

# THE FISCAL YEAR 2020 – 2021 BUDGET REPORT



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# FOREWORD

## **PURPOSE/USE OF THIS DOCUMENT**

This presentation of the San Francisco State University budget is prepared primarily for the campus community in the spirit of transparency. The report can be used to support grant applications, recruit senior administrators, and provide information in response to inquiries from the media, auditors, professional associations, accreditation teams, NCAA eligibility assessors, and compliance teams. The last page includes information for contacting the University Budget Administration and Operations office with your comments regarding this document's usefulness and any suggestions for its enhancement.

## **SCOPE OF INFORMATION**

This report reflects the Fiscal Year (FY) 2020-21 University budget information on July 1, 2020. After this date, changes to the University's Budget are reflected in the University FY20-21 revised budget and quarterly revenue and expenditure reports. The budget document provides details on the current fiscal year from an overall University perspective and more in-depth information specific to each division or service group.

## **BUDGET COMPARISON AND ANALYSIS**

While comparisons of the budget from one fiscal year to another are useful, it is essential to note that organizational and operational changes may impact the comparison of multi-year financial data. This report format provides some historical context for understanding the variances of spending against the prior year's plan and changes reflected in the current scenario. Detailed information regarding the history of organizational specific shifts may be necessary to draw accurate and meaningful conclusions. One additional fact to consider is the State of California's changing economic conditions.

## **DISTRIBUTION OF THIS DOCUMENT**

This report will be accessible on the University Budget Administration and Operations office web site, <http://budget.sfsu.edu/>.

# SAN FRANCISCO STATE UNIVERSITY BUDGETING AND PLANNING PROCESS



## SUMMARY

The budget is an essential annual planning document for SF State. It reflects adoptions, priorities, and tactics set forth as the result of strategic planning efforts. As needs and opportunities change over time, SF State's budget process allows reasonable flexibility for Cabinet business managers to adapt and optimize their activities during the year while still requiring university-wide financial planning and accountability.

SF State takes a prudent approach to projecting revenues given current uncertainties due to the external environment. Base increases to the operating budget are funded only through the reallocation of funds from the existing base budget or by state allocation's base increases. During the fiscal year, savings will result in one-time budget allocations to support qualitative improvements in academic programs and facilities consistent with its established priorities.

The budgeting strategy objective is to ensure a stable financial position for SF State; to prevent the extension of base operations beyond current revenue capacities; maximize the University's ability to respond to unfavorable variances throughout the year. The University's budget process has permitted the administration, with significant assistance from the cabinets, to identify priorities and allow SF State to make the most of existing strengths or improve weaknesses in line with the campus strategic priorities.

The President and Cabinet Vice Presidents direct the resource allocation process, including creating the operating and capital budgets. The President reviews and approves the budget plan. The Budget Administration and Operation (BAO) office, in collaboration with Student Affairs Enrollment Management and Academic Resources, advises on enrollment, revenue and expenditure assumptions, budget considerations, university-wide priorities relative to resource allocations, and institutional policies relating to finances.

The budget assumptions are developed and included in the Budget Manual posted on the webpage<sup>1</sup>.

During this fiscal year and combined with a worldwide pandemic BAO office redesigned an enhanced budgeting process, SF State has fully implemented campus-wide a cloud-based application called Planning Budgetary Cloud Solution (PBCS), which eliminates the use of excel spreadsheets and improves the process for forecasting and budgeting

The campus budget process begins in January of each year. Each unit develops or refines its budget for the upcoming fiscal year. Self-supports build business plans that include an annual budget plan and projected goals for four future fiscal years. In FY2020-21, the self-support multi-year plan was temporarily eliminated due to financial uncertainties. The focus is on the budget for the upcoming fiscal year, as this is the only budget approved by the Board of Trustees in June of each year.

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<sup>1</sup> [SFSU Budget Manual](#)

In May, the President's Cabinet and Chief Financial Officer review the cabinets' budget request. The review includes several meetings with the cabinets, including different scenarios taken into consideration. The Budget Administration & Operations office will process any decision of adjustments for further consolidation and issuance of the allocation memos.

The Vice Presidents have great latitude in reallocating funds within their areas of responsibility. In addition to unrestricted available operating allocations, many units have other revenue sources, such as campus fees, lottery, gifts, grants, and sponsored research.

## **BUDGETING AT THE CABINET-LEVEL**

Budgeting at the Cabinet-level is a decentralized process with each unit responsible for building their budget. Inputs to the process are the central administration's allocation letter, which includes the assumptions and initial allocation amount and various other data collected at the cabinet-level. The individual Cabinet budgets are aggregated later by the BAO office to produce the overall University budget taken to the President for approval.

For the most part, the Cabinet business managers are responsible for the unit's budget. The level of staff involvement varies across the Cabinets; however, the deans and department heads are responsible for developing and coordinating the budget process at their unit level.

The University-Wide Cabinet budget process is managed centrally and includes the following line items: benefits, utilities, risk (this expense category consists of the worker's compensation pool, property and auto insurance, industrial and non-industrial disability leave, and Athletic Injury Medical Expense (AIME) insurance), financial aid, and any strategic economic initiatives that fall in the capital strategic planning, deferred maintenance program, and academic program development.

The budget and planning process itself varies to some extent among the units: Associated Students, UCorp, and Foundation are funded by their resources, making their budget-setting approach different from the budgeting process conferred above.

The BAO office reviews the adjusted, based on the President's cabinet instructions, budget request reports for each unit, and conducts a thorough analysis of all budget mechanisms. This analysis includes supporting documents provided by the respective departments. As necessary, the BAO staff work with the business managers of the units to resolve any matters. Each division is reviewing the allocation for accuracy. The other budget elements are analyzed to determine if each unit appropriately applied the assumptions provided earlier in the process and to explain any variances. As an overall check, the BAO office compares the current year's forecast and trends with the prior year's adopted budget and actual spending. The office will analyze and variance over ten percent. This comparison helps to determine the reasonableness of the budget for the upcoming fiscal year and forecasts. This fiscal year's deficit that the campus was faced with was due to pandemic and low campus enrollment performance.

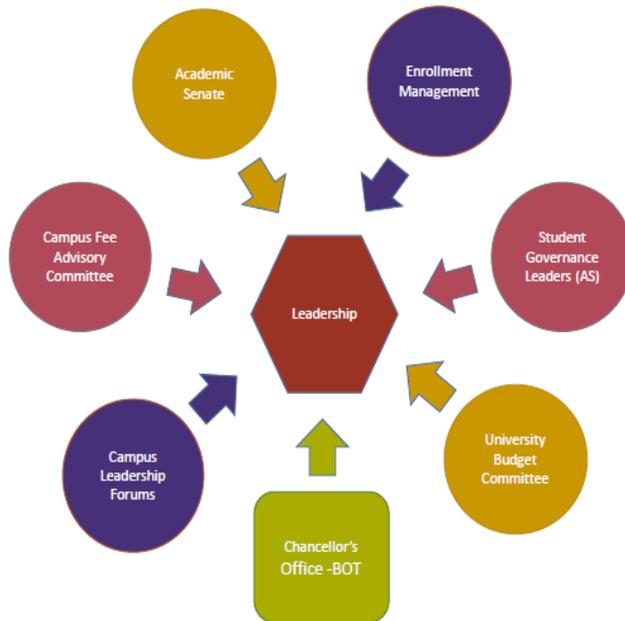
SF State's BAO office and the units make substantial effort to prepare the financial reviews. These reviews are critical to the successful development of the inclusive University consolidated operating budget.

### **CAPITAL FUNDING PROCESS**

SF State's Annual Capital Plan includes new construction projects, renovations to existing buildings, deferred maintenance and repairs, real estate and equipment leasing, and strategic property purchases. The Capital Plan is detailed in the capital improvement process and includes projections for the next five years. The BAO office and the cabinets work with each of the colleges/departments to determine the college's budget and priorities for capital improvements and space expansion. This process is part of the capital call cycle issued by Capital Planning each February-March. Each college/department presents a list of anticipated capital projects, the justification for each project, and how each project supports its and the University's strategic priorities.

Several central administrative offices (including Capital Planning, BAO, and Fiscal) frequently communicate about capital projects and capital planning. They worked with the Provost, CFO, the deans, and relevant department heads to develop information, cost estimates, and decision-making alternatives for these projects. The President approves all capital projects greater than \$709K for final authorization.

## COLLABORATIVE INPUT TO BUDGET PLANNING<sup>2</sup>



Engaging the campus community is an essential part of planning the University's Budget. Many opportunities for input into the development of the FY 2020-21 budget existed. These included several university-wide Town Hall budget forums hosted by the CFO, VP of Administration & Finance and Provost, presentations to the Academic Senate, and University Budget Committee. Finance & Administration officials also met multiple times with deans, vice presidents, faculty and staff, and representatives from the Student Government Association.

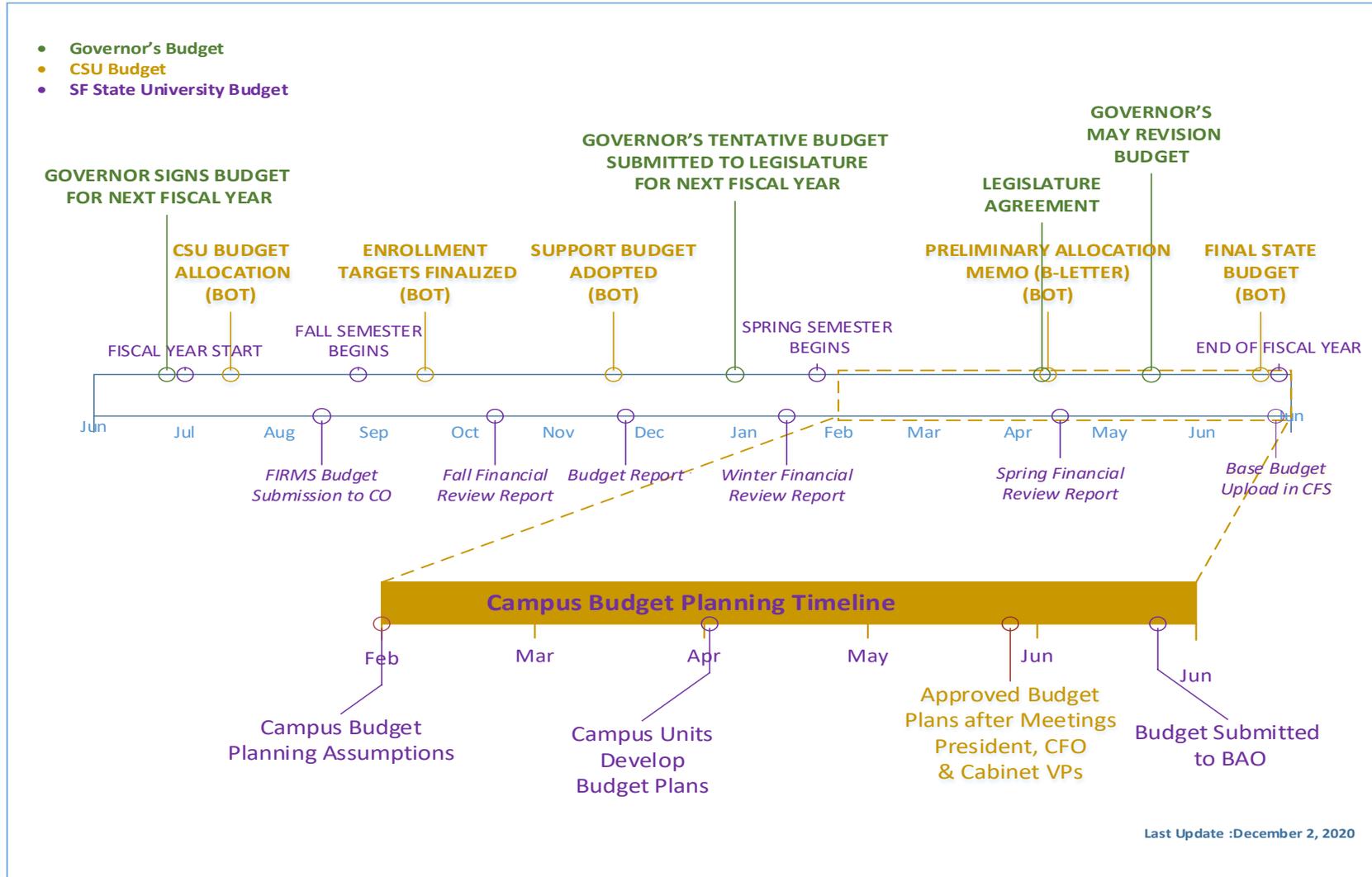
Development of the FY2020-21 operating Budget also included a vast engagement of all campus constituents from the business managers to the college deans, AVP's, VP's, and the President's cabinet. The primary goal was to continue the effort that started a year ago, improve the campus budget cycle in adjusting the units' base budgets, and addressing the pandemic financial impact.

This representative group of academic leaders, staff, and students met multiple times between March and July to review, discuss, and advise the President and CFO about strategically allocating limited resources. These meetings provided valuable feedback. While decision-making rests with the President, the FY 2020-21 operating budget reflects campus constituents' input in no small measure.

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<sup>2</sup> Acronym Definitions: AS: Associated Students; BOT: Board of Trustees

# SF STATE BUDGET CALENDAR



## CONSOLIDATED OPERATING BUDGET

This year's Budget Plan is nothing like any other in SF State University's history.

The pandemic crisis has created an unprecedented level of uncertainty around our finances and has made the development of this budget very challenging. Nonetheless, campus leadership has given considerable thought to the priorities and assumptions behind the proposed budget. By certainty, this Budget Plan is less detailed and far more tentative in its development than is our typical annual practice.

The Consolidated Operating Budgets projects a deficit of \$47 million on \$508 million of revenues and operating transfers, \$555 million in expenditures. We anticipate revenue to decrease over the projected FY 2019/20 budget. The deficit is the result, principally, of a 10 percent reduction in state allocation and a 6.5 percent reduction in enrollment.

SF State receives revenue from multiple sources for its \$508 budget. Primary fund sources include funds allocated by the University (operating fund, mandatory campus fees, grants and contracts, and lottery funds), revenue generated by self-support programs (Housing, Parking, Student Health, CEL and Campus Recreation), and auxiliary organizations funds.

SF State's budgets are limited to the currently available funds and expended during the fiscal year. The budget reflects the estimated current funds (revenues and fund balances available for operations) and transfers to and from other funds groups. It does not include transactions accounted for in the no-current fund groups (i.e., plant, endowment, and student loans).

The University's financial statements are more comprehensive and include all assets, liabilities, revenues, and expenses of all fund groups and related entities.

### **GENERAL FUNDS (REOCCURRING)**

These are unrestricted funds that compose the majority of the budget. For management purposes, these funds are either undesignated or designated.

Undesignated General Funds: General funds are the primary source of instructional support and all other university significant functions. Undesignated general funds include student tuition and fees revenue, service assessments, state appropriations, and investment income.

Designated General Funds: These funds are earned and classified as unrestricted but directed to a particular college and departments for specific purposes. Designated general funds include such revenue as student fees (course and program fees).

## **AUXILIARY ENTERPRISE FUNDS (REOCCURRING)**

Self-support activities generate revenues by charging fees to students and others external to the institution (Foundation, UCorp, and ASI). These enterprises usually pay the University for central services through the cost allocation process (procurement, accounting, accounts payable, etc.). Auxiliary enterprises generate nineteen percent of the University's total revenues and include housing, parking, student health, children's campus, athletics, student center, and CEL. Self-support auxiliary units pay all their expenses and receive no taxpayer or tuition support.

## **RESTRICTED FUNDS (RECURRING)**

State University Grants account for five percent of the University's revenue and externally establish limitations and stipulations. Restricted funds generally include federal and state grants and contracts, endowment income, federal and state financial aid, and restricted gifts.

## **FUND BALANCES (NON-REOCCURRING)**

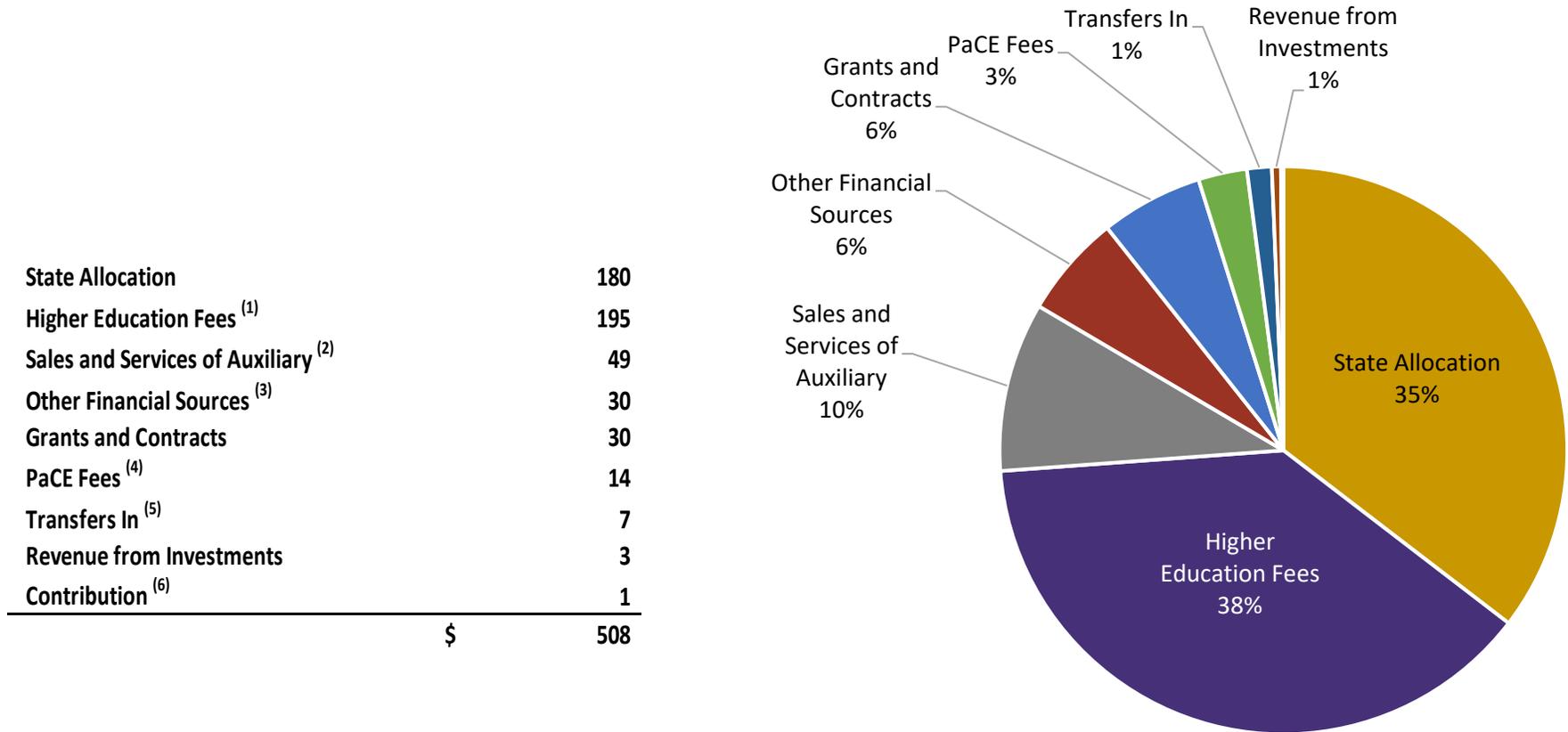
The accumulation of excess revenue and expenses from prior years (one-time). Why is it essential for the financial health of the University?

1. Fiscally responsible management practice
2. Secure funds for multi-year commitments in advance
3. Manage financial risk

A contingency fund is an essential element in a reasonable budget. Unanticipated revenue or expense changes can happen during the fiscal year. Without a designated reserve, the University would have to impose mid-year budget corrections. That would stress the University's ability and units to maintain a consistent instruction level and support students, faculty, and staff. The FY19-20 general fund budget includes twenty-two million in contingency, or reserve, funds. The reserve represents five percent of budgeted general fund expenditures.

