	4,905	5,284
Operating Expenses.	2,527	3,031	3,084
Work Study.	41	59	47
All Transfers Out.		112	7,000
PY Expense Adjustments	-2	32	-61
<b>485-TF-CSU Operating Fund Total</b>	<b>\$14,531</b>	<b>\$16,780</b>	<b>\$25,340</b>
Operating Expenses.	271		
All Transfers Out.	6,686		
PY Expense Adjustments	-18		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$6,939</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	141		
Benefits.	62		
Operating Expenses.	349	4	5
Risk Pool.	3		
All Transfers Out.	1,493		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$2,049</b>	<b>\$4</b>	<b>\$5</b>
<b>Academic Affairs Admin Total</b>	<b>\$28,913</b>	<b>\$19,557</b>	<b>\$28,499</b>

## OTHER ACADEMIC AFFAIRS GENERAL FUND BUDGET

### Other Academic Affairs-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actuals Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Revenue.	1	1		-1	-100%			
Other Revenue	16	32		-32	-100%			
<b>Total Revenue</b>	<b>\$17</b>	<b>\$33</b>	<b>\$</b>	<b>-\$33</b>	<b>-100%</b>			
601100-Academic Salary	103	107	107		0%	1.0	1.0	
601827-Honorarium For Emp Sal Or Ben	19	22	2	-20	-91%			
Instructional Faculty.	122	128	109	-20	-15%	1.0	1.0	
601300-Support Staff Salary	74	87	95	8	9%	1.5	1.6	0.1
601302-Temporary Help		9		-9	-100%	0.1		(0.1)
601834-Staff Salaries -Lump Sum Vac	6	4		-4	-100%			
Support Staff.	80	100	95	-4	-4%	1.6	1.6	(0.0)
601836-Holiday Pays					-100%			
Other Salary.					-100%			
<b>Salary &amp; Wages.</b>	<b>\$202</b>	<b>\$228</b>	<b>\$204</b>	<b>-\$24</b>	<b>-11%</b>	2.6	2.6	(0.0)
Travel	21	18		-18	-100%			
It Costs		2		-2	-100%			
Services From Other Fnds Agency	10	10	11	1	11%			
Misc Operating Expense.	3	4	26	23	605%			
<b>Operating Expenses</b>	<b>\$34</b>	<b>\$34</b>	<b>\$38</b>	<b>\$3</b>	<b>10%</b>			
Work Study.	5	6		-6	-100%	0.2		(0.2)
<b>Total Operating Expenses.</b>	<b>\$40</b>	<b>\$40</b>	<b>\$38</b>	<b>-\$3</b>	<b>-6%</b>	0.2		(0.2)
All Expenses.	242	269	242	-27	-10%	2.8	2.6	(0.2)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$225</b>	<b>-\$236</b>	<b>-\$242</b>	<b>-\$6</b>	<b>2%</b>	<b>(2.8)</b>	<b>(2.6)</b>	<b>0.2</b>
Benefits.	115	103	109	6	6%			
Operating Income (Loss).with cfw transfer out	-340	-339	-351	-12	4%			
<b>Operating Net</b>	<b>-\$340</b>	<b>-\$339</b>	<b>-\$351</b>					

## OTHER ACADEMIC AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Other Academic Affairs ( in thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	10,273	10,808	10,424
Benefits.	3,240	3,104	3,389
Operating Expenses.	14,868	14,191	11,589
Risk Pool.	148	151	143
All Transfers Out.	235	154	
PY Expense Adjustments	-8		8
<b>465-TF-Contracts and Grant Trust Total</b>	<b>\$28,755</b>	<b>\$28,408</b>	<b>\$25,553</b>
Salary & Wages.	202	296	338
Benefits.	159	119	106
Operating Expenses.	23	314	575
Work Study.	6	5	6
All Transfers Out.		342	9
<b>485-TF-CSU Operating Fund Total</b>	<b>\$390</b>	<b>\$1,077</b>	<b>\$1,034</b>
Salary & Wages.	130		
Benefits.	24		
Operating Expenses.	264		
Risk Pool.	2		
All Transfers Out.	1,528		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$1,948</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.		12	5
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$</b>	<b>\$12</b>	<b>\$5</b>
<b>Other Academic Affairs Total</b>	<b>\$31,093</b>	<b>\$29,496</b>	<b>\$26,592</b>

## COLLEGE OF EXTENDED LEARNING

### COLLEGE OF EXTENDED LEARNING -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

College Of Extended Learning ( in thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	7,389	7,017	4,916
Benefits.	2,851	2,444	2,123
Operating Expenses.	4,639	7,586	6,551
Risk Pool.	122	102	90
All Transfers Out.	2,407	338	1,838
PY Expense Adjustments	6	-32	
<b>441-TF-Extended Education Operations Total</b>	<b>\$17,415</b>	<b>\$17,454</b>	<b>\$15,518</b>
Operating Expenses.		3	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$</b>	<b>\$3</b>	<b>\$</b>
Operating Expenses.			2
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$</b>	<b>\$</b>	<b>\$2</b>
<b>College Of Extended Learning Total</b>	<b>\$17,415</b>	<b>\$17,457</b>	<b>\$15,520</b>

# STUDENT AFFAIRS & ENROLLMENT MANAGEMENT

## GENERAL FUND BUDGET

### Student Affairs & Enroll Mgmt-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Financial Sources.	40	20	10	-11	-53%			
Revenue Adjustments.	9				0%			
Revenue.	49	20	10	-11	-53%			
Other Revenue	275	377	293	-84	-22%			
<b>Total Revenue</b>	<b>\$325</b>	<b>\$398</b>	<b>\$303</b>	<b>-\$95</b>	<b>-24%</b>			
Instructional Faculty.	21	-39	-10	29	-74%			
601201-Mpp/Supervisory	3,411	3,549	3,784	235	7%	33.5	32.5	(1.0)
601835-MPP Salaries-Lump Sum Vac	102	56						
Management & Supervisory	3,513	3,605	3,784	178	5%	33.5	32.5	(1.0)
601300-Support Staff Salary	6,190	6,421	6,129	-292	-5%	95.3	86.6	(8.7)
601301-Overtime	347	352	390	38	11%			
601302-Temporary Help		17		-17	-100%	0.2		(0.2)
601303-Student Assistant	398	406	461	55	13%	14.2	2.0	(12.2)
601816-Post Cert-Spec Assgn	79	66	85	19	29%			
601821-Shift Differential	54	50	53	3	7%			
601812-Salary Prepaid Expense W/O	13	1			0%			
601824-Salary Prepaid Expense	-23	-3			0%			
601834-Staff Salaries -Lump Sum Vac	41	46		-46	-100%			
Support Staff.	7,099	7,356	7,118	-238	-3%	109.6	88.6	(21.1)
601836-Holiday Pays	82	29		-29	-100%			
601817-Industrial Disability Leave	22				0%			
Other Salary.	104	29		-29	-100%			
<b>Salary &amp; Wages.</b>	<b>\$10,738</b>	<b>\$10,951</b>	<b>\$10,891</b>	<b>-\$60</b>	<b>-1%</b>	<b>143.2</b>	<b>121.1</b>	<b>(22.1)</b>
Communications	2				-100%			
Travel	180	48	10	-38	-79%			
Contractual Services	196	484	182	-303	-63%			
It Costs	184	201	79	-122	-61%			
Services From Other Fnds Agency	168	56	99	42	75%			
Equipment	327	101	65	-35	-35%			
Misc Operating Expense.	915	507	468	-39	-8%			
<b>Operating Expenses</b>	<b>\$1,972</b>	<b>\$1,397</b>	<b>\$902</b>	<b>-\$495</b>	<b>-35%</b>			
Work Study.	81	100		-100	-100%	3.6		(3.6)
<b>Total Operating Expenses.</b>	<b>\$2,053</b>	<b>\$1,497</b>	<b>\$902</b>	<b>-\$595</b>	<b>-40%</b>	<b>3.6</b>		<b>(3.6)</b>
All Expenses.	12,791	12,448	11,793	-654	-5%	146.8	121.1	(25.7)
All Transfers In		174		-174	-100%			
All Transfers Out	5	1,499		-1,499	-100%			
Net Transfers	-5	-1,325		1,325	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$12,471</b>	<b>-\$13,375</b>	<b>-\$11,491</b>	<b>\$1,884</b>	<b>-14%</b>	<b>(146.8)</b>	<b>(121.1)</b>	<b>25.7</b>
Benefits.	5,442	5,726	5,658	-68	-1%			
Operating Income (Loss).with cfw transfer out	-17,913	-19,100	-17,149	1,952	-10%			
<b>Operating Net</b>	<b>-\$17,913</b>	<b>-\$17,782</b>	<b>-\$17,149</b>					

## STUDENT AFFAIRS & ENROLL MANAGEMENT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Student Affairs & Enroll Mgmt (In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	11		
Benefits.	3		5
Operating Expenses.	47	175	332
All Transfers Out.		2,719	2,621
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$61</b>	<b>\$2,894</b>	<b>\$2,958</b>
Salary & Wages.	69	71	73
Benefits.	42	44	45
Operating Expenses.	873	819	653
Risk Pool.	1	1	1
<b>471-TF-Parking Revenue Fund-Fines and Forfeitures Total</b>	<b>\$986</b>	<b>\$935</b>	<b>\$772</b>
Salary & Wages.	373	470	560
Benefits.	259	302	321
Operating Expenses.	543	528	589
Risk Pool.	7	8	8
Utilities.	63		
All Transfers Out.	2,210	2,408	5,450
PY Expense Adjustments			3
<b>472-TF-Parking Revenue Fund-Parking Fees Total</b>	<b>\$3,454</b>	<b>\$3,717</b>	<b>\$6,930</b>
Operating Expenses.	20	22	24
<b>481-TF-Lottery Education Fund Total</b>	<b>\$20</b>	<b>\$22</b>	<b>\$24</b>
Salary & Wages.	15,233	16,723	17,607
Benefits.	7,813	8,431	9,186
Operating Expenses.	2,845	4,337	4,379
Risk Pool.	112	121	122
Work Study.	99	81	100
Utilities.	38		
All Transfers Out.	464	23	1,551
PY Expense Adjustments	162	-1	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$26,767</b>	<b>\$29,715</b>	<b>\$32,944</b>
Operating Expenses.	9		
All Transfers Out.	14		
PY Expense Adjustments	-163		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>-\$139</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	931	1,053	1,045
Benefits.	351	366	427
Operating Expenses.	1,197	1,139	896
Risk Pool.	18	18	18
Utilities.	1	2	3
All Transfers Out.	190	76	
PY Expense Adjustments	1		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$2,689</b>	<b>\$2,655</b>	<b>\$2,390</b>
Salary & Wages.	1,619	1,799	1,796
Benefits.	381	616	596
Operating Expenses.	639	539	356
Risk Pool.	28	31	30
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$2,667</b>	<b>\$2,985</b>	<b>\$2,777</b>
Salary & Wages.	1,583	1,971	2,434
Benefits.	281	299	384
Operating Expenses.	1,125	1,519	5,123
Risk Pool.	23	35	44
Utilities.		10	2
All Transfers Out.	3,151	3,709	15,039
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$6,162</b>	<b>\$7,542</b>	<b>\$23,025</b>
<b>Student Affairs &amp; Enroll Mgmt Total</b>	<b>\$42,667</b>	<b>\$50,464</b>	<b>\$71,820</b>

## DIVISION OF STUDENT LIFE

### GENERAL FUND BUDGET

#### Division of Student Life-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Revenue	238	257	253	-3	-1%			
<b>Total Revenue</b>	<b>\$238</b>	<b>\$257</b>	<b>\$253</b>	<b>-\$3</b>	<b>-1%</b>			
601201-Mpp/Supervisory	696	752	756	4	0%	8.1	7.0	(1.1)
601835-MPP Salaries-Lump Sum Vac	20	22						
Management & Supervisory	716	774	756	-18	-2%	8.1	7.0	(1.1)
601300-Support Staff Salary	588	681	642	-39	-6%	11.9	10.8	(1.1)
601303-Student Assistant	5	12	11	-1	-8%	0.4		(0.4)
601824-Salary Prepaid Expense	-2				0%			
601834-Staff Salaries -Lump Sum Vac		3		-3	-100%			
Support Staff.	591	696	653	-43	-6%	12.3	10.8	(1.5)
601836-Holiday Pays	1	1		-1	-100%			
Other Salary.	1	1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$1,308</b>	<b>\$1,470</b>	<b>\$1,409</b>	<b>-\$61</b>	<b>-4%</b>	20.5	17.8	(2.7)
Travel	7	6		-6	-100%			
It Costs	25	28	15	-13	-46%			
Services From Other Fnds Agency	13	8	23	15	182%			
Equipment		101		-101	-100%			
Misc Operating Expense.	47	86	12	-73	-86%			
<b>Operating Expenses</b>	<b>\$92</b>	<b>\$229</b>	<b>\$51</b>	<b>-\$178</b>	<b>-78%</b>			
Work Study.	5	13		-13	-100%	0.4		(0.4)
<b>Total Operating Expenses.</b>	<b>\$97</b>	<b>\$241</b>	<b>\$51</b>	<b>-\$190</b>	<b>-79%</b>	0.4		(0.4)
All Expenses.	1,405	1,712	1,460	-252	-15%	20.9	17.8	(3.1)
All Transfers In		174		-174	-100%			
All Transfers Out		180		-180	-100%			
Net Transfers		-6		6	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,167</b>	<b>-\$1,461</b>	<b>-\$1,206</b>	<b>\$255</b>	<b>-17%</b>	<b>(20.9)</b>	<b>(17.8)</b>	<b>3.1</b>
Benefits.	667	825	764	-61	-7%			
Operating Income (Loss).with cfw transfer out	-1,834	-2,285	-1,970	315	-14%			
<b>Operating Net</b>	<b>-\$1,834</b>	<b>-\$2,285</b>	<b>-\$1,970</b>					



# **DIVISION OF STUDENT LIFE THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Division of Student Life</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Operating Expenses.		4	
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$</b>	<b>\$4</b>	<b>\$</b>
Salary & Wages.	928	1,416	1,697
Benefits.	642	667	826
Operating Expenses.	212	431	724
Risk Pool.	1	1	2
Work Study.	5	5	13
All Transfers Out.			180
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,788</b>	<b>\$2,520</b>	<b>\$3,441</b>
Salary & Wages.	46	114	48
Operating Expenses.	132	112	78
Risk Pool.	1	1	1
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$179</b>	<b>\$227</b>	<b>\$127</b>
Salary & Wages.	1,619	1,799	1,796
Benefits.	381	616	596
Operating Expenses.	639	539	356
Risk Pool.	28	31	30
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$2,667</b>	<b>\$2,985</b>	<b>\$2,777</b>
<b>Division of Student Life Total</b>	<b>\$4,634</b>	<b>\$5,736</b>	<b>\$6,345</b>

## DIVISION OF STUDENT AFFAIRS

### GENERAL FUND BUDGET

#### Division of Student Affairs-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Financial Sources.		7		-7	-100%			
Revenue Adjustments.	9				0%			
Revenue.	9	7		-7	-100%			
Other Revenue	4				0%			
<b>Total Revenue</b>	<b>\$13</b>	<b>\$7</b>	<b>\$</b>	<b>-\$7</b>	<b>-100%</b>			
601201-Mpp/Supervisory	416	501	539	38	8%	4.7	5.0	0.3
601835-MPP Salaries-Lump Sum Vac	3							
Management & Supervisory	419	501	539	38	8%	4.7	5.0	0.3
601300-Support Staff Salary	1,405	1,291	1,242	-49	-4%	15.3	12.0	(3.3)
601302-Temporary Help		4		-4	-100%	0.1		(0.1)
601303-Student Assistant	281	289	405	116	40%	10.3		(10.3)
601821-Shift Differential					-100%			
601834-Staff Salaries -Lump Sum Vac	1	12		-12	-100%			
Support Staff.	1,685	1,596	1,647	50	3%	25.8	12.0	(13.8)
601836-Holiday Pays	20	2		-2	-100%			
Other Salary.	20	2		-2	-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,124</b>	<b>\$2,099</b>	<b>\$2,186</b>	<b>\$87</b>	<b>4%</b>	30.4	17.0	(13.4)
Travel	7	2		-2	-100%			
Contractual Services	10		1	1	0%			
It Costs	25		15	15	0%			
Services From Other Fnds Agncy	20	1	21	20	2296%			
Equipment	51				0%			
Misc Operating Expense.	111	154	33	-121	-79%			
<b>Operating Expenses</b>	<b>\$224</b>	<b>\$157</b>	<b>\$69</b>	<b>-\$87</b>	<b>-56%</b>			
Work Study.	52	66		-66	-100%	2.4		(2.4)
<b>Total Operating Expenses.</b>	<b>\$276</b>	<b>\$223</b>	<b>\$69</b>	<b>-\$153</b>	<b>-69%</b>	2.4		(2.4)
All Expenses.	2,401	2,321	2,255	-67	-3%	32.8	17.0	(15.8)
All Transfers In								
All Transfers Out	5				0%			
Net Transfers	-5				0%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$2,392</b>	<b>-\$2,314</b>	<b>-\$2,255</b>	<b>\$60</b>	<b>-3%</b>	<b>(32.8)</b>	<b>(17.0)</b>	<b>15.8</b>
Benefits.	804	786	921	135	17%			
Operating Income (Loss).with cfw transfer out	-3,196	-3,100	-3,176	-76	2%			
<b>Operating Net</b>	<b>-\$3,196</b>	<b>-\$3,100</b>	<b>-\$3,176</b>					

**DIVISION OF STUDENT AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Division of Student Affairs</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	7,424	8,003	8,521
Benefits.	3,353	3,792	4,244
Operating Expenses.	1,524	2,108	1,900
Risk Pool.	112	120	120
Work Study.	60	52	66
Utilities.	38		
All Transfers Out.	464	23	52
<b>485-TF-CSU Operating Fund Total</b>	<b>\$12,975</b>	<b>\$14,097</b>	<b>\$14,904</b>
Salary & Wages.	885	939	998
Benefits.	351	366	427
Operating Expenses.	1,014	1,004	786
Risk Pool.	17	17	17
Work Study.			
Utilities.	1	2	3
Total Financial Aid.			
All Transfers Out.	13		
PY Expense Adjustments			
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$2,281</b>	<b>\$2,327</b>	<b>\$2,232</b>
<b>Division of Student Affairs Total</b>	<b>\$15,256</b>	<b>\$16,424</b>	<b>\$17,136</b>

## DIVISION OF INTERNATIONAL EDUCATION

### GENERAL FUND BUDGET

#### Div Of International Education-2019 Actuals vs 2020

#### Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
General Fund Allocation	-6				0%			
Other Financial Sources.	3				0%			
Revenue.	3				0%			
<b>Total Revenue</b>	<b>-\$2</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	371	382	382		0%	3.2	3.0	(0.2)
Management & Supervisory	371	382	382		0%	3.2	3.0	(0.2)
601300-Support Staff Salary	960	1,022	1,029	6	1%	17.2	16.0	(1.2)
601302-Temporary Help		1		-1	-100%	0.0		(0.0)
601303-Student Assistant	65	65		-65	-100%	2.1		(2.1)
601834-Staff Salaries -Lump Sum Vac		1		-1	-100%			
Support Staff.	1,025	1,089	1,029	-60	-6%	19.4	16.0	(3.4)
<b>Salary &amp; Wages.</b>	<b>\$1,396</b>	<b>\$1,471</b>	<b>\$1,411</b>	<b>-\$60</b>	<b>-4%</b>	22.5	19.0	(3.5)
Communications	2				-100%			
Travel	113	19		-19	-100%			
Contractual Services	5				0%			
It Costs	15	12		-12	-100%			
Services From Other Fnds Agency	25	6	7	1	23%			
Misc Operating Expense.	265	98	10	-88	-90%			
<b>Operating Expenses</b>	<b>\$425</b>	<b>\$136</b>	<b>\$17</b>	<b>-\$118</b>	<b>-87%</b>			
Work Study.	2	9		-9	-100%	0.4		(0.4)
<b>Total Operating Expenses.</b>	<b>\$427</b>	<b>\$145</b>	<b>\$17</b>	<b>-\$128</b>	<b>-88%</b>	0.4		(0.4)
All Expenses.	1,823	1,616	1,428	-188	-12%	22.9	19.0	(3.9)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,825</b>	<b>-\$1,616</b>	<b>-\$1,428</b>	<b>\$188</b>	<b>-12%</b>	<b>(22.9)</b>	<b>(19.0)</b>	<b>3.9</b>
Benefits.	772	820	802	-18	-2%			
Operating Income (Loss).with cfw transfer out	-2,597	-2,435	-2,230	206	-8%			
<b>Operating Net</b>	<b>-\$2,597</b>	<b>-\$2,435</b>	<b>-\$2,230</b>					

**DIVISION OF INTERNATIONAL EDUCATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Div Of International Education</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	1,323	1,396	1,471
Benefits.	724	772	820
Operating Expenses.	327	425	240
Work Study.	2	2	9
PY Expense Adjustments	163	-6	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,539</b>	<b>\$2,589</b>	<b>\$2,540</b>
PY Expense Adjustments	-163		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>-\$163</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	29	10	4
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$29</b>	<b>\$10</b>	<b>\$4</b>
<b>Div Of International Education Total</b>	<b>\$2,405</b>	<b>\$2,599</b>	<b>\$2,544</b>

## DIVISION OF CAMPUS SAFETY

### GENERAL FUND BUDGET

#### Division of Campus Safety-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	6				0%			
Other Financial Sources.	7	13	10	-4	-28%			
Revenue.	7	13	10	-4	-28%			
Other Revenue	33	121	40	-81	-67%			
<b>Total Revenue</b>	<b>\$45</b>	<b>\$134</b>	<b>\$49</b>	<b>-\$85</b>	<b>-63%</b>			
601201-Mpp/Supervisory	745	753	676	-77	-10%	5.7	5.0	(0.7)
601835-MPP Salaries-Lump Sum Vac	55							
Management & Supervisory	800	753	676	-77	-10%	5.7	5.0	(0.7)
601300-Support Staff Salary	2,507	2,673	2,515	-157	-6%	38.0	37.0	(1.0)
601301-Overtime	347	352	390	38	11%			
601303-Student Assistant	29	19	15	-4	-20%	0.6	2.0	1.4
601816-Post Cert-Spec Assgn	79	66	85	19	29%			
601821-Shift Differential	53	49	53	4	8%			
601812-Salary Prepaid Expense W/O	13				0%			
601824-Salary Prepaid Expense	-21				0%			
601834-Staff Salaries -Lump Sum Vac	37	25		-25	-100%			
Support Staff.	3,045	3,184	3,058	-126	-4%	38.6	39.0	0.4
601836-Holiday Pays	42	23		-23	-100%			
601817-Industrial Disability Leave	22				0%			
Other Salary.	64	23		-23	-100%			
<b>Salary &amp; Wages.</b>	<b>\$3,909</b>	<b>\$3,959</b>	<b>\$3,734</b>	<b>-\$225</b>	<b>-6%</b>	<b>44.4</b>	<b>44.0</b>	<b>(0.4)</b>
Communications					0%			
Travel	13	5	5		-3%			
Contractual Services	96	3	180	177	6476%			
It Costs	31	33	40	7	22%			
Services From Other Fnds Agency	62	29	27	-2	-6%			
Equipment	270		40	40	0%			
Misc Operating Expense.	167	92	138	46	51%			
Direct Costs					0%			
<b>Operating Expenses</b>	<b>\$639</b>	<b>\$161</b>	<b>\$430</b>	<b>\$269</b>	<b>167%</b>			
Work Study.	8	5		-5	-100%	0.2		(0.2)
<b>Total Operating Expenses.</b>	<b>\$647</b>	<b>\$166</b>	<b>\$430</b>	<b>\$264</b>	<b>159%</b>	<b>0.2</b>		<b>(0.2)</b>
All Expenses.	4,556	4,125	4,164	39	1%	44.6	44.0	(0.6)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$4,511</b>	<b>-\$3,991</b>	<b>-\$4,115</b>	<b>-\$124</b>	<b>3%</b>	<b>(44.6)</b>	<b>(44.0)</b>	<b>0.6</b>
Benefits.	2,292	2,298	2,026	-272	-12%			
Operating Income (Loss).with cfw transfer out	-6,803	-6,289	-6,141	148	-2%			
<b>Operating Net</b>	<b>-\$6,803</b>	<b>-\$6,289</b>	<b>-\$6,141</b>					

# **DIVISION OF CAMPUS SAFETY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Division of Campus Safety</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	69	71	73
Benefits.	42	44	45
Operating Expenses.	873	819	653
Risk Pool.	1	1	1
<b>471-TF-Parking Revenue Fund-Fines and Forfeitures Total</b>	<b>\$986</b>	<b>\$935</b>	<b>\$772</b>
Salary & Wages.	373	470	560
Benefits.	259	302	321
Operating Expenses.	543	528	589
Risk Pool.	7	8	8
Utilities.	63		
All Transfers Out.	2,210	2,408	5,450
<b>472-TF-Parking Revenue Fund-Parking Fees Total</b>	<b>\$3,454</b>	<b>\$3,717</b>	<b>\$6,930</b>
Salary & Wages.	3,981	3,909	3,965
Benefits.	2,361	2,292	2,298
Operating Expenses.	566	769	494
Work Study.	6	8	5
PY Expense Adjustments		5	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$6,914</b>	<b>\$6,983</b>	<b>\$6,762</b>
Operating Expenses.	10		
All Transfers Out.	124		
PY Expense Adjustments	1		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$135</b>	<b>\$</b>	<b>\$</b>
<b>Division of Campus Safety Total</b>	<b>\$11,489</b>	<b>\$11,634</b>	<b>\$14,464</b>

## OFFICE OF EQUITY PROGRAM & COMPLIANCE

### GENERAL FUND BUDGET

#### Office Of Equity Program & Compliance-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Financial Sources.	30				0%			
Revenue.	30				0%			
<b>Total Revenue</b>	<b>\$30</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	558	604	582	-22	-4%	6.4	5.5	(0.9)
601835-MPP Salaries-Lump Sum Vac	7	5						
Management & Supervisory	565	609	582	-27	-4%	6.4	5.5	(0.9)
601836-Holiday Pays	19				-100%			
Other Salary.	19				-100%			
<b>Salary &amp; Wages.</b>	<b>\$584</b>	<b>\$610</b>	<b>\$582</b>	<b>-\$28</b>	<b>-5%</b>	6.4	5.5	(0.9)
Travel	10	1	5	4	448%			
Contractual Services	24	167	1	-166	-99%			
It Costs	4		3	3	0%			
Services From Other Fnds Agency	22		2	2	1494%			
Equipment	1				0%			
Misc Operating Expense.	147	30	231	201	668%			
<b>Operating Expenses</b>	<b>\$208</b>	<b>\$198</b>	<b>\$242</b>	<b>\$44</b>	<b>22%</b>			
<b>Total Operating Expenses.</b>	<b>\$208</b>	<b>\$198</b>	<b>\$242</b>	<b>\$44</b>	<b>22%</b>			
All Expenses.	791	807	823	16	2%	6.4	5.5	(0.9)
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$761</b>	<b>-\$807</b>	<b>-\$823</b>	<b>-\$16</b>	<b>2%</b>	<b>(6.4)</b>	<b>(5.5)</b>	<b>0.9</b>
Benefits.	307	348	308	-39	-11%			
Operating Income (Loss).with cfw transfer out	-1,068	-1,155	-1,131	23	-2%			
<b>Operating Net</b>	<b>-\$1,068</b>	<b>-\$1,155</b>	<b>-\$1,131</b>					



**OFFICE OF EQUITY PROGRAM & COMPLIANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Office Of Equity Prgm &amp; Compliance</b> (In thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
Salary & Wages.	424	584	610
Benefits.	226	307	348
Operating Expenses.	50	208	481
<b>485-TF-CSU Operating Fund Total</b>	<b>\$700</b>	<b>\$1,098</b>	<b>\$1,438</b>
<b>Office Of Equity Prgm &amp; Compli Total</b>	<b>\$700</b>	<b>\$1,098</b>	<b>\$1,438</b>