RECOMMENDED CURRENT FUNDS CONSOLIDATED FY 2020-21 REVENUE BUDGET (BY REVENUE ACCOUNT CATEGORY) <sup>3</sup>

(In millions)



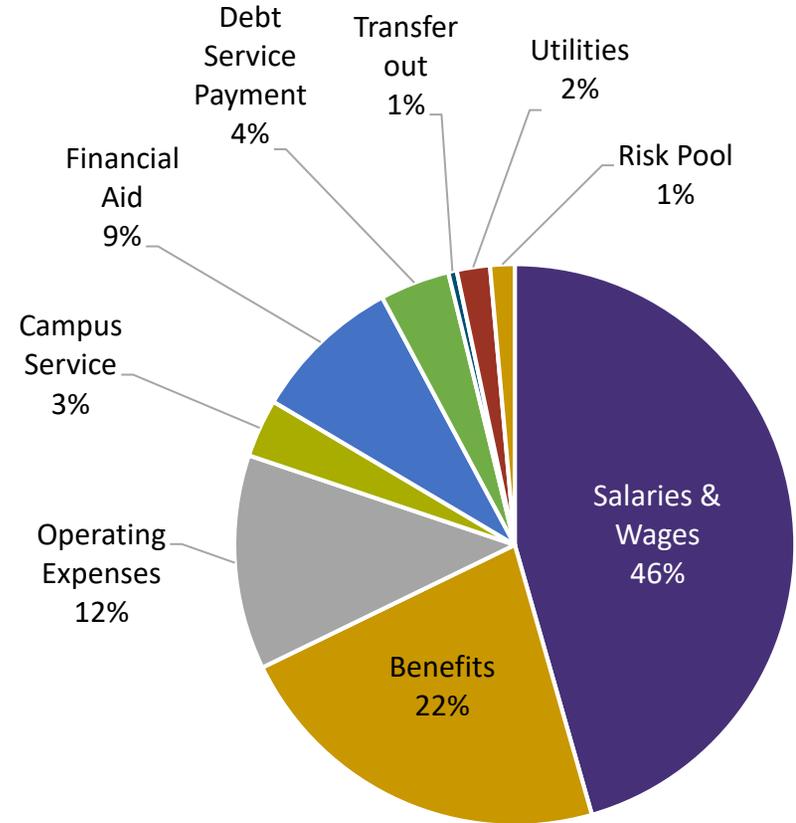
|  |        |
|--|--------|
| State Allocation                               | 180    |
| Higher Education Fees <sup>(1)</sup>           | 195    |
| Sales and Services of Auxiliary <sup>(2)</sup> | 49     |
| Other Financial Sources <sup>(3)</sup>         | 30     |
| Grants and Contracts                           | 30     |
| PaCE Fees <sup>(4)</sup>                       | 14     |
| Transfers In <sup>(5)</sup>                    | 7      |
| Revenue from Investments                       | 3      |
| Contribution <sup>(6)</sup>                    | 1      |
|  | \$ 508 |

<sup>(1)</sup> Higher Education Fees, State University Fee, Non-Resident Fee, Student Health Fee, IRA Fee & Mandatory Based Fee  
<sup>(2)</sup> Associated Students, Campus Recreation, Housing, Parking, U Corp, Children’s Campus  
<sup>(3)</sup> Other Financial Sources, Cost Recovery Cost Allocation, IDC, Misc Fee from various Self Supports  
<sup>(4)</sup> College Extended Learning  
<sup>(5)</sup> Transfers In: Cost Recovery from IDC, Residential Life & Lottery Fund  
<sup>(6)</sup> Fundraising and donations

SUMMARY BUDGET EXPENDITURE BY NATURAL CLASSIFICATION, FY 2020-21

(In millions)

|                      |        |
|----------------------|--------|
| Salaries & Wages     | 253    |
| Benefits             | 123    |
| Operating Expenses   | 69     |
| Campus Service       | 19     |
| Financial Aid        | 48     |
| Debt Service Payment | 22     |
| Transfer out         | 3      |
| Utilities            | 11     |
| Risk Pool            | 8      |
|                      | <hr/>  |
|                      | \$ 555 |



## EXPENDITURES BUDGET BY CABINET, FY 2020-21 <sup>4</sup>

(In Thousands)

| <b>in thousands</b>    | <b>Academic Affairs</b> | <b>Administration &amp; Finance</b> | <b>Office of the President</b> | <b>Enrollment Mgmt.</b> | <b>Student Affairs &amp; Enroll Mgmt.</b> | <b>University Advancement</b> | <b>University Enterprise</b> | <b>University Wide</b> | <b>Campus Auxiliaries</b> | <b>Total University</b> | <b>Percentage</b> |
|------------------------|-------------------------|-------------------------------------|--------------------------------|-------------------------|---|-------------------------------|------------------------------|------------------------|---------------------------|-------------------------|-------------------|
| Salaries & Wages       | 170,263                 | 37,370                              | 3,429                          | 6,668                   | 22,521                                    | 5,007                         | 2,200                        | -1,302                 | 6,617                     | 252,773                 | 46%               |
| Benefits               | 79,665                  | 22,084                              | 1,834                          | 3,740                   | 10,479                                    | 2,708                         | 1,195                        | -284                   | 1,987                     | 123,409                 | 22%               |
| Operating Expenses     | 27,208                  | 23,137                              | 1,549                          | 855                     | 8,497                                     | 568                           | 1,502                        | 24                     | 5,210                     | 68,549                  | 12%               |
| Campus Services        | 3,036                   | 12,243                              | 239                            | 28                      | 2,984                                     | 27                            | 47                           |                        |                           | 18,603                  | 3%                |
| Debt Service Payment   |                         | 15,947                              |                                |                         | 3,701                                     |                               |                              | 2,670                  |                           | 22,318                  | 4%                |
| Risk Pool              | 16                      | 151                                 | 13                             | 0                       | 168                                       |                               |                              | 7,500                  |                           | 7,847                   | 1%                |
| Utilities              |                         | 5,196                               |                                |                         | 2   |                               |                              | 5,406                  |                           | 10,603                  | 2%                |
| Financial Aid          | 200                     |                                     | 760                            |                         |   |                               |                              | 46,998                 |                           | 47,958                  | 9%                |
| Transfer out           | 338                     | 1,667                               |                                |                         | 700                                       |                               |                              |                        |                           | 2,705                   | 0%                |
| <b>Total All Funds</b> | <b>\$280,725</b>        | <b>\$117,794</b>                    | <b>\$7,824</b>                 | <b>\$11,292</b>         | <b>\$49,051</b>                           | <b>\$8,310</b>                | <b>\$4,942</b>               | <b>\$61,013</b>        | <b>\$13,814</b>           | <b>\$554,765</b>        | <b>100%</b>       |

<sup>4</sup> Totals may be slightly affected by rounding.

## EXPENDITURES BY UNIT AND TYPE, FY 2020-21

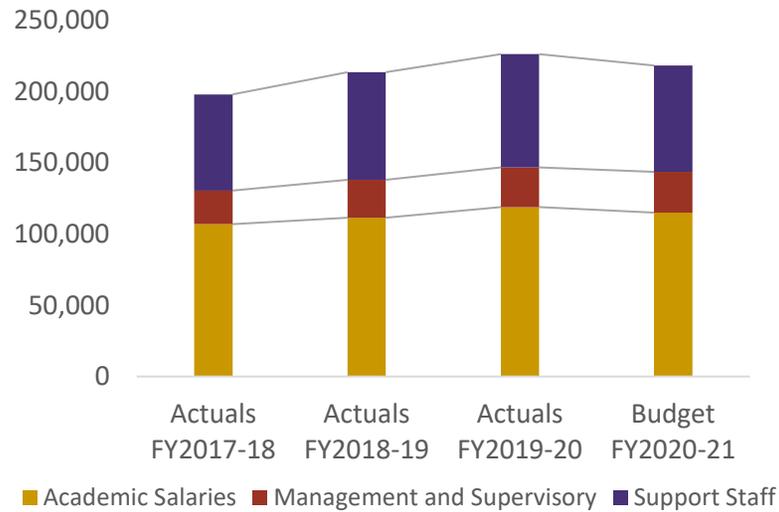
(In Thousands)

|                            | Academic<br>Affairs | Administration<br>& Finance | Office of the<br>President | Enrollment<br>Mgmt. | Student<br>Affairs &<br>Enroll Mgmt. | University<br>Advancement | University<br>Enterprise | University<br>Wide | Campus<br>Auxiliaries | Total<br>University | Percentage |
|----------------------------|---------------------|-----------------------------|----------------------------|---------------------|--------------------------------------|---------------------------|--------------------------|--------------------|-----------------------|---------------------|------------|
| Operating Fund             |                     |                             |                            |                     |                                      |                           |                          |                    |                       |                     |            |
| Salaries                   | 151,010             | 27,272                      | 2,693                      | 6,511               | 10,891                               | 5,007                     | 2,127                    | -1,302             |                       | 204,209             | 36.8%      |
| Benefits                   | 73,718              | 15,627                      | 1,403                      | 3,728               | 5,658                                | 2,708                     | 1,152                    | -284               |                       | 103,710             | 18.7%      |
| Operating Expenses         | 3,667               | 7,277                       | 247                        | 555                 | 803                                  | 568                       | 105                      | 24                 |                       | 13,246              | 2.4%       |
| Campus Service             | 393                 | 277                         | 24                         | 5                   | 99                                   | 27                        | 32                       |                    |                       | 856                 | 0.2%       |
| Debt Service Payment       |                     |                             |                            |                     |                                      |                           |                          | 2,670              |                       | 2,670               | 0.5%       |
| Risk Pool                  | 2                   |                             |                            |                     |                                      |                           |                          | 7,500              |                       | 7,502               | 1.4%       |
| Utilities                  |                     |                             |                            |                     |                                      |                           |                          | 5,406              |                       | 5,406               | 1.0%       |
| Financial Aid              | 200                 |                             |                            |                     |                                      |                           |                          | 46,998             |                       | 47,198              | 8.5%       |
| Operating Fund Total       | <b>\$228,990</b>    | <b>\$50,453</b>             | <b>\$4,367</b>             | <b>\$10,798</b>     | <b>\$17,451</b>                      | <b>\$8,310</b>            | <b>\$3,415</b>           | <b>\$61,013</b>    |                       | <b>\$384,797</b>    | 69.4%      |
| Self-Supported             |                     |                             |                            |                     |                                      |                           |                          |                    |                       |                     |            |
| Athletics                  |                     |                             | 3,458                      |                     |                                      |                           |                          |                    |                       | 3,458               | 0.6%       |
| Campus Recreation          |                     |                             |                            |                     | 10,482                               |                           |                          |                    |                       | 10,482              | 1.9%       |
| Campus Union               |                     |                             |                            |                     | 2,862                                |                           |                          |                    |                       | 2,862               | 0.5%       |
| CEL                        | 14,784              |                             |                            |                     |                                      |                           |                          |                    |                       | 14,784              | 2.7%       |
| Children Campus            |                     |                             |                            |                     | 1,392                                |                           |                          |                    |                       | 1,392               | 0.3%       |
| Parking                    |                     |                             |                            |                     | 1,825                                |                           |                          |                    |                       | 1,825               | 0.3%       |
| Student Health             |                     |                             |                            |                     | 13,077                               |                           |                          |                    |                       | 13,077              | 2.4%       |
| Housing Dining & Conf Serv |                     | 48,786                      |                            |                     |                                      |                           |                          |                    |                       | 48,786              | 8.8%       |
| Other Funds                |                     |                             |                            |                     |                                      |                           |                          |                    |                       |                     |            |
| IRA                        | 2,534               |                             |                            |                     | 32                                   |                           |                          |                    |                       | 2,566               | 0.5%       |
| Lottery                    | 1,594               |                             |                            | 362                 | 40                                   |                           |                          |                    |                       | 1,996               | 0.4%       |
| Misc. Fee                  | 912                 | 1,594                       |                            | 131                 | 468                                  |                           |                          |                    |                       | 3,105               | 0.6%       |
| Downtown Campus            |                     |                             |                            |                     |                                      |                           | 1,412                    |                    |                       | 1,412               | 0.3%       |
| Residential Life           |                     |                             |                            |                     | 1,413                                |                           |                          |                    |                       | 1,413               | 0.3%       |
| CCSC Facilities            |                     | 1,916                       |                            |                     |                                      |                           |                          |                    |                       | 1,916               | 0.3%       |
| NR201-IDC                  | 1,945               | 775                         |                            |                     | 9                                    |                           |                          |                    |                       | 2,729               | 0.5%       |
| NR301-Cost Recovery        | 341                 | 14,271                      |                            |                     |                                      |                           | 115                      |                    |                       | 14,728              | 2.7%       |
| Auxiliaries                |                     |                             |                            |                     |                                      |                           |                          |                    |                       |                     |            |
| ASI                        |                     |                             |                            |                     |                                      |                           |                          |                    | 8,866                 | 8,866               | 1.6%       |
| Foundation                 |                     |                             |                            |                     |                                      |                           |                          |                    | 2,096                 | 2,096               | 0.4%       |
| Ucorp                      |                     |                             |                            |                     |                                      |                           |                          |                    | 2,852                 | 2,852               | 0.5%       |
| Grant & Contract           |                     |                             |                            |                     |                                      |                           |                          |                    |                       |                     |            |
| Grant & Contract           | 29,624              |                             |                            |                     |                                      |                           |                          |                    |                       | 29,624              | 5.3%       |
| Total                      | <b>\$280,725</b>    | <b>\$117,794</b>            | <b>\$7,824</b>             | <b>\$11,292</b>     | <b>\$49,051</b>                      | <b>\$8,310</b>            | <b>\$4,942</b>           | <b>\$61,013</b>    | <b>\$13,814</b>       | <b>\$554,765</b>    | 100.0%     |

## COMPENSATION

### THREE YEARS COMPENSATION <sup>5</sup>

We anticipate total compensation to decline 3.5 percent over FY 2019-20 year-end results. The decline is the result of personnel reduction and system-wide hiring chill.



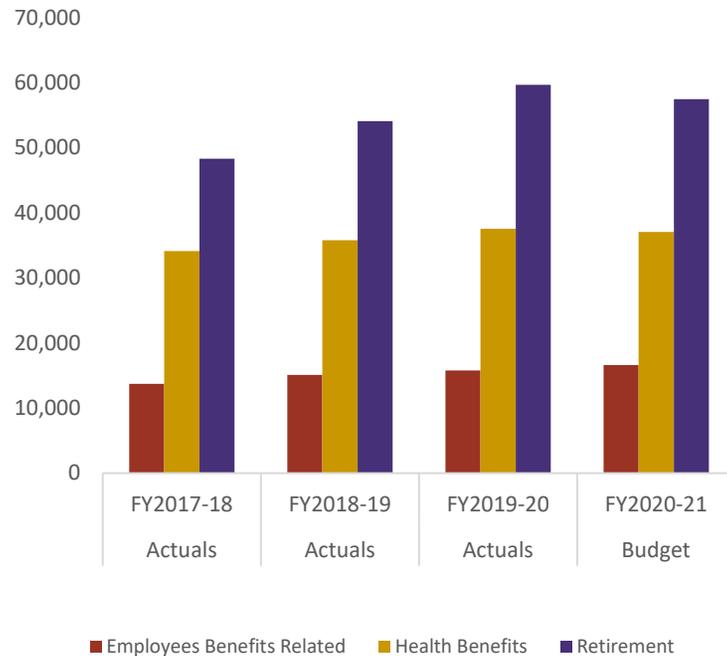
| Salaries<br>In thousands            | Actuals<br>FY2017-18 | Actuals<br>FY2018-19 | Actuals<br>FY2019-20 | Budget<br>FY2020-21 | YOY          |
|-------------------------------------|----------------------|----------------------|----------------------|---------------------|--------------|
| 601100 - Academic Salaries          | 100,425              | 104,895              | 112,084              | 109,117             |              |
| 601101 - Department Chair           | 4,184                | 4,189                | 4,410                | 4,416               |              |
| 601103 - Graduate Assistant         | 638                  | 662                  | 620                  | 281                 |              |
| 601304 - Teaching Associates        | 1,817                | 1,865                | 1,957                | 1,463               |              |
| 601030 - President                  | 351                  | 368                  | 397                  | 379                 |              |
| 601201 - Management and Supervisory | 23,253               | 26,221               | 27,466               | 28,187              |              |
| 601300 - Support Staff Salaries     | 64,154               | 69,966               | 72,437               | 72,776              |              |
| 601301 - Overtime                   | 794                  | 1,525                | 1,625                | 716                 |              |
| 601302 - Temporary Help             | 16                   | 605                  | 968                  | 51                  |              |
| 601303 - Student Assistant          | 2,613                | 3,646                | 4,564                | 1,265               |              |
| <b>Salaries Total</b>               | <b>\$198,245</b>     | <b>\$213,943</b>     | <b>\$226,529</b>     | <b>\$218,651</b>    | <b>-3.5%</b> |

<sup>5</sup> Salaries amounts include all CSU485 (e.g. THxxx, TSxxx)

## BENEFITS<sup>6</sup>

Mandatory costs are expenditures the University must pay regardless of the state's level of funding, and they often increase independent of the state budget condition. These costs include increases for employee health, dental, and vision. For FY 2020-21, the retirement benefits are lower than the prior-year (additional information FY 2020-21 Budget assumption file in BAO website at [Budget Planning Assumptions](#)).

Additionally, funding is included in FY2020-21 to increasingly address more significant compensation costs due to changes in federal overtime rules and state minimum wage laws. This year, due to state funding reduction, the campus has not received funding to cover these types of mandatory cost increases; campuses must redirect resources from other program areas to meet these.



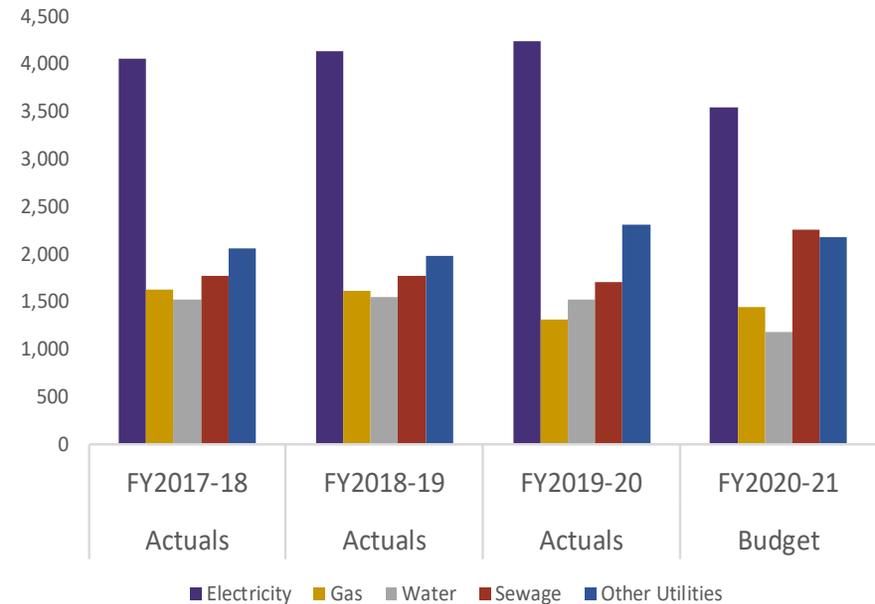
|                            | Actuals<br>FY2017-18 | Actuals<br>FY2018-19 | Actuals<br>FY2019-20 | Budget<br>FY2020-21 | YOY          |
|----------------------------|----------------------|----------------------|----------------------|---------------------|--------------|
| Employees Benefits Related | 13,719               | 15,097               | 15,776               | 16,605              |              |
| Health Benefits            | 34,125               | 35,775               | 37,561               | 37,058              |              |
| Retirement                 | 48,316               | 54,107               | 59,690               | 57,466              |              |
| <b>Benefits Total</b>      | <b>\$96,160</b>      | <b>\$104,979</b>     | <b>\$113,027</b>     | <b>\$111,129</b>    | <b>-1.7%</b> |

<sup>6</sup> Benefits amounts include all CSU485 funds.

## UTILITIES<sup>7</sup>

For FY 2020-21, utilities are a line item reduced due to the change in instruction from face-to-face ( F2F) to virtual and pandemic impact over campus population plans. Based on an analysis conducted by the Sustainability office of previous utility expenditures of full campus F2F capacity versus limited access to campus, and a conservative projection of future costs, the FY2020-21 utility budget decreased about 4 percent. The decrease is projected only for FY2020-21. The table shows actual and budgeted utility expenditures for FY2017-18 through FY2020-21

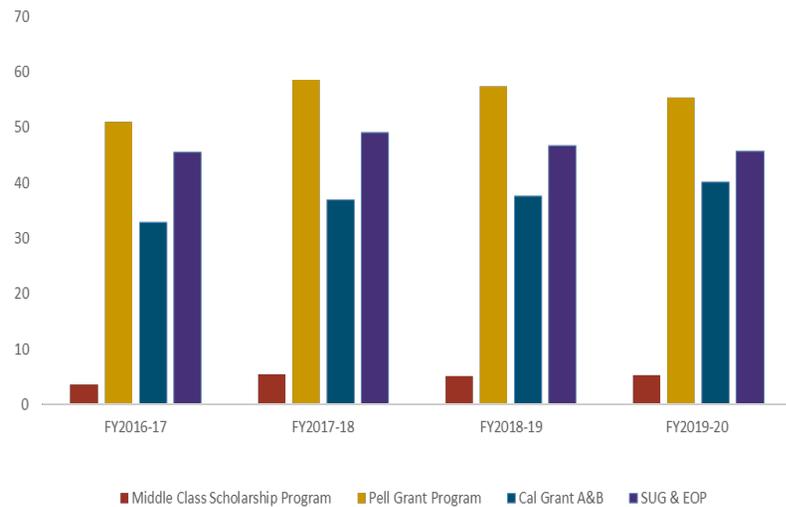
| Utilities<br>in thousands | Actuals<br>FY2017-18 | Actuals<br>FY2018-19 | Actuals<br>FY2019-20 | Budget<br>FY2020-21 | YOY        |
|---------------------------|----------------------|----------------------|----------------------|---------------------|------------|
| 605001 - Electricity      | 4,055                | 4,131                | 4,243                | 3,547               |            |
| 605002 - Gas              | 1,626                | 1,609                | 1,311                | 1,447               |            |
| 605004 - Water            | 1,526                | 1,552                | 1,524                | 1,177               |            |
| 605005 - Sewage           | 1,773                | 1,778                | 1,708                | 2,252               |            |
| 605006 - Hazardous Waste  | 226                  | 207                  | 178                  | 200                 |            |
| 605090 - Other Utilities  | 1,835                | 1,771                | 2,130                | 1,981               |            |
| <b>Utilities Total</b>    | <b>\$11,041</b>      | <b>\$11,048</b>      | <b>\$11,095</b>      | <b>\$10,603</b>     | <b>-4%</b> |



<sup>7</sup> Note: Utilities amounts include all funds.

## FINANCIAL AID<sup>8</sup>

The costs for need-based financial aid, athletic aid, and graduate student aid is estimated to be closer to last fiscal year's performance. The financial assistance program allows SF State to maintain its need-based aid program for undergraduates, particularly for families with income below \$125,000.



| Financial Aid<br>in thousands    | FY2016-17<br>Actuals | FY2017-18<br>Actuals | FY2018-19<br>Actuals | FY2019-20<br>Actuals | YOY        |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|------------|
| Middle Class Scholarship Program | 3,556                | 5,510                | 5,148                | 5,306                |            |
| Pell Grant Program               | 50,961               | 58,652               | 57,447               | 55,436               |            |
| Cal Grant A                      | 8,816                | 9,179                | 9,911                | 9,712                |            |
| Cal Grant B                      | 24,011               | 27,687               | 27,719               | 30,434               |            |
| State EOP Grant                  | 1,374                | 1,340                | 1,459                | 1,440                |            |
| State University Grant           | 44,212               | 47,794               | 45,207               | 44,235               |            |
| <b>Total</b>                     | <b>\$132,930</b>     | <b>\$150,163</b>     | <b>\$146,891</b>     | <b>\$146,563</b>     | <b>-2%</b> |

## OTHER OPERATING EXPENSES

This substantial expense item is the amalgam of graduate stipends, operations and maintenance, capital equipment, materials and supplies, travel, library materials, subcontracts, and professional services.

<sup>8</sup> Totals may be slightly affected by rounding.

**FY2019-20 CABINET EXPENDITURES BY PROGRAM AREA <sup>9</sup>**

| in thousands                            | Academic Affairs | Administration & Finance | Office of the President | Student Affairs & Enroll Mgmnt | University Advancement | University Enterprise | University Wide | Total            | Percentage  |
|---|------------------|--------------------------|-------------------------|--------------------------------|------------------------|-----------------------|-----------------|------------------|-------------|
| 01 - Instruction                        | 211,010          | 4,918                    | 484                     | 82                             |                        |                       | -3,193          | 213,301          | 38%         |
| 02 - Research                           | 17,685           |                          | 0                       |                                |                        |                       |                 | 17,685           | 3%          |
| 03 - Public Service                     | 4,952            |                          |                         | 1,260                          |                        |                       | -293            | 5,920            | 1%          |
| 04 - Academic Support                   | 58,082           | 2,661                    |                         |                                |                        |                       | -285            | 60,458           | 11%         |
| 05 - Student Services                   | 2,782            | 4,204                    | 15,595                  | 29,617                         |                        | 5                     | -149            | 52,054           | 9%          |
| 06 - Institutional Support              | 2,313            | 36,018                   | 2,573                   | 2,863                          | 8,192                  | 4,787                 | 17,839          | 74,584           | 13%         |
| 07 - Operation and Maintenance of Plant | 1,670            | 32,962                   | 28                      | 6,785                          |                        | 3,317                 | 7,790           | 52,552           | 9%          |
| 08 - Student Grants and Scholarship     | 0                |                          | 199                     |                                |                        |                       | 45,995          | 46,193           | 8%          |
| 20 - Auxiliary Enterprise Expenses      |                  | 27,761                   |                         | 6,651                          |                        | 0                     |                 | 34,412           | 6%          |
| <b>Total</b>                            | <b>\$298,494</b> | <b>\$108,523</b>         | <b>\$18,880</b>         | <b>\$47,257</b>                | <b>\$8,192</b>         | <b>\$8,110</b>        | <b>\$67,704</b> | <b>\$557,160</b> | <b>100%</b> |

The National Association of College records university expenditures and University Business Officers (NACUBO) functions for higher education operating activity. These NACUBO functions are essential, as they are used to prepare various required financial, regulatory, and activity-related reports and computations. Thus, to enable us to complete these different reporting requirements, each Program code assigned an appropriate NACUBO function code.<sup>10</sup>

<sup>9</sup> University Wide adjustments are due to the campus process of reimbursement release time.

<sup>10</sup> [NACUBO program codes definition \(https://www.obfs.uillinois.edu/common/pages/DisplayFile.aspx?itemId=96216\)](https://www.obfs.uillinois.edu/common/pages/DisplayFile.aspx?itemId=96216)

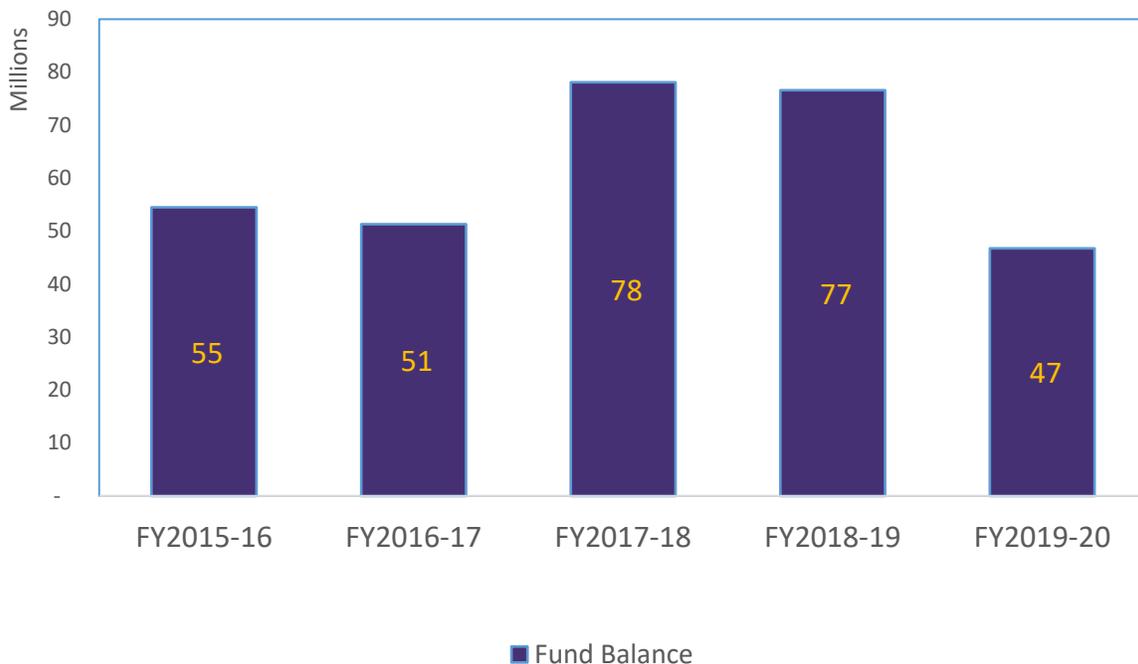
## FUND BALANCE

In response to the ICSUAM 2000.1 budget policy on campus reserve management and reporting, SF State works hard to manage fund balances with greater transparency.

The University general fund balance decreased by sixty-four percent from FY 2018-19 to FY 2019-20.

Much of the general fund balance is already fully committed to various University programs. Most dollar commitments have been made but are not yet paid, such as program development, open obligations, and plant (facilities maintenance and repairs). Approximately five percent of our general fund is undesignated for specific purposes. The undesignated reserves equate to less than a month of payroll expenditures (twenty million/month) for the entire campus. Holding a small share of fund balance in reserve is necessary for the operation of the University. The funds safeguard against revenue fluctuations caused by enrollment changes or future state budget cuts and to cover sudden cost increases for obligations like utilities, risk pool, and benefits.

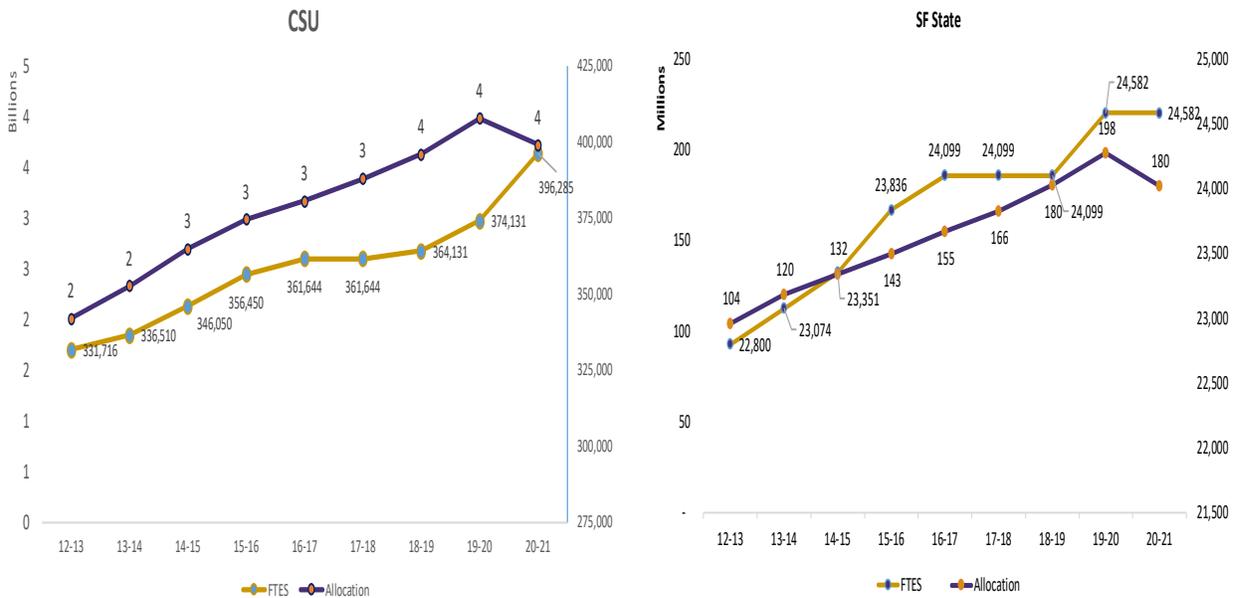
### General Fund Total Fund Balance FY 2015-16 to FY 2019-20<sup>11</sup>



<sup>11</sup> CSU-485 fund balance includes operating fund, Student Health, 485-Misc course fees, and escheat.

## General Fund Budget Summary

The chart on the left side represents the last nine years of CSU state allocation and the enrollment target. The right side graph represents the previous nine years of SF State state allocation versus the enrollment target.



At the end of June, the *Budget Act of 2020* included a two hundred ninety-nine million decrease in the California State University (CSU) general operating fund's recurring available fund appropriation.

| Item                                       | FY2019-20      | FY2020-21      | Reduction         | %         |
|--|----------------|----------------|-------------------|-----------|
| <b>General Fund Budget</b>                 | <b>3,983</b>   | <b>3,723</b>   | <b>260</b>        |           |
| 2019-20 State Funded Retirement Adjustment | 39             |                | 39                |           |
| <b>Total General Fund Adjustment</b>       |                |                | <b>\$299</b>      | <b>8%</b> |
| 2019-20 Gross Tuition & Fees               | 3164           | 3140           | 24 <sup>(1)</sup> | 1%        |
| <b>Total</b>                               | <b>\$7,186</b> | <b>\$6,863</b> | <b>\$323</b>      | <b>5%</b> |

Note: <sup>(1)</sup> FY 2020-21 Adjustments from Change in Enrollment Patterns

SF State received twenty-two million less in state funds for FY 2020-21, and we continued to project a decline in sixteen million tuition revenues. The working budget was developed to address the thirty-eight million reductions. Below is a summary of the FY 2020- 21 final operating fund budget system-wide. For additional references on the Budget Act of 2020, please refer to the footnote<sup>12</sup>

## **Operating Budget Expenditures (Uses)**

Summary of the FY 2020-21 expenditure adjustments.

### **FY 2019-20 State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU FY 2013-14 pensionable salaries reported by the State Controller's Office.

FY 2018-19 to FY 2019-20 State Miscellaneous First Tier rates increased from 29.396 percent to 31.075 percent, and the State Peace Officer / Firefighter rate increased from 45.371 percent to 48.845 percent. The FY 2019-20 operating retirement cost increase funded by the state is \$39.3 million. The distribution is based on the FY 2013-14 pensionable payroll by campus provided by the State Controller's Office.

### **FY 2020-21 Base Budget Reduction**

SF State University state allocations are reduced by \$22 million for FY 2020-21 due to a CSU \$299 million recurring reduction in state General Fund and an expected tuition revenue decrease of \$24.2 million due to changes in student enrollment patterns and behavior.

The base adjustment used by CO needed to address this funding shortfall has been allocated to campus based on two methodologies:

1. A pro-rata reduction based on FY 2019-20 campus operating budget excluding State University Grants, system-wide capital and infrastructure and campus-based fees; and
2. A budget reduction methodology was acknowledging different financial investment levels required to continue progress toward eliminating equity gaps. It used federal Pell

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<sup>12</sup> CSU 2020-21 Operating Budget Request ( <https://www2.calstate.edu/csu-system/about-the-csu/budget/2020-21-operating-budget> )

Budget Act of 2020, SB 74 ( [https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill\\_id=201920200SB74](https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=201920200SB74) )

Amended Budget Act of 2020, AB 89 ( [https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill\\_id=201920200AB89](https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=201920200AB89) )

Higher Education Trailer Bill, SB 116 ( [http://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill\\_id=201920200SB116](http://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=201920200SB116) )

2020-21 Governor's Budget and Enacted Budget, Dep ( <http://www.ebudget.ca.gov/> )

grant eligibility as a proxy, reducing each campus based on students' number, not Pell grant eligible in FY 2018-19. A campus with more significant numbers of low-income students, underserved students, and other disadvantaged students will retain more of its recurring funding than a campus with fewer students. The proportions used to determine the share of campus's budget reduction to the FY 2019-20 operating budget at 5.9 percent and allocation of FY 2018-19 Non-Pell Eligible Students at 8.2 percent.

### **FY 2020-21 State University Grant**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to match up SUG allocations at campuses that have the highest relative share of students with an estimated family contribution (EFC) of \$0 to \$4,000. The total expenditure adjustment moves funding and expenditures between campuses based on the change in relative need. No campus' SUG allocation for FY 2020-21 is less than 95 percent of its FY 2019-20 total. Total FY 2020-21 SF State SUG budget is set at \$45.5 million

## DETAILED STATEMENT OF UNIVERSITY GENERAL FUND REVENUE BUDGET

### GENERAL FUND ADJUSTMENTS, FY 2020-21

The accompanying schedule showing the general operating base budget by revenue/expense type reflects a \$38 million deficit in the General Fund column.

|                  | 2019/20 FTES | 2020/21 FTES | Changes<br>(Inc/Dec) | % Change    |
|------------------|--------------|--------------|----------------------|-------------|
|                  | -1.5%        | -6.7%        |                      |             |
|                  | 24,582       | 24,582       | 0                    |             |
| (a) Resident     | 24,220       | 22,932       | (1,288)              | -5.3%       |
| (b) Non-Resident | 1,499        | 1,279        | (220)                | -14.7%      |
|                  | <hr/> <hr/>  | <hr/> <hr/>  | <hr/> <hr/>          | <hr/> <hr/> |
|                  | 25,719       | 24,211       | (1,508)              | -5.9%       |

|                              | 2019-20<br>Base | 2020-21<br>Base | Change<br>(Inc/Dec) |
|------------------------------|-----------------|-----------------|---------------------|
| General Fund Appropriation   | 198,021         | 179,928         | -18,093             |
| Student Tuition Revenue      | 167,324         | 157,715         | -9,609              |
| Non-Resident Tuition Revenue | 16,357          | 16,000          | -357                |
| Other Fee Revenue            | 13,999          | 14,361          | 361                 |
| PY Short fall                | 6,196           | 0               | -6,196              |
|                              | <hr/>           | <hr/>           | <hr/>               |
| Total Base Budget            | <b>401,896</b>  | <b>368,003</b>  | <b>-33,893</b>      |

## DETAIL OF BUDGET ADJUSTMENTS, FY 2019-20, AND FY 2020-21

### Base Budget Adjustments

|   |               |                |
|---|---------------|----------------|
| 2019-20 State Funded Retirement Adjustment                      | 2,779         |                |
| State Allocation Adjustment                                     | -20,872       |                |
| Campus Obligation-State Tuition Revenue Shortfall               | -9,609        |                |
| Campus Obligation- Non-Resident Revenue Shortfall               | -357          |                |
| Campus Obligation-Other Revenue                                 | 361           |                |
| PY Short Fall   | -6,196        |                |
|   | <u>-6,196</u> | <b>-33,893</b> |
| <b>Additional Campus Budget Adjustments</b>                     |               |                |
| Finance Lease (CARB) & Senate Bill 84                           | 2,804         |                |
| Financial Aid   | 735           |                |
| Other   | 478           |                |
|   | <u>478</u>    | <b>-4,017</b>  |
| <b>Original Deficit (before any actions were accounted for)</b> |               | <b>-37,910</b> |

|  |                |                |
|--|----------------|----------------|
| All Units: Savings from vacant positions as a result of the hiring chill (Salaries and benefits) | -14,300        |                |
| Savings from reduced student assistant wages   | -1,700         |                |
| All Units: Operating Expenses  | -2,390         |                |
| Utilities Saving   | -1,914         |                |
| Risk Pool  | 1,487          |                |
| Campus Deferred Maintenance Program  | -2,300         |                |
| Total adjustments from actions already taken ( c )   | <u>-21,117</u> | <b>-21,117</b> |

|  |              |                               |
|--|--------------|-------------------------------|
| Available for distribution (Short Fall)                          |              | <u><u><b>-16,793</b></u></u>  |
| Central reduction: Use of campus reserves                        | 7,700        |                               |
| All Units: Saving from workforce reduction (Salaries + benefits) | 9,093        |                               |
| <b>Total Balance Budget</b>                                      | <u>9,093</u> | <u><u><b>\$16,793</b></u></u> |

FY2020-21 balanced budget -

**FY 2020-21 GENERAL FUND SOURCES AND USES<sup>13</sup>**

(In Thousands)

Cabinet Distribution Pending Personnel Adjustments actions

|   | 2019-20                     |           | 2020-21                               | 2020-21                        | 2020-21    |
|---|-----------------------------|-----------|---------------------------------------|--------------------------------|------------|
|   | Adjusted Net<br>Base Budget | % of Base | Base before<br>workforce<br>reduction | Units identified<br>reductions | Adjusted % |
| Campus Revenues                               | <b>396,363,659</b>          |           | <b>362,082,352</b>                    | <b>(34,281,307)</b>            | -8.6%      |
| Academic Affairs                              | 160,225,175                 | 40%       | 151,894,435                           | (8,330,740)                    | -5.2%      |
| Administration & Finance                      | 35,020,985                  | 9%        | 33,008,473                            | (2,012,512)                    | -5.7%      |
| Office of the President                       | 10,201,680                  | 3%        | 10,021,573                            | (180,107)                      | -1.8%      |
| Student Affairs & Enroll Mgmt                 | 12,895,186                  | 3%        | 11,490,829                            | (1,404,357)                    | -10.9%     |
| University Advancement                        | 6,083,060                   | 2%        | 5,294,485                             | (788,575)                      | -13.0%     |
| University Enterprise                         | 2,700,318                   | 1%        | 2,263,126                             | (437,192)                      | -16.2%     |
| Benefits                                      | 107,234,009                 | 27%       | 103,605,959                           | (3,628,050)                    | -3.4%      |
| University Wide                               | 62,003,246                  | 16%       | 61,296,863                            | (706,383)                      | -1.1%      |
| Total Campus Expense (a)                      | \$ 396,363,659              | 100%      | \$ 378,875,743                        | \$ (17,487,917)                | -4.4%      |
| Use of campus reserve and workforce reduction | \$ (0)                      |           |                                       | \$ (16,793,390)                |            |

<sup>13</sup> a. FY 2020-21 state tuition Ed Doc in AA units; b. Revenue estimate based on IR estimates of FTEs and head accounts; c. Savings from hiring chill & cost adjustments; d. Cabinet: including cost recovery.