## VP STUDENT AFFAIRS & ENROLLMENT MANAGEMENT GENERAL FUND BUDGET

### VP Stdnt Affrs & Enroll Mgmt-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
Instructional Faculty.	21	12	12		0%			
601201-Mpp/Supervisory	389	202	428	226	112%	2.1	3.0	1.0
601835-MPP Salaries-Lump Sum Vac	15	26						
Management & Supervisory	404	228	428	200	87%	2.1	3.0	1.0
601300-Support Staff Salary	379	316	251	-65	-21%	5.6	3.4	(2.2)
601303-Student Assistant	12		6	6	5614%	0.0		(0.0)
601834-Staff Salaries -Lump Sum Vac		2		-2	-100%			
Support Staff.	391	318	257	-61	-19%	5.6	3.4	(2.2)
<b>Salary &amp; Wages.</b>	<b>\$816</b>	<b>\$559</b>	<b>\$697</b>	<b>\$139</b>	<b>25%</b>	<b>7.7</b>	<b>6.4</b>	<b>(1.3)</b>
Travel	9	3		-3	-100%			
Contractual Services	1	307		-307	-100%			
It Costs	83	128	2	-126	-98%			
Services From Other Fnds Agency	7	1	8	7	1092%			
Misc Operating Expense.	28	5	12	7	126%			
<b>Operating Expenses</b>	<b>\$129</b>	<b>\$443</b>	<b>\$22</b>	<b>-\$421</b>	<b>-95%</b>			
<b>Total Operating Expenses.</b>	<b>\$129</b>	<b>\$443</b>	<b>\$22</b>	<b>-\$421</b>	<b>-95%</b>			
All Expenses.	945	1,002	719	-282	-28%	7.7	6.4	(1.3)
All Transfers In								
All Transfers Out		1,319		-1,319	-100%			
Net Transfers		-1,319		1,319	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$945</b>	<b>-\$2,321</b>	<b>-\$719</b>	<b>\$1,601</b>	<b>-69%</b>	<b>(7.7)</b>	<b>(6.4)</b>	<b>1.3</b>
Benefits.	366	255	364	108	42%			
Operating Income (Loss).with cfw transfer out	-1,312	-2,576	-1,083	1,493	-58%			
<b>Operating Net</b>	<b>-\$1,312</b>	<b>-\$1,257</b>	<b>-\$1,083</b>					

**VP STUDENT AFFAIRS & ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18  
to FY 2019-20**

<b>VP Stdnt Affrs &amp; Enroll Mgmnt</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Operating Expenses.		34	32
All Transfers Out.		2,719	2,621
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$</b>	<b>\$2,753</b>	<b>\$2,654</b>
Operating Expenses.	20	22	24
<b>481-TF-Lottery Education Fund Total</b>	<b>\$20</b>	<b>\$22</b>	<b>\$24</b>
Salary & Wages.	845	816	559
Benefits.	374	366	255
Operating Expenses.	76	140	466
All Transfers Out.			1,319
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,295</b>	<b>\$1,323</b>	<b>\$2,600</b>
Operating Expenses.	9		
All Transfers Out.	14		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$23</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	5	5	11
All Transfers Out.	1		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$6</b>	<b>\$5</b>	<b>\$11</b>
Benefits.			58
Operating Expenses.			3,763
All Transfers Out.			8,145
PY Expense Adjustments			-1
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$</b>	<b>\$</b>	<b>\$11,964</b>
<b>VP Stdnt Affrs &amp; Enroll Mgmnt Total</b>	<b>\$1,343</b>	<b>\$4,103</b>	<b>\$17,252</b>

## EQUITY & COMMUNITY INCLUSION

### GENERAL FUND BUDGET

#### Equity & Community Inclusion-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
Instructional Faculty.		-52	-22	29	-56%			
601201-Mpp/Supervisory	236	355	421	66	19%	3.3	4.0	0.7
601835-MPP Salaries-Lump Sum Vac	3	3						
Management & Supervisory	238	359	421	63	17%	3.3	4.0	0.7
601300-Support Staff Salary	350	437	449	12	3%	7.2	7.3	0.2
601302-Temporary Help		13		-13	-100%	0.0		(0.0)
601303-Student Assistant	5	22	25	3	12%	0.7		(0.7)
601824-Salary Prepaid Expense	3	-3			0%			
601834-Staff Salaries -Lump Sum Vac	3	4		-4	-100%			
Support Staff.	362	473	474	1	0%	7.9	7.3	(0.6)
601836-Holiday Pays	1	4		-4	-100%			
Other Salary.	1	4		-4	-100%			
<b>Salary &amp; Wages.</b>	<b>\$601</b>	<b>\$784</b>	<b>\$873</b>	<b>\$89</b>	<b>11%</b>	<b>11.2</b>	<b>11.3</b>	<b>0.1</b>
Travel	21	12		-12	-100%			
Contractual Services	60	8		-8	-100%			
It Costs	2		4	4	0%			
Services From Other Fnds Agency	18	12	10	-2	-15%			
Equipment	5		25	25	0%			
Misc Operating Expense.	149	42	32	-10	-23%			
<b>Operating Expenses</b>	<b>\$255</b>	<b>\$73</b>	<b>\$71</b>	<b>-\$2</b>	<b>-3%</b>			
Work Study.	14	7		-7	-100%	0.2		(0.2)
<b>Total Operating Expenses.</b>	<b>\$270</b>	<b>\$81</b>	<b>\$71</b>	<b>-\$9</b>	<b>-12%</b>	<b>0.2</b>		<b>(0.2)</b>
All Expenses.	870	865	944	79	9%	11.5	11.3	(0.1)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$870</b>	<b>-\$865</b>	<b>-\$944</b>	<b>-\$79</b>	<b>9%</b>	<b>(11.5)</b>	<b>(11.3)</b>	<b>0.1</b>
Benefits.	234	395	474	79	20%			
Operating Income (Loss).with cfw transfer out	-1,104	-1,260	-1,418	-158	13%			
<b>Operating Net</b>	<b>-\$1,104</b>	<b>-\$1,260</b>	<b>-\$1,418</b>					

**EQUITY & COMMUNITY INCLUSION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Equity &amp; Community Inclusion</b> (In thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
Salary & Wages.	307	601	784
Benefits.	133	234	395
Operating Expenses.	91	255	73
Risk Pool.			
Work Study.	26	14	7
<b>485-TF-CSU Operating Fund Total</b>	<b>\$556</b>	<b>\$1,104</b>	<b>\$1,260</b>
<b>Equity &amp; Community Inclusion Total</b>	<b>\$556</b>	<b>\$1,104</b>	<b>\$1,260</b>

## DIVISION OF CAMPUS RECREATION

### GENERAL FUND BUDGET

#### Division of Campus Recreation-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)							
<b>Total Revenue</b>	\$	\$	\$	\$ 0%			
601824-Salary Prepaid Expense	-1			0%			
Support Staff.	-1			0%			
<b>Salary &amp; Wages.</b>	-\$1	\$	\$	\$ 0%			
<b>Operating Expenses</b>	\$	\$	\$	\$ 0%			
<b>Total Operating Expenses.</b>	\$	\$	\$	\$ 0%			
All Expenses.	-1			0%			
All Transfers In							
All Transfers Out							
Net Transfers							
<b>Operating Income (Loss) Excluding Benefits.</b>	\$1	\$	\$	\$ 0%			
Benefits.							
Operating Income (Loss).with cfw transfer out	1			0%			
<b>Operating Net</b>	\$1	\$	\$				

# **DIVISION OF CAMPUS RECREATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Division of Campus Recreation</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	11		
Benefits.	3		5
Operating Expenses.	47	137	299
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$61</b>	<b>\$137</b>	<b>\$304</b>
Salary & Wages.	1	-1	
Operating Expenses.		1	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1</b>	<b>\$1</b>	<b>\$</b>
Operating Expenses.	8	9	16
All Transfers Out.	52	76	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$60</b>	<b>\$85</b>	<b>\$16</b>
Salary & Wages.	1,583	1,971	2,434
Benefits.	281	299	326
Operating Expenses.	1,125	1,519	1,360
Risk Pool.	23	35	44
Utilities.		10	2
All Transfers Out.	3,151	3,709	6,894
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$6,162</b>	<b>\$7,542</b>	<b>\$11,061</b>
<b>Division of Campus Recreation Total</b>	<b>\$6,283</b>	<b>\$7,765</b>	<b>\$11,381</b>

# UNIVERSITY ADVANCEMENT

## GENERAL FUND BUDGET

### University Advancement-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)							
General Fund Allocation	-1						0%
Other Revenue	80	264	307	43 16%			
<b>Total Revenue</b>	<b>\$79</b>	<b>\$264</b>	<b>\$307</b>	<b>\$43 16%</b>			
Instructional Faculty.	-24	-27	-27				0%
Management & Supervisory	3,449	3,197	3,506	309 10%	28.1	31.0	2.9
601300-Support Staff Salary	1,472	1,465	1,489	24 2%	23.2	21.8	(1.4)
601301-Overtime		1		-1 -100%			
601302-Temporary Help		58	15	-43 -74%	0.5		(0.5)
601303-Student Assistant	22	18	24	6 37%	0.6		(0.6)
601824-Salary Prepaid Expense	-5	-3					0%
601834-Staff Salaries -Lump Sum Vac	7	4		-4 -100%			
Support Staff.	1,497	1,542	1,528	-14 -1%	24.3	21.8	(2.5)
601836-Holiday Pays	72	6		-6 -100%			
601817-Industrial Disability Leave	13						0%
Other Salary.	85	6		-6 -100%			
<b>Salary &amp; Wages.</b>	<b>\$5,007</b>	<b>\$4,718</b>	<b>\$5,007</b>	<b>\$289 6%</b>	52.5	52.8	0.3
Travel	57	15	29	14 91%			
Contractual Services	440	285	274	-11 -4%			
It Costs	70	186	113	-73 -39%			
Services From Other Fnds Agency	72	38	27	-12 -30%			
Misc Operating Expense.	248	265	152	-113 -43%			
Direct Costs							0%
<b>Operating Expenses</b>	<b>\$886</b>	<b>\$790</b>	<b>\$594</b>	<b>-\$196 -25%</b>			
Work Study.	10	23		-23 -100%	0.9		(0.9)
<b>Total Operating Expenses.</b>	<b>\$897</b>	<b>\$814</b>	<b>\$594</b>	<b>-\$219 -27%</b>	0.9		(0.9)
All Expenses.	5,904	5,532	5,602	70 1%	53.3	52.8	(0.5)
All Transfers In							
All Transfers Out		428		-428 -100%			
Net Transfers		-428		428 -100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$5,825</b>	<b>-\$5,696</b>	<b>-\$5,294</b>	<b>\$401 -7%</b>	<b>(53.3)</b>	<b>(52.8)</b>	<b>0.5</b>
Benefits.	2,470	2,476	2,708	231 9%			
Operating Income (Loss).with cfw transfer out	-8,295	-8,172	-8,002	170 -2%			
<b>Operating Net</b>	<b>-\$8,295</b>	<b>-\$7,744</b>	<b>-\$8,002</b>				



**UNIVERSITY ADVANCEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>University Advancement</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	4,891	5,007	4,718
Benefits.	2,450	2,470	2,476
Operating Expenses.	1,316	1,633	973
Work Study.	22	10	23
All Transfers Out.	24		428
PY Expense Adjustments	-16	-1	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$8,687</b>	<b>\$9,120</b>	<b>\$8,619</b>
Operating Expenses.	14	4	1
All Transfers Out.	173		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$187</b>	<b>\$4</b>	<b>\$1</b>
<b>University Advancement Total</b>	<b>\$8,874</b>	<b>\$9,123</b>	<b>\$8,620</b>

## ADVANCEMENT COMPUTING PROGRAM GENERAL FUND BUDGET

### Advancement Computing Program-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
Other Revenue	14	29	35	6	19%			
<b>Total Revenue</b>	<b>\$14</b>	<b>\$29</b>	<b>\$35</b>	<b>\$6</b>	<b>19%</b>			
601201-Mpp/Supervisory	126	134	115	-19	-14%	1.2	1.0	(0.2)
Management & Supervisory	126	134	115	-19	-14%	1.2	1.0	(0.2)
601300-Support Staff Salary	360	372	395	23	6%	5.7	6.0	0.3
601302-Temporary Help		3		-3	-100%	0.0		(0.0)
601303-Student Assistant	2		2	2	0%			
601834-Staff Salaries -Lump Sum Vac	5				0%			
Support Staff.	366	375	397	22	6%	5.7	6.0	0.3
601836-Holiday Pays	1				0%			
Other Salary.	1				0%			
<b>Salary &amp; Wages.</b>	<b>\$493</b>	<b>\$509</b>	<b>\$512</b>	<b>\$3</b>	<b>1%</b>	6.8	7.0	0.2
Travel	3		3	2	1752%			
Contractual Services	62	1	65	64	4744%			
It Costs	25	68	5	-63	-93%			
Services From Other Fnds Agency	2	4	1	-3	-76%			
Misc Operating Expense.	34	6	6	-1	-8%			
<b>Operating Expenses</b>	<b>\$126</b>	<b>\$80</b>	<b>\$80</b>	<b>\$</b>	<b>0%</b>			
Work Study.	4	1		-1	-100%			
<b>Total Operating Expenses.</b>	<b>\$130</b>	<b>\$81</b>	<b>\$80</b>	<b>-\$2</b>	<b>-2%</b>			
All Expenses.	623	590	592	2	0%	6.9	7.0	0.1
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$609</b>	<b>-\$561</b>	<b>-\$557</b>	<b>\$4</b>	<b>-1%</b>	<b>(6.9)</b>	<b>(7.0)</b>	<b>(0.1)</b>
Benefits.	268	281	283	2	1%			
Operating Income (Loss).with cfw transfer out	-877	-842	-840	2	0%			
<b>Operating Net</b>	<b>-\$877</b>	<b>-\$842</b>	<b>-\$840</b>					

**ADVANCEMENT COMPUTING PROGRAM -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Advancement Computing Program</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	482	493	509
Benefits.	251	268	281
Operating Expenses.	144	126	80
Work Study.	4	4	1
<b>485-TF-CSU Operating Fund Total</b>	<b>\$881</b>	<b>\$891</b>	<b>\$871</b>
<b>Advancement Computing Program Total</b>	<b>\$881</b>	<b>\$891</b>	<b>\$871</b>

## DEVELOPMENT GENERAL FUND BUDGET

### Development-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
Other Revenue	15	20		-20	-100%			
<b>Total Revenue</b>	<b>\$14</b>	<b>\$20</b>	<b>\$</b>	<b>-\$20</b>	<b>-100%</b>			
601201-Mpp/Supervisory	1,804	1,816	1,789	-27	-1%	15.9	16.0	0.1
601835-MPP Salaries-Lump Sum Vac	82	28						
Management & Supervisory	1,886	1,844	1,789	-55	-3%	15.9	16.0	0.1
601300-Support Staff Salary	477	306	324	18	6%	5.0	5.0	0.0
601302-Temporary Help		50	15	-35	-70%	0.5		(0.5)
601303-Student Assistant	15	13	10	-3	-25%	0.4		(0.4)
601834-Staff Salaries -Lump Sum Vac	1	1		-1	-100%			
Support Staff.	493	370	349	-21	-6%	5.9	5.0	(0.9)
601836-Holiday Pays	9	3		-3	-100%			
601817-Industrial Disability Leave	13				0%			
Other Salary.	22	3		-3	-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,401</b>	<b>\$2,217</b>	<b>\$2,138</b>	<b>-\$78</b>	<b>-4%</b>	21.8	21.0	(0.8)
Travel	23	11	10	-1	-5%			
Contractual Services	201	38	10	-28	-75%			
It Costs	35	42	103	61	144%			
Services From Other Frnds Agency	33	21	14	-7	-34%			
Misc Operating Expense.	160	91	57	-34	-37%			
Direct Costs					0%			
<b>Operating Expenses</b>	<b>\$452</b>	<b>\$203</b>	<b>\$194</b>	<b>-\$9</b>	<b>-5%</b>			
Work Study.		8		-8	-100%	0.3		(0.3)
<b>Total Operating Expenses.</b>	<b>\$452</b>	<b>\$211</b>	<b>\$194</b>	<b>-\$17</b>	<b>-8%</b>	0.3		(0.3)
All Expenses.	2,853	2,428	2,332	-96	-4%	22.1	21.0	(1.1)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$2,839</b>	<b>-\$2,408</b>	<b>-\$2,332</b>	<b>\$76</b>	<b>-3%</b>	<b>(22.1)</b>	<b>(21.0)</b>	<b>1.1</b>
Benefits.	1,168	1,144	1,152	8	1%			
Operating Income (Loss).with cfw transfer out	-4,007	-3,552	-3,484	67	-2%			
<b>Operating Net</b>	<b>-\$4,007</b>	<b>-\$3,552</b>	<b>-\$3,484</b>					

**DEVELOPMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Development</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	2,429	2,401	2,217
Benefits.	1,198	1,168	1,144
Operating Expenses.	216	452	203
Work Study.	4		8
All Transfers Out.	24		
PY Expense Adjustments	-16		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$3,855</b>	<b>\$4,021</b>	<b>\$3,572</b>
Operating Expenses.	4		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$4</b>	<b>\$</b>	<b>\$</b>
<b>Development Total</b>	<b>\$3,859</b>	<b>\$4,021</b>	<b>\$3,572</b>

## ALUMNI RELATIONS GENERAL FUND BUDGET

### Alumni Relations-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	251	181	173	-9	-5%	2.0	2.0	
601835-MPP Salaries-Lump Sum Vac	11							
Management & Supervisory	262	181	173	-9	-5%	2.0	2.0	
601300-Support Staff Salary	117	111	74	-37	-33%	1.6	1.0	(0.6)
601303-Student Assistant	4	2	2		1%	0.1		(0.1)
601834-Staff Salaries -Lump Sum Vac		3		-3	-100%			
Support Staff.	121	116	76	-40	-34%	1.7	1.0	(0.7)
601836-Holiday Pays	38				0%			
Other Salary.	38				0%			
<b>Salary &amp; Wages.</b>	<b>\$422</b>	<b>\$298</b>	<b>\$249</b>	<b>-\$48</b>	<b>-16%</b>	3.7	3.0	(0.7)
Travel	18	2	4	2	105%			
Contractual Services	6	12	10	-1	-12%			
It Costs	5	61	1	-60	-98%			
Services From Other Fnds Agency	6	1	2	1	49%			
Misc Operating Expense.	19	25	11	-13	-55%			
<b>Operating Expenses</b>	<b>\$54</b>	<b>\$100</b>	<b>\$29</b>	<b>-\$72</b>	<b>-72%</b>			
Work Study.		4		-4	-100%	0.1		(0.1)
<b>Total Operating Expenses.</b>	<b>\$54</b>	<b>\$104</b>	<b>\$29</b>	<b>-\$76</b>	<b>-73%</b>	0.1		(0.1)
All Expenses.	476	402	278	-124	-31%	3.8	3.0	(0.8)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$476</b>	<b>-\$402</b>	<b>-\$278</b>	<b>\$124</b>	<b>-31%</b>	<b>(3.8)</b>	<b>(3.0)</b>	<b>0.8</b>
Benefits.	186	160	139	-21	-13%			
Operating Income (Loss).with cfw transfer out	-661	-562	-417	145	-26%			
<b>Operating Net</b>	<b>-\$661</b>	<b>-\$562</b>	<b>-\$417</b>					

**ALUMNI RELATIONS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Alumni Relations</b>	FY 17-18	FY 18-19	FY 19-20
(In thousands)	Actual	Actual	Actual
Salary & Wages.	534	422	298
Benefits.	279	186	160
Operating Expenses.	61	54	100
Work Study.	5		4
<b>485-TF-CSU Operating Fund Total</b>	<b>\$880</b>	<b>\$661</b>	<b>\$562</b>
<b>Alumni Relations Total</b>	<b>\$880</b>	<b>\$661</b>	<b>\$562</b>

## ANNUAL FUND DRIVE GENERAL FUND BUDGET

### Annual Fund Drive-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount. Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>							
Other Revenue	5			0%			
<b>Total Revenue</b>	<b>\$5</b>	<b>\$</b>	<b>\$</b>	<b>\$ 0%</b>			
<b>Salary &amp; Wages.</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 0%</b>			
Contractual Services	5			0%			
Services From Other Fnds Agency				-100%			
Misc Operating Expense.				-100%			
<b>Operating Expenses</b>	<b>\$5</b>	<b>\$</b>	<b>\$</b>	<b>\$ -100%</b>			
<b>Total Operating Expenses.</b>	<b>\$5</b>	<b>\$</b>	<b>\$</b>	<b>\$ -100%</b>			
All Expenses.	5			-100%			
All Transfers In							
All Transfers Out							
Net Transfers							
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ -100%</b>			
Operating Income (Loss).with cfw transfer out				-100%			
<b>Operating Net</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>				



**ANNUAL FUND DRIVE-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Annual Fund Drive</b> (In thousands)	Final	Final	Final
	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Operating Expenses.		5	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$</b>	<b>\$5</b>	<b>\$</b>
<b>Annual Fund Drive Total</b>	<b>\$</b>	<b>\$5</b>	<b>\$</b>

## EVENTS & PROTOCOL GENERAL FUND BUDGET

### Events & Protocol-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
General Fund Allocation					0%			
Other Revenue		21	22	1	4%			
<b>Total Revenue</b>	<b>\$</b>	<b>\$21</b>	<b>\$22</b>	<b>\$1</b>	<b>4%</b>			
601201-Mpp/Supervisory	309	404	407	4	1%	4.5	4.0	(0.5)
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	309	404	407	4	1%	4.5	4.0	(0.5)
<b>Salary &amp; Wages.</b>	<b>\$309</b>	<b>\$404</b>	<b>\$407</b>	<b>\$4</b>	<b>1%</b>	4.5	4.0	(0.5)
Travel	3		2	2	4751%			
Services From Other Fnds Agency	3	1	2	1	51%			
Misc Operating Expense.	7	5	8	3	56%			
<b>Operating Expenses</b>	<b>\$13</b>	<b>\$7</b>	<b>\$13</b>	<b>\$6</b>	<b>87%</b>			
<b>Total Operating Expenses.</b>	<b>\$13</b>	<b>\$7</b>	<b>\$13</b>	<b>\$6</b>	<b>87%</b>			
All Expenses.	321	410	420	10	2%	4.5	4.0	(0.5)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$321</b>	<b>-\$390</b>	<b>-\$398</b>	<b>-\$9</b>	<b>2%</b>	<b>(4.5)</b>	<b>(4.0)</b>	<b>0.5</b>
Benefits.	145	192	214	21	11%			
Operating Income (Loss).with cfw transfer out	-467	-582	-612	-30	5%			
<b>Operating Net</b>	<b>-\$467</b>	<b>-\$582</b>	<b>-\$612</b>					

**EVENTS & PROTOCOL -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Events &amp; Protocol</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.		309	404
Benefits.		145	192
Operating Expenses.		13	7
<b>485-TF-CSU Operating Fund Total</b>	<b>\$</b>	<b>\$467</b>	<b>\$602</b>
<b>Events &amp; Protocol Total</b>	<b>\$</b>	<b>\$467</b>	<b>\$602</b>

## PUBLIC AFFAIRS

### GENERAL FUND BUDGET

#### Public Affairs-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
Other Revenue		83	80	-3	-3%			
<b>Total Revenue</b>	<b>\$</b>	<b>\$83</b>	<b>\$80</b>	<b>-\$3</b>	<b>-3%</b>			
Instructional Faculty.	-24	-27	-27		0%			
601201-Mpp/Supervisory	371	263	409	146	55%	2.2	4.0	1.8
601835-MPP Salaries-Lump Sum Vac	18	12						
Management & Supervisory	389	275	409	134	49%	2.2	4.0	1.8
601300-Support Staff Salary	407	501	505	5	1%	6.8	6.8	(0.0)
601301-Overtime		1		-1	-100%			
601302-Temporary Help		5		-5	-100%	0.0	-	(0.0)
601303-Student Assistant			5	5	0%			
601824-Salary Prepaid Expense	-5	-3			0%			
601834-Staff Salaries -Lump Sum Vac	1	1		-1	-100%			
Support Staff.	403	504	510	6	1%	6.8	6.8	(0.0)
601836-Holiday Pays	25	3		-3	-100%			
Other Salary.	25	3		-3	-100%			
<b>Salary &amp; Wages.</b>	<b>\$793</b>	<b>\$755</b>	<b>\$892</b>	<b>\$137</b>	<b>18%</b>	9.0	10.8	1.8
Travel	4	1	3	2	218%			
Contractual Services	166	101	185	83	82%			
It Costs	4	8	2	-6	-73%			
Services From Other Fnds Agency	20	1	1	1	-4%			
Misc Operating Expense.	18	107	53	-54	-50%			
Direct Costs					0%			
<b>Operating Expenses</b>	<b>\$211</b>	<b>\$218</b>	<b>\$245</b>	<b>\$26</b>	<b>12%</b>			
Work Study.	2	6		-6	-100%	0.2		(0.2)
<b>Total Operating Expenses.</b>	<b>\$212</b>	<b>\$225</b>	<b>\$245</b>	<b>\$20</b>	<b>9%</b>	0.2		(0.2)
All Expenses.	1,005	980	1,137	157	16%	9.3	10.8	1.5
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,005</b>	<b>-\$897</b>	<b>-\$1,057</b>	<b>-\$160</b>	<b>18%</b>	<b>(9.3)</b>	<b>(10.8)</b>	<b>(1.5)</b>
Benefits.	418	419	502	83	20%			
Operating Income (Loss).with cfw transfer out	-1,424	-1,316	-1,559	-243	18%			
<b>Operating Net</b>	<b>-\$1,424</b>	<b>-\$1,316</b>	<b>-\$1,559</b>					

**PUBLIC AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Public Affairs</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	822	793	755
Benefits.	400	418	419
Operating Expenses.	231	211	218
Work Study.	6	2	6
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,459</b>	<b>\$1,423</b>	<b>\$1,399</b>
<b>Public Affairs Total</b>	<b>\$1,459</b>	<b>\$1,423</b>	<b>\$1,399</b>

## VP UNIVERSITY ADVANCEMENT ADMIN GENERAL FUND BUDGET

### Vp University Adv Admin-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
Other Revenue	46	112	171	59	53%			
<b>Total Revenue</b>	<b>\$46</b>	<b>\$112</b>	<b>\$171</b>	<b>\$59</b>	<b>53%</b>			
601201-Mpp/Supervisory	432	359	613	254	71%	2.3	4.0	1.7
601835-MPP Salaries-Lump Sum Vac	45							
Management & Supervisory	477	359	613	254	71%	2.3	4.0	1.7
601300-Support Staff Salary	111	175	190	15	9%	4.1	3.0	(1.1)
601303-Student Assistant	1	2	5	2	107%	0.1		(0.1)
601834-Staff Salaries -Lump Sum Vac					-100%			
Support Staff.	113	178	195	18	10%	4.2	3.0	(1.2)
601836-Holiday Pays					-100%			
Other Salary.					-100%			
<b>Salary &amp; Wages.</b>	<b>\$590</b>	<b>\$536</b>	<b>\$808</b>	<b>\$271</b>	<b>51%</b>	6.6	7.0	0.4
Travel	6	1	6	5	488%			
Contractual Services		133	4	-129	-97%			
It Costs	1	8	3	-6	-70%			
Services From Other Fnds Agency	8	9	6	-2	-28%			
Misc Operating Expense.	10	31	16	-14	-47%			
<b>Operating Expenses</b>	<b>\$26</b>	<b>\$182</b>	<b>\$36</b>	<b>-\$146</b>	<b>-80%</b>			
Work Study.	4	4		-4	-100%	0.1		(0.1)
<b>Total Operating Expenses.</b>	<b>\$30</b>	<b>\$185</b>	<b>\$36</b>	<b>-\$150</b>	<b>-81%</b>	0.1		(0.1)
All Expenses.	620	722	843	122	17%	6.7	7.0	0.3
All Transfers In								
All Transfers Out		428		-428	-100%			
Net Transfers		-428		428	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$574</b>	<b>-\$1,038</b>	<b>-\$672</b>	<b>\$366</b>	<b>-35%</b>	<b>(6.7)</b>	<b>(7.0)</b>	<b>(0.3)</b>
Benefits.	284	280	418	138	49%			
Operating Income (Loss).with cfw transfer out	-858	-1,318	-1,090	228	-17%			
<b>Operating Net</b>	<b>-\$858</b>	<b>-\$890</b>	<b>-\$1,090</b>					

**VP UNIVERSITY ADVANCEMENT ADMIN -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Vp University Adv Admin</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	623	590	536
Benefits.	322	284	280
Operating Expenses.	91	26	182
Work Study.	3	4	4
All Transfers Out.			428
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,039</b>	<b>\$904</b>	<b>\$1,430</b>
Operating Expenses.	10	4	1
All Transfers Out.	173		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$183</b>	<b>\$4</b>	<b>\$1</b>
<b>Vp University Adv Admin Total</b>	<b>\$1,222</b>	<b>\$908</b>	<b>\$1,432</b>

**OTHER UNIVERSITY ADVANCEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Other University Advacement</b> (In thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
Operating Expenses.	573	747	182
<b>485-TF-CSU Operating Fund Total</b>	<b>\$573</b>	<b>\$747</b>	<b>\$182</b>
<b>Other University Advacement Total</b>	<b>\$573</b>	<b>\$747</b>	<b>\$182</b>