## GENERAL FUND ADDITIONS SOURCES AND USES FY 2020-21

(In Thousands)

| <b>Additional Sources of Fund</b>                  | <b>Base</b>      | <b>One-Time</b> | <b>Total</b>    |
|--|------------------|-----------------|-----------------|
| General fund Appropriation                         | -20,872          |                 | -20,872         |
| Tuition Fee and other Financial Sources            | -13,410          |                 | -13,410         |
| Base Adjustment Budget                             | 0                |                 | 0               |
| AA Funds Carried Forward                           |                  | 21,078          | 21,078          |
| A&F Funds Carried Forward                          |                  | 10,543          | 10,543          |
| OP Funds Carried Forward                           |                  | 2,319           | 2,319           |
| SAEM Funds Carried Forward                         |                  | 2,870           | 2,870           |
| UA Funds Carried Forward                           |                  | 1,611           | 1,611           |
| UE Funds Carried Forward                           |                  | 1,157           | 1,157           |
| UW Funds Carried Forward                           |                  | 14,930          | 14,930          |
| <b>Total Sources</b>                               | <b>-\$34,281</b> | <b>\$54,508</b> | <b>\$20,227</b> |
| <b>Academic Affairs</b>                            |                  |                 |                 |
| Base Adjustment                                    | -8,331           |                 | -8,331          |
| Prior Year Carryforward                            |                  | 19,972          | 19,972          |
| Prior Year Encumbrance Carryforward                |                  | 1,106           | 1,106           |
| <b>Total</b>                                       | <b>-\$8,331</b>  | <b>\$21,078</b> | <b>\$12,748</b> |
| <b>Administration &amp; Finance</b>                |                  |                 |                 |
| Base Adjustment                                    | -2,013           |                 | -2,013          |
| Prior Year Carryforward                            |                  | 7,940           | 7,940           |
| Prior Year Encumbrance Carryforward                |                  | 2,602           | 2,602           |
| <b>Total</b>                                       | <b>-\$2,013</b>  | <b>\$10,543</b> | <b>\$8,530</b>  |
| <b>Office of the President</b>                     |                  |                 |                 |
| Base Adjustment                                    | -180             |                 | -180            |
| Prior Year Carryforward                            |                  | 1,859           | 1,859           |
| Prior Year Encumbrance Carryforward                |                  | 459             | 459             |
| <b>Total</b>                                       | <b>-\$180</b>    | <b>\$2,319</b>  | <b>\$2,139</b>  |
| <b>Student Affairs &amp; Enrollment Management</b> |                  |                 |                 |
| Base Adjustment                                    | -1,404           |                 | -1,404          |
| Prior Year Carryforward                            |                  | 2,440           | 2,440           |
| Prior Year Encumbrance Carryforward                |                  | 429             | 429             |
| <b>Total</b>                                       | <b>-\$1,404</b>  | <b>\$2,870</b>  | <b>\$1,465</b>  |

GENERAL FUND ADDITIONS SOURCES AND USES FY 2020-21

| Additional Sources of Fund                   | Base             | One-Time        | Total            |
|--|------------------|-----------------|------------------|
| <b>University Advancement</b>                |                  |                 |                  |
| Base Adjustment                              | -789             |                 | -789             |
| Prior Year Carryforward                      |                  | 1,396           | 1,396            |
| Prior Year Encumbrance Carryforward          |                  | 215             | 215              |
|  | <u>-789</u>      | <u>\$1,611</u>  | <u>\$823</u>     |
| <b>University Enterprises</b>                |                  |                 |                  |
| Hiring Chill adjustment                      | -437             |                 | -437             |
| Prior Year Carryforward                      |                  | 1,069           | 1,069            |
| Prior Year Encumbrance Carryforward          |                  | 88              | 88               |
|  | <u>-437</u>      | <u>\$1,157</u>  | <u>\$720</u>     |
| <b>University Wide</b>                       |                  |                 |                  |
| Benefits Base Adjustment                     | -3,628           |                 | -3,628           |
| Senate Bill 84                               | 1,285            |                 | 1,285            |
| Utilities                                    | -1,914           |                 | -1,914           |
| Risk Pool                                    | 1,487            |                 | 1,487            |
| Def Main                                     | -2,300           |                 | -2,300           |
| Financial Aid                                | 735              |                 | 735              |
| Prior Year Carryforward                      |                  | 14,219          | 14,219           |
| Prior Year Encumbrance Carryforward          |                  | 712             | 712              |
|  | <u>-\$4,334</u>  | <u>\$14,930</u> | <u>\$10,596</u>  |
| <b>Total Uses</b>                            | <b>-\$17,488</b> | <b>\$54,508</b> | <b>\$37,021</b>  |
| Impact                                       | <b>-\$16,793</b> | <b>\$0</b>      | <b>-\$16,793</b> |
| <b>Pending Actions to Balance the Budget</b> |                  |                 |                  |
| Workforce reduction (Salaries + Benefits)    | 9,093            |                 | 9,093            |
| Central reduction to balance budget          | 7,700            |                 | 7,700            |
|  | <u>\$16,793</u>  |                 | <u>\$16,793</u>  |

# OPERATING FUNDS SUMMARY FY 2018-19 to FY 2020-21 <sup>14</sup>

## SFCMP-2018 and 19 Actuals vs 2020 Working Budget and FTE (In Thousands)

|  | Actual                | Actual                | Original                        | Change Actuals       |             | FTE Original                        |                                 | Change.<br>from Prior<br>Yr Amount. |
|--|-----------------------|-----------------------|---------------------------------|----------------------|-------------|-------------------------------------|---------------------------------|-------------------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | Budget<br>FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent     | FTE Actual<br>FY 19-20<br>YearTotal | Budget<br>FY 20-21<br>YearTotal |                                     |
| General Fund Allocation                            | 181,977               | 200,855               | 179,928                         | -20,927              | -10%        | -                                   | -                               | -                                   |
| Higher Ed Fees.                                    | 186,031               | 182,074               | 175,853                         | -6,221               | -3%         | -                                   | -                               | -                                   |
| Revenue From Interest.                             | 110                   | -                     | -                               | -                    | 0%          | -                                   | -                               | -                                   |
| Rev From Investments.                              | 1,262                 | 2,040                 | 1,250                           | -790                 | -39%        | -                                   | -                               | -                                   |
| Other Financial Sources.                           | 1,139                 | 1,507                 | 373                             | -1,135               | -75%        | -                                   | -                               | -                                   |
| Revenue Adjustments.                               | 9                     | 8                     | -                               | -                    | 0%          | -                                   | -                               | -                                   |
| Revenue.   | 188,550               | 185,630               | 177,476                         | -8,154               | -4%         | -                                   | -                               | -                                   |
| Other Revenue                                      | 14,207                | 16,561                | 10,599                          | -5,962               | -36%        | -                                   | -                               | -                                   |
| <b>Total Revenue</b>                               | <b>\$384,735</b>      | <b>\$403,046</b>      | <b>\$368,003</b>                | <b>-\$35,043</b>     | <b>-9%</b>  | <b>-</b>                            | <b>-</b>                        | <b>-</b>                            |
| President  | 380                   | 410                   | 391                             | -20                  | -5%         | 1.1                                 | 1.0                             | (0.1)                               |
| 601100-Academic Salary                             | 74,558                | 76,868                | 80,062                          | 3,195                | 4%          | 740.1                               | 765.5                           | 25.4                                |
| 601103-Graduate Assistant                          | 662                   | 613                   | 261                             | -353                 | -58%        | 21.1                                | -                               | (21.1)                              |
| 601304-Teaching Associates                         | 1,865                 | 1,957                 | 1,463                           | -494                 | -25%        | 48.3                                | -                               | (48.3)                              |
| 601806-Part Time Faculty                           | 27,905                | 29,722                | 23,684                          | -6,037               | -20%        | 465.1                               | -                               | (465.1)                             |
| 601807-Substitute Faculty                          | 20                    | 19                    | -                               | -                    | 0%          | 0.1                                 | -                               | (0.1)                               |
| 601810-Summer Session Fac                          | 4,158                 | 4,569                 | 5,227                           | 658                  | 14%         | 0.8                                 | -                               | (0.8)                               |
| 601825-Research Fellow                             | -                     | -                     | 93                              | 93                   | 0%          | -                                   | -                               | -                                   |
| 601827-Honorarium For Emp Sal Or Ben               | 294                   | 247                   | 44                              | -203                 | -82%        | -                                   | -                               | -                                   |
| 601828-Reimb Release Time Salary                   | -3,258                | -2,029                | -1,332                          | 697                  | -34%        | -                                   | -                               | -                                   |
| Reimbursed Release Time Offset.                    | 1,707                 | 1,760                 | -                               | -                    | -           | -                                   | -                               | -                                   |
| 601833-Academic Salaries-Lump Sum Vac              | 355                   | 404                   | -                               | -404                 | -100%       | -                                   | -                               | -                                   |
| Instructional Faculty.                             | 107,709               | 114,130               | 109,503                         | -4,627               | -4%         | 1,275.5                             | 766.5                           | (509.0)                             |
| Department Chair.                                  | 4,189                 | 4,410                 | 4,416                           | 6                    | 0%          | 31.9                                | 30.7                            | (1.2)                               |
| Management & Supervisory                           | 25,009                | 25,944                | 26,830                          | 886                  | 3%          | 211.8                               | 214.5                           | 2.7                                 |
| Support Staff.                                     | 63,559                | 66,119                | 63,070                          | -3,049               | -5%         | 1,084.8                             | 935.2                           | (149.6)                             |
| Other Salary.                                      | 410                   | 132                   | -                               | -132                 | -100%       | -                                   | -                               | -                                   |
| <b>Salary &amp; Wages.</b>                         | <b>\$201,257</b>      | <b>\$211,145</b>      | <b>\$204,209</b>                | <b>-\$6,936</b>      | <b>-3%</b>  | <b>2,605.0</b>                      | <b>1,948.0</b>                  | <b>(657.0)</b>                      |
| Communications                                     | 383                   | 455                   | 395                             | -60                  | -13%        | -                                   | -                               | -                                   |
| Travel   | 1,396                 | 665                   | 156                             | -510                 | -77%        | -                                   | -                               | -                                   |
| State Pro Rata Charges                             | 45                    | 38                    | -                               | -                    | 0%          | -                                   | -                               | -                                   |
| Contractual Services                               | 3,278                 | 2,976                 | 2,171                           | -805                 | -27%        | -                                   | -                               | -                                   |
| It Costs   | 4,323                 | 5,010                 | 3,580                           | -1,429               | -29%        | -                                   | -                               | -                                   |
| Services From Other Fnds Agncy                     | 1,508                 | 1,477                 | 856                             | -622                 | -42%        | -                                   | -                               | -                                   |
| Equipment  | 984                   | 1,158                 | 228                             | -930                 | -80%        | -                                   | -                               | -                                   |
| Misc Operating Expense.                            | 9,405                 | 7,551                 | 8,785                           | 1,234                | 16%         | -                                   | -                               | -                                   |
| Direct Costs                                       | 614                   | 518                   | 600                             | 83                   | 16%         | -                                   | -                               | -                                   |
| <b>Operating Expenses</b>                          | <b>\$21,937</b>       | <b>\$19,849</b>       | <b>\$16,771</b>                 | <b>-\$3,078</b>      | <b>-16%</b> | <b>-</b>                            | <b>-</b>                        | <b>-</b>                            |
| Utilities  | 6,949                 | 6,964                 | 5,406                           | -1,558               | -22%        | -                                   | -                               | -                                   |
| Risk Pool  | 5,385                 | 6,615                 | 7,502                           | 887                  | 13%         | -                                   | -                               | -                                   |
| Work Study.  | 1,337                 | 1,320                 | -                               | -1,320               | -100%       | 44.3                                | -                               | (44.3)                              |
| Total Financial Aid                                | 47,048                | 45,793                | 47,198                          | 1,406                | 3%          | -                                   | -                               | -                                   |
| 660809-Carry-Forward: Other Expenses               | -                     | -                     | -                               | -                    | 0%          | -                                   | -                               | -                                   |
| <b>Total Operating Expenses.</b>                   | <b>\$82,656</b>       | <b>\$80,542</b>       | <b>\$76,878</b>                 | <b>-\$3,664</b>      | <b>-5%</b>  | <b>44.3</b>                         | <b>-</b>                        | <b>(44.3)</b>                       |
| All Expenses.                                      | 283,913               | 291,687               | 281,087                         | -10,600              | -4%         | 2,649.3                             | 1,948.0                         | (701.4)                             |
| All Transfers In                                   | 4,245                 | 4,793                 | -                               | -4,793               | -100%       | -                                   | -                               | -                                   |
| All Transfers Out                                  | 10,584                | 42,920                | -                               | -42,920              | -100%       | -                                   | -                               | -                                   |
| Net Transfers                                      | -6,339                | -38,127               | -                               | 38,127               | -100%       | -                                   | -                               | -                                   |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$94,483</b>       | <b>\$73,232</b>       | <b>\$86,916</b>                 | <b>\$13,684</b>      | <b>19%</b>  | <b>(2,649.3)</b>                    | <b>(1,948.0)</b>                | <b>701.4</b>                        |
| Benefits.  | 98,926                | 105,396               | 103,710                         | -1,686               | -2%         | -                                   | -                               | -                                   |
| Operating Income (Loss).with cfw transfer out      | -4,443                | -32,164               | -16,793                         | 15,371               | -48%        | -                                   | -                               | -                                   |
| <b>Operating Net</b>                               | <b>-\$4,443</b>       | <b>\$4,879</b>        | <b>-\$16,793</b>                |                      |             |                                     |                                 |                                     |

<sup>14</sup> Operating Funds include: NG001, NG025, NG100, NR101, SE001, SU001-SU004; The following accounts are pool positions and do not include budgeted FTE - 601103-Graduate Assistant; 601304-Teaching Associates; 601806-Part Time Faculty; 601810-Summer Session Fac

BENCHMARK OF CSU CAMPUS GENERAL FUND EXPENDITURES FY2018-19 <sup>15</sup>

| in thousands                    | San Francisco    | San Jose    | Fullerton        | Northridge  | Long Beach       | San Diego   |                  |             |                  |             |                  |             |
|---------------------------------|------------------|-------------|------------------|-------------|------------------|-------------|------------------|-------------|------------------|-------------|------------------|-------------|
| Expense Categories (b)          | Actuals          | Actuals     | Actuals          | Actuals     | Actuals          | Actuals     |                  |             |                  |             |                  |             |
| 1 - Instruction                 | 185,590          | 43%         | 197,580          | 42%         | 209,717          | 42%         | 203,949          | 41%         | 220,232          | 43%         | 212,809          | 42%         |
| 2 - Research                    | 993              | 0%          | 749              | 0%          | 807              | 0%          | 4,238            | 1%          | 2,840            | 1%          | 5,622            | 1%          |
| 3 - Public Safety               | 1,862            | 0%          | 2,584            | 1%          | 1,049            | 0%          | 1,425            | 0%          | 1,400            | 0%          | 1,812            | 0%          |
| 4 - Academic Support            | 44,345           | 10%         | 38,587           | 8%          | 34,877           | 7%          | 46,985           | 9%          | 49,659           | 10%         | 59,505           | 12%         |
| 5 - Student Services            | 34,745           | 8%          | 61,177           | 13%         | 44,606           | 9%          | 65,913           | 13%         | 54,539           | 11%         | 70,324           | 14%         |
| 6 - Institutional Support       | 54,489           | 13%         | 47,946           | 10%         | 77,457           | 16%         | 48,786           | 10%         | 49,552           | 10%         | 52,348           | 10%         |
| 7 - Operation and Maintenance   | 64,722           | 15%         | 70,874           | 15%         | 70,820           | 14%         | 59,019           | 12%         | 71,807           | 14%         | 65,134           | 13%         |
| 8 - Student Financial Aid       | 47,048           | 11%         | 46,098           | 10%         | 55,767           | 11%         | 66,614           | 13%         | 59,579           | 12%         | 45,049           | 9%          |
| <b>Total Operating Expenses</b> | <b>\$433,795</b> | <b>100%</b> | <b>\$465,595</b> | <b>100%</b> | <b>\$495,100</b> | <b>100%</b> | <b>\$496,929</b> | <b>100%</b> | <b>\$509,609</b> | <b>100%</b> | <b>\$512,603</b> | <b>100%</b> |
| 2018/19 College Year FTE ©      | 24,173           |             | 24,050           |             | 30,657           |             | 29,199           |             | 29,184           |             | 27,522           |             |
| \$ Expedned per FTES            | \$18             |             | \$19             |             | \$16             |             | \$17             |             | \$17             |             | \$19             |             |

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(a) The data source for this report is the “Actuals Summaries” for the CSU Operating fund available on the CSU Budget Office website: <https://csu.calstate.edu/Divisions-orgs/bus-fin/budget/Pages/final->

(b) Campuses representative of the “Big 5” comparable CSU institutions.

(c) Standard reporting categories used by all universities to report financial data. Source: <https://csu.calstate.edu/Divisions-orgs/bus-fin/budget/Pages/enrollment-actuals 2016-17.XLSX; Table 3>

## ORGANIZATIONAL CHANGES

The FY 2020-21 budget report includes the following temporary or permanent organizational changes.

- Enrollment Management division temporarily is administratively but financially independently reporting from Student Affairs and Enrolment Management (SAEM) to the President's cabinet
- Athletics- administratively reports to SAEM, financially reports to Office of the President
- FIRMS department merged under University-Wide Cabinet
- Center for Equity and Excellence in Teaching and Learning (CEETL) -- from Academic Technology to Faculty Affairs Professional Development
- Government & Community Relations -- from University Advancement to the President's cabinet
- Project Rebound -- from President's Admin to Division of Student Life.

## CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES)<sup>16</sup>

The Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law on March 27, 2020, to provide \$2.2 trillion in economic stimulus in response to the economic fallout of the COVID-19 pandemic in the United States. It included federal support for one-cash payments to individual Americans, increased unemployment benefits, the Paycheck Protection Program, aid for large businesses, and state and local governments' assistance. Also, it included \$14 billion for the Office of Postsecondary Education through the Higher Education Emergency Relief Fund (HEERF). SF State received funding in three phases in a total of \$47.6 million:

|  |              |
|--|--------------|
| Direct support for eligible students                                     | 14.4         |
| Institutional support  | 14.4         |
| Institutional support based on minority-serving institution (MSI) status | 2.2          |
| Total Federal Support  | <hr/> \$31.0 |

### Phase 1 – Direct support for eligible students

San Francisco State University received \$14.4million in Emergency Financial Aid Grants to Students according to signing the required Certification and Agreement with the US Department of Education. The entire allocation was awarded and disbursed to eligible students as of May 15, 2020. Eighteen thousand three hundred eighteen students were identified as eligible for the emergency grants under the federal guidelines. A total of 14,364 eligible students received emergency grants through this program. Undergraduate, graduate, and professional students eligible to receive federal financial aid and were not enrolled in a completely on-line program as of March 13, 2020, were eligible

### Phase 2 – Institutional Support

|   |              |
|---|--------------|
| Student Housing Program                           | 9.0          |
| Faculty Professional Development                  | 3.0          |
| Student and Faculty Technology and Connectivity   | 1.9          |
| Health & Safety Costs for Face-to-face Activities | 0.5          |
| Total   | <hr/> \$14.4 |

Phase 3 – Institutional Support based on MSI status for a total of \$2.2million.

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<sup>16</sup> More information is available at <https://dos.sfsu.edu/covid-19/csu-cares>

## STUDENT FEES

| Fiscal year    |  |                        | 2018-19  | 2019-20  | 2020-21  | Increase<br>from PY | Percentage |
|----------------|--|------------------------|----------|----------|----------|---------------------|------------|
| Tuition Fee    | Undergraduate Tuition Fee  | 6.0 or less Units - PT | \$ 4,995 | \$ 4,995 | \$ 4,995 | -                   |            |
|                |  | 6.1 or more Units - FT | 8,613    | 8,613    | 8,613    | -                   |            |
|                | Credential Program Tuition Fee   | 6.0 or less Units - PT | 5,796    | 5,796    | 5,796    | -                   |            |
|                |  | 6.1 or more Units - FT | 9,990    | 9,990    | 9,990    | -                   |            |
|                | Graduation Including Post-Baccalaureate,<br>2nd Degree and Master's Programs tuition | 6.0 or less Units - PT | 6,246    | 6,246    | 6,246    | -                   |            |
|                |  | 6.1 or more Units - FT | 10,764   | 10,764   | 10,764   | -                   |            |
|                | Education Doctorate tuition Fee  | 1 or more Units        | 17,757   | 17,757   | 17,757   | -                   |            |
|                | Non- Resident Tuition  | Per Unit               | 1,188    | 1,188    | 1,188    | -                   |            |
| Mandatory Fees | Student Body Center  |                        | 202      | 202      | 202      | -                   |            |
|                | Recreation & Wellness Center   |                        | 401      | 409      | 367      | (42)                | -10%       |
|                | Student Body Association   |                        | 133      | 133      | 133      | -                   | 0%         |
|                | Student Health Service   |                        | 387      | 387      | 521      | 134                 | 35%        |
|                | IRA - General  |                        | 105      | 105      | 105      | -                   | 0%         |
|                | IRA - Athletics  |                        | 140      | 140      | 120      | (20)                | -14%       |
|                | Health Facilities  |                        | 6        | 6        | 36       | 30                  | 500%       |
|                | Campus Service Card  |                        | 6        | 6        | 6        | -                   | 0%         |
|                | Gator Pass   |                        | 360      | 360      | -        | (360)               | -100%      |
|                | Student Involvement and Representation   |                        | 4        | 4        | 4        | -                   | 0%         |
|                | Total Campus Fees  |                        | \$ 1,744 | \$ 1,752 | \$ 1,494 | \$ (258.00)         | -15%       |

Mandatory Student Fees are those fees required from an individual to attend SF State. Mandatory fees can be system-wide or campus-specific. The Student Health Services Mandatory Fee will increase over the prior year by one hundred thirty-four dollars, which will raise the fee to five hundred and twenty-one dollars.

Category I: System-wide mandatory tuition and other fees are fees must apply to, enroll in or attend the University, or pay the full cost of instruction required of some students by statute.

Category II: Campus mandatory fees that must be paid to enroll in or attend the University.

Due to pandemic and virtual instruction, mandatory fees have been temporarily adjusted or canceled for all 2020 academic year.

- Gator Pass- canceled
- Recreation & Wellness Center- temporary adjustment by ten percent
- Instruction Related Activities-Athletics- temporary adjustment by ten dollars
- Voluntary Student Representation. In FY 2015-16, after an extensive consultation process throughout the CSU, a new voluntary fee for the California State Student Association (CSSA) known as the "Student Involvement and Representation Fee" (SIRF) was implemented. This fee is assessed at a rate of two dollars in the fall and spring terms, and students may voluntarily "opt-out." The EO 1102 is on-line (<http://www.calstate.edu/eo/eo-1102.html>).

To estimate the total cost to attend SF State, you can find this on-line at <https://www2.calstate.edu/attend/paying-for-college/Pages/csu-costs.aspx>

# SF STATE ENROLLMENT PLAN

## SFSU ENROLLMENT PLAN

Student Enrollment drives most of the CSU's budget allocations from the state, whether for academic activities or capital and technology initiatives. The CSU's Enrollment Plan Cycle begins in the fall for the following fiscal year. A system-wide enrollment level is indicated each year in the Board of Trustees' Support budget request. Enrollment targets for each campus are jointly determined by the Chancellor and campus presidents, which forms the primary driver used to distribute new resources.

### California (CA) Resident Enrollment (State-support)

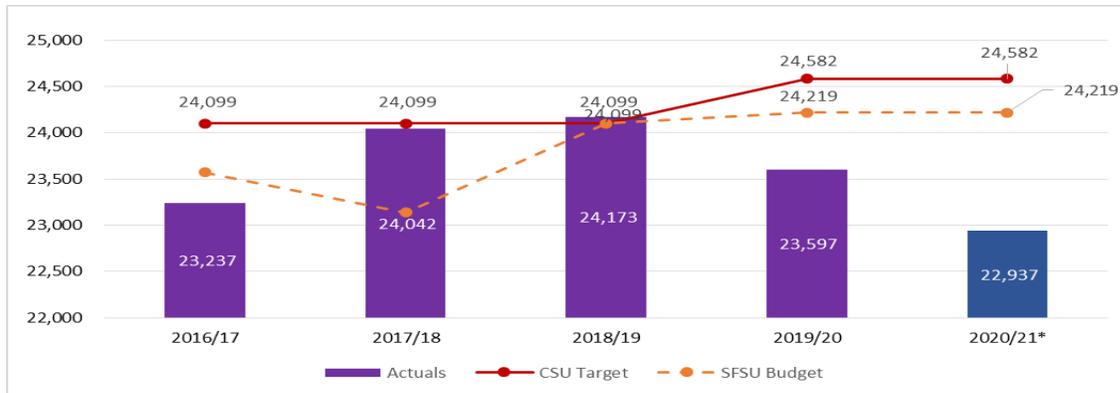
CA Resident student enrollment has fluctuated over the years as the state budget has experienced health and bust periods. Between FY 2010/11 and FY 2012/13, CA resident enrollment has exceeded the CSU target. As a result, the campus declared a campus-wide impaction for first-time first-year students and new undergraduate transfers in Fall 2013. The summer program was moved from the self-support summer to the stateside in FY 2015/16 to address enrollment.

As shown in the table and chart below, SF State's enrollment allocation (CSU target) had remained the same at 24,099 FTES for the three years and then raised by 2% last year and continue to enforce this fiscal year 2020-21. The most recent college year enrollment in FY 2019-20 slightly declined by 2.4% and 4.0% below the CSU target. For FY 2020-21, the campus projected that the CA resident enrollment would drop about 2.8% (or 660 FTES) from last year and anticipated to come in about 6.7% below the CSU target.

### SFSU Resident Enrollment (FTES)

|             | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21* |
|-------------|---------|---------|---------|---------|----------|
| CSU Target  | 24,099  | 24,099  | 24,099  | 24,582  | 24,582   |
| SFSU Budget | 23,570  | 23,135  | 24,099  | 24,219  | 24,219   |
| Actuals     | 23,237  | 24,042  | 24,173  | 23,597  | 22,937   |

*\*2020/21 is a projected actual*



### Non-California Resident Enrollment (Self-Supported)

While the CSU Support Budget includes projections for both resident and non-resident FTES, the State only funds CA resident FTES, non-resident FTES is considered self-supported funding through Tuition Fee and Non-resident Fee revenues. CSU campuses have the authority to set their internal targets within a reasonable range.

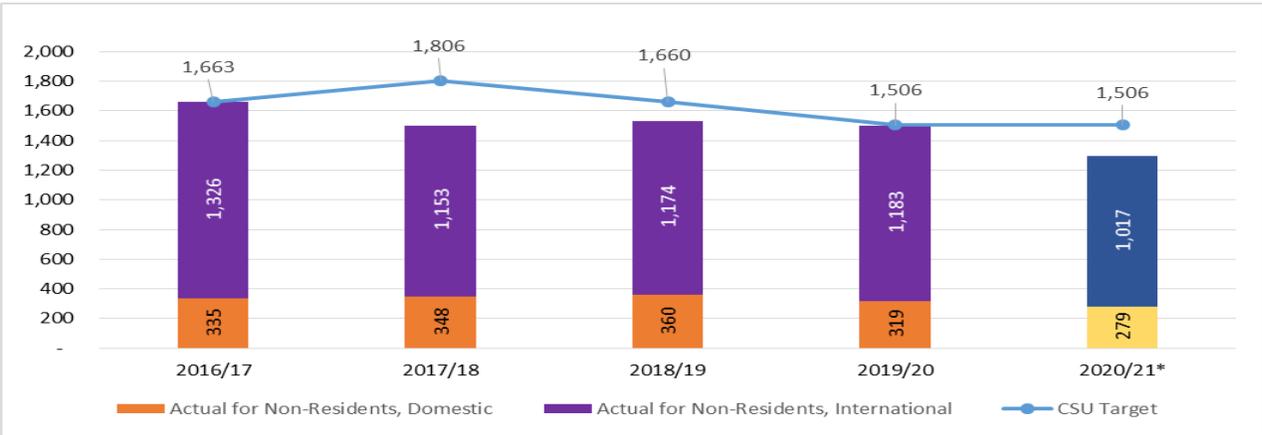
As illustrated in the table and chart below, the non-resident enrollment had declined since FY 2018-19. The University anticipated that the non-resident enrollment would come in at 1,296 FTES in FY 2020-21, which is about 13.7% lower than the last year. It will be approximately 15.5% (or 238 FTES) below an internal target.

An improvement in non-resident enrollment is the campus's high priority for the upcoming years. The strategic efforts to support the new student recruitment and outreach are critical to redirect enrollment and improve our students' quality.

### SFSU Non-Resident Enrollment (FTES)

|   | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21* |
|---|---------|---------|---------|---------|----------|
| Internal Target                         | 1,663   | 1,806   | 1,660   | 1,501   | 1,534    |
| Actuals                                 | 1,660   | 1,501   | 1,534   | 1,502   | 1,296    |
| Actual for Non-Residents, Domestic      | 335     | 348     | 360     | 319     | 279      |
| Actual for Non-Residents, International | 1,326   | 1,153   | 1,174   | 1,183   | 1,017    |

\*2020/21 is a projected actual



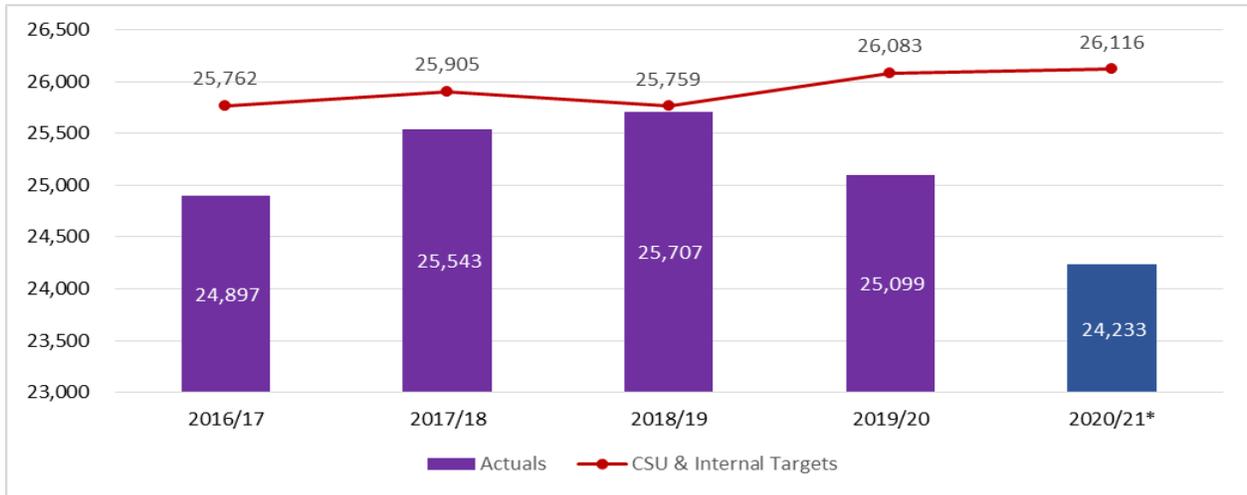
**SFSU Overall Enrollment Summary**

SF State enrollment (included both CA resident and non-resident enrollment) had fluctuated for the last five years. As shown in the table and chart below, the campus had experienced an enrollment decline since FY 2018-19. With a significant decrease in first-time first-year students and new undergraduate transfers, the campus's total enrollment for FY 2020-21 for 24,233 FTES will be about 3.5% lower than the previous year. It is approximately 7.2% (or 1,883 FTES) below the overall target (CSU and internal targets).

## SFSU Overall Enrollment (FTES)

|                        | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21* |
|------------------------|---------|---------|---------|---------|----------|
| CSU & Internal Targets | 25,762  | 25,905  | 25,759  | 26,083  | 26,116   |
| Actuals                | 24,897  | 25,543  | 25,707  | 25,099  | 24,233   |

*\*2020/21 is a projected actual*



## FY 2020-21 WORKING BUDGET BY CABINET <sup>17</sup>

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<sup>17</sup> Working General Fund Budget Report by Cabinet/Division Assumptions: General Fund includes NG001, NG025, NR101

# ACADEMIC AFFAIRS<sup>18</sup>

## GENERAL FUND BUDGET

### Academic Affairs-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |  |                                 |  |                                     |
| General Fund Allocation                            | 42                              | 47                              |  | -47 -100%                                      |                                 |  |                                     |
| Revenue.   | 129                             | 77                              | 869                                      | 792 1025%                                      |                                 |  |                                     |
| Other Revenue                                      | 1,756                           | 3,670                           | 2,612                                    | -1,058 -29%                                    |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$1,927</b>                  | <b>\$3,795</b>                  | <b>\$3,481</b>                           | <b>-\$314 -8%</b>                              |                                 |  |                                     |
| 601100-Academic Salary                             | 73,358                          | 75,538                          | 78,707                                   | 3,168 4%                                       | 720.0                           | 745.0                                    | 25.1                                |
| 601103-Graduate Assistant                          | 662                             | 613                             | 261                                      | -353 -58%                                      | 21.1                            |  | (21.1)                              |
| 601304-Teaching Associates                         | 1,865                           | 1,957                           | 1,463                                    | -494 -25%                                      | 48.3                            |  | (48.3)                              |
| 601806-Part Time Faculty                           | 27,905                          | 29,722                          | 23,684                                   | -6,037 -20%                                    | 465.1                           | 1.0                                      | (464.1)                             |
| 601807-Substitute Faculty                          | 20                              | 19                              |  | -19 -100%                                      | 0.1                             |  | (0.1)                               |
| 601810-Summer Session Fac                          | 4,158                           | 4,569                           | 5,227                                    | 658 14%  | 0.8                             |  | (0.8)                               |
| 601825-Research Fellow                             |                                 |                                 | 93                                       | 93 0%  |                                 |  |                                     |
| 601827-Honorarium For Emp Sal Or Ben               | 287                             | 245                             | 44                                       | -201 -82%                                      |                                 |  |                                     |
| 601828-Reimb Release Time Salary                   | -1,525                          | -201                            | 7  | 208 -103%                                      |                                 |  |                                     |
| 601833-Academic Salaries-Lump Sum Vac              | 285                             | 387                             |  | -387 -100%                                     |                                 |  |                                     |
| Instructional Faculty.                             | 106,458                         | 112,850                         | 109,486                                  | -3,364 -3%                                     | 1,255.3                         | 746.0                                    | (509.3)                             |
| 601101-Department Chair                            | 4,189                           | 4,410                           | 4,416                                    | 6 0%   | 31.9                            | 30.7                                     | (1.2)                               |
| Department Chair.                                  | 4,189                           | 4,410                           | 4,416                                    | 6 0%   | 31.9                            | 30.7                                     | (1.2)                               |
| 601201-Mpp/Supervisory                             | 7,883                           | 8,664                           | 8,778                                    | 114 1%   | 63.5                            | 64.0                                     | 0.5                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 143                             | 85                              |  |  |                                 |  |                                     |
| Management & Supervisory                           | 8,026                           | 8,749                           | 8,778                                    | 29 0%  | 63.5                            | 64.0                                     | 0.5                                 |
| 601300-Support Staff Salary                        | 28,171                          | 28,769                          | 28,235                                   | -534 -2%                                       | 451.4                           | 425.7                                    | (25.7)                              |
| 601301-Overtime                                    | 10                              | 34                              | 2  | -32 -94%                                       |                                 |  |                                     |
| 601302-Temporary Help                              | 11                              | 146                             | 8  | -139 -95%                                      | 1.6                             |  | (1.6)                               |
| 601303-Student Assistant                           | 1,738                           | 2,673                           | 78                                       | -2,594 -97%                                    | 88.5                            |  | (88.5)                              |
| 601821-Shift Differential                          | 20                              | 14                              | 8  | -7 -47%  |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                  | 34                              | 1                               |  |  |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -32                             | -4                              |  |  |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 184                             | 173                             |  | -173 -100%                                     |                                 |  |                                     |
| Support Staff.                                     | 30,136                          | 31,806                          | 28,330                                   | -3,476 -11%                                    | 541.6                           | 425.7                                    | (115.8)                             |
| 601836-Holiday Pays                                | 28                              | 35                              |  | -35 -100%                                      |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 22                              | 12                              |  | -12 -100%                                      |                                 |  |                                     |
| Other Salary.                                      | 50                              | 47                              |  | -47 -100%                                      |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$148,859</b>                | <b>\$157,863</b>                | <b>\$151,010</b>                         | <b>-\$6,853 -4%</b>                            | <b>1,892.3</b>                  | <b>1,266.5</b>                           | <b>(625.8)</b>                      |
| Communications                                     | 43                              | 41                              | 45                                       | 4 9%   |                                 |  |                                     |
| Travel   | 827                             | 431                             |  | -431 -100%                                     |                                 |  |                                     |
| Contractual Services                               | 372                             | 415                             | 174                                      | -241 -58%                                      |                                 |  |                                     |
| It Costs   | 1,505                           | 2,133                           | 963                                      | -1,169 -55%                                    |                                 |  |                                     |
| Services From Other Fnds Agency                    | 690                             | 726                             | 393                                      | -333 -46%                                      |                                 |  |                                     |
| Equipment  | 271                             | 603                             | 25                                       | -578 -96%                                      |                                 |  |                                     |
| Misc Operating Expense.                            | 3,216                           | 2,269                           | 1,860                                    | -409 -18%                                      |                                 |  |                                     |
| Direct Costs                                       | 601                             | 518                             | 600                                      | 83 16%   |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$7,524</b>                  | <b>\$7,136</b>                  | <b>\$4,060</b>                           | <b>-\$3,076 -43%</b>                           |                                 |  |                                     |
| Risk Pool  |                                 |                                 | 2  | 2 0%   |                                 |  |                                     |
| Work Study.  | 987                             | 966                             |  | -966 -100%                                     | 31.8                            |  | (31.8)                              |
| Total Financial Aid                                |                                 |                                 | 200                                      | 200 0%   |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$8,512</b>                  | <b>\$8,102</b>                  | <b>\$4,262</b>                           | <b>-\$3,840 -47%</b>                           | <b>31.8</b>                     |  | <b>(31.8)</b>                       |
| All Expenses.                                      | 157,371                         | 165,965                         | 155,272                                  | -10,693 -6%                                    | 1,924.1                         | 1,266.5                                  | (657.6)                             |
| All Transfers In                                   | 21                              | 185                             |  | -185 -100%                                     |                                 |  |                                     |
| All Transfers Out                                  | 170                             | 6,885                           |  | -6,885 -100%                                   |                                 |  |                                     |
| Net Transfers                                      | -148                            | -6,699                          |  | 6,699 -100%                                    |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$155,592</b>               | <b>-\$168,869</b>               | <b>-\$151,791</b>                        | <b>\$17,079 -10%</b>                           | <b>(1,924.1)</b>                | <b>(1,266.5)</b>                         | <b>657.6</b>                        |
| Benefits.  | 70,326                          | 75,244                          | 73,718                                   | -1,527 -2%                                     |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -225,918                        | -244,114                        | -225,509                                 | 18,605 -8%                                     |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$225,918</b>               | <b>-\$237,236</b>               | <b>-\$225,509</b>                        |  |                                 |  |                                     |

<sup>18</sup> Part Time Faculty FTE is not included since is budgeted to the pool level.

**ACADEMIC AFFAIRS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Academic Affairs<br>( in thousands)                          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 7,765              | 7,475              | 5,351              |
| Benefits.  | 2,874              | 2,471              | 2,161              |
| Operating Expenses.  | 6,004              | 8,391              | 7,174              |
| Risk Pool.   | 128                | 109                | 98                 |
| All Transfers Out.   | 3,205              | 2,110              | 2,504              |
| PY Expense Adjustments                                       | 2                  | -34                | 1                  |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$19,978</b>    | <b>\$20,522</b>    | <b>\$17,289</b>    |
| Salary & Wages.  | 15                 | 28                 | 36                 |
| Operating Expenses.  | 2,621              | 2,501              | 2,611              |
| All Transfers Out.   | 2,649              |                    |                    |
| PY Expense Adjustments                                       | 3                  | 1                  |                    |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$5,289</b>     | <b>\$2,530</b>     | <b>\$2,647</b>     |
| Salary & Wages.  | 10,273             | 10,808             | 10,424             |
| Benefits.  | 3,240              | 3,104              | 3,389              |
| Operating Expenses.  | 14,868             | 14,191             | 11,589             |
| Risk Pool.   | 148                | 151                | 143                |
| All Transfers Out.   | 235                | 154                |                    |
| PY Expense Adjustments                                       | -8                 |                    | 8                  |
| <b>465-TF-Contracts and Grant Trust Total</b>                | <b>\$28,755</b>    | <b>\$28,408</b>    | <b>\$25,553</b>    |
| Salary & Wages.  | 354                | 444                | 406                |
| Benefits.  | 48                 | 44                 | 42                 |
| Operating Expenses.  | 1,271              | 1,396              | 1,364              |
| All Transfers Out.   | 2,163              | 2,319              | 2,326              |
| PY Expense Adjustments                                       | -2                 | 46                 | -7                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$3,835</b>     | <b>\$4,249</b>     | <b>\$4,131</b>     |
| Salary & Wages.  | 143,193            | 150,229            | 159,712            |
| Benefits.  | 67,208             | 70,445             | 75,591             |
| Operating Expenses.  | 7,444              | 11,206             | 11,875             |
| Work Study.  | 1,114              | 987                | 966                |
| All Transfers Out.   | 15                 | 3,042              | 7,651              |
| PY Expense Adjustments                                       | -2                 |                    | -10                |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$218,972</b>   | <b>\$235,909</b>   | <b>\$255,786</b>   |
| Salary & Wages.  | 1,128              |                    |                    |
| Benefits.  | 84                 |                    |                    |
| Operating Expenses.  | 3,480              |                    |                    |
| Risk Pool.   | 21                 |                    |                    |
| All Transfers Out.   | 21,005             |                    |                    |
| PY Expense Adjustments                                       | -21                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$25,696</b>    | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 431                | 641                | 419                |
| Benefits.  | 99                 | 105                | 87                 |
| Operating Expenses.  | 852                | 1,659              | 957                |
| Risk Pool.   | 7                  | 9                  | 7                  |
| All Transfers Out.   | 1,895              | 244                | 7                  |
| PY Expense Adjustments                                       |                    | 1                  | 42                 |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$3,284</b>     | <b>\$2,659</b>     | <b>\$1,520</b>     |
| <b>Academic Affairs Total</b>                                | <b>\$305,810</b>   | <b>\$294,277</b>   | <b>\$306,926</b>   |

## ACADEMIC AFFAIRS DIVISIONS (COLLEGES)

### COLLEGE OF LIBERAL CREATIVE ARTS

#### **Mission**

The liberal and creative arts provide students with a foundation of confidence, critical thinking, and engagement toward a greater good. Our University community is among the nation's most diverse — not only in demographics and global cultures but also in our embrace of ideas, discourse, creativity, and ingenuity.

The College of Liberal & Creative Arts' Advising and Resource Center provides tutoring and training, study spaces, a computer lab, and even office supplies. Our alumni will share their insights and successes and help you chart your career paths.

*Source: SF State website*

# COLLEGE OF LIBERAL CREATIVE ARTS GENERAL FUND BUDGET

## Col Of Liberal And Creative Ar-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |  |                                 |  |                                     |
| General Fund Allocation                            |                                 | 15                              |  | -15 -100%                                      |                                 |  |                                     |
| Revenue.   | 47                              | 11                              |  | -11 -100%                                      |                                 |  |                                     |
| Other Revenue                                      | 801                             | 1,024                           | 700                                      | -324 -32%                                      |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$848</b>                    | <b>\$1,050</b>                  | <b>\$700</b>                             | <b>-\$350 -33%</b>                             |                                 |  |                                     |
| 601100-Academic Salary                             | 24,517                          | 25,314                          | 25,725                                   | 410 2%   | 247.2                           | 254.7                                    | 7.5                                 |
| 601103-Graduate Assistant                          | 290                             | 314                             | 255                                      | -59 -19%                                       | 10.9                            |  | (10.9)                              |
| 601304-Teaching Associates                         | 577                             | 567                             | 468                                      | -99 -17%                                       | 15.8                            |  | (15.8)                              |
| 601806-Part Time Faculty                           | 9,990                           | 10,391                          | 5,975                                    | -4,416 -42%                                    | 164.4                           |  | (164.4)                             |
| 601807-Substitute Faculty                          | 7                               | 11                              |  | -11 -100%                                      | 0.1                             |  | (0.1)                               |
| 601810-Summer Session Fac                          | 902                             | 994                             | 1,185                                    | 191 19%  | 0.2                             |  | (0.2)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 67                              | 14                              |  | -14 -100%                                      |                                 |  |                                     |
| 601828-Reimb Release Time Salary                   |                                 | -12                             |  | 12 -100%                                       |                                 |  |                                     |
| 601833-Academic Salaries-Lump Sum Vac              | 116                             | 100                             |  | -100 -100%                                     |                                 |  |                                     |
| Instructional Faculty.                             | 36,465                          | 37,692                          | 33,608                                   | -4,084 -11%                                    | 438.5                           | 254.7                                    | (183.9)                             |
| 601101-Department Chair                            | 1,146                           | 1,174                           | 1,152                                    | -22 -2%  | 8.8                             | 8.6                                      | (0.2)                               |
| Department Chair.                                  | 1,146                           | 1,174                           | 1,152                                    | -22 -2%  | 8.8                             | 8.6                                      | (0.2)                               |
| 601201-Mpp/Supervisory                             | 870                             | 1,141                           | 1,193                                    | 52 5%  | 9.4                             | 10.0                                     | 0.6                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 11                              |                                 |  |  |                                 |  |                                     |
| Management & Supervisory                           | 881                             | 1,141                           | 1,193                                    | 52 5%  | 9.4                             | 10.0                                     | 0.6                                 |
| 601300-Support Staff Salary                        | 5,484                           | 5,421                           | 5,110                                    | -311 -6%                                       | 87.3                            | 80.2                                     | (7.2)                               |
| 601301-Overtime                                    | 1                               | 3                               |  | -3 -100%                                       |                                 |  |                                     |
| 601302-Temporary Help                              | 11                              | 18                              |  | -18 -100%                                      | 0.5                             |  | (0.5)                               |
| 601303-Student Assistant                           | 178                             | 259                             |  | -259 -100%                                     | 8.2                             |  | (8.2)                               |
| 601821-Shift Differential                          | 14                              | 8                               |  | -8 -100%                                       |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                  | 18                              |                                 |  | 0%   |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -22                             | 2                               |  | 0%   |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 50                              | 75                              |  | -75 -100%                                      |                                 |  |                                     |
| Support Staff.                                     | 5,736                           | 5,787                           | 5,110                                    | -677 -12%                                      | 96.1                            | 80.2                                     | (15.9)                              |
| 601836-Holiday Pays                                | 10                              | 4                               |  | -4 -100%                                       |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 4                               |                                 |  | 0%   |                                 |  |                                     |
| Other Salary.                                      | 14                              | 4                               |  | -4 -100%                                       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$44,242</b>                 | <b>\$45,798</b>                 | <b>\$41,063</b>                          | <b>-\$4,734 -10%</b>                           | <b>552.8</b>                    | <b>353.4</b>                             | <b>(199.4)</b>                      |
| Travel   | 206                             | 113                             |  | -113 -100%                                     |                                 |  |                                     |
| Contractual Services                               | 33                              | 11                              | 10                                       | -1 -13%  |                                 |  |                                     |
| It Costs   | 70                              | 385                             | 55                                       | -330 -86%                                      |                                 |  |                                     |
| Services From Other Fnds Agency                    | 187                             | 162                             | 75                                       | -87 -54%                                       |                                 |  |                                     |
| Equipment  | 27                              | 8                               | 25                                       | 17 222%  |                                 |  |                                     |
| Misc Operating Expense.                            | 302                             | 262                             | 58                                       | -204 -78%                                      |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$826</b>                    | <b>\$941</b>                    | <b>\$223</b>                             | <b>-\$718 -76%</b>                             |                                 |  |                                     |
| Work Study.  | 159                             | 174                             |  | -174 -100%                                     | 5.7                             |  | (5.7)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$984</b>                    | <b>\$1,115</b>                  | <b>\$223</b>                             | <b>-\$892 -80%</b>                             | <b>5.7</b>                      |  | <b>(5.7)</b>                        |
| All Expenses.                                      | 45,227                          | 46,913                          | 41,286                                   | -5,627 -12%                                    | 558.5                           | 353.4                                    | (205.1)                             |
| All Transfers In                                   |                                 |                                 |  |  |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |  |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |  |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$44,379</b>                | <b>-\$45,863</b>                | <b>-\$40,586</b>                         | <b>\$5,277 -12%</b>                            | <b>(558.5)</b>                  | <b>(353.4)</b>                           | <b>205.1</b>                        |
| Benefits.  | 21,053                          | 22,426                          | 19,708                                   | -2,718 -12%                                    |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -65,431                         | -68,289                         | -60,294                                  | 7,995 -12%                                     |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$65,431</b>                | <b>-\$68,289</b>                | <b>-\$60,294</b>                         |  |                                 |  |                                     |

**COLLEGE OF LIBERAL CREATIVE ARTS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>19</sup>**

| Col Of Liberal And Creative Arts<br>( in thousands)          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 9                  | 6                  |                    |
| Benefits.  |                    | 1                  |                    |
| Operating Expenses.  | 68                 | 56                 | 8                  |
| All Transfers Out.   | 49                 | 10                 |                    |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$127</b>       | <b>\$73</b>        | <b>\$8</b>         |
| Salary & Wages.  | 6                  | 21                 | 21                 |
| Operating Expenses.  | 228                | 224                | 165                |
| PY Expense Adjustments                                       | 4                  |                    |                    |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$238</b>       | <b>\$246</b>       | <b>\$186</b>       |
| Salary & Wages.  |                    |                    | 8                  |
| Operating Expenses.  | 6                  | 246                | 214                |
| All Transfers Out.   |                    | 12                 |                    |
| PY Expense Adjustments                                       |                    |                    | -6                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$6</b>         | <b>\$258</b>       | <b>\$216</b>       |
| Salary & Wages.  | 42,595             | 44,325             | 46,517             |
| Benefits.  | 20,095             | 21,054             | 22,697             |
| Operating Expenses.  | 878                | 1,101              | 1,242              |
| Work Study.  | 165                | 159                | 174                |
| All Transfers Out.   | 4                  | 1,497              | 327                |
| PY Expense Adjustments                                       |                    |                    | 14                 |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$63,736</b>    | <b>\$68,135</b>    | <b>\$70,971</b>    |
| Salary & Wages.  | 112                |                    |                    |
| Benefits.  | 28                 |                    |                    |
| Operating Expenses.  | 128                |                    |                    |
| Risk Pool.   | 2                  |                    |                    |
| All Transfers Out.   | 1,851              |                    |                    |
| PY Expense Adjustments                                       | 3                  |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$2,124</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 111                | 140                | 118                |
| Benefits.  | 4                  | 2                  | 17                 |
| Operating Expenses.  | 257                | 200                | 119                |
| Risk Pool.   | 2                  | 2                  | 2                  |
| All Transfers Out.   | 184                | 52                 | 7                  |
| PY Expense Adjustments                                       |                    | 1                  |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$558</b>       | <b>\$398</b>       | <b>\$264</b>       |
| <b>Col Of Liberal And Creative Ar Total</b>                  | <b>\$66,789</b>    | <b>\$69,110</b>    | <b>\$71,645</b>    |

<sup>19</sup> (1) includes NG001,NR101,SUXXX,TSXXX;  
Operating expenditures does not include 680 Account group (transfer out)

## COLLEGE OF ETHNIC STUDIES

### **Mission**

The College of Ethnic Studies provides safe academic spaces for all to learn the histories, cultures, and intellectual traditions of Native peoples and communities of color in the US in the first-person and also practice theories of resistance and liberation to eliminate racism and other forms of oppression.

*Source: SF State website*

# COLLEGE OF ETHNIC STUDIES GENERAL FUND BUDGET

## College Of Ethnic Studies-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |             |                                 |  |                                     |
| Other Revenue                                      | 62                              | 154                             | 25                                       | -129                        | -84%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$62</b>                     | <b>\$154</b>                    | <b>\$25</b>                              | <b>-\$129</b>               | <b>-84%</b> |                                 |  |                                     |
| 601100-Academic Salary                             | 3,532                           | 3,642                           | 4,568                                    | 926                         | 25%         | 35.5                            | 44.3                                     | 8.8                                 |
| 601304-Teaching Associates                         | 5                               | 1                               |  | -1                          | -100%       | 0.0                             |  | (0.0)                               |
| 601806-Part Time Faculty                           | 1,864                           | 2,173                           | 1,127                                    | -1,046                      | -48%        | 33.4                            | 0.3                                      | (33.1)                              |
| 601807-Substitute Faculty                          |                                 | 2                               |  | -2                          | -100%       | 0.0                             |  | (0.0)                               |
| 601810-Summer Session Fac                          | 251                             | 340                             | 353                                      | 13                          | 4%          | 0.1                             |  | (0.1)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 3                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| 601833-Acadenic Salaries-Lump Sum Vac              | 6                               | 9                               |  | -9                          | -100%       |                                 |  |                                     |
| Instructional Faculty.                             | 5,658                           | 6,168                           | 6,048                                    | -120                        | -2%         | 69.0                            | 44.6                                     | (24.4)                              |
| 601101-Department Chair                            | 197                             | 238                             | 245                                      | 7                           | 3%          | 1.8                             | 1.8                                      | 0.0                                 |
| Department Chair.                                  | 197                             | 238                             | 245                                      | 7                           | 3%          | 1.8                             | 1.8                                      | 0.0                                 |
| 601201-Mpp/Supervisory                             | 452                             | 439                             | 439                                      |                             | 0%          | 3.0                             | 3.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac                   | 18                              |                                 |  |                             |             |                                 |  |                                     |
| Management & Supervisory                           | 470                             | 439                             | 439                                      |                             | 0%          | 3.0                             | 3.0                                      |                                     |
| 601300-Support Staff Salary                        | 473                             | 542                             | 543                                      | 1                           | 0%          | 8.7                             | 8.5                                      | (0.2)                               |
| 601302-Temporary Help                              |                                 | 11                              |  | -11                         | -100%       | 0.1                             |  | (0.1)                               |
| 601303-Student Assistant                           | 30                              | 24                              |  | -24                         | -100%       | 0.8                             |  | (0.8)                               |
| 601834-Staff Salaries -Lump Sum Vac                |                                 | 2                               |  | -2                          | -100%       |                                 |  |                                     |
| Support Staff.                                     | 503                             | 579                             | 543                                      | -36                         | -6%         | 9.6                             | 8.5                                      | (1.1)                               |
| 601836-Holiday Pays                                | 2                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| Other Salary.                                      | 2                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$6,830</b>                  | <b>\$7,425</b>                  | <b>\$7,274</b>                           | <b>-\$151</b>               | <b>-2%</b>  | 83.4                            | 57.9                                     | (25.5)                              |
| Travel   | 27                              | 12                              |  | -12                         | -100%       |                                 |  |                                     |
| Contractual Services                               | 5                               |                                 | 5  | 5                           | 2400%       |                                 |  |                                     |
| It Costs   | 2                               | 13                              |  | -13                         | -100%       |                                 |  |                                     |
| Services From Other Fnds Agncy                     | 17                              | 18                              | 14                                       | -4                          | -23%        |                                 |  |                                     |
| Equipment  |                                 | 48                              |  | -48                         | -100%       |                                 |  |                                     |
| Misc Operating Expense.                            | 46                              | 38                              | 35                                       | -3                          | -8%         |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$97</b>                     | <b>\$131</b>                    | <b>\$55</b>                              | <b>-\$76</b>                | <b>-58%</b> |                                 |  |                                     |
| Work Study.  | 40                              | 36                              |  | -36                         | -100%       | 1.1                             |  | (1.1)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$137</b>                    | <b>\$167</b>                    | <b>\$55</b>                              | <b>-\$112</b>               | <b>-67%</b> | 1.1                             |  | (1.1)                               |
| All Expenses.                                      | 6,967                           | 7,592                           | 7,329                                    | -263                        | -3%         | 84.5                            | 57.9                                     | (26.7)                              |
| All Transfers In                                   |                                 |                                 |  |                             |             |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                             |             |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                             |             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$6,905</b>                 | <b>-\$7,438</b>                 | <b>-\$7,304</b>                          | <b>\$134</b>                | <b>-2%</b>  | <b>(84.5)</b>                   | <b>(57.9)</b>                            | <b>26.7</b>                         |
| Benefits.  | 3,018                           | 3,343                           | 3,456                                    | 113                         | 3%          |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -9,923                          | -10,781                         | -10,760                                  | 21                          | 0%          |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$9,923</b>                 | <b>-\$10,781</b>                | <b>-\$10,760</b>                         |                             |             |                                 |  |                                     |

**COLLEGE OF ETHNIC STUDIES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>20</sup>**

| College Of Ethnic Studies<br>( in thousands)                 | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 2                  | 6                  |                    |
| Benefits.  |                    |                    |                    |
| Operating Expenses.  | 31                 | 32                 | 20                 |
| All Transfers Out.   | 23                 | 20                 | 25                 |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$56</b>        | <b>\$58</b>        | <b>\$45</b>        |
| Salary & Wages.  | 3                  |                    |                    |
| Operating Expenses.  | 6                  | 4                  | 3                  |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$9</b>         | <b>\$4</b>         | <b>\$3</b>         |
| Operating Expenses.  |                    | 1                  | 10                 |
| All Transfers Out.   |                    | 1                  |                    |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$</b>          | <b>\$3</b>         | <b>\$10</b>        |
| Salary & Wages.  | 6,708              | 6,841              | 7,540              |
| Benefits.  | 2,900              | 3,018              | 3,365              |
| Operating Expenses.  | 127                | 97                 | 175                |
| Work Study.  | 55                 | 40                 | 36                 |
| All Transfers Out.   |                    | 7                  |                    |
| PY Expense Adjustments                                       | 1                  |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$9,789</b>     | <b>\$10,004</b>    | <b>\$11,116</b>    |
| Salary & Wages.  | 2                  |                    |                    |
| Operating Expenses.  | 4                  |                    |                    |
| All Transfers Out.   | 41                 |                    |                    |
| PY Expense Adjustments                                       | 2                  |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$48</b>        | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 1                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$1</b>         | <b>\$</b>          | <b>\$</b>          |
| <b>College Of Ethnic Studies Total</b>                       | <b>\$9,904</b>     | <b>\$10,068</b>    | <b>\$11,173</b>    |

<sup>20</sup> (1) Including NG001, NR101, SUXXX, TSXXX  
Operating Expenses does not include 680 Accounts (Transfer Out)

## COLLEGE OF HEALTH & SOCIAL SCIENCES

### **Mission**

The College of Health & Social Sciences prepares students to help solve the most pressing and enduring issues confronting the well-being of individuals, families, communities, and society.