# ADMINISTRATION & FINANCE

## GENERAL FUND BUDGET

### Administration & Finance-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	15	3		-3	-100%			
Other Financial Sources.	26	102		-102	-100%			
Revenue.	26	102		-102	-100%			
Other Revenue	1,932	2,085	1,817	-269	-13%			
<b>Total Revenue</b>	<b>\$1,974</b>	<b>\$2,191</b>	<b>\$1,817</b>	<b>-\$374</b>	<b>-17%</b>			
601201-Mpp/Supervisory	6,523	7,161	7,429	268	4%	61.6	59.4	(2.2)
601835-MPP Salaries-Lump Sum Vac	157	84						
Management & Supervisory	6,681	7,245	7,429	184	3%	61.6	59.4	(2.2)
601300-Support Staff Salary	18,469	18,588	19,224	635	3%	299.9	294.3	(5.7)
601301-Overtime	398	508	244	-264	-52%			
601302-Temporary Help		64	26	-37	-59%	0.5		(0.5)
601303-Student Assistant	321	334	219	-114	-34%	11.2	1.0	(10.2)
601821-Shift Differential	110	120	130	10	8%			
601812-Salary Prepaid Expense W/O	16				0%			
601824-Salary Prepaid Expense	-15	-4			0%			
601834-Staff Salaries -Lump Sum Vac	71	81		-81	-100%			
Support Staff.	19,370	19,691	19,843	152	1%	311.7	295.3	(16.4)
601836-Holiday Pays	114	10		-10	-100%			
601817-Industrial Disability Leave	24	9		-9	-100%			
Other Salary.	138	19		-19	-100%			
<b>Salary &amp; Wages.</b>	<b>\$26,189</b>	<b>\$26,954</b>	<b>\$27,272</b>	<b>\$317</b>	<b>1%</b>	373.2	354.6	(18.6)
Communications	336	414	350	-64	-15%			
Travel	168	105	60	-45	-43%			
Contractual Services	1,216	935	1,042	107	11%			
It Costs	2,369	2,358	2,381	22	1%			
Services From Other Fnds Agency	370	467	277	-191	-41%			
Equipment	138	277	121	-156	-56%			
Misc Operating Expense.	3,479	2,879	3,323	444	15%			
Direct Costs	13				0%			
<b>Operating Expenses</b>	<b>\$8,090</b>	<b>\$7,435</b>	<b>\$7,554</b>	<b>\$118</b>	<b>2%</b>			
Utilities	198	174		-174	-100%			
Work Study.	147	125		-125	-100%	4.3		(4.3)
<b>Total Operating Expenses.</b>	<b>\$8,435</b>	<b>\$7,734</b>	<b>\$7,554</b>	<b>-\$181</b>	<b>-2%</b>	4.3		(4.3)
All Expenses.	34,624	34,689	34,825	137	0%	377.6	354.6	(22.9)
All Transfers In	325							
All Transfers Out	858	2,805		-2,805	-100%			
Net Transfers	-533	-2,805		2,805	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$33,183</b>	<b>-\$35,303</b>	<b>-\$33,008</b>	<b>\$2,295</b>	<b>-7%</b>	<b>(377.6)</b>	<b>(354.6)</b>	<b>22.9</b>
Benefits.	14,946	15,690	15,627	-63				
Operating Income (Loss).with cfw transfer out	-48,129	-50,993	-48,636	2,358	-5%			
<b>Operating Net</b>	<b>-\$48,129</b>	<b>-\$48,188</b>	<b>-\$48,636</b>					

## ADMINISTRATION & FINANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Administration & Finance (In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	40	49	
Benefits.	23	27	
Operating Expenses.			
Risk Pool.	1	1	
<b>472-TF-Parking Revenue Fund-Parking Fees Total</b>	<b>\$64</b>	<b>\$78</b>	<b>\$</b>
Salary & Wages.	26,071	33,082	35,135
Benefits.	14,886	18,745	20,310
Operating Expenses.	13,459	21,039	22,401
Risk Pool.	7	6	1
Work Study.	158	147	125
Utilities.	239	198	174
Total Financial Aid.			
All Transfers Out.	4	1,955	25,398
PY Expense Adjustments	83	24	3
<b>485-TF-CSU Operating Fund Total</b>	<b>\$54,906</b>	<b>\$75,196</b>	<b>\$103,546</b>
Salary & Wages.	1,235		
Benefits.	683		
Operating Expenses.	735		
Risk Pool.	26		
All Transfers Out.	4,463		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$7,142</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	200	369	34
Benefits.	476	223	31
Operating Expenses.	480	375	882
Risk Pool.	4	7	
All Transfers Out.	2,384	83	75
PY Expense Adjustments	24		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$3,569</b>	<b>\$1,057</b>	<b>\$1,023</b>
Salary & Wages.	6,931	2,429	2,473
Benefits.	4,184	2,071	1,911
Operating Expenses.	17,593	27,642	19,208
Risk Pool.	131	45	45
Utilities.	5,602	4,088	4,123
All Transfers Out.	18,429	24,465	35,746
PY Expense Adjustments	4	81	28
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$52,874</b>	<b>\$60,821</b>	<b>\$63,534</b>
Salary & Wages.	560	529	575
Benefits.	461	472	465
Operating Expenses.	3,865	4,374	619
Risk Pool.	10	10	10
Utilities.	560		
All Transfers Out.	1,512	857	
PY Expense Adjustments	-205	79	-4
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$6,764</b>	<b>\$6,321</b>	<b>\$1,665</b>
<b>Administration &amp; Finance Total</b>	<b>\$125,319</b>	<b>\$143,473</b>	<b>\$169,769</b>

## AUDIT & ADVISORY SERVICES GENERAL FUND BUDGET

### Audit & Advisory Services-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actuals Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	118	122	122		0%	1.0	1.0	
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	118	122	122		0%	1.0	1.0	
601300-Support Staff Salary	112	52	52		0%	1.0	1.0	
601303-Student Assistant	3							
601834-Staff Salaries -Lump Sum Vac	5							
Support Staff.	120	52	52		0%	1.0	1.0	
601836-Holiday Pays	1							
Other Salary.	1							
<b>Salary &amp; Wages.</b>	<b>\$240</b>	<b>\$173</b>	<b>\$173</b>	<b>\$</b>	<b>0%</b>	<b>2.0</b>	<b>2.0</b>	
Travel	3	1	3	2	220%			
It Costs		1	2	1	62%			
Services From Other Fnds Agency	1	1	2	1	184%			
Misc Operating Expense.	4	2	5	3	207%			
<b>Operating Expenses</b>	<b>\$7</b>	<b>\$4</b>	<b>\$12</b>	<b>\$7</b>	<b>165%</b>			
<b>Total Operating Expenses.</b>	<b>\$7</b>	<b>\$4</b>	<b>\$12</b>	<b>\$7</b>	<b>165%</b>			
All Expenses.	247	178	185	7	4%	2.0	2.0	
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$247</b>	<b>-\$178</b>	<b>-\$185</b>	<b>-\$7</b>	<b>4%</b>	<b>(2.0)</b>	<b>(2.0)</b>	
Benefits.	138	115	92	-22	-19%			
Operating Income (Loss).with cfw transfer out	-385	-292	-277	15	-5%			
<b>Operating Net</b>	<b>-\$385</b>	<b>-\$292</b>	<b>-\$277</b>					

**AUDIT & ADVISORY SERVICES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Audit &amp; Advisory Services</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	308	240	173
Benefits.	165	138	115
Operating Expenses.	22	7	4
<b>485-TF-CSU Operating Fund Total</b>	<b>\$495</b>	<b>\$385</b>	<b>\$292</b>
Operating Expenses.	24		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$24</b>	<b>\$</b>	<b>\$</b>
<b>Audit &amp; Advisory Services Total</b>	<b>\$519</b>	<b>\$385</b>	<b>\$292</b>

## BUDGET ADMINISTRATION & OPERATIONS

### GENERAL FUND BUDGET

#### Budget Administration-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	264	292	289	-2	-1%	2.4	2.4	
Management & Supervisory	264	292	289	-2	-1%	2.4	2.4	
601300-Support Staff Salary	229	236	236		0%	3.5	3.5	
601301-Overtime					-100%			
Support Staff.	229	236	236		0%	3.5	3.5	
<b>Salary &amp; Wages.</b>	<b>\$492</b>	<b>\$528</b>	<b>\$525</b>	<b>-\$3</b>	<b>-1%</b>	<b>5.9</b>	<b>5.9</b>	
Travel	4				-100%			
Contractual Services			10	10	4778%			
It Costs	1	2	7	5	189%			
Services From Other Fnds Agency	13	11		-11	-100%			
Misc Operating Expense.	7	2	1	-1	-50%			
<b>Operating Expenses</b>	<b>\$26</b>	<b>\$15</b>	<b>\$18</b>	<b>\$3</b>	<b>16%</b>			
<b>Total Operating Expenses.</b>	<b>\$30</b>	<b>\$15</b>	<b>\$18</b>	<b>\$3</b>	<b>16%</b>			
All Expenses.	523	543	543		0%	5.9	5.9	
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$523</b>	<b>-\$543</b>	<b>-\$543</b>	<b>\$</b>	<b>0%</b>	<b>(5.9)</b>	<b>(5.9)</b>	
Benefits.	275	298	296	-2	-1%			
Operating Income (Loss).with cfw transfer out	-797	-841	-839	2				
<b>Operating Net</b>	<b>-\$797</b>	<b>-\$841</b>	<b>-\$839</b>					

**BUDGET ADMINISTRATION & OPERATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Budget Administration</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	467	694	740
Benefits.	254	392	422
Operating Expenses.	32	51	197
Work Study.	9	5	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$762</b>	<b>\$1,142</b>	<b>\$1,358</b>
Salary & Wages.	194		
Benefits.	113		
Operating Expenses.	47		
Risk Pool.	4		
All Transfers Out.	57		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$415</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.			28
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$</b>	<b>\$</b>	<b>\$28</b>
<b>Budget Administration Total</b>	<b>\$1,177</b>	<b>\$1,142</b>	<b>\$1,386</b>

## BUSINESS OPERATIONS GENERAL FUND BUDGET

### Business Operations-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
General Fund Allocation	14				0%			
Other Financial Sources.	1	1		-1	-100%			
Revenue.	1	1		-1	-100%			
Other Revenue	180	135	150	15	11%			
<b>Total Revenue</b>	<b>\$195</b>	<b>\$136</b>	<b>\$150</b>	<b>\$14</b>	<b>10%</b>			
601201-Mpp/Supervisory	953	1,214	1,238	24	2%	10.2	10.0	(0.2)
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	953	1,240	1,238	-3	0%	10.2	10.0	(0.2)
601300-Support Staff Salary	1,227	1,271	1,334	64	5%	23.0	21.0	(2.0)
601301-Overtime		16		-16	-100%			
601303-Student Assistant	87	112	123	11	10%	3.6		(3.6)
601834-Staff Salaries -Lump Sum Vac Support Staff.	17	17		-17	-100%			
	1,331	1,415	1,457	42	3%	26.6	21.0	(5.6)
601836-Holiday Pays	5	2		-2	-100%			
601817-Industrial Disability Leave	5				0%			
Other Salary.	10	2		-2	-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,295</b>	<b>\$2,658</b>	<b>\$2,695</b>	<b>\$37</b>	<b>1%</b>	36.8	31.0	(5.8)
Travel	45	31	10	-21	-67%			
State Pro Rata Charges					0%			
Contractual Services	104	85	126	41	48%			
It Costs	79	94	132	38	40%			
Services From Other Fnds Agency	24	28	29	1	3%			
Equipment	48	1	21	20	1731%			
Misc Operating Expense.	506	213	484	271	127%			
<b>Operating Expenses</b>	<b>\$806</b>	<b>\$452</b>	<b>\$802</b>	<b>\$350</b>	<b>77%</b>			
Utilities	197	174		-174	-100%			
Work Study.	6	13		-13	-100%	0.4		(0.4)
<b>Total Operating Expenses.</b>	<b>\$1,008</b>	<b>\$640</b>	<b>\$802</b>	<b>\$162</b>	<b>25%</b>	0.4		(0.4)
All Expenses.	3,303	3,297	3,497	200	6%	37.2	31.0	(6.2)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$3,108</b>	<b>-\$3,161</b>	<b>-\$3,347</b>	<b>-\$186</b>	<b>6%</b>	<b>(37.2)</b>	<b>(31.0)</b>	<b>6.2</b>
Benefits.	1,198	1,394	1,493	99	7%			
Operating Income (Loss).with cfw transfer out	-4,306	-4,555	-4,840	-285	6%			
<b>Operating Net</b>	<b>-\$4,306</b>	<b>-\$4,555</b>	<b>-\$4,840</b>					

**BUSINESS OPERATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Business Operations</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	2,204	2,381	2,753
Benefits.	1,133	1,239	1,453
Operating Expenses.	621	846	484
Work Study.	5	6	13
Utilities.	226	197	174
PY Expense Adjustments	6	14	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$4,196</b>	<b>\$4,684</b>	<b>\$4,877</b>
Salary & Wages.	53		
Benefits.	29		
Risk Pool.	1		
All Transfers Out.	2		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$86</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	20		
All Transfers Out.	117	2	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$138</b>	<b>\$2</b>	<b>\$</b>
<b>Business Operations Total</b>	<b>\$4,419</b>	<b>\$4,686</b>	<b>\$4,877</b>



## FACILITIES & SERVICE ENTERPRISE GENERAL FUND BUDGET

### Facilities Services-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
General Fund Allocation	-4	3		-3	-100%			
Other Financial Sources.		1		-1	-100%			
Revenue.		1		-1	-100%			
Other Revenue	399	545	285	-260	-48%			
<b>Total Revenue</b>	<b>\$395</b>	<b>\$549</b>	<b>\$285</b>	<b>-\$264</b>	<b>-48%</b>			
601201-Mpp/Supervisory	1,400	1,581	1,641	60	4%	17.9	16.0	(1.9)
601835-MPP Salaries-Lump Sum Vac	35				0%			
Management & Supervisory	1,435	1,581	1,641	60	4%	17.9	16.0	(1.9)
601300-Support Staff Salary	6,725	7,039	7,199	160	2%	138.8	140.5	1.7
601301-Overtime	391	452	244	-208	-46%			
601302-Temporary Help		50		-50	-100%	0.2		(0.2)
601303-Student Assistant	82	102	16	-86	-84%	3.3		(3.3)
601821-Shift Differential	110	120	130	10	8%			
601812-Salary Prepaid Expense W/O	16				0%			
601824-Salary Prepaid Expense	-16				0%			
601834-Staff Salaries -Lump Sum Vac	23	22		-22	-100%			
Support Staff.	7,331	7,784	7,589	-195	-3%	142.3	140.5	(1.8)
601836-Holiday Pays	7	2		-2	-100%			
601817-Industrial Disability Leave	19	9		-9	-100%			
Other Salary.	26	11		-11	-100%			
<b>Salary &amp; Wages.</b>	<b>\$8,792</b>	<b>\$9,376</b>	<b>\$9,230</b>	<b>-\$146</b>	<b>-2%</b>	160.2	156.5	(3.7)
Travel	13	11	5	-7	-58%			
Contractual Services	97	129	115	-13	-10%			
It Costs	167	85	80	-5	-5%			
Services From Other Fnds Agency	112	184	71	-113	-61%			
Equipment	72	274	100	-174	-63%			
Misc Operating Expense.	2,558	2,289	2,398	109	5%			
<b>Operating Expenses</b>	<b>\$3,019</b>	<b>\$2,971</b>	<b>\$2,768</b>	<b>-\$202</b>	<b>-7%</b>			
Work Study.	11	4		-4	-100%	0.1		(0.1)
<b>Total Operating Expenses.</b>	<b>\$3,030</b>	<b>\$2,975</b>	<b>\$2,768</b>	<b>-\$206</b>	<b>-7%</b>	0.1		(0.1)
All Expenses.	11,822	12,351	11,998	-352	-3%	160.3	156.5	(3.8)
All Transfers In	325				0%			
All Transfers Out	658				0%			
Net Transfers	-333				0%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$11,759</b>	<b>-\$11,802</b>	<b>-\$11,713</b>	<b>\$88</b>	<b>-1%</b>	<b>(160.3)</b>	<b>(156.5)</b>	<b>3.8</b>
Benefits.	5,811	6,163	5,696	-467	-8%			
Operating Income (Loss).with cfw transfer out	-17,570	-17,964	-17,409	555	-3%			
<b>Operating Net</b>	<b>-\$17,570</b>	<b>-\$17,964</b>	<b>-\$17,409</b>					

# **FACILITIES & SERVICE ENTERPRISE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Facilities Services</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	8,548	13,770	14,971
Benefits.	5,775	8,599	9,298
Operating Expenses.	2,474	6,525	6,323
Work Study.	15	11	4
Utilities.	5		
All Transfers Out.		983	
PY Expense Adjustments	78	-4	3
<b>485-TF-CSU Operating Fund Total</b>	<b>\$16,896</b>	<b>\$29,885</b>	<b>\$30,599</b>
Operating Expenses.	158		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$158</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	85		
All Transfers Out.	239		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$324</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	4,410	259	
Benefits.	2,249	16	
Operating Expenses.	2,372	70	
Risk Pool.	78	3	
All Transfers Out.	5		
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$9,114</b>	<b>\$347</b>	<b>\$</b>
Salary & Wages.	560	529	575
Benefits.	387	396	465
Operating Expenses.	205	692	619
Risk Pool.	10	10	10
Utilities.	560		
PY Expense Adjustments	-205	79	-4
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$1,518</b>	<b>\$1,706</b>	<b>\$1,665</b>
<b>Facilities Services Total</b>	<b>\$28,010</b>	<b>\$31,939</b>	<b>\$32,265</b>

# FISCAL AFFAIRS / CONTROLLER

## GENERAL FUND BUDGET

### Fiscal Affairs/Controller-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	5				0%			
Other Financial Sources.	1				-100%			
Revenue.	1				-100%			
Other Revenue	607	478	567	89	19%			
<b>Total Revenue</b>	<b>\$613</b>	<b>\$478</b>	<b>\$567</b>	<b>\$89</b>	<b>19%</b>			
601201-Mpp/Supervisory	887	877	953	76	9%	7.1	7.5	0.4
601835-MPP Salaries-Lump Sum Vac	9	5						
Management & Supervisory	897	882	953	71	8%	7.1	7.5	0.4
601300-Support Staff Salary	1,905	1,858	2,016	159	9%	31.2	32.3	1.1
601301-Overtime	5	21		-21	-100%			
601302-Temporary Help		2		-2	-100%	0.1		(0.1)
601303-Student Assistant	36	25	9	-16	-64%	0.8	1.0	0.2
601834-Staff Salaries -Lump Sum Vac	1	1		-1	-100%			
Support Staff.	1,946	1,905	2,025	120	6%	32.0	33.3	1.2
601836-Holiday Pays	1				-100%			
601817-Industrial Disability Leave					0%			
Other Salary.	1				-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,844</b>	<b>\$2,788</b>	<b>\$2,978</b>	<b>\$190</b>	<b>7%</b>	39.2	40.8	1.6
Travel	16	9	3	-7	-72%			
Contractual Services	470	388	606	218	56%			
It Costs	74	70	32	-39	-55%			
Services From Other Fnds Agency	70	87	90	2	3%			
Misc Operating Expense.	61	30	75	44	146%			
<b>Operating Expenses</b>	<b>\$691</b>	<b>\$585</b>	<b>\$805</b>	<b>\$220</b>	<b>38%</b>			
Work Study.	42	27		-27	-100%	0.8		(0.8)
<b>Total Operating Expenses.</b>	<b>\$733</b>	<b>\$612</b>	<b>\$805</b>	<b>\$193</b>	<b>32%</b>	0.8		(0.8)
All Expenses.	3,576	3,399	3,782	383	11%	40.0	40.8	0.8
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$2,964</b>	<b>-\$2,922</b>	<b>-\$3,216</b>	<b>-\$294</b>	<b>10%</b>	<b>(40.0)</b>	<b>(40.8)</b>	<b>(0.8)</b>
Benefits.	1,630	1,616	1,690	74	5%			
Operating Income (Loss).with cfw transfer out	-4,593	-4,537	-4,905	-368	8%			
<b>Operating Net</b>	<b>-\$4,593</b>	<b>-\$4,537</b>	<b>-\$4,905</b>					

# **FISCAL AFFAIRS / CONTROLLER -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Fiscal Affairs/Controller</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	40	49	
Benefits.	23	27	
Risk Pool.	1	1	
<b>472-TF-Parking Revenue Fund-Parking Fees Total</b>	<b>\$64</b>	<b>\$78</b>	<b>\$</b>
Salary & Wages.	3,218	3,550	3,884
Benefits.	1,804	2,022	2,243
Operating Expenses.	7,668	9,519	11,526
Risk Pool.	5	5	1
Work Study.	46	42	27
All Transfers Out.		440	20,869
PY Expense Adjustments	-1	14	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$12,741</b>	<b>\$15,592</b>	<b>\$38,549</b>
Salary & Wages.	619		
Benefits.	356		
Operating Expenses.	125		
Risk Pool.	13		
All Transfers Out.	340		
PY Expense Adjustments			
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$1,453</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	84	257	34
Benefits.	384	155	31
Operating Expenses.	71	83	247
Risk Pool.	2	5	
All Transfers Out.	176		
PY Expense Adjustments	-5		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$712</b>	<b>\$501</b>	<b>\$313</b>
Salary & Wages.			
Benefits.	73	76	
Operating Expenses.	3,660	3,682	
All Transfers Out.	1,512	857	
<b>534-TF-Campus Union-Operations and Revenue Total</b>	<b>\$5,246</b>	<b>\$4,615</b>	<b>\$</b>
<b>Fiscal Affairs/Controller Total</b>	<b>\$20,216</b>	<b>\$20,785</b>	<b>\$38,862</b>

## HUMAN RESOURCES

### GENERAL FUND BUDGET

#### Human Resources-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
Other Financial Sources.		86		-86	-100%			
Revenue.		86		-86	-100%			
<b>Total Revenue</b>	<b>\$</b>	<b>\$86</b>	<b>\$</b>	<b>-\$86</b>	<b>-100%</b>			
601201-Mpp/Supervisory	1,131	1,175	1,241	66	6%	9.5	9.5	(0.0)
601835-MPP Salaries-Lump Sum Vac		47						
Management & Supervisory	1,131	1,222	1,241	19	2%	9.5	9.5	(0.0)
601300-Support Staff Salary	1,376	1,432	1,593	160	11%	24.0	25.0	1.0
601301-Overtime	2	18		-18	-100%			
601302-Temporary Help		13	26	14	109%	0.2		(0.2)
601303-Student Assistant	25	23	20	-3	-11%	1.0		(1.0)
601821-Shift Differential					-100%			
601834-Staff Salaries -Lump Sum Vac	12	16		-16	-100%			
Support Staff.	1,415	1,502	1,639	137	9%	25.2	25.0	(0.2)
601836-Holiday Pays		6		-6	-100%			
Other Salary.		6		-6	-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,546</b>	<b>\$2,730</b>	<b>\$2,880</b>	<b>\$151</b>	<b>6%</b>	<b>34.7</b>	<b>34.5</b>	<b>(0.2)</b>
Travel	29	22	25	3	15%			
Contractual Services	269	131	115	-16	-12%			
It Costs	81	25	25		1%			
Services From Other Fnds Agency	60	72	70	-2	-3%			
Misc Operating Expense.	109	75	92	17	23%			
<b>Operating Expenses</b>	<b>\$549</b>	<b>\$324</b>	<b>\$327</b>	<b>\$3</b>	<b>1%</b>			
Work Study.	27	35		-35	-100%	1.4		(1.4)
<b>Total Operating Expenses.</b>	<b>\$576</b>	<b>\$359</b>	<b>\$327</b>	<b>-\$32</b>	<b>-9%</b>	<b>1.4</b>		<b>(1.4)</b>
All Expenses.	3,123	3,089	3,208	119	4%	36.0	34.5	(1.5)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$3,123</b>	<b>-\$3,003</b>	<b>-\$3,208</b>	<b>-\$205</b>	<b>7%</b>	<b>(36.0)</b>	<b>(34.5)</b>	<b>1.5</b>
Benefits.	1,362	1,512	1,608	96	6%			
Operating Income (Loss).with cfw transfer out	-4,485	-4,515	-4,815	-300	7%			
<b>Operating Net</b>	<b>-\$4,485</b>	<b>-\$4,515</b>	<b>-\$4,815</b>					

## HUMAN RESOURCES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Human Resources (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	2,537	2,765	3,066
Benefits.	1,283	1,465	1,725
Operating Expenses.	324	549	324
Work Study.	30	27	35
All Transfers Out.	4		
PY Expense Adjustments	-1		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$4,176</b>	<b>\$4,807</b>	<b>\$5,150</b>
Salary & Wages.	277		
Benefits.	143		
Risk Pool.	6		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$426</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	2		
All Transfers Out.	7		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$9</b>	<b>\$</b>	<b>\$</b>
<b>Human Resources Total</b>	<b>\$4,612</b>	<b>\$4,807</b>	<b>\$5,150</b>

## INFORMATION TECHNOLOGY GENERAL FUND BUDGET

### Information Technology-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
General Fund Allocation		2		-2	-100%			
Other Financial Sources.	23	14		-14	-100%			
Revenue.	23	14		-14	-100%			
Other Revenue	747	927	815	-112	-12%			
<b>Total Revenue</b>	<b>\$770</b>	<b>\$943</b>	<b>\$815</b>	<b>-\$128</b>	<b>-14%</b>			
601201-Mpp/Supervisory	1,246	1,320	1,360	41	3%	9.4	9.0	(0.4)
601835-MPP Salaries-Lump Sum Vac	81	6						
Management & Supervisory	1,327	1,325	1,360	35	3%	9.4	9.0	(0.4)
601300-Support Staff Salary	6,517	6,343	6,452	109	2%	74.2	67.0	(7.2)
601301-Overtime		1		-1	-100%			
601303-Student Assistant	83	67	46	-22	-32%	2.4		(2.4)
601824-Salary Prepaid Expense	1	-4			0%			
601834-Staff Salaries -Lump Sum Vac	13	27		-27	-100%			
Support Staff.	6,615	6,434	6,498	64	1%	76.6	67.0	(9.6)
601836-Holiday Pays	37				0%			
Other Salary.	37				0%			
<b>Salary &amp; Wages.</b>	<b>\$7,978</b>	<b>\$7,759</b>	<b>\$7,858</b>	<b>\$99</b>	<b>1%</b>	86.0	76.0	(10.0)
Communications	336	414	350	-64	-15%			
Travel	44	24	5	-19	-79%			
Contractual Services	265	195	60	-135	-69%			
It Costs	1,955	2,078	2,096	17	1%			
Services From Other Fnds Agency	75	72		-72	-100%			
Equipment	18	2		-2	-100%			
Misc Operating Expense.	185	218	214	-4	-2%			
Direct Costs	13				0%			
<b>Operating Expenses</b>	<b>\$2,891</b>	<b>\$3,003</b>	<b>\$2,725</b>	<b>-\$278</b>	<b>-9%</b>			
Work Study.	56	43		-43	-100%	1.5		(1.5)
<b>Total Operating Expenses.</b>	<b>\$2,947</b>	<b>\$3,047</b>	<b>\$2,725</b>	<b>-\$322</b>	<b>-11%</b>	1.5		(1.5)
All Expenses.	10,925	10,806	10,583	-222	-2%	87.5	76.0	(11.5)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$10,155</b>	<b>-\$9,863</b>	<b>-\$9,768</b>	<b>\$95</b>	<b>-1%</b>	<b>(87.5)</b>	<b>(76.0)</b>	<b>11.5</b>
Benefits.	4,078	4,122	4,256	134	3%			
Operating Income (Loss).with cfw transfer out	-14,233	-13,985	-14,025	-40	0%			
<b>Operating Net</b>	<b>-\$14,233</b>	<b>-\$13,985</b>	<b>-\$14,025</b>					

# INFORMATION TECHNOLOGY -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

Information Technology (In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	7,856	8,680	8,597
Benefits.	4,006	4,436	4,584
Operating Expenses.	2,138	3,088	3,249
Risk Pool.	1	1	
Work Study.	52	56	43
<b>485-TF-CSU Operating Fund Total</b>	<b>\$14,053</b>	<b>\$16,260</b>	<b>\$16,476</b>
Salary & Wages.	92		
Benefits.	42		
Risk Pool.	2		
<b>491-TF-Special Projects Fund-Special Projects Tot</b>	<b>\$136</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	113	112	
Benefits.	70	68	
Operating Expenses.	60		
Risk Pool.	2	2	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$245</b>	<b>\$182</b>	<b>\$</b>
Salary & Wages.	45		
Benefits.	25		
Risk Pool.	1		
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$70</b>	<b>\$</b>	<b>\$</b>
<b>Information Technology Total</b>	<b>\$14,504</b>	<b>\$16,442</b>	<b>\$16,476</b>