Students, faculty, and staff participate in a learning process that fosters excellence in their professions and supports them in pursuing equity and social justice.

The college is committed to innovative teaching, scholarship to advance this mission, and service that inspire leadership for positive social change.

*Source: SF State website*

## COLLEGE OF HEALTH & SOCIAL SCIENCES GENERAL FUND BUDGET

**College of Health And Social Sciences-2019 Actuals  
vs 2020 Working Budget and FTE**

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |             |                                 |  |                                     |
| Revenue.   | 22                              | 15                              |  | -15                         | -100%       |                                 |  |                                     |
| Other Revenue                                      | 122                             | 1,395                           | 1,200                                    | -195                        | -14%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$144</b>                    | <b>\$1,410</b>                  | <b>\$1,200</b>                           | <b>-\$210</b>               | <b>-15%</b> |                                 |  |                                     |
| 601100-Academic Salary                             | 10,176                          | 10,309                          | 11,297                                   | 988                         | 10%         | 103.5                           | 111.6                                    | 8.1                                 |
| 601103-Graduate Assistant                          | 17                              | 14                              | 6  | -8                          | -59%        | 0.5                             |  | (0.5)                               |
| 601304-Teaching Associates                         | 44                              | 29                              | 24                                       | -5                          | -17%        | 1.0                             |  | (1.0)                               |
| 601806-Part Time Faculty                           | 5,711                           | 6,324                           | 4,767                                    | -1,557                      | -25%        | 96.9                            |  | (96.9)                              |
| 601807-Substitute Faculty                          | 2                               |                                 |  |                             | 0%          |                                 |  |                                     |
| 601810-Summer Session Fac                          | 760                             | 1,008                           | 1,103                                    | 95                          | 9%          | 0.2                             |  | (0.2)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 21                              | 26                              |  | -26                         | -100%       |                                 |  |                                     |
| 601828-Reimb Release Time Salary                   | -752                            | -17                             |  | 17                          | -100%       |                                 |  |                                     |
| 601833-Academic Salaries-Lump Sum Vac              | 22                              | 137                             |  | -137                        | -100%       |                                 |  |                                     |
| Instructional Faculty.                             | 15,788                          | 17,831                          | 17,197                                   | -634                        | -4%         | 202.1                           | 111.6                                    | (90.5)                              |
| 601101-Department Chair                            | 820                             | 872                             | 886                                      | 15                          | 2%          | 6.9                             | 5.8                                      | (1.1)                               |
| Department Chair.                                  | 820                             | 872                             | 886                                      | 15                          | 2%          | 6.9                             | 5.8                                      | (1.1)                               |
| 601201-Mpp/Supervisory                             | 619                             | 662                             | 646                                      | -16                         | -2%         | 4.2                             | 4.0                                      | (0.2)                               |
| 601835-MPP Salaries-Lump Sum Vac                   |                                 | 26                              |  |                             | -           |                                 |  |                                     |
| Management & Supervisory                           | 619                             | 687                             | 646                                      | -41                         | -6%         | 4.2                             | 4.0                                      | (0.2)                               |
| 601300-Support Staff Salary                        | 2,883                           | 3,040                           | 2,985                                    | -55                         | -2%         | 46.7                            | 43.2                                     | (3.5)                               |
| 601301-Overtime                                    | 5                               | 3                               |  | -3                          | -100%       |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 6                               |  | -6                          | -100%       | 0.0                             |  | (0.0)                               |
| 601303-Student Assistant                           | 35                              | 159                             |  | -159                        | -100%       | 4.9                             |  | (4.9)                               |
| 601812-Salary Prepaid Expense W/O                  | -1                              |                                 |  |                             | 0%          |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | 1                               |                                 |  |                             | 0%          |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 9                               | 9                               |  | -9                          | -100%       |                                 |  |                                     |
| Support Staff.                                     | 2,931                           | 3,218                           | 2,985                                    | -233                        | -7%         | 51.6                            | 43.2                                     | (8.4)                               |
| 601836-Holiday Pays                                | 2                               | 10                              |  | -10                         | -100%       |                                 |  |                                     |
| Other Salary.                                      | 2                               | 10                              |  | -10                         | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$20,161</b>                 | <b>\$22,617</b>                 | <b>\$21,714</b>                          | <b>-\$904</b>               | <b>-4%</b>  | 264.7                           | 164.6                                    | (100.1)                             |
| Travel   | 93                              | 28                              |  | -28                         | -100%       |                                 |  |                                     |
| Contractual Services                               | 13                              | 48                              |  | -48                         | -100%       |                                 |  |                                     |
| It Costs   | 60                              | 88                              |  | -88                         | -100%       |                                 |  |                                     |
| Services From Other Fnds Agency                    | 69                              | 125                             | 10                                       | -115                        | -92%        |                                 |  |                                     |
| Equipment  | 40                              | 86                              |  | -86                         | -100%       |                                 |  |                                     |
| Misc Operating Expense.                            | 545                             | 310                             | 100                                      | -210                        | -68%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$820</b>                    | <b>\$684</b>                    | <b>\$110</b>                             | <b>-\$574</b>               | <b>-84%</b> |                                 |  |                                     |
| Work Study.  | 228                             | 203                             |  | -203                        | -100%       | 6.2                             |  | (6.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$1,048</b>                  | <b>\$888</b>                    | <b>\$110</b>                             | <b>-\$778</b>               | <b>-88%</b> | 6.2                             |  | (6.2)                               |
| All Expenses.                                      | 21,209                          | 23,505                          | 21,824                                   | -1,681                      | -7%         | 270.9                           | 164.6                                    | (106.3)                             |
| All Transfers In                                   |                                 | 9                               |  | -9                          | -100%       |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                             |             |                                 |  |                                     |
| Net Transfers                                      |                                 | 9                               |  | -9                          | -100%       |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$21,064</b>                | <b>-\$22,086</b>                | <b>-\$20,624</b>                         | <b>\$1,463</b>              | <b>-7%</b>  | <b>(270.9)</b>                  | <b>(164.6)</b>                           | <b>106.3</b>                        |
| Benefits.  | 9,771                           | 10,415                          | 10,317                                   | -99                         | -1%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -30,835                         | -32,502                         | -30,941                                  | 1,561                       | -5%         |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$30,835</b>                | <b>-\$32,502</b>                | <b>-\$30,941</b>                         |                             |             |                                 |  |                                     |

**COLLEGE OF HEALTH & SOCIAL SCIENCES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>21</sup>**

| <b>Health And Social Sciences</b><br>( in thousands)         | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 197                | 234                | 161                |
| Benefits.  | 5                  | 14                 | 17                 |
| Operating Expenses.  | 295                | 256                | 133                |
| Risk Pool.   | 3                  | 3                  | 3                  |
| All Transfers Out.   | 340                | 756                | 57                 |
| PY Expense Adjustments                                       | -3                 |                    |                    |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$836</b>       | <b>\$1,263</b>     | <b>\$371</b>       |
| Operating Expenses.  | 4                  | 5                  | 1                  |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$4</b>         | <b>\$5</b>         | <b>\$1</b>         |
| Operating Expenses.  | 28                 | 195                | 72                 |
| All Transfers Out.   |                    | 12                 |                    |
| PY Expense Adjustments                                       |                    | 7                  |                    |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$28</b>        | <b>\$215</b>       | <b>\$72</b>        |
| Salary & Wages.  | 20,411             | 20,243             | 22,657             |
| Benefits.  | 9,376              | 9,783              | 10,418             |
| Operating Expenses.  | 631                | 1,148              | 1,066              |
| Work Study.  | 273                | 228                | 203                |
| All Transfers Out.   |                    | 2                  | 9                  |
| PY Expense Adjustments                                       | 7                  |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$30,698</b>    | <b>\$31,405</b>    | <b>\$34,353</b>    |
| Salary & Wages.  | 174                |                    |                    |
| Benefits.  | 36                 |                    |                    |
| Operating Expenses.  | 657                |                    |                    |
| Risk Pool.   | 4                  |                    |                    |
| All Transfers Out.   | 2,934              |                    |                    |
| PY Expense Adjustments                                       | -2                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$3,802</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 135                | 357                | 213                |
| Benefits.  | 13                 | 76                 | 47                 |
| Operating Expenses.  | 61                 | 127                | 218                |
| Risk Pool.   | 1                  | 4                  | 4                  |
| All Transfers Out.   | 12                 |                    |                    |
| PY Expense Adjustments                                       |                    |                    | 17                 |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$222</b>       | <b>\$564</b>       | <b>\$500</b>       |
| <b>Health And Social Sciences-COL Total</b>                  | <b>\$35,591</b>    | <b>\$33,452</b>    | <b>\$35,298</b>    |

<sup>21</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## COLLEGE OF SCIENCE & ENGINEERING (CoSE)

### **Mission**

CoSE provides an encouraging environment to develop the intellectual capacity, critical thinking, creativity, and problem-solving ability of its students so that they may become honorable, contributing, and forward-thinking members of the science and engineering community of the San Francisco Bay Area and beyond. CoSE fosters a thriving environment for scholarly and creative activities. New knowledge or solutions to problems are discovered or created and provides science education to all University students to succeed in the modern world.

*Source: SF State website*

# COLLEGE OF SCIENCE & ENGINEERING GENERAL FUND BUDGET

## College Of Science & Engineering-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |              | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|--------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent      |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |              |                                 |  |                                     |
| General Fund Allocation                            | 1                               | -7                              |  | 7                           | -100%        |                                 |  |                                     |
| Revenue.   | 31                              | 38                              |  | -38                         | -100%        |                                 |  |                                     |
| Other Revenue                                      | 370                             | 540                             |  | -540                        | -100%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$402</b>                    | <b>\$571</b>                    |  | <b>\$ -571</b>              | <b>-100%</b> |                                 |  |                                     |
| 601100-Academic Salary                             | 16,348                          | 17,444                          | 18,093                                   | 649                         | 4%           | 164.6                           | 174.4                                    | 9.8                                 |
| 601103-Graduate Assistant                          | 294                             | 206                             |  | -206                        | -100%        | 7.1                             |  | (7.1)                               |
| 601304-Teaching Associates                         | 1,230                           | 1,353                           | 971                                      | -382                        | -28%         | 31.5                            |  | (31.5)                              |
| 601806-Part Time Faculty                           | 5,447                           | 6,078                           | 3,536                                    | -2,542                      | -42%         | 94.2                            | 0.7                                      | (93.4)                              |
| 601807-Substitute Faculty                          | 8                               | 2                               |  | -2                          | -100%        | 0.0                             |  | (0.0)                               |
| 601810-Summer Session Fac                          | 813                             | 851                             | 1,025                                    | 174                         | 20%          | 0.2                             |  | (0.2)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 38                              | 21                              |  | -21                         | -100%        |                                 |  |                                     |
| 601828-Reimb Release Time Salary                   | -118                            | -172                            |  | 172                         | -100%        |                                 |  |                                     |
| 601833-Acadenic Salaries-Lump Sum Vac              | 48                              | 27                              |  | -27                         | -100%        |                                 |  |                                     |
| Instructional Faculty.                             | 24,107                          | 25,810                          | 23,625                                   | -2,185                      | -8%          | 297.6                           | 175.1                                    | (122.4)                             |
| 601101-Department Chair                            | 842                             | 888                             | 891                                      | 3                           | 0%           | 6.2                             | 6.2                                      | (0.0)                               |
| Department Chair.                                  | 842                             | 888                             | 891                                      | 3                           | 0%           | 6.2                             | 6.2                                      | (0.0)                               |
| 601201-Mpp/Supervisory                             | 1,133                           | 1,175                           | 1,209                                    | 34                          | 3%           | 8.6                             | 9.0                                      | 0.4                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 35                              | 6                               |  |                             |              |                                 |  |                                     |
| Management & Supervisory                           | 1,168                           | 1,181                           | 1,209                                    | 28                          | 2%           | 8.6                             | 9.0                                      | 0.4                                 |
| 601300-Support Staff Salary                        | 4,584                           | 4,610                           | 4,309                                    | -301                        | -7%          | 72.2                            | 64.3                                     | (7.9)                               |
| 601301-Overtime                                    | 1                               | 12                              |  | -12                         | -100%        |                                 |  |                                     |
| 601303-Student Assistant                           | 165                             | 761                             |  | -761                        | -100%        | 25.1                            |  | (25.1)                              |
| 601824-Salary Prepaid Expense                      |                                 | -1                              |  |                             |              |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 37                              | 27                              |  | -27                         | -100%        |                                 |  |                                     |
| Support Staff.                                     | 4,786                           | 5,408                           | 4,309                                    | -1,099                      | -20%         | 97.4                            | 64.3                                     | (33.0)                              |
| 601836-Holiday Pays                                | 4                               | 3                               |  | -3                          | -100%        |                                 |  |                                     |
| Other Salary.                                      | 4                               | 3                               |  | -3                          | -100%        |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$30,908</b>                 | <b>\$33,289</b>                 | <b>\$30,034</b>                          | <b>-\$3,255</b>             | <b>-10%</b>  | <b>409.8</b>                    | <b>254.7</b>                             | <b>(155.1)</b>                      |
| Travel   | 124                             | 75                              |  | -75                         | -100%        |                                 |  |                                     |
| Contractual Services                               | 1                               | 33                              |  | -33                         | -100%        |                                 |  |                                     |
| It Costs   | 33                              | 84                              |  | -84                         | -100%        |                                 |  |                                     |
| Services From Other Fnds Agncy                     | 59                              | 69                              |  | -69                         | -100%        |                                 |  |                                     |
| Equipment  | 129                             | 119                             |  | -119                        | -100%        |                                 |  |                                     |
| Misc Operating Expense.                            | 443                             | 302                             |  | -302                        | -100%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$788</b>                    | <b>\$683</b>                    |  | <b>\$ -683</b>              | <b>-100%</b> |                                 |  |                                     |
| Work Study.  | 101                             | 100                             |  | -100                        | -100%        | 3.2                             |  | (3.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$890</b>                    | <b>\$784</b>                    |  | <b>\$ -784</b>              | <b>-100%</b> | <b>3.2</b>                      |  | <b>(3.2)</b>                        |
| All Expenses.                                      | 31,797                          | 34,073                          | 30,034                                   | -4,039                      | -12%         | 413.0                           | 254.7                                    | (158.3)                             |
| All Transfers In                                   | 21                              | 177                             |  | -177                        | -100%        |                                 |  |                                     |
| All Transfers Out                                  | 170                             |                                 |  |                             |              |                                 |  |                                     |
| Net Transfers                                      | -149                            | 177                             |  | -177                        | -100%        |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$31,544</b>                | <b>-\$33,326</b>                | <b>-\$30,034</b>                         | <b>\$3,291</b>              | <b>-10%</b>  | <b>(413.0)</b>                  | <b>(254.7)</b>                           | <b>158.3</b>                        |
| Benefits.  | 14,183                          | 15,539                          | 14,156                                   | -1,383                      | -9%          |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -45,726                         | -48,865                         | -44,190                                  | 4,675                       | -10%         |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$45,726</b>                | <b>-\$48,865</b>                | <b>-\$44,190</b>                         |                             |              |                                 |  |                                     |

**COLLEGE OF SCIENCE & ENGINEERING -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>22</sup>**

| College Of Science & Engineering<br>( in thousands)          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 90                 | 70                 | 34                 |
| Benefits.  | 1                  | 1                  |                    |
| Operating Expenses.  | 333                | 191                | 115                |
| Risk Pool.   | 1                  | 1                  |                    |
| All Transfers Out.   | 370                | 513                | 381                |
| PY Expense Adjustments                                       |                    | -1                 | 1                  |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$795</b>       | <b>\$774</b>       | <b>\$530</b>       |
| Salary & Wages.  | 4                  | 4                  |                    |
| Operating Expenses.  | 42                 | 45                 | 17                 |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$46</b>        | <b>\$49</b>        | <b>\$17</b>        |
| Salary & Wages.  | 48                 | 57                 | 21                 |
| Benefits.  | 1                  |                    |                    |
| Operating Expenses.  | 709                | 386                | 291                |
| All Transfers Out.   | 18                 | 6                  |                    |
| PY Expense Adjustments                                       |                    | 42                 | -1                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$775</b>       | <b>\$490</b>       | <b>\$312</b>       |
| Salary & Wages.  | 29,920             | 31,633             | 33,706             |
| Benefits.  | 13,877             | 14,197             | 15,575             |
| Operating Expenses.  | 501                | 1,928              | 2,359              |
| Work Study.  | 100                | 101                | 100                |
| All Transfers Out.   | 11                 | 984                | 308                |
| PY Expense Adjustments                                       | 1                  | -41                | -5                 |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$44,410</b>    | <b>\$48,801</b>    | <b>\$52,044</b>    |
| Salary & Wages.  | 674                |                    |                    |
| Benefits.  | -4                 |                    |                    |
| Operating Expenses.  | 1,945              |                    |                    |
| Risk Pool.   | 12                 |                    |                    |
| All Transfers Out.   | 6,203              |                    |                    |
| PY Expense Adjustments                                       | -5                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$8,826</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 39                 | 95                 | 68                 |
| Benefits.  | 19                 | 24                 | 22                 |
| Operating Expenses.  |                    | 1,003              | 418                |
| Risk Pool.   | 1                  | 2                  | 1                  |
| All Transfers Out.   | 91                 | 190                |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$150</b>       | <b>\$1,314</b>     | <b>\$534</b>       |
| <b>College Of Science &amp; Engineer Total</b>               | <b>\$55,002</b>    | <b>\$51,428</b>    | <b>\$53,437</b>    |

<sup>22</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## COLLEGE OF BUSINESS

### **Mission**

We are San Francisco's public business school. We embrace the area's rich diversity and provide access to higher education. Our mission is to prepare students for professional success through high-quality teaching, innovative and relevant courses, discipline-based and pedagogical scholarship, and engagement with the academic and business communities.