## VP ADMIN & FINANCE GENERAL FUND BUDGET

### VP Admin & Finance-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Amount.	Actuals Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
General Fund Allocation		-2		2	-100%			
Other Financial Sources.		1			-63%			
Revenue.		1			-63%			
<b>Total Revenue</b>	<b>\$</b>	<b>-\$1</b>	<b>\$</b>	<b>\$1</b>	<b>-120%</b>			
601201-Mpp/Supervisory	525	580	585	4	1%	4.0	4.0	
601835-MPP Salaries-Lump Sum Vac	32							
Management & Supervisory	556	580	585	4	1%	4.0	4.0	
601300-Support Staff Salary	378	358	342	-16	-4%	4.3	4.0	(0.3)
601303-Student Assistant	6	5	6	1	12%	0.2		(0.2)
Support Staff.	384	364	348	-15	-4%	4.5	4.0	(0.5)
601836-Holiday Pays	63				0%			
Other Salary.	63				0%			
<b>Salary &amp; Wages.</b>	<b>\$1,003</b>	<b>\$944</b>	<b>\$933</b>	<b>-\$11</b>	<b>-1%</b>	<b>8.5</b>	<b>8.0</b>	<b>(0.5)</b>
Travel	14	8	10	2	33%			
Contractual Services	11	8	10	2	32%			
It Costs	12	2	7	5	223%			
Services From Other Fnds Agency	16	13	16	3	19%			
Misc Operating Expense.	49	50	54	4	8%			
<b>Operating Expenses</b>	<b>\$102</b>	<b>\$80</b>	<b>\$97</b>	<b>\$16</b>	<b>21%</b>			
Work Study.		3		-3	-100%	0.1		(0.1)
<b>Total Operating Expenses.</b>	<b>\$102</b>	<b>\$83</b>	<b>\$97</b>	<b>\$14</b>	<b>17%</b>	<b>0.1</b>		<b>(0.1)</b>
All Expenses.	1,104	1,026	1,030	3	0%	8.6	8.0	(0.6)
All Transfers In								
All Transfers Out	200	2,805		-2,805	-100%			
Net Transfers	-200	-2,805		2,805	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,304</b>	<b>-\$3,833</b>	<b>-\$1,029</b>	<b>\$2,803</b>	<b>-73%</b>	<b>(8.6)</b>	<b>(8.0)</b>	<b>0.6</b>
Benefits.	454	471	495	25	5%			
Operating Income (Loss).with cfw transfer out	-1,758	-4,304	-1,525	2,779	-65%			
<b>Operating Net</b>	<b>-\$1,758</b>	<b>-\$1,498</b>	<b>-\$1,525</b>					

**VP ADMIN & FINANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>VP Admin &amp; Finance</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	934	1,003	950
Benefits.	466	454	471
Operating Expenses.	179	453	294
Work Study.	1		3
All Transfers Out.		200	4,529
PY Expense Adjustments			-2
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,580</b>	<b>\$2,109</b>	<b>\$6,244</b>
Operating Expenses.	404		
All Transfers Out.	4,064		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$4,468</b>	<b>\$</b>	<b>\$</b>
Benefits.	22		
Operating Expenses.	193	256	575
All Transfers Out.	1,511	81	75
PY Expense Adjustments	30		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$1,756</b>	<b>\$337</b>	<b>\$650</b>
<b>VP Admin &amp; Finance Total</b>	<b>\$7,804</b>	<b>\$2,446</b>	<b>\$6,894</b>

## HOUSING DINING & CONF SERVICES

### HOUSING DINING & CONF SERVICES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

<b>Housing Dining &amp; Conf Services</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Operating Expenses.	1		
Utilities.	7	1	
All Transfers Out.		332	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$8</b>	<b>\$333</b>	<b>\$</b>
Salary & Wages.	4		
Operating Expenses.	23	35	33
All Transfers Out.	333		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$359</b>	<b>\$35</b>	<b>\$33</b>
Salary & Wages.	2,477	2,170	2,473
Benefits.	1,911	2,056	1,911
Operating Expenses.	15,221	27,572	19,208
Risk Pool.	52	42	45
Utilities.	5,602	4,088	4,123
All Transfers Out.	18,424	24,465	35,746
PY Expense Adjustments	4	81	28
<b>531-TF-Housing-Operations and Revenue Total</b>	<b>\$43,690</b>	<b>\$60,473</b>	<b>\$63,534</b>
<b>Housing Dining &amp; Conf Services Total</b>	<b>\$44,058</b>	<b>\$60,842</b>	<b>\$63,567</b>

# OFFICE OF THE PRESIDENT

## GENERAL FUND BUDGET<sup>26</sup>

### Office Of The President-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
General Fund Allocation	11				-100%			
Other Financial Sources.	89	77	13	-64	-83%			
Revenue.	89	77	13	-64	-83%			
Other Revenue	43				0%			
<b>Total Revenue</b>	<b>\$143</b>	<b>\$77</b>	<b>\$13</b>	<b>-\$64</b>	<b>-83%</b>			
601030-President	368	397	379	-19	-5%	1.1	1.0	(0.1)
601822-Executive Auto Allow	12	13	12	-1	-8%			
President	380	410	391	-20	-5%	1.1	1.0	(0.1)
601100-Academic Salary	1,179	1,329	1,356	26	2%	20.1	20.5	0.4
601827-Honorarium For Emp Sal Or Ben	6				0%			
601833-Academic Salaries-Lump Sum Vac	70	17		-17	-100%			
Instructional Faculty.	1,255	1,346	1,356	10	1%	20.1	20.5	0.4
601201-Mpp/Supervisory	1,932	1,735	2,046	311	18%	14.9	18.5	3.6
601835-MPP Salaries-Lump Sum Vac	26	10						
Management & Supervisory	1,958	1,746	2,046	300	17%	14.9	18.5	3.6
601300-Support Staff Salary	4,716	4,958	5,359	401	8%	85.2	93.0	7.8
601301-Overtime		4		-4	-100%			
601303-Student Assistant	84	49	52	3	6%	1.8		(1.8)
601812-Salary Prepaid Expense W/O	3				0%			
601834-Staff Salaries -Lump Sum Vac	31	26		-26	-100%			
Support Staff.	4,833	5,036	5,411	375	7%	87.0	93.0	6.0
601836-Holiday Pays	10	22		-22	-100%			
601817-Industrial Disability Leave	4				0%			
Other Salary.	13	22		-22	-100%			
<b>Salary &amp; Wages.</b>	<b>\$8,439</b>	<b>\$8,559</b>	<b>\$9,203</b>	<b>\$644</b>	<b>8%</b>	123.0	133.0	10.0
Communications	3				-100%			
Travel	144	42	57	15	35%			
Contractual Services	341	17	328	312	1873%			
It Costs	169	116	17	-98	-85%			
Services From Other Fnds Agency	158	23	29	7	29%			
Equipment	11				0%			
Misc Operating Expense.	455	193	399	206	107%			
<b>Operating Expenses</b>	<b>\$1,281</b>	<b>\$390</b>	<b>\$831</b>	<b>\$441</b>	<b>113%</b>			
Work Study.	108	104		-104	-100%	3.7		(3.7)
<b>Total Operating Expenses.</b>	<b>\$1,389</b>	<b>\$493</b>	<b>\$831</b>	<b>\$338</b>	<b>69%</b>	3.7		(3.7)
All Expenses.	9,828	9,053	10,034	982	11%	126.7	133.0	6.3
All Transfers In								
All Transfers Out		557		-557	-100%			
Net Transfers		-557		557	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$9,684</b>	<b>-\$9,532</b>	<b>-\$10,022</b>	<b>-\$489</b>	<b>5%</b>	<b>(126.7)</b>	<b>(133.0)</b>	<b>(6.3)</b>
Benefits.	4,546	4,875	5,131	255	5%			
Operating Income (Loss).with cfw transfer out	-14,231	-14,408	-15,152	-745	5%			
<b>Operating Net</b>	<b>-\$14,231</b>	<b>-\$13,851</b>	<b>-\$15,152</b>					

<sup>26</sup> Includes the Divison of Enrollment Management

# OFFICE OF THE PRESIDENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

<b>Office Of The President</b> ( In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Salary & Wages.	668	692	770
Benefits.	317	402	445
Operating Expenses.	1,276	1,733	1,797
Risk Pool.	13	14	14
All Transfers Out.	83	367	34
PY Expense Adjustments	-28		-3
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$2,329</b>	<b>\$3,207</b>	<b>\$3,057</b>
Salary & Wages.	107	78	162
Operating Expenses.	4	99	48
All Transfers Out.	30	68	80
<b>481-TF-Lottery Education Fund Total</b>	<b>\$141</b>	<b>\$244</b>	<b>\$290</b>
Salary & Wages.	8,706	8,455	8,988
Benefits.	4,678	4,576	5,035
Operating Expenses.	1,343	1,566	1,133
Work Study.	107	108	104
Total Financial Aid.	-7		
All Transfers Out.	20	30	597
PY Expense Adjustments	-12	11	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$14,836</b>	<b>\$14,747</b>	<b>\$15,857</b>
Operating Expenses.	169		
All Transfers Out.	271		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$440</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	6	3	12
Operating Expenses.	160	142	270
All Transfers Out.	69	233	
PY Expense Adjustments	-1		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$234</b>	<b>\$379</b>	<b>\$481</b>
<b>Office Of The President Total</b>	<b>\$17,980</b>	<b>\$18,576</b>	<b>\$19,685</b>

# PRESIDENT'S ADMINISTRATION GENERAL FUND BUDGET

## President's Admin-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
Other Financial Sources.	89	77	13	-64	-83%			
Revenue.	89	77	13	-64	-83%			
<b>Total Revenue</b>	<b>\$89</b>	<b>\$77</b>	<b>\$13</b>	<b>-\$64</b>	<b>-83%</b>			
601030-President	368	397	379	-19	-5%	1.1	1.0	(0.1)
601822-Executive Auto Allow	12	13	12	-1	-8%			
President	380	410	391	-20	-5%	1.1	1.0	(0.1)
601100-Academic Salary	37	24	25		0%	0.2		(0.2)
601827-Honorarium For Emp Sal Or Ben	6				0%			
Instructional Faculty.	42	24	25		0%	0.2		(0.2)
601201-Mpp/Supervisory	618	533	501	-31	-6%	2.7	3.5	0.8
Management & Supervisory	618	533	501	-31	-6%	2.7	3.5	0.8
601300-Support Staff Salary	307	238	156	-82	-34%	2.9	2.0	(0.9)
601303-Student Assistant	10				0%			
601834-Staff Salaries -Lump Sum Vac		3		-3	-100%			
Support Staff.	317	242	156	-86	-35%	2.9	2.0	(0.9)
<b>Salary &amp; Wages.</b>	<b>\$1,357</b>	<b>\$1,209</b>	<b>\$1,073</b>	<b>-\$136</b>	<b>-11%</b>	6.8	6.5	(0.3)
Communications	3				-100%			
Travel	101	24		-24	-100%			
Contractual Services	221	10	112	102	1021%			
It Costs	12		1	1	2389%			
Services From Other Fnds Agncy	51	18	22	4	24%			
Misc Operating Expense.	223	175	117	-57	-33%			
<b>Operating Expenses</b>	<b>\$611</b>	<b>\$226</b>	<b>\$252</b>	<b>\$26</b>	<b>12%</b>			
<b>Total Operating Expenses.</b>	<b>\$611</b>	<b>\$226</b>	<b>\$252</b>	<b>\$26</b>	<b>12%</b>			
All Expenses.	1,969	1,435	1,325	-110	-8%	6.8	6.5	(0.3)
All Transfers In								
All Transfers Out		557		-557	-100%			
Net Transfers		-557		557	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,880</b>	<b>-\$1,915</b>	<b>-\$1,312</b>	<b>\$603</b>	<b>-31%</b>	<b>(6.8)</b>	<b>(6.5)</b>	<b>0.3</b>
Benefits.	642	634	572	-62	-10%			
Operating Income (Loss).with cfw transfer out	-2,522	-2,549	-1,884	665	-26%			
<b>Operating Net</b>	<b>-\$2,522</b>	<b>-\$1,992</b>	<b>-\$1,884</b>					

**PRESIDENT'S ADMINISTRATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>President's Administration</b> ( In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	1,395	1,357	1,621
Benefits.	632	642	762
Operating Expenses.	601	661	474
All Transfers Out.			557
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,616</b>	<b>\$2,660</b>	<b>\$3,415</b>
Operating Expenses.	28		
All Transfers Out.	57		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$85</b>	<b>\$</b>	<b>\$</b>
<b>President's Admin Total</b>	<b>\$2,701</b>	<b>\$2,660</b>	<b>\$3,415</b>

# ATHLETICS

## GENERAL FUND BUDGET

### Athletics Program-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601100-Academic Salary	1,142	1,305	1,331	26	2%	20.0	20.5	0.5
601833-Academic Salaries-Lump Sum Vac	70	17		-17	-100%			
Instructional Faculty.	1,212	1,321	1,331	10	1%	20.0	20.5	0.5
601201-Mpp/Supervisory	55	86	86		0%	1.0	1.0	
601835-MPP Salaries-Lump Sum Vac								
Management & Supervisory	55	86	86		0%	1.0	1.0	
601300-Support Staff Salary	87	64	64		0%	1.0	1.0	
601824-Salary Prepaid Expense		1			0%			
601834-Staff Salaries -Lump Sum Vac	1				0%			
Support Staff.	88	65	64	-1	-2%	1.0	1.0	
601836-Holiday Pays	3	1		-1	-100%			
Other Salary.	3	1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$1,359</b>	<b>\$1,473</b>	<b>\$1,480</b>	<b>\$8</b>	<b>1%</b>	22.0	22.5	0.5
Misc Operating Expense.	35				0%			
<b>Operating Expenses</b>	<b>\$35</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
Work Study.	45	40		-40	-100%	1.5		(1.5)
<b>Total Operating Expenses.</b>	<b>\$80</b>	<b>\$40</b>	<b>\$</b>	<b>-\$40</b>	<b>-100%</b>	1.5		(1.5)
All Expenses.	1,439	1,512	1,480	-32	-2%	23.5	22.5	(1.0)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,439</b>	<b>-\$1,512</b>	<b>-\$1,480</b>	<b>\$32</b>	<b>-2%</b>	<b>(23.5)</b>	<b>(22.5)</b>	<b>1.0</b>
Benefits.	657	813	751	-62	-8%			
Operating Income (Loss).with cfw transfer out	-2,095	-2,325	-2,231	94	-4%			
<b>Operating Net</b>	<b>-\$2,095</b>	<b>-\$2,325</b>	<b>-\$2,231</b>					



# **ATHLETICS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

Athletics Program ( In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	668	692	770
Benefits.	317	402	445
Operating Expenses.	1,276	1,733	1,797
Risk Pool.	13	14	14
All Transfers Out.	83	367	34
PY Expense Adjustments	-28		-3
<b>463-TF-Instructionally Related Activities Trust Total</b>	<b>\$2,329</b>	<b>\$3,207</b>	<b>\$3,057</b>
Salary & Wages.	1,339	1,359	1,473
Benefits.	621	657	813
Operating Expenses.		35	
Work Study.	33	45	40
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,993</b>	<b>\$2,095</b>	<b>\$2,325</b>
Salary & Wages.	6	3	12
Operating Expenses.	153	61	180
All Transfers Out.	49	233	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$208</b>	<b>\$297</b>	<b>\$391</b>
<b>Athletics Program Total</b>	<b>\$4,530</b>	<b>\$5,600</b>	<b>\$5,773</b>

## GOVERN & COMMUNITY RELATIONS

### GENERAL FUND BUDGET

#### Govern & Community Relations-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>0%</b>			
601201-Mpp/Supervisory	242	87	85	-2	-2%	1.0	1.0	0.0
601835-MPP Salaries-Lump Sum Vac	19							
Management & Supervisory	261	87	85	-2	-2%	1.0	1.0	0.0
601300-Support Staff Salary	5	44	55	10	23%	0.9	1.0	0.1
601834-Staff Salaries -Lump Sum Vac					-100%			
Support Staff.	5	45	55	10	22%	0.9	1.0	0.1
601836-Holiday Pays		1		-1	-100%			
Other Salary.		1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$266</b>	<b>\$132</b>	<b>\$140</b>	<b>\$8</b>	<b>6%</b>	1.9	2.0	0.1
Travel	11	4	12	9	245%			
It Costs		6		-6	-100%			
Services From Other Fnds Agncy	3	1	2	1	95%			
Misc Operating Expense.	1	9	5	-4	-48%			
Direct Costs					0%			
<b>Operating Expenses</b>	<b>\$15</b>	<b>\$19</b>	<b>\$19</b>	<b>\$</b>	<b>-2%</b>			
<b>Total Operating Expenses.</b>	<b>\$15</b>	<b>\$19</b>	<b>\$19</b>	<b>\$</b>	<b>-2%</b>			
All Expenses.	281	151	158	7	5%	1.9	2.0	0.1
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$281</b>	<b>-\$151</b>	<b>-\$158</b>	<b>-\$7</b>	<b>5%</b>	<b>(1.9)</b>	<b>(2.0)</b>	<b>(0.1)</b>
Benefits.	132	53	81	28	52%			
Operating Income (Loss).with cfw transfer out	-413	-204	-239	-35	17%			
<b>Operating Net</b>	<b>-\$413</b>	<b>-\$204</b>	<b>-\$239</b>					

**GOVERN & COMMUNITY RELATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Govern &amp; Community Relations</b> ( In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	248	266	132
Benefits.	117	132	53
Operating Expenses.	33	15	19
<b>485-TF-CSU Operating Fund Total</b>	<b>\$398</b>	<b>\$413</b>	<b>\$204</b>
<b>Govern &amp; Community Relations Total</b>	<b>\$398</b>	<b>\$413</b>	<b>\$204</b>

# DIVISION OF ENROLLMENT MANAGEMENT

## GENERAL FUND BUDGET

### Division of Enrollment Mgmt-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
General Fund Allocation	11				-100%			
Other Revenue	43				0%			
<b>Total Revenue</b>	<b>\$54</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>-100%</b>			
601201-Mpp/Supervisory	1,017	1,030	1,374	344	33%	10.2	13.0	2.8
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	7	10						
	1,024	1,041	1,374	333	32%	10.2	13.0	2.8
601300-Support Staff Salary	4,317	4,612	5,084	473	10%	80.4	89.0	8.6
601301-Overtime		4		-4	-100%			
601302-Temporary Help					0%			
601303-Student Assistant	73	49	52	3	6%	1.8		(1.8)
601812-Salary Prepaid Expense W/O	4				0%			
601824-Salary Prepaid Expense	-1	-3			0%			
601834-Staff Salaries -Lump Sum Vac	30	22		-22	-100%			
Support Staff.	4,423	4,685	5,136	452	10%	82.2	89.0	6.8
601836-Holiday Pays	6	20		-20	-100%			
601817-Industrial Disability Leave	4				0%			
Other Salary.	10	20		-20	-100%			
<b>Salary &amp; Wages.</b>	<b>\$5,456</b>	<b>\$5,746</b>	<b>\$6,511</b>	<b>\$765</b>	<b>13%</b>	<b>92.4</b>	<b>102.0</b>	<b>9.6</b>
Communications					0%			
Travel	32	15	45	30	195%			
Contractual Services	120	7	216	210	3153%			
It Costs	156	110	17	-94	-85%			
Services From Other Fnds Agency	104	4	5	1	32%			
Equipment	11				0%			
Misc Operating Expense.	196	9	277	268	3016%			
Direct Costs					0%			
<b>Operating Expenses</b>	<b>\$620</b>	<b>\$145</b>	<b>\$560</b>	<b>\$415</b>	<b>287%</b>			
Work Study.	63	64		-64	-100%	2.2		(2.2)
<b>Total Operating Expenses.</b>	<b>\$683</b>	<b>\$208</b>	<b>\$560</b>	<b>\$352</b>	<b>169%</b>	<b>2.2</b>		<b>(2.2)</b>
All Expenses.	6,140	5,954	7,071	1,117	19%	94.6	102.0	7.4
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$6,085</b>	<b>-\$5,954</b>	<b>-\$7,071</b>	<b>-\$1,117</b>	<b>19%</b>	<b>(94.6)</b>	<b>(102.0)</b>	<b>(7.4)</b>
Benefits.	3,115	3,376	3,728	352	10%			
Operating Income (Loss).with cfw transfer out	-9,201	-9,329	-10,798	-1,469	16%			
<b>Operating Net</b>	<b>-\$9,201</b>	<b>-\$9,329</b>	<b>-\$10,798</b>					

**DIVISION OF ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Division of Enrollment Mgmt</b> ( In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	107	78	162
Operating Expenses.	4	99	48
All Transfers Out.	30	68	80
<b>481-TF-Lottery Education Fund Total</b>	<b>\$141</b>	<b>\$244</b>	<b>\$290</b>
Salary & Wages.	5,724	5,472	5,762
Benefits.	3,309	3,145	3,406
Operating Expenses.	709	856	640
Work Study.	74	63	64
Total Financial Aid.	-7		
All Transfers Out.	20	30	40
PY Expense Adjustments		11	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$9,829</b>	<b>\$9,578</b>	<b>\$9,913</b>
Operating Expenses.	141		
All Transfers Out.	214		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$355</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	7	81	90
All Transfers Out.	20		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$26</b>	<b>\$81</b>	<b>\$90</b>
<b>Division of Enrollment Mgmt Total</b>	<b>\$10,351</b>	<b>\$9,903</b>	<b>\$10,293</b>

# **ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>Enrollment Management</b> (In Thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	107	78	162
Operating Expenses.	4	99	48
All Transfers Out.	30	68	80
<b>481-TF-Lottery Education Fund Total</b>	<b>\$141</b>	<b>\$244</b>	<b>\$290</b>
Salary & Wages.	5,724	5,472	5,762
Benefits.	3,309	3,145	3,406
Operating Expenses.	709	856	640
Work Study.	74	63	64
Total Financial Aid.	-7		
All Transfers Out.	20	30	40
PY Expense Adjustments		11	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$9,829</b>	<b>\$9,567</b>	<b>\$9,912</b>
Operating Expenses.	7	81	90
All Transfers Out.	20		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$26</b>	<b>\$81</b>	<b>\$90</b>
<b>Enrollment Management Total</b>	<b>\$9,997</b>	<b>\$9,892</b>	<b>\$10,293</b>

**TESTING CENTER OFFICE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>TESTING CENTER OFFICE</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	18	16	17
Benefits.	30	29	31
Operating Expenses.	6		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$53</b>	<b>\$46</b>	<b>\$48</b>
<b>3050-TESTING_CENTER_OFFICE Total</b>	<b>\$53</b>	<b>\$46</b>	<b>\$48</b>

**EDUCATIONAL OPP & PATHWAY PGMS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>EDUCATIONAL OPP &amp; PATHWAY PGMS</b> (In Thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
Salary & Wages.	952	867	942
Benefits.	552	475	553
Operating Expenses.	15	13	7
Risk Pool.			
Work Study.	20	23	30
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,540</b>	<b>\$1,377</b>	<b>\$1,531</b>
<b>4060-EDUCATIONAL_OPP_&amp;_PATHWAY_PGMS Total</b>	<b>\$1,540</b>	<b>\$1,377</b>	<b>\$1,532</b>



**SUMMER BRIDGE - EOPP-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>SUMMER BRIDGE - EOPP</b> (In Thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	37	20	66
Operating Expenses.	-17	51	11
All Transfers Out.		6	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$20</b>	<b>\$77</b>	<b>\$77</b>
Operating Expenses.	9		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$9</b>	<b>\$</b>	<b>\$</b>
<b>4063-SUMMER_BRIDGE_-_EOPP Total</b>	<b>\$29</b>	<b>\$77</b>	<b>\$77</b>

**SSS-TRIO PROGRAM - EOPP-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>SSS-TRIO PROGRAM - EOPP</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	30	32	31
<b>481-TF-Lottery Education Fund Total</b>	<b>\$30</b>	<b>\$32</b>	<b>\$31</b>
<b>4064-SSS-TRIO_PROGRAM_-_EOPP Total</b>	<b>\$30</b>	<b>\$32</b>	<b>\$31</b>

**AVP, ENROLL MGMT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>AVP, ENROLL MGMT</b> (In Thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	227	292	247
Benefits.	125	160	142
Operating Expenses.	322	318	454
All Transfers Out.	20	30	40
<b>485-TF-CSU Operating Fund Total</b>	<b>\$694</b>	<b>\$800</b>	<b>\$883</b>
Operating Expenses.	6	80	90
All Transfers Out.	20		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$26</b>	<b>\$80</b>	<b>\$90</b>
<b>6145-AVP,_ENROLL_MGMT Total</b>	<b>\$720</b>	<b>\$881</b>	<b>\$972</b>

**REGISTRAR'S OFFICE-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>REGISTRAR'S OFFICE</b> (In Thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	1,346	1,237	1,355
Benefits.	834	789	851
Operating Expenses.	36	81	23
Work Study.	1		
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,217</b>	<b>\$2,106</b>	<b>\$2,230</b>
Operating Expenses.		1	
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$</b>	<b>\$1</b>	<b>\$</b>
<b>6150-REGISTRAR'S_OFFICE Total</b>	<b>\$2,217</b>	<b>\$2,107</b>	<b>\$2,230</b>

**UNDERGRAD ADMISSIONS & RECRUITMENT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>UGRD ADMISSIONS &amp; RECRUITMENT</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	1,541	1,654	1,847
Benefits.	853	923	1,046
Operating Expenses.	85	82	82
Work Study.	22	14	11
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,501</b>	<b>\$2,674</b>	<b>\$2,985</b>
<b>6155-UGRD _ADMISSIONS_ &amp; _RECRUITMENT Total</b>	<b>\$2,501</b>	<b>\$2,675</b>	<b>\$2,985</b>

**ENROLLMENT MANAGEMENT TECHNOLOGY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>ENROLLMENT MANAGEMENT TECHNOLOGY</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Operating Expenses.	6	4	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$6</b>	<b>\$4</b>	<b>\$</b>
<b>6160-ENROLLMENT_MANAGEMENT_TECHNOLO Total</b>	<b>\$6</b>	<b>\$4</b>	<b>\$</b>

**STUDENT FINANCIAL AID-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>STUDENT FINANCIAL AID</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	1,167	974	1,053
Benefits.	654	560	626
Operating Expenses.	26	103	11
Work Study.	19	22	23
<b>485-TF-CSU Operating Fund Total</b>	<b>\$1,866</b>	<b>\$1,659</b>	<b>\$1,713</b>
<b>6165-STUDENT_FINANCIAL_AID Total</b>	<b>\$1,866</b>	<b>\$1,659</b>	<b>\$1,713</b>

**TF LF-FUTURE SCHOLAR-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>TF LF-FUTURE SCHOLAR</b> (In Thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
All Transfers Out.	30	60	80
<b>481-TF-Lottery Education Fund Total</b>	<b>\$30</b>	<b>\$60</b>	<b>\$80</b>
<b>6166-TF_LF-FUTURE_SCHOLAR Total</b>	<b>\$30</b>	<b>\$60</b>	<b>\$80</b>



**FIN AID GRANTS SCHOLARSHIPS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>FIN AID GRANTS SCHOLARSHIPS</b> (In Thousands)	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>
Total Financial Aid.	-7		
<b>485-TF-CSU Operating Fund Total</b>	<b>-\$7</b>	<b>\$</b>	<b>\$</b>
<b>6167-FIN_AID_GRANTS_SCHOLARSHIPS Total</b>	<b>-\$7</b>	<b>\$</b>	<b>\$</b>

**STUDENT OUTREACH SERVICES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>STUDENT OUTREACH SERVICES</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	474	432	301
Benefits.	261	208	157
Operating Expenses.	205	255	64
Work Study.	11	4	
<b>485-TF-CSU Operating Fund Total</b>	<b>\$950</b>	<b>\$900</b>	<b>\$522</b>
<b>6170-STUDENT_OUTREACH_SERVICES Total</b>	<b>\$950</b>	<b>\$900</b>	<b>\$522</b>

**OUTREACH - HIGH SCHOOL-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>OUTREACH- HIGH SCHOOL</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	11	24	65
Operating Expenses.	14		
<b>481-TF-Lottery Education Fund Total</b>	<b>\$25</b>	<b>\$24</b>	<b>\$65</b>
<b>6171-OUTREACH- _HIGH_ SCHOOL Total</b>	<b>\$25</b>	<b>\$24</b>	<b>\$65</b>

**OUTREACH-COMMTY COLLEGE-LF-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

<b>OUTREACH-COMMTY COLLEGE-LF</b> (In Thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	29	2	
Operating Expenses.	7	47	37
All Transfers Out.		2	
<b>481-TF-Lottery Education Fund Total</b>	<b>\$36</b>	<b>\$51</b>	<b>\$37</b>
<b>6172-OUTREACH-COMMTY_COLLEGE-LF Total</b>	<b>\$36</b>	<b>\$51</b>	<b>\$37</b>

# UNIVERSITY ENTERPRISE

## GENERAL FUND BUDGET

### University Enterprise-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
Other Revenue					-100%			
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>-100%</b>			
601201-Mpp/Supervisory	1,382	1,356	1,288	-68	-5%	10.3	9.2	(1.2)
601835-MPP Salaries-Lump Sum Vac		47						
Management & Supervisory	1,382	1,402	1,288	-115	-8%	10.3	9.2	(1.2)
601300-Support Staff Salary	613	675	840	165	24%	10.2	10.9	0.7
601303-Student Assistant	10	9		-9	-100%	0.3		(0.3)
601834-Staff Salaries -Lump Sum Vac		4		-4	-100%			
Support Staff.	623	688	840	151	22%	10.5	10.9	0.3
601836-Holiday Pays		3		-3	-100%			
601817-Industrial Disability Leave	20	7		-7	-100%			
Other Salary.	20	9		-9	-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,025</b>	<b>\$2,100</b>	<b>\$2,127</b>	<b>\$28</b>	<b>1%</b>	20.8	20.0	(0.8)
Travel	20	14		-14	-100%			
Contractual Services	2	61	25	-36	-59%			
It Costs	26	16	28	11	67%			
Services From Other Fnds Agency	49	39	32	-8	-20%			
Equipment		19	17	-2	-11%			
Misc Operating Expense.	103	28	36	7	25%			
<b>Operating Expenses</b>	<b>\$199</b>	<b>\$178</b>	<b>\$136</b>	<b>-\$42</b>	<b>-24%</b>			
Work Study.	4	2		-2	-100%	0.1		(0.1)
<b>Total Operating Expenses.</b>	<b>\$203</b>	<b>\$180</b>	<b>\$136</b>	<b>-\$44</b>	<b>-24%</b>	0.1		(0.1)
All Expenses.	2,228	2,279	2,263	-16	-1%	20.9	20.0	(0.9)
All Transfers In		60		-60	-100%			
All Transfers Out		79		-79	-100%			
Net Transfers		-19		19	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$2,228</b>	<b>-\$2,298</b>	<b>-\$2,263</b>	<b>\$35</b>	<b>-2%</b>	<b>(20.9)</b>	<b>(20.0)</b>	<b>0.9</b>
Benefits.	1,095	1,123	1,152	29	3%			
Operating Income (Loss).with cfw transfer out	-3,323	-3,421	-3,415	6	0%			
<b>Operating Net</b>	<b>-\$3,323</b>	<b>-\$3,342</b>	<b>-\$3,415</b>					

# UNIVERSITY ENTERPRISE -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

University Enterprise (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	1,823	2,154	2,129
Benefits.	932	1,133	1,135
Operating Expenses.	206	258	210
Work Study.	6	4	2
All Transfers Out.		95	223
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,967</b>	<b>\$3,644</b>	<b>\$3,698</b>
Salary & Wages.	13		
Operating Expenses.	849		
All Transfers Out.	1,012		
General Fund Allocation			
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$1,873</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	1,416	1,558	1,648
Benefits.	735	833	908
Operating Expenses.	448	1,644	2,042
Risk Pool.	30	32	31
All Transfers Out.	367		10
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$2,995</b>	<b>\$4,067</b>	<b>\$4,639</b>
<b>University Enterprise Total</b>	<b>\$7,835</b>	<b>\$7,711</b>	<b>\$8,337</b>

## CAPITAL PLAN DESIGN & CONSTRUCTION GENERAL FUND BUDGET

### Capital Plan Design & Constrct-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
<b>Total Revenue</b>	\$	\$	\$	\$	0%			
601201-Mpp/Supervisory	1,161	1,128	1,060	-68	-6%	8.3	7.2	(1.2)
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	1,161	1,175	1,060	-115	-10%	8.3	7.2	(1.2)
601300-Support Staff Salary	538	591	756	165	28%	9.2	9.9	0.7
601303-Student Assistant	8	1		-1	-100%	0.0		(0.0)
601834-Staff Salaries -Lump Sum Vac Support Staff.	546	596	756	160	27%	9.2	9.9	0.6
601836-Holiday Pays		3		-3	-100%			
601817-Industrial Disability Leave	20	7		-7	-100%			
Other Salary.	20	9		-9	-100%			
<b>Salary &amp; Wages.</b>	<b>\$1,727</b>	<b>\$1,780</b>	<b>\$1,816</b>	<b>\$36</b>	<b>2%</b>	17.6	17.0	(0.5)
Travel	18	8		-8	-100%			
Contractual Services	2	61	25	-36	-59%			
It Costs	26	16	28	11	67%			
Services From Other Fnds Agency	48	38	30	-8	-21%			
Equipment		19	17	-2	-11%			
Misc Operating Expense.	87	17	25	8	45%			
<b>Operating Expenses</b>	<b>\$182</b>	<b>\$160</b>	<b>\$124</b>	<b>-\$36</b>	<b>-22%</b>			
Work Study.	2	1		-1	-100%	0.0		(0.0)
<b>Total Operating Expenses.</b>	<b>\$183</b>	<b>\$161</b>	<b>\$124</b>	<b>-\$37</b>	<b>-23%</b>	0.0		(0.0)
All Expenses.	1,910	1,941	1,940	-1	0%	17.6	17.0	(0.6)
All Transfers In		60		-60	-100%			
All Transfers Out					0%			
Net Transfers		60		-60	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,910</b>	<b>-\$1,881</b>	<b>-\$1,940</b>	<b>-\$59</b>	<b>3%</b>	<b>(17.6)</b>	<b>(17.0)</b>	<b>0.6</b>
Benefits.	917	932	981	50	5%			
Operating Income (Loss).with cfw transfer out	-2,827	-2,812	-2,921	-109	4%			
<b>Operating Net</b>	<b>-\$2,827</b>	<b>-\$2,812</b>	<b>-\$2,921</b>					

**CAPITAL PLANNING DESIGN & CONSTRUCTION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

<b>Capital Plan Design &amp; Constrct</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	1,648	1,856	1,809
Benefits.	823	955	943
Operating Expenses.	190	237	192
Work Study.	5	2	1
<b>485-TF-CSU Operating Fund Total</b>	<b>\$2,667</b>	<b>\$3,050</b>	<b>\$2,945</b>
Operating Expenses.	18		
All Transfers Out.	303		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$321</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	13		
All Transfers Out.	51		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$63</b>	<b>\$</b>	<b>\$</b>
<b>Capital Plan Design &amp; Constrct Total</b>	<b>\$3,051</b>	<b>\$3,050</b>	<b>\$2,945</b>



## SUSTAINABILITY & ENERGY

### GENERAL FUND BUDGET

#### Sustainability & Energy-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
Other Revenue					-100%			
<b>Total Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>-100%</b>			
601201-Mpp/Supervisory	121	125	125		0%	1.0	1.0	
Management & Supervisory	121	125	125		0%	1.0	1.0	
601300-Support Staff Salary	74	84	84		0%	1.0	1.0	
601303-Student Assistant	3	9		-9	-100%	0.3		(0.3)
Support Staff.	77	92	84	-9	-9%	1.3	1.0	(0.3)
<b>Salary &amp; Wages.</b>	<b>\$198</b>	<b>\$217</b>	<b>\$208</b>	<b>-\$9</b>	<b>-4%</b>	2.3	2.0	(0.3)
Travel	1	6		-6	-100%			
Services From Other Fnds Agency	1	1	2		25%			
Misc Operating Expense.	15	11	11	-1	-6%			
<b>Operating Expenses</b>	<b>\$18</b>	<b>\$18</b>	<b>\$12</b>	<b>-\$6</b>	<b>-34%</b>			
Work Study.	2				-100%	0.0		(0.0)
<b>Total Operating Expenses.</b>	<b>\$20</b>	<b>\$19</b>	<b>\$12</b>	<b>-\$7</b>	<b>-36%</b>	0.0		(0.0)
All Expenses.	218	236	220	-15	-7%	2.3	2.0	(0.3)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$218</b>	<b>-\$235</b>	<b>-\$220</b>	<b>\$15</b>	<b>-6%</b>	<b>(2.3)</b>	<b>(2.0)</b>	<b>0.3</b>
Benefits.	118	127	113	-15	-11%			
Operating Income (Loss).with cfw transfer out	-336	-363	-333	30	-8%			
<b>Operating Net</b>	<b>-\$336</b>	<b>-\$363</b>	<b>-\$333</b>					

## SUSTAINABILITY & ENERGY -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

<b>Sustainability &amp; Energy</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Salary & Wages.	160	198	217
Benefits.	98	118	127
Operating Expenses.	16	21	18
Work Study.	1	2	
All Transfers Out.		95	84
<b>485-TF-CSU Operating Fund Total</b>	<b>\$275</b>	<b>\$434</b>	<b>\$447</b>
Operating Expenses.	8		
All Transfers Out.	246		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$254</b>	<b>\$</b>	<b>\$</b>
<b>Sustainability &amp; Energy Total</b>	<b>\$529</b>	<b>\$434</b>	<b>\$447</b>

## DOWNTOWN CAMPUS GENERAL FUND BUDGET

### DOWNTOWN CAMPUS-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
<b>Total Revenue</b>	\$	\$	\$	\$	0%			
601201-Mpp/Supervisory	100	103	103		0%	1.0	1.0	
601835-MPP Salaries-Lump Sum Vac Management & Supervisory	100	103	103		0%	1.0	1.0	
<b>Salary &amp; Wages.</b>	<b>\$100</b>	<b>\$103</b>	<b>\$103</b>	\$	0%	1.0	1.0	
<b>Operating Expenses</b>	\$	\$	\$	\$	0%			
<b>Total Operating Expenses.</b>	\$	\$	\$	\$	0%			
All Expenses.	100	103	103		0%	1.0	1.0	
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$100</b>	<b>-\$103</b>	<b>-\$103</b>	\$	0%	<b>(1.0)</b>	<b>(1.0)</b>	
Benefits.	60	64	58	-6	-10%			
Operating Income (Loss).with cfw transfer out	-160	-167	-161	6	-4%			
<b>Operating Net</b>	<b>-\$160</b>	<b>-\$167</b>	<b>-\$161</b>					

## DOWNTOWN CAMPUS -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

Downtown Campus (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	14	100	103
Benefits.	11	60	64
<b>485-TF-CSU Operating Fund Total</b>	<b>\$25</b>	<b>\$160</b>	<b>\$167</b>
Salary & Wages.	13		
Operating Expenses.	830		
All Transfers Out.	709		
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$1,552</b>	<b>\$</b>	<b>\$</b>
Operating Expenses.	414	1,514	1,863
All Transfers Out.			10
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$414</b>	<b>\$1,514</b>	<b>\$1,873</b>
<b>DP_DWNTWN_CAMPUS Total</b>	<b>\$1,991</b>	<b>\$1,674</b>	<b>\$2,040</b>

## UNIVERSITY ENTERPRISE ADMIN GENERAL FUND BUDGET

### University Enterprise Admin-2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
<b>Total Revenue</b>	\$	\$	\$	\$	0%			
<b>Salary &amp; Wages.</b>	\$	\$	\$	\$	0%			
<b>Operating Expenses</b>	\$	\$	\$	\$	0%			
<b>Total Operating Expenses.</b>	\$	\$	\$	\$	0%			
All Transfers In					0%			
All Transfers Out		79		-79	-100%			
Net Transfers		-79		79	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	\$	-\$79	\$	\$79	-100%			
Operating Income (Loss).with cfw transfer out		-79		79	-100%			
<b>Operating Net</b>	\$	\$	\$					

**UNIVERSITY ENTERPRISE ADMINISTRATION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

<b>University Enterprise Admin</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
All Transfers Out.			139
<b>485-TF-CSU Operating Fund Total</b>	<b>\$</b>	<b>\$</b>	<b>\$139</b>
<b>University Enterprise Admin Total</b>	<b>\$</b>	<b>\$</b>	<b>\$139</b>

**UNIVERSITY CORPORATION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

<b>University Corporation</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Salary & Wages.	1,416	1,558	1,648
Benefits.	735	833	908
Operating Expenses.	13	131	179
Risk Pool.	30	32	31
All Transfers Out.	70		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$2,264</b>	<b>\$2,553</b>	<b>\$2,766</b>
<b>University Corporation Total</b>	<b>\$2,264</b>	<b>\$2,553</b>	<b>\$2,766</b>

## UNIVERSITY WIDE

### UNIVERSITY WIDE -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

University Wide (In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Operating Expenses.	13		
<b>481-TF-Lottery Education Fund Total</b>	<b>\$13</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	-41		
Benefits.	-702	92	246
Operating Expenses.	2,919	2,727	12,089
Risk Pool.	4,412	5,385	6,615
Utilities.	4,538	6,751	6,790
Total Financial Aid.	49,475	47,048	45,995
All Transfers Out.	5,547	9,728	33,375
PY Expense Adjustments	341	-178	51
<b>485-TF-CSU Operating Fund Total</b>	<b>\$66,491</b>	<b>\$71,553</b>	<b>\$105,162</b>
Salary & Wages.	29		
Benefits.	14		
Operating Expenses.	169	73	295
Risk Pool.	1		
All Transfers Out.	278		25
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$491</b>	<b>\$74</b>	<b>\$320</b>
Operating Expenses.	16		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$16</b>	<b>\$</b>	<b>\$</b>
<b>University Wide Total</b>	<b>\$67,011</b>	<b>\$71,627</b>	<b>\$105,482</b>



**FINANCIAL AID -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

<b>Financial Aid</b> (In thousands)	<b>FY 17-18</b> <b>Actual</b>	<b>FY 18-19</b> <b>Actual</b>	<b>FY 19-20</b> <b>Actual</b>
Total Financial Aid.	49,475	47,048	45,995
<b>485-TF-CSU Operating Fund Total</b>	<b>\$49,475</b>	<b>\$47,048</b>	<b>\$45,995</b>
<b>Financial Aid Total</b>	<b>\$49,475</b>	<b>\$47,048</b>	<b>\$45,995</b>

# UNIVERSITY WIDE DEPARTMENT -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

University Wide (In thousands)	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual
Operating Expenses.	13		
<b>481-TF-Lottery Education Fund Total</b>	<b>\$13</b>	<b>\$</b>	<b>\$</b>
Salary & Wages.	-41		
Benefits.	-430	352	349
Operating Expenses.	3,112	2,723	12,076
Risk Pool.	4,412	5,385	6,615
Utilities.	4,538	6,751	6,790
All Transfers Out.	5,547	9,728	33,375
PY Expense Adjustments	341	-178	51
<b>485-TF-CSU Operating Fund Total</b>	<b>\$17,481</b>	<b>\$24,762</b>	<b>\$59,257</b>
Salary & Wages.	29		
Benefits.	14		
Operating Expenses.	169	73	295
Risk Pool.	1		
All Transfers Out.	278		25
<b>491-TF-Special Projects Fund-Special Projects Total</b>	<b>\$491</b>	<b>\$74</b>	<b>\$320</b>
Operating Expenses.	16		
<b>496-TF-Miscellaneous Trust Total</b>	<b>\$16</b>	<b>\$</b>	<b>\$</b>
<b>University Wide Total</b>	<b>\$18,001</b>	<b>\$24,835</b>	<b>\$59,577</b>

**FIRMS PROGRAMS -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

<b>Firms Programs</b> (In thousands)	FY 17-18	FY 18-19	FY 19-20
	Actual	Actual	Actual
Benefits.	-272	-260	-103
Operating Expenses.	-193	4	13
<b>485-TF-CSU Operating Fund Total</b>	<b>-\$465</b>	<b>-\$256</b>	<b>-\$90</b>
<b>Firms Programs Total</b>	<b>-\$465</b>	<b>-\$256</b>	<b>-\$90</b>

## AUXILIARY AND SELF SUPPORT UNITS<sup>27</sup>

### ATHLETICS

### ATHLETICS FY 2020-21 BUDGET <sup>28</sup>

SFCMP-Athletics Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation		-3		3	-100%			
Higher Ed Fees.	3,186	3,091	2,816	-274	-9%			
Sales & Services Of Aux.	22				-100%			
Revenue Contribution.	511	559	723	164	29%			
Rev From Investments.	42	63	37	-26	-42%			
Other Financial Sources.	168	119		-119	-100%			
Revenue Adjustments.	11				0%			
Revenue.	3,941	3,832	3,576	-256	-7%			
Other Revenue	1	133		-133	-100%			
<b>Total Revenue</b>	<b>\$3,941</b>	<b>\$3,962</b>	<b>\$3,576</b>	<b>-\$385</b>	<b>-10%</b>			
Instructional Faculty.	10	1		-1	-100%			
601201-Mpp/Supervisory	205	210	218	9	4%	1.6	1.6	0.0
Management & Supervisory	205	210	218	9	4%	1.6	1.6	0.0
601300-Support Staff Salary	476	536	518	-18	-3%	8.9	8.7	(0.2)
601302-Temporary Help		13		-13	-100%	0.2		(0.2)
601303-Student Assistant	3	12		-12	-100%	0.4		(0.4)
601834-Staff Salaries -Lump Sum Vac		10		-10	-100%			
Support Staff.	480	570	518	-52	-9%	9.5	8.7	(0.8)
601836-Holiday Pays		1		-1	-100%			
Other Salary.		1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$695</b>	<b>\$782</b>	<b>\$736</b>	<b>-\$45</b>	<b>-6%</b>	<b>11.1</b>	<b>10.3</b>	<b>(0.8)</b>
Communications	1	1	10	9	1349%			
Travel	929	694	740	47	7%			
Contractual Services	127	382	255	-127	-33%			
It Costs	60	26		-26	-100%			
Services From Other Fnds Agncy	155	449	215	-234	-52%			
Equipment	7	32		-32	-100%			
Misc Operating Expense.	519	425	297	-128	-30%			
<b>Operating Expenses</b>	<b>\$1,798</b>	<b>\$2,009</b>	<b>\$1,517</b>	<b>-\$492</b>	<b>-24%</b>			
Risk Pool	14	14	13	-2	-12%			
Total Financial Aid	774	719	760	41	6%			
<b>Total Operating Expenses.</b>	<b>\$2,586</b>	<b>\$2,742</b>	<b>\$2,290</b>	<b>-\$452</b>	<b>-16%</b>			
All Expenses.	3,281	3,524	3,026	-498	-14%	11.1	10.3	(0.8)
All Transfers In	321	97		-97	-100%			
All Transfers Out	600	34		-34	-100%			
Net Transfers	-279	63		-63	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$382</b>	<b>\$501</b>	<b>\$550</b>	<b>\$50</b>	<b>10%</b>	<b>(11.1)</b>	<b>(10.3)</b>	<b>0.8</b>
Benefits.	402	445	432	-14	-3%			
Operating Income (Loss).with cfw transfer out	-20	56	119	63	113%			
<b>Operating Net</b>	<b>-\$20</b>	<b>\$56</b>	<b>\$119</b>					

<sup>27</sup> All Self-Supported operations and auxiliaries business plan reports are in thousands  
Storyline and Business Plans provided by the respective Self- Supported Operation

<sup>28</sup> Includes: TA650, TR040, TT050-64, US002-004, 006-009, 011-013, 015-017, 172 and NG001

## STUDENT HEALTH CENTER

### STUDENT HEALTH CENTER FY 2020-21 BUDGET <sup>29</sup>

#### SFCMP-Student Health Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation					-100%			
Higher Ed Fees.	9,118	8,853	12,035	3,182	36%			
Sales & Services Of Aux.	166	160	938	778	487%			
Rev From Investments.	130	145	2	-143	-99%			
Other Financial Sources.	1,192	746	675	-71	-10%			
Revenue Adjustments.	32				-100%			
Revenue.	10,639	9,904	13,650	3,746	38%			
<b>Total Revenue</b>	<b>\$10,639</b>	<b>\$9,904</b>	<b>\$13,650</b>	<b>\$3,746</b>	<b>38%</b>			
Instructional Faculty.	911	986	1,144	158	16%	12.6	13.5	0.9
601201-Mpp/Supervisory	821	900	901		0%	7.2	7.0	(0.2)
601835-MPP Salaries-Lump Sum Vac	3							
Management & Supervisory	823	900	901		0%	7.2	7.0	(0.2)
601300-Support Staff Salary	4,031	4,336	4,288	-49	-1%	53.1	50.0	(3.1)
601301-Overtime	5	11		-11	-100%			
601302-Temporary Help		6	2	-4	-69%	0.1		(0.1)
601303-Student Assistant	95	128	106	-22	-17%	4.2		(4.2)
601812-Salary Prepaid Expense W/O	8				0%			
601824-Salary Prepaid Expense	-9				0%			
601834-Staff Salaries -Lump Sum Vac	5	10		-10	-100%			
Support Staff.	4,136	4,491	4,395	-96	-2%	57.4	50.0	(7.4)
601836-Holiday Pays	1	2		-2	-100%			
601817-Industrial Disability Leave	7	27		-27	-100%			
Other Salary.	8	29		-29	-100%			
<b>Salary &amp; Wages.</b>	<b>\$5,878</b>	<b>\$6,406</b>	<b>\$6,439</b>	<b>\$34</b>	<b>1%</b>	77.2	70.5	(6.7)
Travel	25	17	6	-11	-65%			
State Pro Rata Charges	15	15	19	4	27%			
Contractual Services	335	131	241	109	83%			
It Costs	218	224	237	12	5%			
Services From Other Fnds Agency	753	985	1,024	40	4%			
Equipment	2		5	5	0%			
Misc Operating Expense.	1,243	795	1,561	766	96%			
<b>Operating Expenses</b>	<b>\$2,591</b>	<b>\$2,168</b>	<b>\$3,092</b>	<b>\$925</b>	<b>43%</b>			
Risk Pool	120	120	128	8	7%			
<b>Total Operating Expenses.</b>	<b>\$2,710</b>	<b>\$2,287</b>	<b>\$3,220</b>	<b>\$933</b>	<b>41%</b>			
All Expenses.	8,588	8,693	9,660	967	11%	77.2	70.5	(6.7)
All Transfers In	249	357		-357	-100%			
All Transfers Out	127	194		-194	-100%			
Net Transfers	122	163		-163	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$2,172</b>	<b>\$1,374</b>	<b>\$3,990</b>	<b>\$2,616</b>	<b>190%</b>	<b>(77.2)</b>	<b>(70.5)</b>	<b>6.7</b>
Benefits.	2,988	3,458	3,417	-41	-1%			
Operating Income (Loss).with cfw transfer out	-816	-2,085	573	2,657	-127%			
<b>Operating Net</b>	<b>-\$816</b>	<b>-\$2,085</b>	<b>\$573</b>					

<sup>29</sup> Student Health includes (TH100, TH201, TH202, TH302, TH303, TH304, TH305, TR640, TR641, TT543)

# CHILDREN'S CAMPUS

## CHILDREN'S CAMPUS FY 2020-21 BUDGET <sup>30</sup>

### SFCMP-Childrens Campus Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
<b>(In Thousands)</b>								
Sales & Services Of Aux.	1,703	1,064	1,214	150	14%			
Revenue Contribution.	2				0%			
Rev From Investments.		20		-20	-100%			
Revenue.	1,705	1,084	1,214	130	12%			
Other Revenue					0%			
<b>Total Revenue</b>	<b>\$1,705</b>	<b>\$1,084</b>	<b>\$1,214</b>	<b>\$130</b>	<b>12%</b>			
601201-Mpp/Supervisory	170	171	153	-18	-10%	2.1	2.0	(0.1)
601835-MPP Salaries-Lump Sum Vac	9	4						
Management & Supervisory	179	175	153	-22	-12%	2.1	2.0	(0.1)
601300-Support Staff Salary	553	560	595	35	6%	14.4	1.0	(13.4)
601303-Student Assistant	194	248	200	-48	-19%	7.8		(7.8)
601834-Staff Salaries -Lump Sum Vac	11	9		-9	-100%			
Support Staff.	757	817	795	-22	-3%	22.2	1.0	(21.2)
601836-Holiday Pays	2	6		-6	-100%			
Other Salary.	2	6		-6	-100%			
<b>Salary &amp; Wages.</b>	<b>\$939</b>	<b>\$998</b>	<b>\$948</b>	<b>-\$50</b>	<b>-5%</b>	24.3	3.0	(21.3)
Travel		1		-1	-100%			
Contractual Services		15		-15	-100%			
It Costs		8	1	-7	-91%			
Services From Other Fnds Agency	91	83	79	-4	-5%			
Misc Operating Expense.	80	84	68	-15	-18%			
<b>Operating Expenses</b>	<b>\$171</b>	<b>\$191</b>	<b>\$148</b>	<b>-\$42</b>	<b>-22%</b>			
Utilities	2	3	2	-2	-49%			
Risk Pool	17	17	18		2%			
<b>Total Operating Expenses.</b>	<b>\$190</b>	<b>\$211</b>	<b>\$167</b>	<b>-\$44</b>	<b>-21%</b>			
All Expenses.	1,129	1,209	1,115	-94	-8%	24.3	3.0	(21.3)
All Transfers In								
All Transfers Out								
Net Transfers								
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$576</b>	<b>-\$125</b>	<b>\$99</b>	<b>\$223</b>	<b>-179%</b>	<b>(24.3)</b>	<b>(3.0)</b>	<b>21.3</b>
Benefits.	366	427	277	-150	-35%			
Operating Income (Loss).with cfw transfer out	211	-552	-178	374	-68%			
<b>Operating Net</b>	<b>\$211</b>	<b>-\$552</b>	<b>-\$178</b>					

<sup>30</sup> Children's Campus; TR153, TR154 and Dept. 8117

# PARKING AND TRANSPORTATION

## PARKING AND TRANSPORTATION FY 2020-21 BUDGET <sup>31</sup>

### SFCMP-Parking Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
General Fund Allocation		3		-3	-100%			
Sales & Services Of Aux.	3,077	2,469	1,911	-558	-23%			
Rev From Investments.	52	72	50	-22	-30%			
Other Financial Sources.		3		-3	-100%			
Revenue.	3,129	2,544	1,961	-583	-23%			
Other Revenue	54	56	26	-30	-54%			
<b>Total Revenue</b>	<b>\$3,183</b>	<b>\$2,603</b>	<b>\$1,987</b>	<b>-\$616</b>	<b>-24%</b>			
601300-Support Staff Salary	458	452	461	9	2%	7.8	8.0	0.2
601301-Overtime	48	85	65	-20	-24%			
601303-Student Assistant	79	92	43	-48	-53%	3.0	4.0	1.0
601821-Shift Differential	6	4	5	1	34%			
601812-Salary Prepaid Expense W/O	1				0%			
601824-Salary Prepaid Expense	-1				0%			
601834-Staff Salaries -Lump Sum Vac					0%			
Support Staff.	590	633	574	-59	-9%	10.8	12.0	1.2
<b>Salary &amp; Wages.</b>	<b>\$590</b>	<b>\$633</b>	<b>\$574</b>	<b>-\$59</b>	<b>-9%</b>	10.8	12.0	1.2
Travel		1	1		17%			
State Pro Rata Charges	15	15	15		-1%			
Contractual Services	828	684	598	-86	-13%			
Services From Other Fnds Agency	335	345	131	-214	-62%			
Equipment	32	56	10	-46	-82%			
Misc Operating Expense.	137	140	141	1	1%			
<b>Operating Expenses</b>	<b>\$1,347</b>	<b>\$1,242</b>	<b>\$896</b>	<b>-\$345</b>	<b>-28%</b>			
Risk Pool	10	10	11	1	10%			
<b>Total Operating Expenses.</b>	<b>\$1,357</b>	<b>\$1,251</b>	<b>\$907</b>	<b>-\$344</b>	<b>-28%</b>			
All Expenses.	1,948	1,884	1,481	-403	-21%	10.8	12.0	1.2
All Transfers In	2,153	3,301	1,697	-1,604	-49%			
All Transfers Out	2,408	5,450	1,751	-3,698	-68%			
Net Transfers	-255	-2,149	-54	2,095	-97%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$981</b>	<b>-\$1,430</b>	<b>\$452</b>	<b>\$1,882</b>	<b>-132%</b>	<b>(10.8)</b>	<b>(12.0)</b>	<b>(1.2)</b>
Benefits.	373	366	290	-76	-21%			
Operating Income (Loss).with cfw transfer out	607	-1,796	162	1,958	-109%			
<b>Operating Net</b>	<b>\$607</b>	<b>-\$1,796</b>	<b>\$162</b>					

<sup>31</sup> Parking Fund: TP001-TP004, TP021-26

## CAMPUS RECREATION AND MASHOUF WELLNESS CENTER (MWC)

### CAMPUS RECREATION AND MWC FY 2020-21 BUDGET <sup>32</sup>

#### SFCMP-Campus Rec Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation		1		-1	-100%			
Higher Ed Fees.	581	560		-560	-100%			
Sales & Services Of Aux.	9,466	9,350	9,299	-51	-1%			
Revenue Contribution.	7				0%			
Rev From Investments.	163	256		-256	-100%			
Other Financial Sources.	478	320	650	330	103%			
Revenue.	10,696	10,485	9,949	-536	-5%			
Other Revenue	6	1		-1	-100%			
<b>Total Revenue</b>	<b>\$10,702</b>	<b>\$10,487</b>	<b>\$9,949</b>	<b>-\$538</b>	<b>-5%</b>			
Instructional Faculty.	1	1		-1	-100%			
601201-Mpp/Supervisory	188	106	256	150	142%	2.2	2.0	(0.2)
601835-MPP Salaries-Lump Sum Vac		26						
Management & Supervisory	188	132	256	124	94%	2.2	2.0	(0.2)
601300-Support Staff Salary	517	599	632	33	6%	9.4	8.0	(1.4)
601302-Temporary Help		3		-3	-100%	0.0		(0.0)
601303-Student Assistant	1,258	1,698	1,732	34	2%	51.9		(51.9)
601834-Staff Salaries -Lump Sum Vac	6	1		-1	-100%			
Support Staff.	1,781	2,300	2,364	64	3%	61.3	8.0	(53.3)
601836-Holiday Pays	1	1		-1	-100%			
Other Salary.	1	1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$1,971</b>	<b>\$2,434</b>	<b>\$2,620</b>	<b>\$186</b>	<b>8%</b>	63.6	10.0	(53.6)
Travel	44	27	20	-7	-27%			
State Pro Rata Charges		4		-4	-100%			
Contractual Services	5	11	171	161	1503%			
It Costs	35	55		-55	-100%			
Services From Other Fnds Agency	1,138	1,155	1,549	394	34%			
Equipment	26	10	30	20	211%			
Misc Operating Expense.	417	414	1,295	880	213%			
<b>Operating Expenses</b>	<b>\$1,665</b>	<b>\$1,676</b>	<b>\$3,065</b>	<b>\$1,390</b>	<b>83%</b>			
Utilities	10	2		-2	-100%			
Risk Pool	35	44		-44	-100%			
<b>Total Operating Expenses.</b>	<b>\$1,709</b>	<b>\$1,722</b>	<b>\$3,065</b>	<b>\$1,344</b>	<b>78%</b>			
All Expenses.	3,681	4,156	5,685	1,530	37%	63.6	10.0	(53.6)
All Transfers In	346	3		-3	-100%			
All Transfers Out	3,785	6,894	4,347	-2,547	-37%			
Net Transfers	-3,439	-6,891	-4,347	2,544	-37%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$3,582</b>	<b>-\$559</b>	<b>-\$83</b>	<b>\$476</b>	<b>-85%</b>	<b>(63.6)</b>	<b>(10.0)</b>	<b>53.6</b>
Benefits.	299	331	450	119	36%			
Operating Income (Loss).with cfw transfer out	3,283	-890	-533	357	-40%			
<b>Operating Net</b>	<b>\$3,283</b>	<b>-\$890</b>	<b>-\$533</b>					

<sup>32</sup> Total Campus Rec Fund includes: TA050 & TT784/ Dept. 4017, TU004 (Multiple Dept. IDs)



## RESIDENTIAL LIFE

### RESIDENTIAL LIFE FY 2020-21 BUDGET

#### SFCMP-Residential Life Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
Sales & Services Of Aux.					-100%			
Other Financial Sources.	116	188	28	-159	-85%			
Revenue.	116	188	28	-160	-85%			
Other Revenue	8				0%			
<b>Total Revenue</b>	<b>\$124</b>	<b>\$188</b>	<b>\$28</b>	<b>-\$160</b>	<b>-85%</b>			
601201-Mpp/Supervisory	279	325	335	10	3%	3.9	4.0	0.1
601835-MPP Salaries-Lump Sum Vac	15	6						
Management & Supervisory	294	332	335	4	1%	3.9	4.0	0.1
601300-Support Staff Salary	881	816	308	-508	-62%	18.0	6.1	(12.0)
601301-Overtime	10	41	3	-39	-94%			
601303-Student Assistant	597	591	214	-377	-64%	20.2		(20.2)
601821-Shift Differential	4				-100%			
601834-Staff Salaries -Lump Sum Vac	10	10	18	8	85%			
Support Staff.	1,502	1,459	542	-916	-63%	38.3	6.1	(32.2)
601836-Holiday Pays	3	5		-5	-100%			
Other Salary.	3	5		-5	-100%			
<b>Salary &amp; Wages.</b>	<b>\$1,799</b>	<b>\$1,796</b>	<b>\$878</b>	<b>-\$918</b>	<b>-51%</b>	42.1	10.1	(32.1)
Travel	42	16		-16	-100%			
Contractual Services	23	13	27	14	110%			
It Costs	29	21	1	-20	-96%			
Services From Other Fnds Agency	20	52	6	-47	-90%			
Equipment	21	10	15	5	50%			
Misc Operating Expense.	403	243	122	-121	-50%			
<b>Operating Expenses</b>	<b>\$539</b>	<b>\$356</b>	<b>\$171</b>	<b>-\$185</b>	<b>-52%</b>			
Risk Pool	31	30	10	-20	-68%			
<b>Total Operating Expenses.</b>	<b>\$570</b>	<b>\$385</b>	<b>\$180</b>	<b>-\$205</b>	<b>-53%</b>			
All Expenses.	2,368	2,181	1,058	-1,123	-51%	42.1	10.1	(32.1)
All Transfers In	2,861	2,589	1,303	-1,287	-50%			
All Transfers Out					0%			
Net Transfers	2,861	2,589	1,303	-1,287	-50%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$616</b>	<b>\$596</b>	<b>\$273</b>	<b>-\$323</b>	<b>-54%</b>	<b>(42.1)</b>	<b>(10.1)</b>	<b>32.1</b>
Benefits.	616	596	355	-241	-40%			
Operating Income (Loss).with cfw transfer out			-82	-82	0%			
<b>Operating Net</b>	<b>\$</b>	<b>\$</b>	<b>-\$82</b>					

# COLLEGE OF EXTENDED LEARNING (CEL)

## CEL FY 2020-21 BUDGET <sup>33</sup>

### SFCMP-CEL Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	-32				0%			
Continuing Education Fees.	13,087	14,486	14,101	-384	-3%			
Rev From Investments.	87	109		-109	-100%			
Other Financial Sources.	811	1,083	683	-401	-37%			
Revenue Adjustments.	36	-1		1	-100%			
Revenue.	14,022	15,677	14,784	-893	-6%			
Other Revenue	4	289		-289	-100%			
<b>Total Revenue</b>	<b>\$13,994</b>	<b>\$15,967</b>	<b>\$14,784</b>	<b>-\$1,183</b>	<b>-7%</b>			
Instructional Faculty.	3,652	1,890	3,668	1,778	94%	6.0		(6.0)
601201-Mpp/Supervisory	814	798	849	51	6%	7.5	7.3	(0.3)
Management & Supervisory	850	798	849	51	6%	7.5	7.3	(0.3)
601300-Support Staff Salary	2,336	2,033	2,275	242	12%	34.1	31.8	(2.4)
601301-Overtime		1		-1	-100%			
601302-Temporary Help		69	55	-14	-20%	0.8		(0.8)
601303-Student Assistant	89	114	25	-89	-78%	3.4		(3.4)
601821-Shift Differential	1				0%			
601812-Salary Prepaid Expense W/O	5				0%			
601824-Salary Prepaid Expense	-16				0%			
601834-Staff Salaries -Lump Sum Vac	73	10		-10	-100%			
Support Staff.	2,489	2,227	2,355	128	6%	38.4	31.8	(6.6)
601836-Holiday Pays	25	1		-1	-100%			
Other Salary.	25	1		-1	-100%			
<b>Salary &amp; Wages.</b>	<b>\$7,015</b>	<b>\$4,916</b>	<b>\$6,873</b>	<b>\$1,957</b>	<b>40%</b>	51.9	39.0	(12.9)
Communications	1	1	1		-7%			
Travel	131	147	170	23	16%			
State Pro Rata Charges	73	77	512	434	561%			
Contractual Services	475	329		-329	-100%			
It Costs	140	74		-74	-100%			
Services From Other Fnds Agency	4,666	3,493	990	-2,503	-72%			
Equipment	6				-100%			
Misc Operating Expense.	2,093	2,430	3,514	1,084	45%			
<b>Operating Expenses</b>	<b>\$7,586</b>	<b>\$6,551</b>	<b>\$5,187</b>	<b>-\$1,365</b>	<b>-21%</b>			
Risk Pool	102	90	14	-77	-85%			
<b>Total Operating Expenses.</b>	<b>\$7,688</b>	<b>\$6,642</b>	<b>\$5,200</b>	<b>-\$1,441</b>	<b>-22%</b>			
All Expenses.	14,704	11,558	12,073	515	4%	51.9	39.0	(12.9)
All Transfers In	22	111		-111	-100%			
All Transfers Out	338	1,838	338	-1,500	-82%			
Net Transfers	-316	-1,726	-338	1,389	-80%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>-\$1,025</b>	<b>\$2,683</b>	<b>\$2,373</b>	<b>-\$309</b>	<b>-12%</b>	<b>(51.9)</b>	<b>(39.0)</b>	<b>12.9</b>
Benefits.	2,444	2,123	2,373	250	12%			
Operating Income (Loss).with cfw transfer out	-3,469	560		-560	-100%			
<b>Operating Net</b>	<b>-\$3,469</b>	<b>\$560</b>	<b>\$</b>					

<sup>33</sup> Includes TC001, TC003, TC004, TC005

## CESAR CHAVEZ STUDENT CENTER (CCSC) – FACILITIES

### CCSC FY 2020-21 BUDGET

SFCMP-Cesar Chavez Student Center (CCSC)- 2019

Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	79	-5		5	-100%			
Sales & Services Of Aux.	4,754	4,613	4,460	-153	-3%			
Rev From Investments.	313	363	300	-63	-17%			
Other Financial Sources.		8		-8	-100%			
Revenue.	5,067	4,983	4,760	-223	-4%			
Other Revenue	1,543	1,656	1,973	317	19%			
<b>Total Revenue</b>	<b>\$6,690</b>	<b>\$6,635</b>	<b>\$6,733</b>	<b>\$98</b>	<b>1%</b>			
601300-Support Staff Salary	498	511	582	72	14%	12.1	13.0	0.9
601301-Overtime	13	33	25	-8	-23%			
601821-Shift Differential	17	18	18		2%			
601812-Salary Prepaid Expense W/O	1				0%			
601824-Salary Prepaid Expense	-1				0%			
601834-Staff Salaries -Lump Sum Vac		1		-1	-100%			
Support Staff.	528	562	625	63	11%	12.1	13.0	0.9
601836-Holiday Pays					-100%			
601817-Industrial Disability Leave	1	13		-13	-100%			
Other Salary.	1	13		-13	-100%			
<b>Salary &amp; Wages.</b>	<b>\$529</b>	<b>\$575</b>	<b>\$625</b>	<b>\$50</b>	<b>9%</b>	12.1	13.0	0.9
State Pro Rata Charges	15	11	14	3	24%			
Contractual Services	7	6		-6	-100%			
Services From Other Fnds Agency	531	459	623	164	36%			
Misc Operating Expense.	3,817	3,896	3,071	-825	-21%			
<b>Operating Expenses</b>	<b>\$4,370</b>	<b>\$4,373</b>	<b>\$3,708</b>	<b>-\$665</b>	<b>-15%</b>			
Risk Pool	10	10	11	2	16%			
<b>Total Operating Expenses.</b>	<b>\$4,380</b>	<b>\$4,383</b>	<b>\$3,720</b>	<b>-\$663</b>	<b>-15%</b>			
All Expenses.	4,909	4,958	4,345	-613	-12%	12.1	13.0	0.9
All Transfers In								
All Transfers Out	857	8,145		-8,145	-100%			
Net Transfers	-857	-8,145		8,145	-100%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$925</b>	<b>-\$6,468</b>	<b>\$2,388</b>	<b>\$8,856</b>	<b>-137%</b>	<b>(12.1)</b>	<b>(13.0)</b>	<b>(0.9)</b>
Benefits.	472	522	432	-90	-17%			
Operating Income (Loss).with cfw transfer out	452	-6,991	1,956	8,946	-128%			
<b>Operating Net</b>	<b>\$452</b>	<b>-\$6,991</b>	<b>\$1,956</b>					

## GATOR PASS AND ONECARD

### MISCELLANEOUS FEES FY 2020-21 BUDGET

#### SFCMP-Miscellaneous Fees Cons- 2019 Actuals vs 2020

##### Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	-6				-100%			
Higher Ed Fees.	12,965	11,485	1,895	-9,590	-83%			
Other Financial Sources.	18	20		-20	-100%			
Revenue.	12,983	11,505	1,895	-9,610	-84%			
Other Revenue	122	150	106	-44	-29%			
<b>Total Revenue</b>	<b>\$13,099</b>	<b>\$11,656</b>	<b>\$2,001</b>	<b>-\$9,654</b>	<b>-83%</b>			
Instructional Faculty.					-100%			
601300-Support Staff Salary	316	39	68	30	76%	0.9	1.5	0.6
601301-Overtime	1				-100%			
601302-Temporary Help		6		-6	-100%	0.2		(0.2)
601303-Student Assistant	128	178	152	-26	-15%	6.4		(6.4)
Support Staff.	452	222	220	-2	-1%	7.5	1.5	(6.0)
601836-Holiday Pays	1				0%			
Other Salary.	1				0%			
<b>Salary &amp; Wages.</b>	<b>\$453</b>	<b>\$223</b>	<b>\$220</b>	<b>-\$3</b>	<b>-1%</b>	<b>7.5</b>	<b>1.5</b>	<b>(6.0)</b>
Travel	27	22	14	-9	-39%			
Contractual Services	8,542	9,472	951	-8,521	-90%			
It Costs	25	116	49	-68	-58%			
Services From Other Fnds Agency	54	707	616	-92	-13%			
Equipment	20	32	15	-17	-53%			
Misc Operating Expense.	1,299	1,212	1,164	-48	-4%			
Direct Costs	2	2	2		21%			
<b>Operating Expenses</b>	<b>\$9,969</b>	<b>\$11,564</b>	<b>\$2,810</b>	<b>-\$8,754</b>	<b>-76%</b>			
Risk Pool	8	3	6	3	94%			
660809-Carry-Forward: Other Expenses			26	26	0%			
<b>Total Operating Expenses.</b>	<b>\$9,977</b>	<b>\$11,567</b>	<b>\$2,842</b>	<b>-\$8,725</b>	<b>-75%</b>			
All Expenses.	10,429	11,790	3,062	-8,728	-74%	7.5	1.5	(6.0)
All Transfers In	500	480	432	-48	-10%			
All Transfers Out	500	480	432	-48	-10%			
Net Transfers					0%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$2,669</b>	<b>-\$134</b>	<b>-\$1,061</b>	<b>-\$927</b>	<b>692%</b>	<b>(7.5)</b>	<b>(1.5)</b>	<b>6.0</b>
Benefits.	210	41	43	2	5%			
Operating Income (Loss).with cfw transfer out	2,459	-175	-1,104	-929	531%			
<b>Operating Net</b>	<b>\$2,459</b>	<b>-\$175</b>	<b>-\$1,104</b>					

## HOUSING, DINING & CONFERENCE SERVICES (HDCS)

### HDCS FY 2020-21 BUDGET <sup>34</sup>

#### SFCMP-Housing Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
(In Thousands)								
General Fund Allocation	81	28		-28	-100%			
Sales & Services Of Aux.	59,123	45,389	18,060	-27,329	-60%			
Rev From Investments.	646	964	973	9	1%			
Other Financial Sources.	1,779	1,010	222	-788	-78%			
Revenue Adjustments.	6				0%			
Revenue.	61,553	47,363	19,255	-28,108	-59%			
Other Revenue	1,020	450	56	-394	-87%			
<b>Total Revenue</b>	<b>\$62,654</b>	<b>\$47,841</b>	<b>\$19,311</b>	<b>-\$28,530</b>	<b>-60%</b>			
601201-Mpp/Supervisory	481	522	574	53	10%	5.3	6.0	0.7
601835-MPP Salaries-Lump Sum Vac	3							
Management & Supervisory	484	522	574	53	10%	5.3	6.0	0.7
601300-Support Staff Salary	1,441	1,665	1,825	160	10%	31.0	33.0	2.0
601301-Overtime	76	23	14	-9	-38%			
601302-Temporary Help	169	50		-50	-100%	0.5		(0.5)
601303-Student Assistant	259	213		-213	-100%	6.6		(6.6)
601812-Salary Prepaid Expense W/O	6				0%			
601824-Salary Prepaid Expense	-9	-1			0%			
601834-Staff Salaries -Lump Sum Vac	2	3		-3	-100%			
Support Staff.	1,945	1,951	1,839	-113	-6%	38.1	33.0	(5.1)
601836-Holiday Pays	1				-100%			
Other Salary.	1				-100%			
<b>Salary &amp; Wages.</b>	<b>\$2,429</b>	<b>\$2,473</b>	<b>\$2,413</b>	<b>-\$60</b>	<b>-2%</b>	43.3	39.0	(4.3)
Communications	52	55	200	145	266%			
Travel	29	31		-31	-100%			
State Pro Rata Charges	15	15	16		3%			
Contractual Services	8,821	10,122	10,096	-27	0%			
It Costs	134	207	191	-17	-8%			
Services From Other Fnds Agency	15,104	15,244	9,918	-5,326	-35%			
Equipment	3	640	599	-42	-7%			
Misc Operating Expense.	3,519	-7,074	1,134	8,207	-116%			
<b>Operating Expenses</b>	<b>\$27,677</b>	<b>\$19,241</b>	<b>\$22,152</b>	<b>\$2,911</b>	<b>15%</b>			
Utilities	4,088	4,123	5,196	1,072	26%			
Risk Pool	45	45	36	-9	-20%			
<b>Total Operating Expenses.</b>	<b>\$31,810</b>	<b>\$23,409</b>	<b>\$27,383</b>	<b>\$3,975</b>	<b>17%</b>			
All Expenses.	34,239	25,882	29,797	3,915	15%	43.3	39.0	(4.3)
All Transfers In	1,513	424	735	311	73%			
All Transfers Out	23,765	35,746	17,291	-18,455	-52%			
Net Transfers	-22,252	-35,322	-16,555	18,766	-53%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$6,164</b>	<b>-\$13,363</b>	<b>-\$27,041</b>	<b>-\$13,678</b>	<b>102%</b>	<b>(43.3)</b>	<b>(39.0)</b>	<b>4.3</b>
Benefits.	2,071	1,911	1,698	-213	-11%			
Operating Income (Loss).with cfw transfer out	4,092	-15,274	-28,739	-13,465	88%			
<b>Operating Net</b>	<b>\$4,092</b>	<b>-\$15,274</b>	<b>-\$28,739</b>					

<sup>34</sup> Includes: TD001,TD003-008, TR560

## DOWNTOWN CAMPUS (DTC)

### DTC BUSINESS PLAN REPORT<sup>35</sup>

	Actual. FY 16-17 YearTotal	Actual. FY 17-18 YearTotal	Revised Budget. FY 18-19 YearTotal	Actual. FY 18-19 YearTotal	Original Budget FY 19-20 YearTotal.	Planned FY 20-21 YearTotal.	Planned FY 21-22 YearTotal.	Planned FY 22-23 YearTotal.	Planned FY 23-24 YearTotal.	2019/20 Original Budget change from 2018/19 Actuals Amount	Percent
	a	b	c	d	e	f	g	h	i	j = e - d	k = j/d
General Fund Allocation	\$0	\$0	\$0	-\$6	\$0	\$0	\$0	\$0	\$0	\$6	-100%
580090-Misc Revenue	0	0	0	1	0					-1	-100%
580816-Misc Revenue Afs Waived	0	0	1,374	1,374	1,412	1,451	1,494	1,539	1,585	38	3%
Revenue	0	0	1,374	1,375	1,412	1,451	1,494	1,539	1,585	37	3%
Cost Recovery	0	0	0	0	0	0	0	0	0	0	-
<b>Total Revenues / Other Sources.</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,374</b>	<b>\$1,369</b>	<b>\$1,412</b>	<b>\$1,451</b>	<b>\$1,494</b>	<b>\$1,539</b>	<b>\$1,585</b>	<b>\$43</b>	<b>3%</b>
Support Staff	0	0	12	0	0	0	0	0	0	0	-
Salary & Wages.	0	0	12	0	0	0	0	0	0	0	-
Benefits.	0	0	0	0	0	0	0	0	0	0	-
Communications.	0	0	6	0	0	0	0	0	0	0	-
Travel.	0	0	0	0	0	0	0	0	0	0	-
Capital Outlay Projects.	0	0	0	0	0	0	0	0	0	0	-
State Pro Rata Charges.	0	0	0	0	0	0	0	0	0	0	-
Contractual Services.	0	0	249	130	17	17	18	18	19	-114	-87%
Lease Bond Payments.	0	0	0	0	0	0	0	0	0	0	-
It Costs.	0	0	0	0	0	0	0	0	0	0	-
Services From Other Fnds Agency.	0	0	0	11	18	18	18	19	19	7	59%
Equipment.	0	0	0	0	0	0	0	0	0	0	-
Misc Operating Expense.	0	414	1,216	1,372	1,285	1,317	1,362	1,409	1,457	-86	-6%
Direct Costs.	0	0	0	0	0	0	0	0	0	0	-
<b>Operating Expenses.</b>	<b>0</b>	<b>414</b>	<b>1,471</b>	<b>1,514</b>	<b>1,320</b>	<b>1,352</b>	<b>1,398</b>	<b>1,445</b>	<b>1,494</b>	<b>-194</b>	<b>-13%</b>
Utilities.	0	0	0	0	0	0	0	0	0	0	-
Risk Pool.	0	0	0	0	0	0	0	0	0	0	-
Work Study.	0	0	0	0	0	0	0	0	0	0	-
Financial Aid.	0	0	0	0	0	0	0	0	0	0	-
Non-Expenditure Disbursement.	0	0	0	0	0	0	0	0	0	0	-
Total Financial Aid.	0	0	0	0	0	0	0	0	0	0	-
660809-Carry-Forward: Other Expenses	0	0	419	0	92	99	97	94	91	-419	-100%
<b>All Expenses.</b>	<b>\$0</b>	<b>\$414</b>	<b>\$1,902</b>	<b>\$1,514</b>	<b>\$1,412</b>	<b>\$1,451</b>	<b>\$1,494</b>	<b>\$1,539</b>	<b>\$1,585</b>	<b>-\$101</b>	<b>-7%</b>
All Transfers In.	0	709	233	0						0	-
All Transfers Out.	0	0	0	0						0	-
Net Transfers.	0	709	233	0	0	0	0	0	0	0	-
<b>Operating Income (Loss).</b>	<b>\$0</b>	<b>\$295</b>	<b>-\$295</b>	<b>-\$145</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145</b>	<b>-100%</b>
Ending Fund Balance		\$295		\$151							

<sup>35</sup> SP780- Downtown Campus and TR109 Downtown Campus Central Ops

## INSTRUCTIONAL RELATED ACTIVITIES (IRA)<sup>36</sup>

### IRA FY 2020-21 BUDGET

#### SFCMP-IRA Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actual Vs Budget Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	1				-100%			
Higher Ed Fees.	2,784	2,698	2,629	-69	-3%			
Other Financial Sources.		1		-1	-100%			
Revenue.	2,784	2,699	2,629	-70	-3%			
<b>Total Revenue</b>	<b>\$2,784</b>	<b>\$2,699</b>	<b>\$2,629</b>	<b>-\$70</b>	<b>-3%</b>			
Instructional Faculty.	2				-100%			
601300-Support Staff Salary	20				0%			
601302-Temporary Help		12		-12	-100%	0.5		(0.5)
601303-Student Assistant	6	21	1	-20	-94%	0.6		(0.6)
Support Staff.	26	33	1	-32	-96%	1.1		(1.1)
<b>Salary &amp; Wages.</b>	<b>\$28</b>	<b>\$34</b>	<b>\$1</b>	<b>-\$33</b>	<b>-96%</b>	<b>1.1</b>		<b>(1.1)</b>
Travel	93	45		-45	-100%			
Contractual Services	30	309	30	-279	-90%			
It Costs	23	6		-6	-100%			
Services From Other Fnds Agency	6	60	33	-27	-45%			
Equipment	15				0%			
Misc Operating Expense.	241	152	215	63	42%			
Direct Costs	2,120	2,058	2,270	212	10%			
<b>Operating Expenses</b>	<b>\$2,527</b>	<b>\$2,630</b>	<b>\$2,547</b>	<b>-\$82</b>	<b>-3%</b>			
Risk Pool					-100%			
<b>Total Operating Expenses.</b>	<b>\$2,528</b>	<b>\$2,630</b>	<b>\$2,547</b>	<b>-\$83</b>	<b>-3%</b>			
All Expenses.	2,556	2,664	2,549	-115	-4%	1.1		(1.1)
All Transfers In	2,717	2,605	2,505	-99	-4%			
All Transfers Out	2,719	2,622	2,575	-47	-2%			
Net Transfers	-2	-17	-69	-52	308%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$227</b>	<b>\$18</b>	<b>\$11</b>	<b>-\$7</b>	<b>-39%</b>	<b>(1.1)</b>		<b>1.1</b>
Benefits.					-97%			
Operating Income (Loss).with cfw transfer out	227	18	11	-7	-38%			
<b>Operating Net</b>	<b>\$227</b>	<b>\$18</b>	<b>\$11</b>					

<sup>36</sup> Includes: TAXXX (excluding TA650 and TA050)

# ASSOCIATED STUDENTS

## ASSOCIATED STUDENTS BUSINESS PLAN REPORT

	Actual FY 17-18 YearTotal.	Original Budget FY 18-19 YearTotal.	Actual FY 18-19 YearTotal.	Budget Request FY 20-21 YearTotal.	Planned FY 20-21 YearTotal.	Planned FY 22-23 YearTotal.	Planned FY 23-24 YearTotal.	Planned FY 24-25 YearTotal.	2020/21 Budget Request change from 2018/20 Revised Budget Amount Percent	2020/21 Budget Request change from 2018/20 Proposed Amount Percent
	c	d	e	f	g	h	i	j	k=l+k	m=n+m
<b>REVENUES</b>										
601110 - Miscellaneous Fees	6,003	302,951	23,067	47,200	48,616	50,074	51,577	53,124	24,133	105%
601900 - Net Stu Center Fee	3,607,500	3,629,146	3,629,146	2,812,625	2,897,004	2,983,914	3,073,431	3,165,634	(816,520)	-22%
601901 - Student Fees - Fall	1,640,191	1,674,476	1,644,802	1,276,992	1,315,302	1,354,763	1,395,404	1,437,666	(267,810)	-17%
601902 - Student Fees - Spring	1,443,960	1,532,952	1,444,426	1,229,342	1,266,222	1,304,209	1,343,315	1,383,635	(133,084)	-15%
601903 - Student Fees - Summer	140,854	126,880	145,227	133,600	137,608	141,736	145,988	150,368	(11,627)	-8%
601904 - Student Fees - Prior Year	-12,506		-35,375						35,375	-100%
601910 - Student Fee Refunds	-10									
603401 - Contribution	277,612	8,488	330,770							
603900 - Cont. Grants Contribution	500,181	668,000	697,486	736,155	758,240	780,987	804,416	828,549	38,659	6%
603904 - DONATIONS/CONTRIBUTIONS	12,796		300						(300)	-100%
603906 - FUNDRAISING RELATED REVEN	1,342		709	1,000	1,030	1,061	1,093	1,126	291	41%
604012 - Ticket Sales	51,674		9,200						(9,200)	-100%
604900 - Commission % - Vending	10,227	12,141	9,001	6,000	6,180	6,365	6,556	6,753	(3,001)	-33%
604902 - Commission % - MUNI	2,174	3,100	929	700	721	743	765	788	(929)	-57%
604905 - Space Rental	19,727	20,644	37,651	10,000	10,300	10,600	10,927	11,255	(2,651)	-73%
604907 - Crafts Fair	15,697	12,771	18,023	17,000	17,510	18,035	18,576	19,134	(1,023)	-6%
604926 - Transfer fr Other Approp	2,126								(2,126)	-100%
606900 - N.A. Released Fr Restr./Aux Onl		25,000	97,715	152,831	157,416	162,138	167,003	172,013	(97,715)	-100%
608001 - Interest-BSM	179,226	131,281	350,063	152,831	157,416	162,138	167,003	172,013	(197,131)	-66%
608900 - Interest - JLC	1,481	207	637	20,000	20,600	21,218	21,855	22,510	19,363	3039%
608901 - Investment Interest	37,184								15,391	116%
608902 - Interest - Student Fees	54,213	40,436	74,054	21,000	21,630	22,279	22,947	23,636	(15,054)	-72%
608903 - Unrealized Gain/(Loss)	-33,784		-612							
608904 - Realized Gain/(Loss)	1,235									
608909 - Misc Revenue	16,592	10,570	13,516	65,000	66,950	68,959	71,027	73,158	51,484	381%
608909 - Insurance Btu Fee										
608902 - Misc. Fees	30,059	30,941	37,890	40,000	41,200	42,436	43,709	45,020	(37,899)	-100%
608903 - Misc. Revenue		675								
608905 - Ticket Sales	600			3,000	3,090	3,183	3,278	3,377	1,271	74%
608911 - Recharge - Custodial	8,176	8,807	1,729	1,000	1,030	1,061	1,093	1,126	(918)	-48%
608916 - Misc Recharge	2,084	3,065	2,000	2,000	2,060	2,122	2,185	2,251		
608918 - Misc Res-May Cr	33,448	16,606	48,721	2,000	2,060	2,122	2,185	2,251		
608935 - Commission Revenue	-1									
608936 - Child Care Tuition - Fall	406,899	415,410	429,047	\$ 535,711	551,782	568,336	585,386	602,947	\$ 106,664	25%
608937 - Child Care Tuition - Spring	438,491			535,711	551,782	568,336	585,386	602,947		
608938 - Child Care Tuition - Summer	120,989	105,152	138,125	166,962	171,971	177,130	182,444	187,917	28,837	21%
608939 - Child Care Tuition - Winter	35,560	37,174	60,650	39,320	40,400	41,715	43,266	44,955	(23,840)	-55%
<b>Total Revenues / Other Sources.</b>	<b>8,954,494</b>	<b>9,167,037</b>	<b>9,600,669</b>	<b>7,868,149</b>	<b>8,104,137</b>	<b>8,347,139</b>	<b>8,597,739</b>	<b>8,853,671</b>	<b>(1,732,319)</b>	<b>-18%</b>
<b>WAGES &amp; BENEFITS</b>										
601301 - Overtime	16,526	16,065	22,423	5,042	5,193	5,349			(17,381)	-78%
601302 - Temporary Help		25,000		24,000	24,720	25,462			24,000	24%
601303 - Student Assistant	1,405,287	1,815,046	1,693,407	1,787,927	1,841,565	1,896,812			17,351	6%
601900 - Adminstr Part-Time Aux Only	119,308	84,000	27,004	25,000	25,750	26,523			(2,004)	-7%
601902 - Head Teachers - Term. Aux Only	17,080		19,064						(19,064)	-100%
601908 - Head Teacher-Salaried Aux Only	411,790		455,690	432,271	445,239	458,596			(2,004)	-5%
601909 - Salaried Positions	1,632,086	2,833,265	1,644,659	2,282,761	2,353,244	2,423,783			638,502	39%
603001 - O.A.S.D.I.	31,141		33,954	41,400	42,642	43,921				
603003 - Dental Insurance	41,921	46,934	33,954	41,400	42,642	43,921			7,446	22%
603007 - Workers Compensation	0	8,901	9,949	18,307	18,856	19,422			(8,359)	-93%
603010 - Unemployment Comp	0	8,901	9,949	9,520	9,806	10,100			(429)	-4%
603011 - Life Insurance	10,296	13,983	11,340	14,142	14,566	15,003			2,802	25%
603013 - Vision Care	16,457									
603016 - Dependent Care-Rambo	18,022	20,769	25,322	14,000	14,420	14,853			(13,322)	-45%
603900 - F.I.C.A.	196,390	322,096	303,275	382,523	387,999	393,639			(20,752)	-10%
603912 - Staff Benefits	-54,536		-3,189						3,189	-100%
603902 - VALIC, Aux Only	237,658	333,367	247,325	331,526	341,472	351,716			(247,325)	-34%
603904 - Medical Insurance, Aux Only	366,119	360,437	1,038,079	565,881	582,857	600,343			(473,089)	-46%
603905 - Salary & Wages	<b>3,862,076</b>	<b>3,862,076</b>	<b>4,568,081</b>	<b>4,693,711</b>	<b>4,834,522</b>	<b>4,979,558</b>	<b>5,128,945</b>	<b>5,280,060</b>	<b>(694,853)</b>	<b>-13%</b>
<b>Benefits</b>	<b>863,770</b>	<b>1,158,965</b>	<b>1,893,609</b>	<b>1,177,299</b>	<b>1,212,618</b>	<b>1,248,997</b>	<b>1,286,468</b>	<b>1,325,060</b>	<b>(1,318,019)</b>	<b>-26%</b>
<b>OPERATING EXPENSES</b>										
604001 - Telephone	30,354	36,000	32,288	38,800	39,964	41,163	42,368	43,670	6,512	20%
604006 - Network Communications	2,034	3,000	2,311	2,900	2,987	3,077	3,169	3,264	589	25%
605001 - Utilities Electric										
605009 - Utilities	17,052	20,000	17,271	16,800	17,304	17,823	18,358	18,900	-471	-3%
606001 - Travel In State	60,457	54,424	95,157	53,819	55,434	57,007	58,609	60,274	-51,338	-43%
606002 - Travel Out of State	10,377	32,350	10,088	21,990	22,650	23,329	24,029	24,750	11,902	118%
606900 - Moving Costs										
607010 - Lease Purchase	6,000									
607022 - Capital - Preliminary Plan [P]										
613001 - Contractual Services	268,512	171,700	251,831	249,672	257,162	264,877	272,823	281,008	-49,747	-18%
613009 - Auditors	55,078	2,500	64,845	44,200	45,626	46,892	48,209	49,747		
613903 - Auxiliary Business Services	403,241	476,157	510,768	514,014	529,434	545,317	561,677	578,527	3,246	1%
613905 - SUB-CONTRACT SERVICES	937,919	905,393	772,221	915,842	943,317	971,617	1,000,765	1,030,788	143,621	19%
616900 - Computer Maintenance		500		500	515	530	546	563		
616902 - Instructional Equipment-Deprec	33,152	32,500	2,526						(2,526)	-100%
616902 - Non-depreciable Computer Equip										
616903 - Non-depreciable Furn/FurEquip	15,742	25,400	38,382						-38,382	-100%
616904 - Deprec Furn/FurEquip	38,596		9,254						-9,254	-100%
606001 - Postage and Freight	2,491	3,320	3,028	3,920	4,038	4,169	4,283	4,412	892	20%
606002 - Printing	31,634	49,215	37,716	32,430	33,403	34,405	35,437	36,500	-6,087	-20%
606003 - SuppliesAnd Service	120,921	97,627	91,341	6,950	7,159	7,373	7,594	7,822	-84,301	-92%
606004 - Interfund Interest Expense	438									
606009 - Professional Development	14,919	25,000	10,291	13,000	13,300	13,702	14,205	14,632	2,709	26%
606010 - Insurance Premiums	35,601	52,340	40,604	50,000	51,500	53,045	54,636	56,275	9,396	23%
606020 - Interest Expense	111									
606021 - Repair & Maintenance				40,675	51,165	52,700	54,281	55,910	40,675	49%
606024 - Overhead -Cont&Grant										
606061 - R&M - Building Maintenance	15,598	38,815	182,801						-182,801	-100%
606064 - R&M - Landscape and Grounds M	33,415		943						943	100%
606094 - Depr-Leashold Improvmt (GAAP)	-95,000									
606904 - Stipends	227,200	291,000	226,600	235,774	242,847	250,133	257,637	265,366	0,174	4%
608016 - Honorarium										
608017 - Other Cost	74,311	137,449	81,210	96,650	98,520	101,475	104,519	107,655	14,440	18%
608022 - Tuition & Fees	7,153	6,000	5,205	21,000	21,630	22,279	22,947	23,636	16,766	386%
609000 - Equipment Rental	790	980	791	700	721	743	765	788		
609001 - Facilities Rental	16,003	15,000	3,325	6,208	6,394	6,586	6,784	6,987	2,803	47%
609002 - Loss/Damaged Goods	690	1,000		1,000	1,030	1,061	1,093	1,126		
609003 - Bad Debts	-13,404	2,000	5,100	400	412	424	437	450	-4700	-89%
609004 - Office Supplies	64,168	89,700	69,874	62,470	64,344	66,274	68,263	70,311	-7,404	-11%
609005 - Banking Service Fee	27,204	37,911	18,605	22,124	22,788	23,471	24,175			



## FOUNDATION

### SF STATE FOUNDATION BUSINESS PLAN REPORT

	Projection Total. FY 18-19 YearTotal.	2018/19 Projection change from 2018/19 Revised Budget		Budget Request FY 20-21 YearTotal.	Planned FY 21-22 YearTotal.	Planned FY 22-23 YearTotal.	Planned FY 23-24 YearTotal.	Planned FY 24-25 YearTotal.	2019/20 Budget Request change from 2018/19 Revised Budget		2019/20 Budget Request change from 2018/19 Projection	
	i = f+g+h	Amount	Percent j=i-e k = j/e	l	m	n	o	p	Amount	Percent r=q/e	Amount	Percent s=l-i t=s/i
General Fund Allocation	\$	\$		\$	\$	\$	\$	\$	\$		\$	
Revenue Contribution.				2,354,376	2,425,007	2,497,757	2,572,690	2,649,871	2,354,376		2,354,376	
Revenue	\$	\$		\$ 2,354,376	\$ 2,425,007	\$ 2,497,757	\$ 2,572,690	\$ 2,649,871	\$ 2,354,376		\$ 2,354,376	
<b>Total Revenues / Other Sources.</b>	\$	\$		\$ 2,354,376	\$ 2,425,007	\$ 2,497,757	\$ 2,572,690	\$ 2,649,871	\$ 2,354,376		\$ 2,354,376	
<b>Salary &amp; Wages.</b>	\$	\$		\$	\$	\$	\$	\$	\$		\$	
<b>Benefits.</b>	\$	\$		\$	\$	\$	\$	\$	\$		\$	
Travel.				4,000	4,120	4,244	4,371	4,502	4,000		4,000	
Contractual Services.				356,491	367,186	378,201	389,547	401,234	356,491		356,491	
Services From Other Fnds Agncy.				460,991	474,821	489,065	503,737	518,849	460,991		460,991	
Misc Operating Expense.				1,274,101	1,333,574	1,369,831	1,407,177	1,443,323	1,274,101		1,274,101	
<b>Operating Expenses.</b>	\$	\$		\$ 2,095,583	\$ 2,179,700	\$ 2,241,342	\$ 2,304,832	\$ 2,367,908	\$ 2,095,583		\$ 2,095,583	
<b>Total Financial Aid.</b>	\$	\$		\$	\$	\$	\$	\$	\$		\$	
<b>All Expenses.</b>	\$	\$		\$ 2,095,583	\$ 2,179,700	\$ 2,241,342	\$ 2,304,832	\$ 2,367,908	\$ 2,095,583		\$ 2,095,583	
All Transfers In.												
All Transfers Out.												
Net Transfers.	\$	\$		\$	\$	\$	\$	\$	\$		\$	
<b>Operating Income (Loss).</b>	\$	\$		\$ 258,793	\$ 245,307	\$ 256,416	\$ 267,858	\$ 281,963	\$ 258,793		\$ 258,793	
Beginning Fund Balance												
Ending Fund Balance												

# UNIVERSITY CORPORATION

## UNIVERSITY CORPORATION BUSINESS PLAN REPORT

	Actual FY 17-18 Year Total	Actual FY 18-19 Year Total	Original Budget FY 19-20 Year Total	Revised Budget FY 19-20 Year Total	Actuals Total FY 19-20 Year Total	Budget FY 20-21 Year Total	Planned FY 21 - 22 Year Total	Planned FY 22 - 23 Year Total	Planned FY 23 - 24 Year Total	Planned FY 24 - 25 Year Total	2020/21 Budget Request change from 2019/20 Revised Budget Amount	Percent	2020/21 Budget Request change from 2019/20 Projection Amount	Percent	
	a	b	c	d	g	h	i	j	k	l	m=h-d	n=m/d	o=h-g	p=o/g	
General Fund															
Revenue															
Grants and Contract revenue - Indirect Cost		54,254.93	89,321.66	115,519.00	115,519.00	79,629.41	79,162.00	80,000.00	80,000.00	80,000.00	(36,357.00)	-31%	(467.41)	-1%	
Program Revenue - Campus Programs Admin Fee		311,096.94	417,632.26	453,648.00	453,648.00	271,543.05	286,079.00	410,000.00	410,000.00	410,000.00	(167,569.00)	-37%	14,535.95	5%	
Business Service Income:															
Food Vendors/Other Bus Revenue		587,117.87	645,235.50	547,357.56	547,357.56	578,998.07	81,220.00	579,173.46	596,548.66	614,445.12	632,878.48	(466,137.56)	-85%	(497,778.07)	-86%
Administration Revenue - Vendors Student Center		243,978.04	251,650.00	256,342.78	256,342.78	197,077.89		256,342.78	264,033.06	271,954.06	280,112.68	(256,342.78)	-100%	(197,077.89)	-100%
Follett Commission		740,676.28	755,078.52	791,000.00	791,000.00	451,984.65	335,281.77	528,000.00	528,000.00	528,000.00	528,000.00	(455,718.23)	-58%	(116,702.88)	-26%
Copy Center		241,696.25	298,496.06	267,395.51	267,395.51	249,845.51	58,395.00	267,395.51	272,743.42	278,198.29	283,762.25	(209,000.51)	-78%	(191,450.51)	-77%
Lobby/Shops/Shop 24		1,538,183.67	1,554,136.54	1,640,963.91	1,640,963.91	1,383,501.28	23,575.00	1,640,963.91	1,673,783.19	1,707,258.85	1,741,404.03	(1,617,388.91)	-99%	(1,359,926.28)	-98%
Cost of Goods Sold		(882,485.85)	(896,845.99)	(935,759.87)	(935,759.87)	(699,603.77)	(11,787.50)	(935,349.43)	(954,056.42)	(973,137.55)	(992,600.30)	923,972.37	-99%	687,816.27	-98%
Other Revenue		75.40	106,149.58			425.41							(425.41)	-100%	
Total Revenue		2,834,593.52	3,220,854.13	3,136,466.89	3,136,466.89	2,513,401.50	851,925.27	2,826,526.23	2,871,051.92	2,916,718.77	2,963,557.14	(2,284,541.62)		(1,661,476.23)	
Expenses/ Management and General															
Personnel Expenses															
Salaries and Wages		417,926.43	465,030.17	464,136.70	464,136.70	538,250.41	244,248.80	464,136.70	478,060.80	492,402.63	507,174.70	(219,887.90)	-47%	(294,001.61)	-55%
Benefits		146,651.34	135,734.06	166,598.21	166,598.21	81,438.44	108,235.04	171,730.58	176,882.50	182,188.97	187,654.64	(58,363.17)	-35%	26,796.60	33%
Support Services - Salary and benefits(campus)		1,789,953.37	1,987,324.63	2,121,019.44	2,121,019.44	2,140,133.81	1,966,128.74	1,966,128.74	2,025,112.60	2,085,865.98	2,148,441.96	(154,890.70)	-7%	(174,005.07)	-8%
Operating Expense		325,789.57	333,818.54	356,538.84	356,538.84	428,073.73	227,049.50	233,860.98	240,876.81	248,103.12	255,546.21	(129,489.34)	-36%	(201,024.23)	-47%
Travel/Staff Development		12,604.19	18,099.75	18,723.33	18,723.33	8,142.12	9,515.00	9,800.45	10,094.46	10,397.30	10,709.22	(9,208.33)	-49%	1,372.88	17%
Depreciated Expense		42,383.63	49,262.47	52,244.00	52,244.00	39,486.93	14,376.00	12,676.00	12,676.00	12,676.00		(37,868.00)	-72%	(25,110.93)	-64%
Contractor Expenses:															
Auditor		97,586.88	98,719.57	77,355.89	77,355.89	81,266.32	79,960.00	82,358.80	84,829.56	87,374.45	89,995.68	2,604.11	3%	(1,306.32)	-2%
Legal		1,326.67	1,645.00	5,000.00	5,000.00	4,585.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00		0%	415.00	9%
ADP		18,256.73	22,623.55	19,320.00	19,320.00	21,904.55	24,441.00	24,929.82	25,428.42	25,936.98	26,455.72	5,121.00	27%	2,536.45	12%
Insurance		24,626.00	20,918.00	31,000.00	31,000.00	25,598.00	30,200.00	31,000.00	31,000.00	31,000.00	31,000.00	(800.00)	-3%	4,602.00	18%
Consultants		28,416.08	88,656.82	39,600.00	39,600.00	28,675.05	34,500.00	35,190.00	35,893.80	36,611.68	37,343.91	(5,100.00)	-13%	5,824.95	20%
Other - Campus		18,206.98	20,073.99	23,801.00	23,801.00	21,499.95	24,957.00	25,456.14	25,965.26	26,484.57	27,014.26	1,156.00	5%	3,457.05	16%
Rent - Campus		42,108.25	42,108.00	42,111.00	42,111.00	42,108.00	42,111.00	42,111.00	42,111.00	42,111.00		0%	3.00	0%	
Board Appropriation		250.00		3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00	3,000.00		0%	3,000.00	
Business Services Expenses -Rental Expenses		744,724.97	672,616.91	670,585.93	670,585.93	785,559.95	649,851.93	675,385.00	675,385.00	675,385.00	675,385.00	(20,734.00)	-3%	(135,708.02)	-17%
Total Management and General Operating Expenses		3,710,811.09	3,956,631.46	4,091,034.33	4,091,034.33	4,246,722.26	3,463,574.01	3,782,764.21	3,872,316.22	3,964,537.67	4,059,508.31	(627,460.32)		(783,148.25)	
Non Operating Sources and Uses															
Plant Fund Allocation															
University Support - Board Appropriations		(76,961.36)	(66,000.04)	(75,000.00)	(75,000.00)	(128,108.73)	(150,000.00)	(50,000.00)	(50,000.00)	(50,000.00)	(50,000.00)	(75,000.00)	100%	(21,891.27)	17%
Student Center (Projected Loss)							(178,275.37)								
Cost Allocation Expense - Campus		(152,452.31)	(150,000.00)	(150,000.00)	(150,000.00)	(133,729.00)	(150,000.00)	(150,000.00)	(150,000.00)	(150,000.00)	(150,000.00)		0%	(16,271.00)	12%
Transfer - Holloway Project		(120,503.42)	24,593.23			(23,624.33)								23,624.33	-100%
Plant Fund Allocation - Open 24 Refresh			(88,720.00)												
Miscellaneous Transfer - Fund Operating Reserve for FY 18-19															
Net Investment Income: Interest, Dividends, Realized/Unrealized Gains		1,550,311.03	1,546,270.25	1,483,680.77	1,483,680.77	1,285,327.99	1,270,315.43	1,321,128.05	1,373,973.17	1,428,932.10	1,486,089.38	(213,365.34)	-14%	(15,012.56)	-1%
Investment Fees		(87,379.81)	(93,741.86)	(178,250.53)	(178,250.53)	(154,549.02)	(158,000.00)	(158,000.00)	(158,000.00)	(158,000.00)	(158,000.00)	20,250.53	-11%	(3,450.98)	2%
Total Non-Operating Revenue (expense)		1,113,014.13	1,172,401.58	1,080,430.24	1,080,430.24	845,316.91	634,040.06	963,128.05	1,015,973.17	1,070,932.10	1,128,089.38	(268,114.81)		(33,001.48)	
Net Income( Loss )		236,796.56	436,624.25	125,862.80	125,862.80	(888,003.85)	(1,977,608.68)	6,890.07	14,708.87	23,113.20	32,138.22	(1,925,196.11)		(911,329.46)	

## GRANTS AND CONTRACTS

in thousands

**FY2019-20 Actuals**

### Revenues

Federal Grants & Contracts	21,061	71%
State Grants & Contracts	3,469	12%
Local Grants & Contracts	1,934	7%
Non Governmental Grants & Contracts	3,032	10%
<b>Total Revenues</b>	<b>29,497</b>	<b>100%</b>

### Expenses

Salary & Benefits		
Salary & Wages	10,300	35%
Benefits	3,473	12%
	<b>13,773</b>	<b>47%</b>
Operating Expenses		
Contractual Services	1,080	4%
Honorarium	275	1%
Equipment	482	2%
IT Equipment & Supplies	92	0%
Rental	0	0%
Stipends	4,076	14%
Subrecipient	3,266	11%
Supplies and Services	1,011	3%
Travel	341	1%
Tuition & Fees	708	2%
Other Operating Expenses	84	0%
	<b>11,416</b>	<b>39%</b>
Facilities & Administrative Costs	<b>4,308</b>	<b>15%</b>
<b>Total Expenses</b>	<b>\$29,496</b>	<b>100%</b>

### Net Revenue (Expenses)

**0**

# LOTTERY FUND

## FY2020-21 Budget

in thousands

### Revenues

CSU Allocation	2,344
EAP Annual Allocation	100
<b>Total Revenues</b>	<b>\$2,444</b>

### Expenses

Outreach High School	99	4%
Outreach-Community College	75	3%
Community Access-Student Affairs	40	2%
EOP Summer Bridge / Mentor Program	58	2%
SSS / Trio Program	50	2%
Future Scholars Program	80	3%
<b>Enrollment Management Total</b>	<b>402</b>	<b>16%</b>
Academic Affairs Admin	538	22%
Col of Liberal and Creative Art	172	7%
College of Business	50	2%
College of Ethnic Studies	26	1%
College of Science & Engineer	203	8%
Graduate College of Education	67	3%
Health and Social Sciences	52	2%
Library	168	7%
Undrgrd Ed & Academic Planning	765	31%
<b>Academic Affairs Total</b>	<b>2,042</b>	<b>84%</b>
<b>Total Expenses</b>	<b>\$2,444</b>	<b>100%</b>

**Net Revenues (Expenses)** 0

**Prior Year fund Balance** \$1,554

**SFCMP-Lottery Funds Cons- 2019 Actuals vs 2020  
Working Budget and FTE**

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget		Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
				Amount.	Percent			
<b>(In Thousands)</b>								
General Fund Allocation	46	-7		7	-100%			
Revenue From Interest.	3				0%			
Rev From Investments.		1		-1	-100%			
Other Financial Sources.		8		-8	-100%			
Revenue.	3	9		-9	-100%			
Other Revenue					0%			
<b>Total Revenue</b>	<b>\$49</b>	<b>\$2</b>	<b>\$</b>	<b>-\$2</b>	<b>-100%</b>			
Instructional Faculty.	3	8		-8	-100%			
601300-Support Staff Salary	57	53	67	14	26%	0.8	1.0	0.2
601303-Student Assistant	461	507	1,591	1,084	214%	16.0		(16.0)
Support Staff.	518	560	1,658	1,098	196%	16.8	1.0	(15.8)
<b>Salary &amp; Wages.</b>	<b>\$522</b>	<b>\$568</b>	<b>\$1,658</b>	<b>\$1,090</b>	<b>192%</b>	16.8	1.0	(15.8)
Travel	46	18	10	-8	-46%			
Contractual Services	16	14		-14	-100%			
It Costs	390	741	5	-736	-99%			
Services From Other Fnds Agency	49	27	10	-17	-63%			
Equipment	466	205		-205	-100%			
Misc Operating Expense.	550	430	185	-245	-57%			
<b>Operating Expenses</b>	<b>\$1,517</b>	<b>\$1,435</b>	<b>\$210</b>	<b>-\$1,225</b>	<b>-85%</b>			
<b>Total Operating Expenses.</b>	<b>\$1,517</b>	<b>\$1,435</b>	<b>\$210</b>	<b>-\$1,225</b>	<b>-85%</b>			
All Expenses.	2,039	2,003	1,868	-135	-7%	16.8	1.0	(15.8)
All Transfers In	4,540	4,785	4,338	-447	-9%			
All Transfers Out	2,387	2,406	2,422	16	1%			
Net Transfers	2,153	2,379	1,916	-463	-19%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$163</b>	<b>\$378</b>	<b>\$48</b>	<b>-\$330</b>	<b>-87%</b>	<b>(16.8)</b>	<b>(1.0)</b>	<b>15.8</b>
Benefits.	44	42	48	6	14%			
Operating Income (Loss).with cfw transfer out	119	336		-336	-100%			
<b>Operating Net</b>	<b>\$119</b>	<b>\$336</b>	<b>\$</b>					

# COST RECOVERY

## FY 2020-21 Budget

### SFCMP-Cost Recovery Cons- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Actuals Vs Budget Amount.	Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation		-47		47	-100%			
Other Financial Sources.	616	472	469	-4	-1%			
Revenue Adjustments.		-38		38	-100%			
Revenue.	616	435	469	34	8%			
Other Revenue	13,933	14,942	9,666	-5,277	-35%			
<b>Total Revenue</b>	<b>\$14,549</b>	<b>\$15,330</b>	<b>\$10,134</b>	<b>-\$5,196</b>	<b>-34%</b>			
Instructional Faculty.			244	244	0%		2.5	2.5
601201-Mpp/Supervisory	364	318	411	93	29%	3.3	4.0	0.7
601835-MPP Salaries-Lump Sum Vac	24	7						
Management & Supervisory	388	325	411	86	26%	3.3	4.0	0.7
601300-Support Staff Salary	4,351	6,297	6,584	287	5%	119.5	120.5	1.0
601301-Overtime	393	588	80	-507	-86%			
601302-Temporary Help	594	667		-667	-100%	13.9		(13.9)
601303-Student Assistant	85	173		-173	-100%	5.8		(5.8)
601821-Shift Differential	22	28	43	15	53%			
601834-Staff Salaries -Lump Sum Vac	36	75		-75	-100%			
Support Staff.	5,482	7,828	6,707	-1,120	-14%	139.2	120.5	(18.7)
601836-Holiday Pays	58	11		-11	-100%			
601817-Industrial Disability Leave	2	7		-7	-100%			
Other Salary.	60	18		-18	-100%			
<b>Salary &amp; Wages.</b>	<b>\$5,929</b>	<b>\$8,171</b>	<b>\$7,362</b>	<b>-\$809</b>	<b>-10%</b>	142.5	127.0	(15.5)
Communications			3	3	0%			
Travel	84	89		-89	-100%			
Contractual Services	561	382	554	172	45%			
It Costs	44	87	52	-36	-41%			
Services From Other Fnds Agency	31	65	103	38	58%			
Equipment	151	168		-168	-100%			
Misc Operating Expense.	2,797	2,860	1,751	-1,109	-39%			
<b>Operating Expenses</b>	<b>\$3,668</b>	<b>\$3,652</b>	<b>\$2,463</b>	<b>-\$1,189</b>	<b>-33%</b>			
Risk Pool			99	99	0%			
<b>Total Operating Expenses.</b>	<b>\$3,668</b>	<b>\$3,652</b>	<b>\$2,562</b>	<b>-\$1,090</b>	<b>-30%</b>			
All Expenses.	9,597	11,823	9,924	-1,899	-16%	142.5	127.0	(15.5)
All Transfers In		1,678	2,653	975	58%			
All Transfers Out	657	312	324	12	4%			
Net Transfers	-657	1,366	2,329	963	70%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$4,295</b>	<b>\$4,873</b>	<b>\$2,539</b>	<b>-\$2,334</b>	<b>-48%</b>	<b>(142.5)</b>	<b>(127.0)</b>	<b>15.5</b>
Benefits.	3,222	4,608	4,480	-128	-3%			
Operating Income (Loss).with cfw transfer out	1,073	265	-1,940	-2,205	-832%			
<b>Operating Net</b>	<b>\$1,073</b>	<b>\$265</b>	<b>-\$1,940</b>					

# RECOVERED INDIRECT COST(IDC)

## FY 2020-21 Budget

SFCMP-FD\_IDC\_CONS- 2019 Actuals vs 2020 Working Budget and FTE

	Actual FY 18-19 YearTotal	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change Vs Budget Amount.	Actuals Percent	Actual FY 19-20 YearTotal	Original Budget FY 20-21 YearTotal	Change. from Prior Yr Amount.
(In Thousands)								
General Fund Allocation	-24	-64		64	-100%			
Other Financial Sources.	30	2		-2	-100%			
Revenue Adjustments.	-1	2		-2	-100%			
Revenue.	29	3		-3	-100%			
Other Revenue	4,485	4,340	2,826	-1,514	-35%			
<b>Total Revenue</b>	<b>\$4,491</b>	<b>\$4,280</b>	<b>\$2,826</b>	<b>-\$1,454</b>	<b>-34%</b>			
Instructional Faculty.	72	50		-50	-100%	0.5		(0.5)
601300-Support Staff Salary	770	54	54		1%	0.9	0.9	(0.0)
601301-Overtime	2				-100%			
601303-Student Assistant	677	286	120	-166	-58%	9.2		(9.2)
Support Staff.	1,456	340	174	-166	-49%	10.1	0.9	(9.3)
601836-Holiday Pays	4				0%			
Other Salary.	4				0%			
<b>Salary &amp; Wages.</b>	<b>\$1,532</b>	<b>\$390</b>	<b>\$174</b>	<b>-\$216</b>	<b>-55%</b>	10.6	0.9	(9.7)
Communications		9		-9	-100%			
Travel	129	131		-131	-100%			
Contractual Services	110	105		-105	-100%			
It Costs	75	221		-221	-100%			
Services From Other Fnds Agency	157	215	2,396	2,181	1013%			
Equipment	84	234		-234	-100%			
Misc Operating Expense.	1,094	1,551	131	-1,420	-92%			
<b>Operating Expenses</b>	<b>\$1,648</b>	<b>\$2,465</b>	<b>\$2,527</b>	<b>\$62</b>	<b>3%</b>			
<b>Total Operating Expenses.</b>	<b>\$1,648</b>	<b>\$2,465</b>	<b>\$2,527</b>	<b>\$62</b>	<b>3%</b>			
All Expenses.	3,180	2,855	2,701	-154	-5%	10.6	0.9	(9.7)
All Transfers In	1,733	89	2,729	2,640	2956%			
All Transfers Out	2,541	1,375	2,826	1,452	106%			
Net Transfers	-808	-1,285	-97	1,188	-92%			
<b>Operating Income (Loss) Excluding Benefits.</b>	<b>\$503</b>	<b>\$140</b>	<b>\$28</b>	<b>-\$112</b>	<b>-80%</b>	<b>(10.6)</b>	<b>(0.9)</b>	<b>9.7</b>
Benefits.	426	32	28	-4	-11%			
Operating Income (Loss).with cfw transfer out	77	108		-108	-100%			
<b>Operating Net</b>	<b>\$77</b>	<b>\$108</b>	<b>\$</b>					

## APPENDIX





## APPENDIX A: GLOSSARY OF TERMS

**Academic Year:** Refers to the period beginning with the Fall Semester and ending with the Spring Semester.

**Annualized Full Time Equivalency Students (FTES):** Fall FTES added to Spring FTES divided by two plus  $\frac{1}{2}$  Summer FTES. Equivalent to College Year FTES.

**Average Unit Load (AUL):** Refers to the average course load for students. While a Full-Time Equivalent student is considered any student with a 6.1 or greater unit load, a student's financial implications are taking 6.1 units versus 15 units is significant. The greater the AUL on campus, the more likely a student will be on track to graduate within CSU targeted graduation dates.

**Base Budget:** Permanent operating Budget given to a unit to continuously carry out the essential, ongoing SF State mission from one fiscal year to another.

**Benefits:** Commonly known as *staff* or *employee* benefits, i.e., Social Security (OASDI), retirement (PERS), health coverage, dental coverage, vision, etc. The benefits available to an individual depends upon the negotiated contract of each employee's collective bargaining unit.

**Capital Outlay:** The erection, construction, alteration, painting, repair, improvement of any structure, building, road, or other improvement of the grounds or facilities of any kind, including campus utility systems. Capital projects may be subdivided into a variety of categories based on the size of the project in dollars or the source of funds. Capital Outlay includes deferred maintenance and capital improvement projects as follows:

- Major Project: A project costing more than \$752,000.
- Minor Project: A Project costing less than or equal to \$752,000.

**Capital Improvement Project (CIMP):** An activity which improves or alters an existing space or creates new space. New construction of facilities, buildings, equipment, roads, sidewalks, sewer and water systems, utility infrastructure, and grounds are all capital expenditures, as distinguished from maintenance/repair.

**Deferred Maintenance (DM) Or Non-Recurring Maintenance/Repair (NRMR):** Work required to restore facilities, buildings, equipment, roads, sidewalks, sewer and water systems, utility infrastructure, and grounds to their original condition or to such condition that they can be effectively used for their intended purpose, ensuring ongoing operation of the campus. Typically, this work occurs in cycles greater than one year (and is not funded as part of the new space budget allocation).

**Debt service coverage ratio (DCSR):-** The debt service coverage ratio (DSCR), also known as "debt coverage ratio" (DCR), is the ratio of operating income available to debt servicing for interest, principal, and lease payments. It is a popular benchmark used to measure an entity's (person or corporation) ability to produce enough cash to cover its debt (including lease) payments. The higher this ratio is, the easier it is to obtain a loan.

**Executive Order (EO):** Official memo issued by the CSU Chancellor's Office to campus presidents outlining their authority to act on their campuses.

**Federal Work-Study:** Federal Funds are allocated to the campus to hire students with qualifying financial need. The Federal Work-Study Funds cover a percent of the student's salary; the hiring campus department then "matches" the Federal Funds with a smaller percent. Typically, it is a 70/30 or 75/25 split for matching funds.

**Financial Aid Programs:** Financial aid available from federal, state, and private funding sources helps students meet their educational costs. Some financial aid awards are based on financial need, academic achievement, and pre-determined attributes. Financial Aid awards at SF State may include the following: Ed.D Program - Education Leadership Grant, Graduate Business Professional Grant (GBPG), Graduate Equity Fellowship (GEF), Kuhlman Loan, Middle-Class Scholarship (MCS), State University Grant (SUG), Teacher Education Assistance for College and Higher Education (TEACH) Grant, and Tuition Fee Discount.

**Fiscal Year (FY):** For the State of California, and therefore the CSU and SF State, the fiscal year begins on July 1 and ends on June 30.

**Fund:** Per Executive Order 1000, a "fund" is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, all related liabilities, and residual equities or balances, and changes therein, which are segregated to carry on specific activities or attain particular objectives.

**Full time (1.0) employee (FTE):** The ratio of the total number of paid hours during a period (part-time, full time, contracted) by the number of working hours in that period Mondays through Fridays. The ratio units are FTE units or equivalent employees working full-time. One FTE is equal to one employee working full-time.

**Fulltime Equivalency Students (FTES):** A unit of measure equal to 15 semester or quarter units per term. FTES is reached by dividing the total semester or quarter hours by 15 for undergraduate students. Graduate students are 12 unit hours.

**Fund Balance:** The remaining funds available of revenues net of expenses.

**General Fund:** Also known as State Appropriation. Expenditure authority from the state based upon its collected and estimated collection of revenues. On an annual basis, a portion of the State of California General Fund revenues is identified by the governor for use by the CSU system. The Office of the Chancellor then redistributes CSU's appropriation funding to the 23 CSU

campuses along with an estimate of the student fee revenues each campus is expected to collect based upon their projected student enrollment.

**Headcount:** an inventory of staff, faculty, or students in a group taken by counting individuals.

**Incremental Budgeting:** A budget prepared using a previous period's budget or actual performance based on incremental amounts added for the new budget period.

**Labor Cost Distribution:** An Oracle/PeopleSoft process distributes payroll expenditures made in the Human Resources system to designated funding sources in the Finance system. Reports can then be generated that provide employee compensation data, including the chart field string where this data is posted in PeopleSoft Finance as expenses.

**Lottery Fund:** A portion of the California State Lottery proceeds is directed to the CSU and distributed by the Chancellor's Office to campuses.

**Major Capital Outlay:** Construction project where the estimated total project cost for all phases, including design and construction, is over \$656,000. State site acquisition projects, regardless of cost, are funded in major capital outlay.

**Minor Capital Outlay:** Construction project where the estimated total project cost is below \$656,000 for all phases, including design and construction.

**Non-resident Fee:** Fee paid by domestic and international non-resident students. The fee is assessed on a per-unit basis.

**One-Time Funding:** Funds allocated on a one-time basis, often for a designated project or use. Funds may be administered in subsequent fiscal years, but the funds are not intended to become a permanent addition to the recipient's base budget.

**Operating Fund:** Consists of the State Appropriation, as allocated from the Chancellor's Office, University Fees, and other student fees.

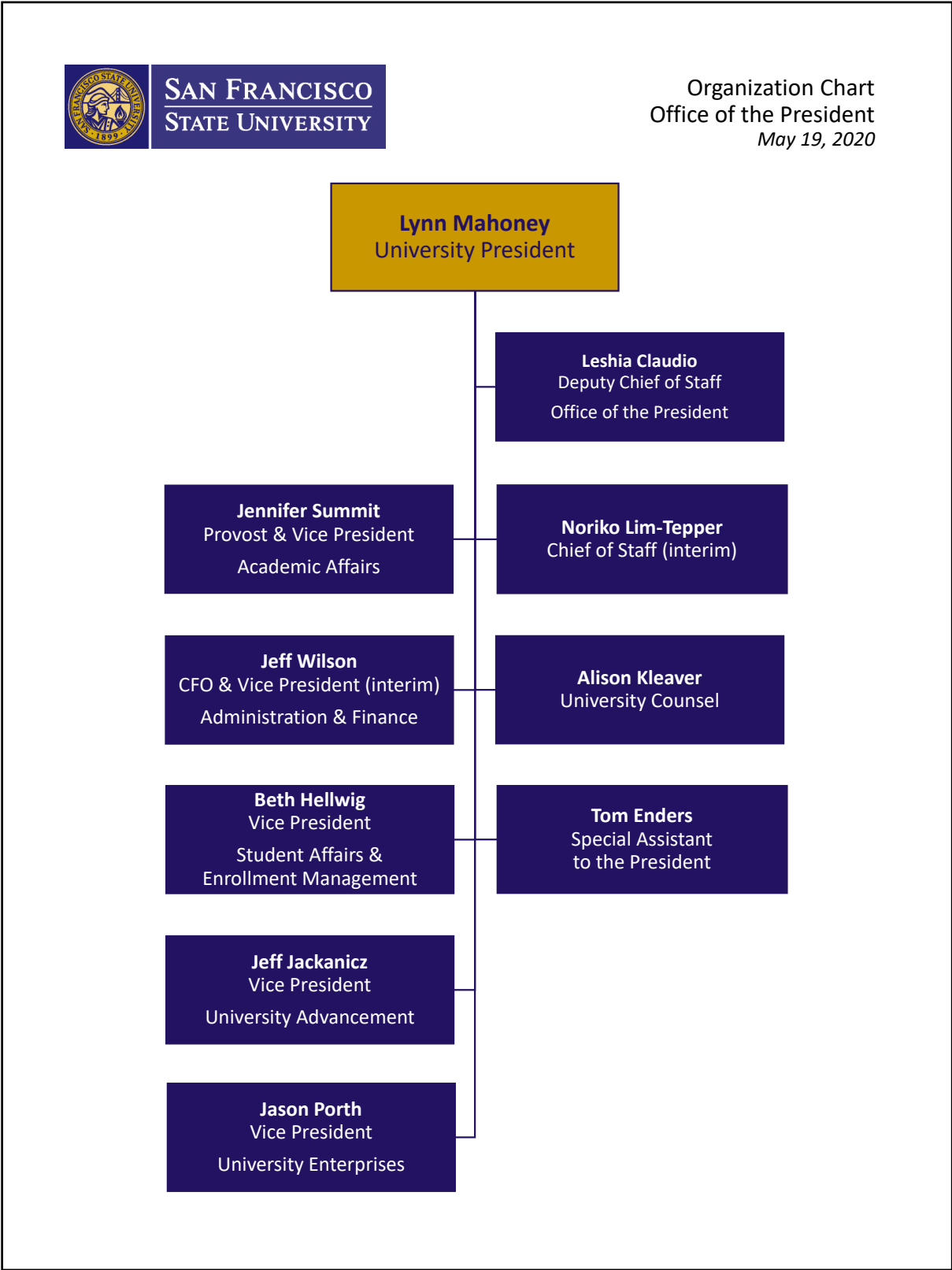
**Revenue Funds:** Self-supporting funds generate their revenue independent of the state's appropriation to the campus. These funds operate under the direct supervision of the campus Vice Presidents. Examples are Student Health Services, Continuing Education, University Housing, and Parking operations.

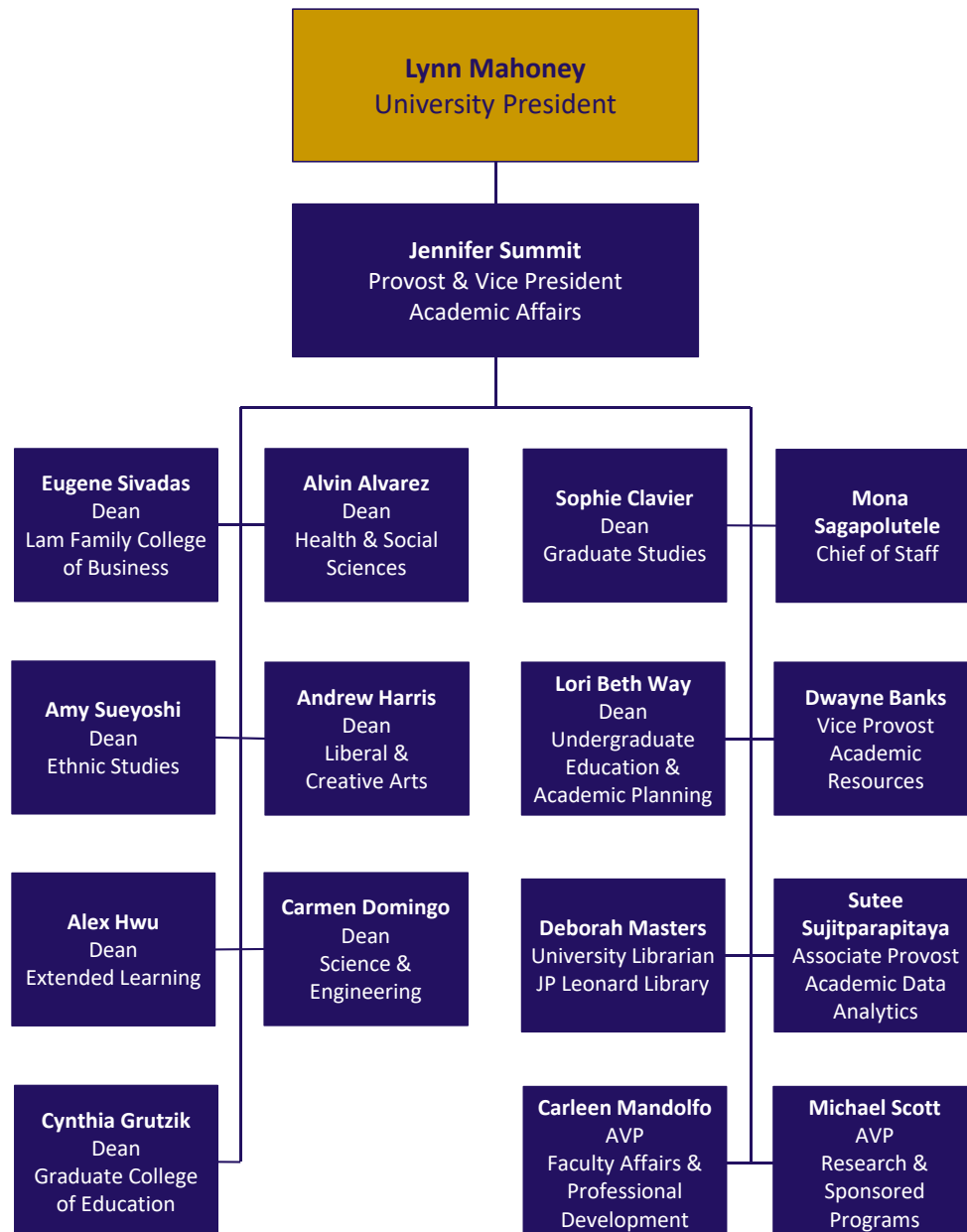
**Shortfall:** When a historic funding level is identified as insufficient to cover projected expenditures.

**State University Grant (SUG):** A grant program that provides need-based awards to cover a portion of the tuition fee for eligible undergraduate and graduate California residents who have an expected family contribution of \$5,000 or less.

**University-Wide:** Resources essential to the campus's operation and independent from any particular division's core activities such as benefits, utilities, risk pool, etc.

APPENDIX B: ORGANIZATIONAL CHARTS

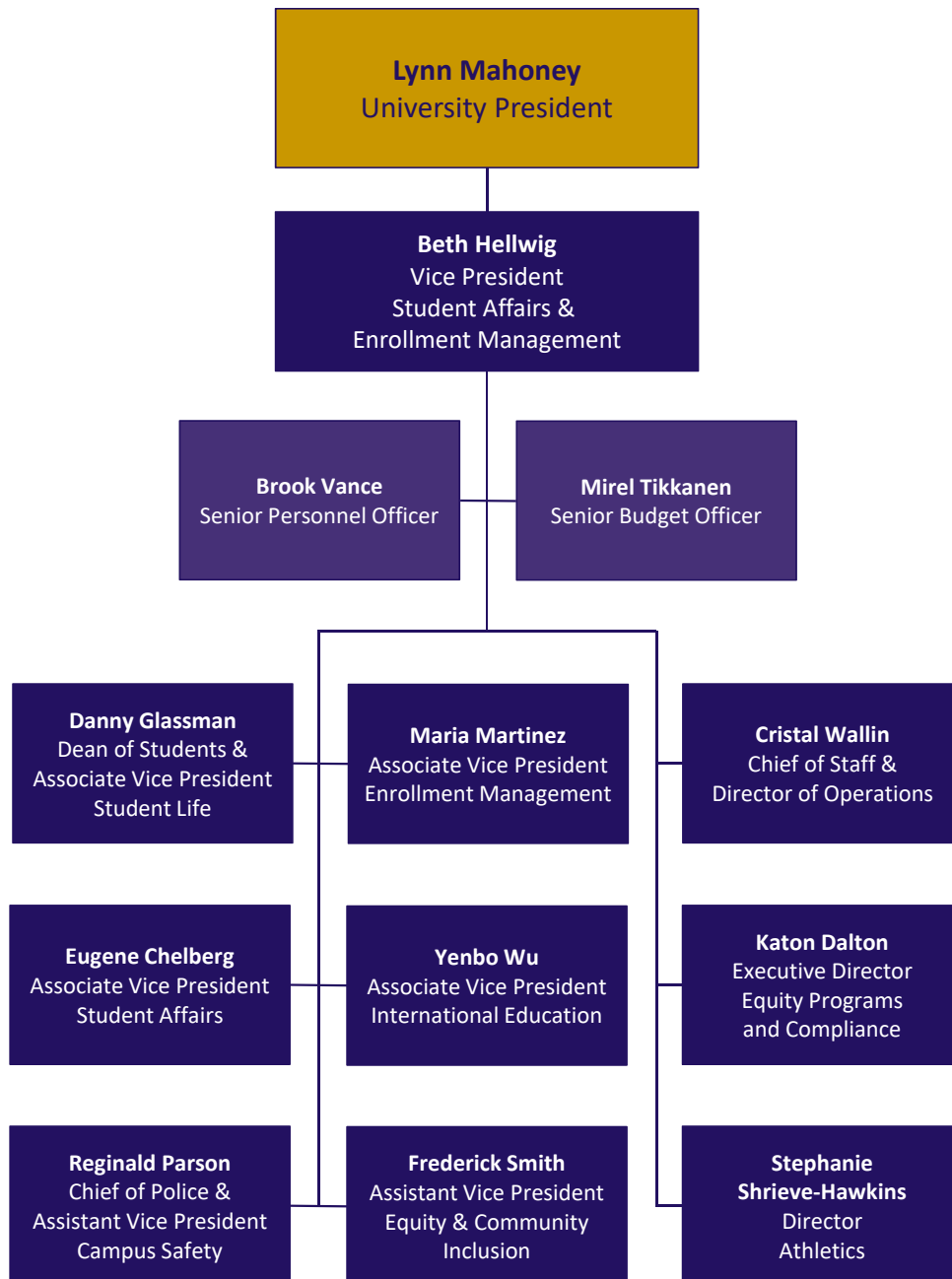






**SAN FRANCISCO  
STATE UNIVERSITY**

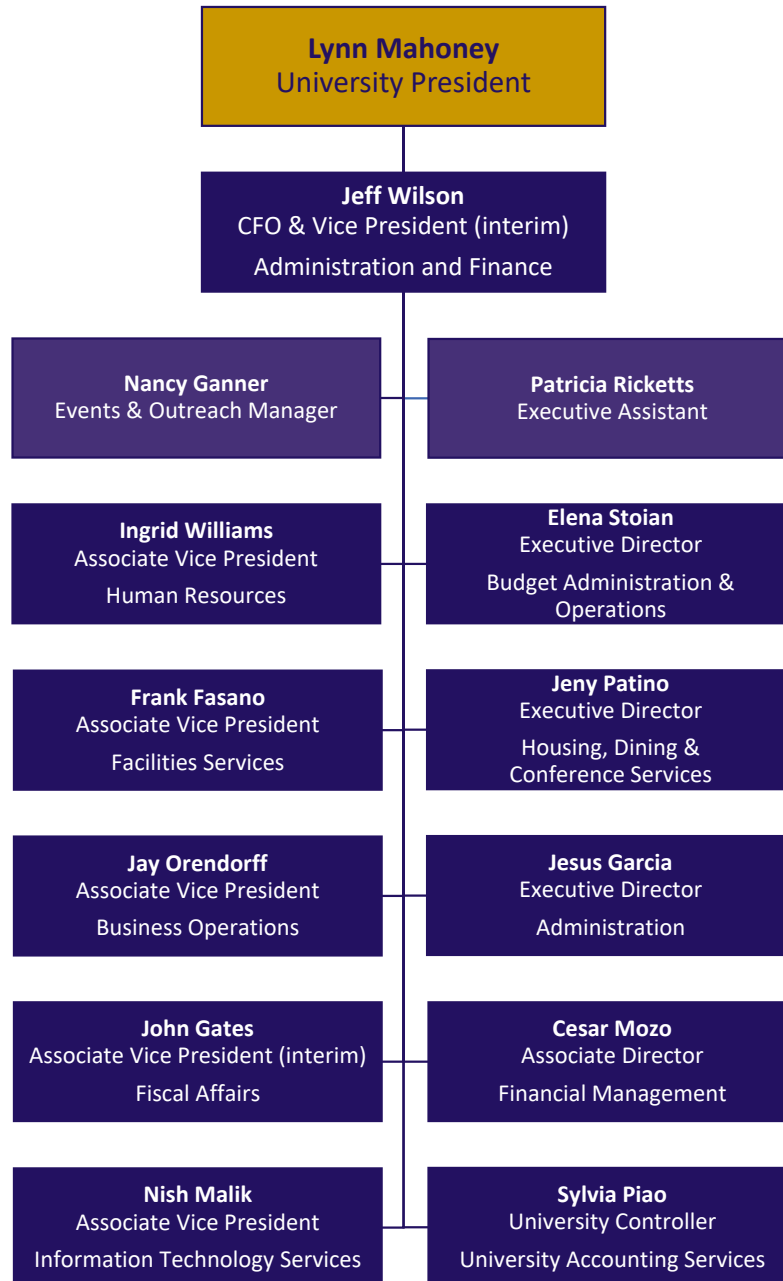
Organization Chart  
**Student Affairs &  
Enrollment Management**  
*October 1, 2020*





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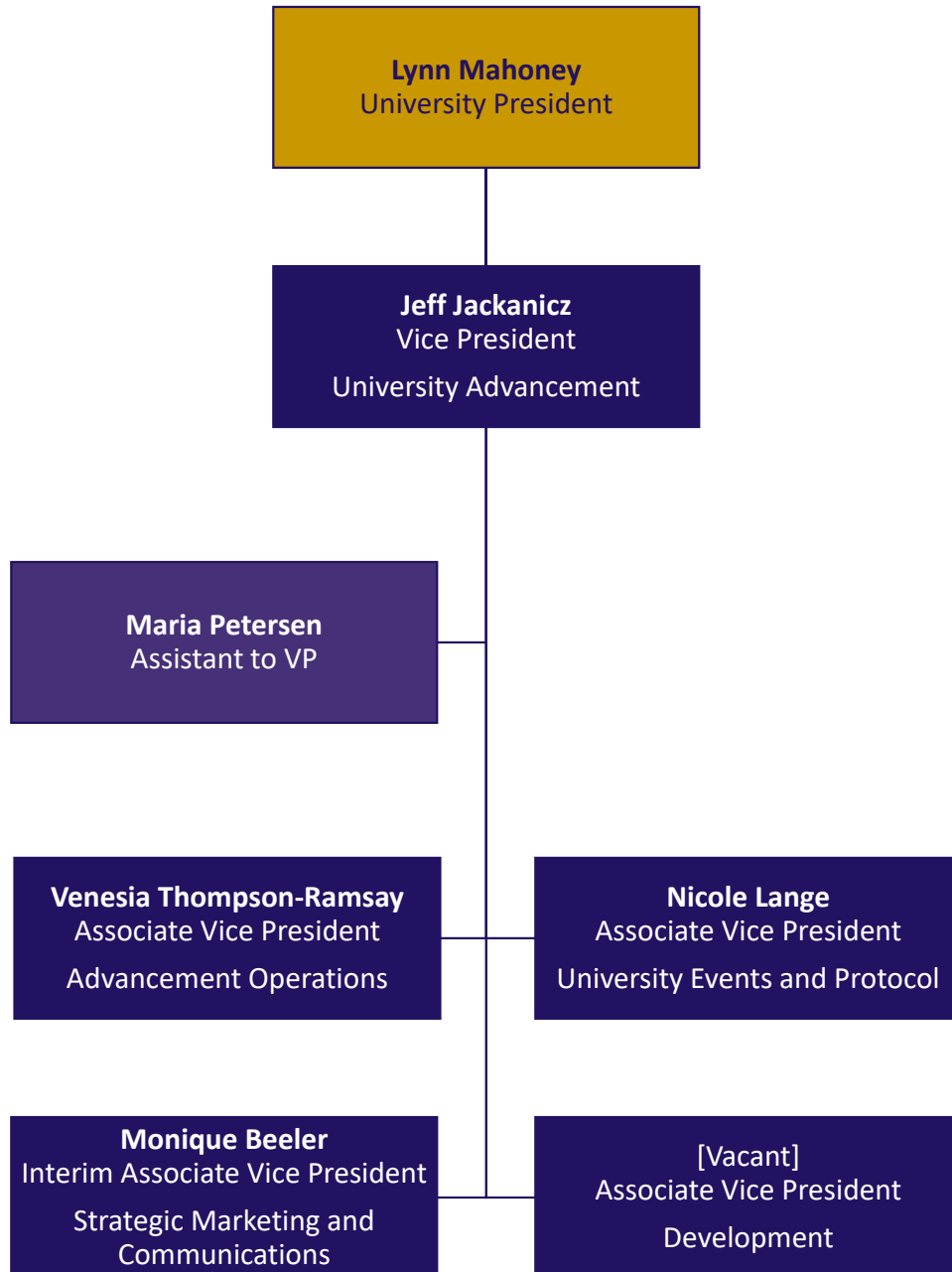
**Organization Chart  
Administration and Finance**  
*July 22, 2020*





**SAN FRANCISCO  
STATE UNIVERSITY**

Organization Chart  
**University Advancement**  
*September 30, 2020*

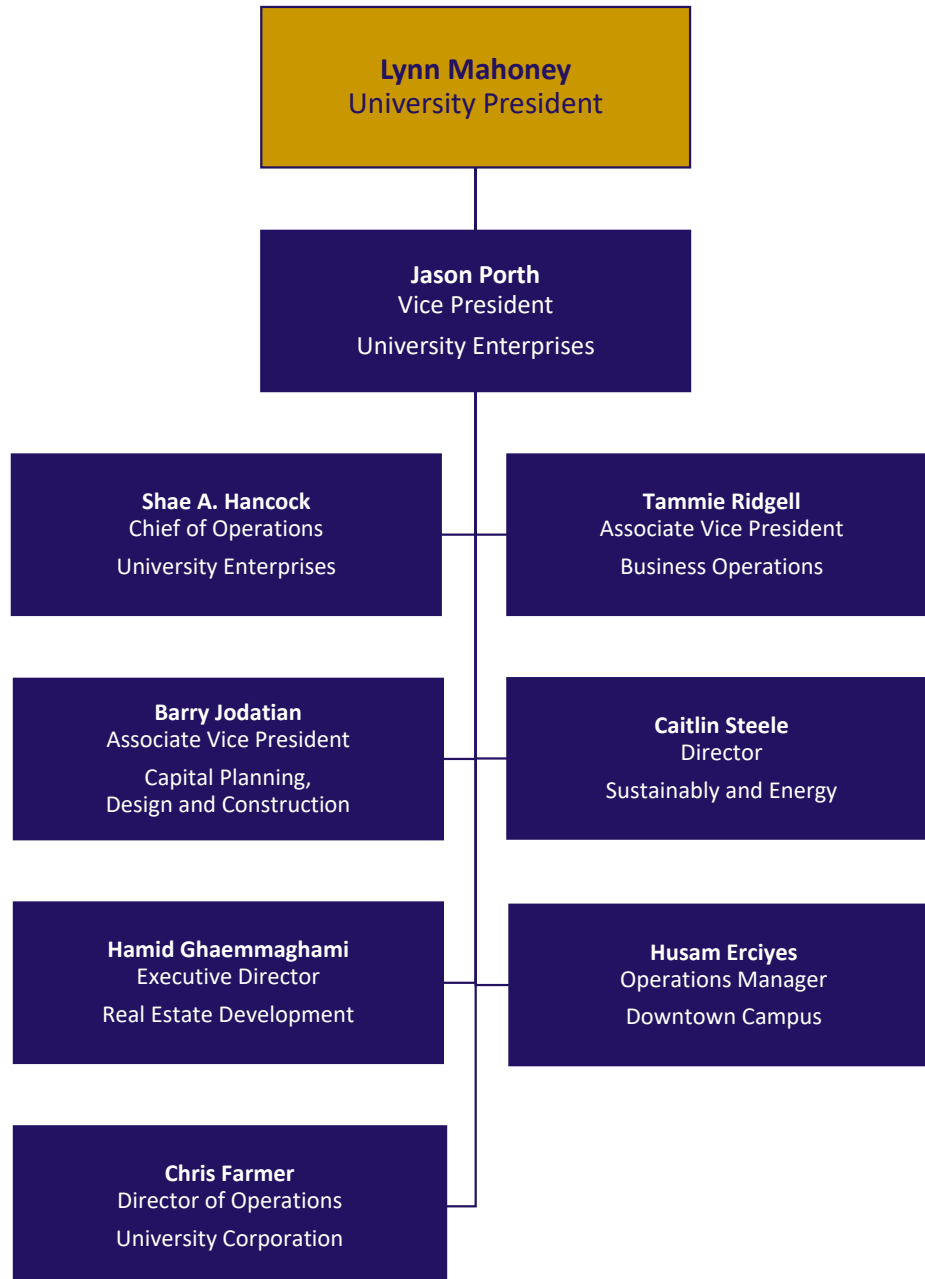






**SAN FRANCISCO  
STATE UNIVERSITY**

Organization Chart  
**University Enterprises**  
*October 1, 2020*



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