*Source: SF State website*

## LAM FAMILY COLLEGE OF BUSINESS GENERAL FUND BUDGET

### Lam Family College Of Business-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Change<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|-------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Revenue.   |                                 | 1                               |  | -1                             | -100%             |                                 |  |                                     |
| Other Revenue                                      | 287                             | 176                             | 380                                      | 204                            | 116%              |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$287</b>                    | <b>\$177</b>                    | <b>\$380</b>                             | <b>\$203</b>                   | <b>115%</b>       |                                 |  |                                     |
| 601100-Academic Salary                             | 12,522                          | 12,895                          | 13,249                                   | 354                            | 3%                | 106.0                           | 109.3                                    | 3.3                                 |
| 601103-Graduate Assistant                          | 7                               | 11                              |  | -11                            | -100%             | 0.3                             |  | (0.3)                               |
| 601806-Part Time Faculty                           | 2,242                           | 2,196                           |  | -2,196                         | -100%             | 33.6                            |  | (33.6)                              |
| 601807-Substitute Faculty                          | 2                               | 1                               |  | -1                             | -100%             | 0.0                             |  | (0.0)                               |
| 601810-Summer Session Fac                          | 1,184                           | 1,133                           | 1,232                                    | 99                             | 9%                | 0.2                             |  | (0.2)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 27                              | 8                               | 10                                       | 2                              | 23%               |                                 |  |                                     |
| 601833-Academic Salaries-Lump Sum Vac              | 43                              | 48                              |  | -48                            | -100%             |                                 |  |                                     |
| Instructional Faculty.                             | 16,027                          | 16,292                          | 14,491                                   | -1,801                         | -11%              | 140.2                           | 109.3                                    | (30.9)                              |
| 601101-Department Chair                            | 692                             | 734                             | 736                                      | 2                              | 0%                | 4.6                             | 4.6                                      | (0.0)                               |
| Department Chair.                                  | 692                             | 734                             | 736                                      | 2                              | 0%                | 4.6                             | 4.6                                      | (0.0)                               |
| 601201-Mpp/Supervisory                             | 558                             | 634                             | 672                                      | 38                             | 6%                | 4.6                             | 5.0                                      | 0.4                                 |
| Management & Supervisory                           | 558                             | 634                             | 672                                      | 38                             | 6%                | 4.6                             | 5.0                                      | 0.4                                 |
| 601300-Support Staff Salary                        | 1,419                           | 1,427                           | 1,399                                    | -28                            | -2%               | 23.6                            | 22.0                                     | (1.6)                               |
| 601301-Overtime                                    | 3                               | 15                              | 2  | -13                            | -87%              |                                 |  |                                     |
| 601303-Student Assistant                           | 127                             | 97                              |  | -97                            | -100%             | 3.2                             |  | (3.2)                               |
| 601821-Shift Differential                          |                                 | 1                               | 2  | 1                              | 72%               |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                  | 4                               |                                 |  |                                | 0%                |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -4                              | 1                               |  |                                | 0%                |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 2                               |                                 |  |                                | 0%                |                                 |  |                                     |
| Support Staff.                                     | 1,551                           | 1,541                           | 1,403                                    | -138                           | -9%               | 26.8                            | 22.0                                     | (4.8)                               |
| 601836-Holiday Pays                                | 2                               |                                 |  |                                | 0%                |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 13                              |                                 |  |                                | 0%                |                                 |  |                                     |
| Other Salary.                                      | 15                              |                                 |  |                                | 0%                |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$18,844</b>                 | <b>\$19,201</b>                 | <b>\$17,301</b>                          | <b>-\$1,900</b>                | <b>-10%</b>       | 176.1                           | 140.9                                    | (35.2)                              |
| Communications                                     |                                 |                                 |  |                                | -100%             |                                 |  |                                     |
| Travel   | 68                              | 52                              |  | -52                            | -100%             |                                 |  |                                     |
| Contractual Services                               | 4                               | 28                              |  | -28                            | -100%             |                                 |  |                                     |
| It Costs   | 5                               | 92                              | 53                                       | -39                            | -42%              |                                 |  |                                     |
| Services From Other Fnds Agency                    | 72                              | 59                              |  | -59                            | -100%             |                                 |  |                                     |
| Equipment  |                                 | 3                               |  | -3                             | -100%             |                                 |  |                                     |
| Misc Operating Expense.                            | 374                             | 253                             | 167                                      | -86                            | -34%              |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$523</b>                    | <b>\$489</b>                    | <b>\$220</b>                             | <b>-\$269</b>                  | <b>-55%</b>       |                                 |  |                                     |
| Risk Pool  |                                 |                                 | 2  | 2                              | 0%                |                                 |  |                                     |
| Work Study.  | 66                              | 77                              |  | -77                            | -100%             | 3.2                             |  | (3.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$589</b>                    | <b>\$566</b>                    | <b>\$222</b>                             | <b>-\$344</b>                  | <b>-61%</b>       | 3.2                             |  | (3.2)                               |
| All Expenses.                                      | 19,433                          | 19,767                          | 17,523                                   | -2,243                         | -11%              | 179.3                           | 140.9                                    | (38.4)                              |
| All Transfers In                                   |                                 |                                 |  |                                |                   |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                                |                   |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$19,146</b>                | <b>-\$19,590</b>                | <b>-\$17,143</b>                         | <b>\$2,447</b>                 | <b>-12%</b>       | <b>(179.3)</b>                  | <b>(140.9)</b>                           | <b>38.4</b>                         |
| Benefits.  | 8,446                           | 8,913                           | 7,943                                    | -969                           | -11%              |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -27,592                         | -28,503                         | -25,087                                  | 3,416                          | -12%              |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$27,592</b>                | <b>-\$28,503</b>                | <b>-\$25,087</b>                         |                                |                   |                                 |  |                                     |

**LAM FAMILY COLLEGE OF BUSINESS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>23</sup>**

| Lam Family College Of Business<br>( in thousands)            | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 62                 | 137                | 240                |
| Benefits.  | 17                 | 8                  | 21                 |
| Operating Expenses.  | 637                | 270                | 345                |
| Risk Pool.   | 1                  | 2                  | 4                  |
| All Transfers Out.   | 16                 | 466                | 142                |
| PY Expense Adjustments                                       | -1                 |                    |                    |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$732</b>       | <b>\$883</b>       | <b>\$753</b>       |
| Salary & Wages.  | 2                  | 2                  |                    |
| Operating Expenses.  | 4                  | 12                 | 5                  |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$6</b>         | <b>\$13</b>        | <b>\$5</b>         |
| Operating Expenses.  | 8                  | 85                 | 19                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$8</b>         | <b>\$85</b>        | <b>\$19</b>        |
| Salary & Wages.  | 18,115             | 19,056             | 19,313             |
| Benefits.  | 7,974              | 8,476              | 8,916              |
| Operating Expenses.  | 1,005              | 1,503              | 1,302              |
| Work Study.  | 88                 | 66                 | 77                 |
| PY Expense Adjustments                                       | -8                 |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$27,173</b>    | <b>\$29,101</b>    | <b>\$29,608</b>    |
| Salary & Wages.  | 9                  |                    |                    |
| Operating Expenses.  | 146                |                    |                    |
| All Transfers Out.   | 948                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$1,104</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  |                    | 5                  | 1                  |
| Operating Expenses.  | 24                 | 54                 | 33                 |
| All Transfers Out.   | 71                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$95</b>        | <b>\$59</b>        | <b>\$34</b>        |
| <b>Lam Family College Of Business Total</b>                  | <b>\$29,117</b>    | <b>\$30,141</b>    | <b>\$30,418</b>    |

<sup>23</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## GRADUATE COLLEGE OF EDUCATION

### **Mission**

The Graduate College of Education prepares reflective, transformative educators, clinicians, leaders, and scholars who advance education professions. Our graduates deliver education programs across the life span, demonstrating excellence in the art and science of teaching and learning, research on critical issues in education and communicative disorders, integration of new technologies, and commitment to equity and social justice. Professional preparation programs are designed to meet global challenges through authentic learning experiences in academic and clinical environments guided by our commitment to inclusiveness, integrity, community, social action, and evidence-based practice.

*Source: SF State website*

# GRADUATE COLLEGE OF EDUCATION GENERAL FUND BUDGET

## Graduate College Of Education-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                    |                                 |  |                                     |
| Revenue.   | 15                              |                                 | 869                                      | 869                            | 319430%            |                                 |  |                                     |
| Other Revenue                                      | 34                              | 32                              | 7  | -25                            | -78%               |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$53</b>                     | <b>\$32</b>                     | <b>\$876</b>                             | <b>\$844</b>                   | <b>2642%</b>       |                                 |  |                                     |
| 601100-Academic Salary                             | 3,975                           | 3,860                           | 3,787                                    | -73                            | -2%                | 38.2                            | 37.8                                     | (0.3)                               |
| 601103-Graduate Assistant                          | 19                              | 45                              |  | -45                            | -100%              | 1.5                             |  | (1.5)                               |
| 601806-Part Time Faculty                           | 1,736                           | 1,727                           | 1,425                                    | -301                           | -17%               | 30.3                            |  | (30.3)                              |
| 601807-Substitute Faculty                          |                                 | 3                               |  | -3                             | -100%              | 0.0                             |  | (0.0)                               |
| 601810-Summer Session Fac                          | 238                             | 234                             | 329                                      | 95                             | 40%                | 0.1                             |  | (0.1)                               |
| 601827-Honorarium For Emp Sal Or Ben               | 19                              | 22                              |  | -22                            | -100%              |                                 |  |                                     |
| 601833-Acadenic Salaries-Lump Sum Vac              | 12                              | 18                              |  | -18                            | -100%              |                                 |  |                                     |
| Instructional Faculty.                             | 6,001                           | 5,909                           | 5,542                                    | -367                           | -6%                | 70.0                            | 37.8                                     | (32.2)                              |
| Department Chair.                                  | 430                             | 450                             | 451                                      | 1                              | 0%                 | 3.2                             | 3.2                                      | (0.0)                               |
| 601201-Mpp/Supervisory                             | 528                             | 537                             | 537                                      |                                | 0%                 | 4.0                             | 4.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac                   | 2                               |                                 |  |                                |                    |                                 |  |                                     |
| Management & Supervisory                           | 531                             | 537                             | 537                                      |                                | 0%                 | 4.0                             | 4.0                                      |                                     |
| 601300-Support Staff Salary                        | 1,512                           | 1,508                           | 1,490                                    | -18                            | -1%                | 23.9                            | 24.8                                     | 0.9                                 |
| 601301-Overtime                                    |                                 | 1                               |  | -1                             | -100%              |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 11                              | 8  | -3                             | -31%               | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                           | 92                              | 141                             | 78                                       | -63                            | -44%               | 4.9                             |  | (4.9)                               |
| 601812-Salary Prepaid Expense W/O                  | 1                               |                                 |  |                                | 0%                 |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -1                              |                                 |  |                                | 0%                 |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 2                               | 2                               |  | -2                             | -100%              |                                 |  |                                     |
| Support Staff.                                     | 1,605                           | 1,663                           | 1,576                                    | -86                            | -5%                | 29.0                            | 24.8                                     | (4.2)                               |
| 601836-Holiday Pays                                | 1                               |                                 |  |                                | -100%              |                                 |  |                                     |
| Other Salary.                                      | 1                               |                                 |  |                                | -100%              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$8,567</b>                  | <b>\$8,559</b>                  | <b>\$8,106</b>                           | <b>-\$453</b>                  | <b>-5%</b>         | 106.2                           | 69.8                                     | (36.4)                              |
| Travel   | 83                              | 27                              |  | -27                            | -100%              |                                 |  |                                     |
| Contractual Services                               | 3                               | 3                               | 2  | -1                             | -27%               |                                 |  |                                     |
| It Costs   | 12                              | 33                              |  | -33                            | -100%              |                                 |  |                                     |
| Services From Other Fnds Agency                    | 43                              | 37                              | 30                                       | -8                             | -21%               |                                 |  |                                     |
| Equipment  | 13                              | 32                              |  | -32                            | -100%              |                                 |  |                                     |
| Misc Operating Expense.                            | 161                             | 140                             | 37                                       | -102                           | -73%               |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$316</b>                    | <b>\$272</b>                    | <b>\$69</b>                              | <b>-\$203</b>                  | <b>-75%</b>        |                                 |  |                                     |
| Work Study.  | 37                              | 36                              |  | -36                            | -100%              | 1.2                             |  | (1.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$353</b>                    | <b>\$307</b>                    | <b>\$69</b>                              | <b>-\$238</b>                  | <b>-78%</b>        | 1.2                             |  | (1.2)                               |
| All Expenses.                                      | 8,920                           | 8,866                           | 8,175                                    | -691                           | -8%                | 107.5                           | 69.8                                     | (37.7)                              |
| All Transfers In                                   |                                 |                                 |  |                                |                    |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                                |                    |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                                |                    |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$8,868</b>                 | <b>-\$8,835</b>                 | <b>-\$7,299</b>                          | <b>\$1,536</b>                 | <b>-17%</b>        | <b>(107.5)</b>                  | <b>(69.8)</b>                            | <b>37.7</b>                         |
| Benefits.  | 3,787                           | 3,879                           | 3,937                                    | 58                             | 2%                 |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -12,655                         | -12,713                         | -11,236                                  | 1,477                          | -12%               |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$12,655</b>                | <b>-\$12,713</b>                | <b>-\$11,236</b>                         |                                |                    |                                 |  |                                     |

**GRADUATE COLLEGE OF EDUCATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20<sup>24</sup>**

| Graduate College Of Education<br>( in thousands)             | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 15                 | 6                  |                    |
| Benefits.  |                    | 3                  |                    |
| Operating Expenses.  | 1                  |                    | 2                  |
| All Transfers Out.   | 1                  |                    |                    |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$17</b>        | <b>\$10</b>        | <b>\$2</b>         |
| Salary & Wages.  |                    | 1                  | 8                  |
| Operating Expenses.  | 2                  | 8                  | 1                  |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$2</b>         | <b>\$9</b>         | <b>\$9</b>         |
| Salary & Wages.  |                    | 8                  | 8                  |
| Operating Expenses.  | 1                  | 56                 | 23                 |
| PY Expense Adjustments                                       |                    | -2                 |                    |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$1</b>         | <b>\$61</b>        | <b>\$31</b>        |
| Salary & Wages.  | 8,422              | 8,726              | 8,756              |
| Benefits.  | 3,601              | 3,839              | 3,888              |
| Operating Expenses.  | 375                | 401                | 443                |
| Work Study.  | 42                 | 37                 | 36                 |
| All Transfers Out.   |                    | 98                 |                    |
| PY Expense Adjustments                                       |                    | 3                  | 1                  |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$12,440</b>    | <b>\$13,106</b>    | <b>\$13,124</b>    |
| Salary & Wages.  | 27                 |                    |                    |
| Operating Expenses.  | 62                 |                    |                    |
| Risk Pool.   | 1                  |                    |                    |
| All Transfers Out.   | 783                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$872</b>       | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 6                  | 43                 | 18                 |
| Benefits.  |                    | 2                  | 1                  |
| Operating Expenses.  | 8                  | 21                 | 16                 |
| Risk Pool.   |                    | 1                  |                    |
| All Transfers Out.   | 1                  | 2                  |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$14</b>        | <b>\$69</b>        | <b>\$35</b>        |
| <b>Graduate College Of Education Total</b>                   | <b>\$13,346</b>    | <b>\$13,255</b>    | <b>\$13,202</b>    |

<sup>24</sup> (1) Including NG001, NR101, SUXXX, TSXXX

## ACADEMIC SUPPORT UNITS

### J. PAUL LEONARD LIBRARY

#### **Mission**

The mission of the J. Paul Leonard Library is to empower its University constituency with life-long learning skills to identify, find, evaluate, use, and communicate information to promote excellence in scholarship, knowledge, and understanding.

*Source: SF State website*

## J. PAUL LEONARD LIBRARY GENERAL FUND BUDGET

### Library-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                    |
| General Fund Allocation                            |                                 | 41                              |  | -41                            | -100%                          |                                 |  |                                    |
| Revenue.   | 4                               |                                 |  |                                | -100%                          |                                 |  |                                    |
| Other Revenue                                      |                                 |                                 |  |                                |                                |                                 |  |                                    |
| <b>Total Revenue</b>                               | <b>\$4</b>                      | <b>\$41</b>                     | <b>\$</b>                                | <b>-\$41</b>                   | <b>-100%</b>                   |                                 |  |                                    |
| 601100-Academic Salary                             | 2,003                           | 1,776                           | 1,791                                    | 15                             | 1%                             | 22.0                            | 12.0                                     | (10.0)                             |
| 601833-Academic Salaries-Lump Sum Vac              | 33                              | 42                              |  | -42                            | -100%                          |                                 |  |                                    |
| Instructional Faculty.                             | 2,036                           | 1,817                           | 1,791                                    | -26                            | -1%                            | 22.0                            | 12.0                                     | (10.0)                             |
| 601101-Department Chair                            | 62                              | 54                              | 54                                       |                                | 0%                             | 0.5                             | 0.5                                      |                                    |
| Department Chair.                                  | 62                              | 54                              | 54                                       |                                | 0%                             | 0.5                             | 0.5                                      |                                    |
| 601201-Mpp/Supervisory                             | 313                             | 323                             | 323                                      |                                | 0%                             | 2.0                             | 2.0                                      |                                    |
| Management & Supervisory                           | 313                             | 323                             | 323                                      |                                | 0%                             | 2.0                             | 2.0                                      |                                    |
| 601300-Support Staff Salary                        | 2,338                           | 2,364                           | 2,435                                    | 70                             | 3%                             | 41.8                            | 38.9                                     | (2.9)                              |
| 601301-Overtime                                    |                                 |                                 |  |                                | -100%                          |                                 |  |                                    |
| 601303-Student Assistant                           | 429                             | 495                             |  | -495                           | -100%                          | 18.7                            |  | (18.7)                             |
| 601821-Shift Differential                          | 5                               | 6                               | 6  |                                | 6%                             |                                 |  |                                    |
| 601812-Salary Prepaid Expense W/O                  | 4                               |                                 |  |                                | 0%                             |                                 |  |                                    |
| 601824-Salary Prepaid Expense                      | -4                              |                                 |  |                                | 0%                             |                                 |  |                                    |
| 601834-Staff Salaries -Lump Sum Vac                | 5                               | 12                              |  | -12                            | -100%                          |                                 |  |                                    |
| Support Staff.                                     | 2,777                           | 2,877                           | 2,441                                    | -437                           | -15%                           | 60.5                            | 38.9                                     | (21.6)                             |
| 601836-Holiday Pays                                | 2                               | 6                               |  | -6                             | -100%                          |                                 |  |                                    |
| 601817-Industrial Disability Leave                 |                                 | 9                               |  | -9                             | -100%                          |                                 |  |                                    |
| Other Salary.                                      | 2                               | 15                              |  | -15                            | -100%                          |                                 |  |                                    |
| <b>Salary &amp; Wages.</b>                         | <b>\$5,191</b>                  | <b>\$5,086</b>                  | <b>\$4,608</b>                           | <b>-\$478</b>                  | <b>-9%</b>                     | <b>84.9</b>                     | <b>53.3</b>                              | <b>(31.6)</b>                      |
| Travel   | 38                              | 19                              |  | -19                            | -100%                          |                                 |  |                                    |
| Contractual Services                               | 65                              | 7                               | 30                                       | 23                             | 311%                           |                                 |  |                                    |
| It Costs   | 179                             | 447                             | 138                                      | -309                           | -69%                           |                                 |  |                                    |
| Services From Other Fnds Agency                    | 77                              | 77                              | 70                                       | -7                             | -9%                            |                                 |  |                                    |
| Misc Operating Expense.                            | 188                             | 128                             | 220                                      | 92                             | 71%                            |                                 |  |                                    |
| Direct Costs                                       | 601                             | 518                             | 600                                      | 83                             | 16%                            |                                 |  |                                    |
| <b>Operating Expenses</b>                          | <b>\$1,148</b>                  | <b>\$1,195</b>                  | <b>\$1,058</b>                           | <b>-\$137</b>                  | <b>-11%</b>                    |                                 |  |                                    |
| Work Study.  | 105                             | 103                             |  | -103                           | -100%                          | 3.8                             |  | (3.8)                              |
| <b>Total Operating Expenses.</b>                   | <b>\$1,253</b>                  | <b>\$1,298</b>                  | <b>\$1,058</b>                           | <b>-\$240</b>                  | <b>-18%</b>                    | <b>3.8</b>                      |  | <b>(3.8)</b>                       |
| All Expenses.                                      | 6,444                           | 6,385                           | 5,667                                    | -718                           | -11%                           | 88.7                            | 53.3                                     | (35.4)                             |
| All Transfers In                                   |                                 |                                 |  |                                |                                |                                 |  |                                    |
| All Transfers Out                                  |                                 |                                 |  |                                |                                |                                 |  |                                    |
| Net Transfers                                      |                                 |                                 |  |                                |                                |                                 |  |                                    |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$6,440</b>                 | <b>-\$6,344</b>                 | <b>-\$5,667</b>                          | <b>\$677</b>                   | <b>-11%</b>                    | <b>(88.7)</b>                   | <b>(53.3)</b>                            | <b>35.4</b>                        |
| Benefits.  | 2,608                           | 2,630                           | 2,572                                    | -58                            | -2%                            |                                 |  |                                    |
| Operating Income (Loss).with cfw transfer out      | -9,048                          | -8,974                          | -8,239                                   | 735                            | -8%                            |                                 |  |                                    |
| <b>Operating Net</b>                               | <b>-\$9,048</b>                 | <b>-\$8,974</b>                 | <b>-\$8,239</b>                          |                                |                                |                                 |  |                                    |

**J. PAUL LEONARD LIBRARY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Library</b><br>( in thousands)                            | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.  | 2,260              | 2,146              | 2,392              |
| PY Expense Adjustments                                       | -1                 | 3                  |                    |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$2,258</b>     | <b>\$2,150</b>     | <b>\$2,392</b>     |
| Salary & Wages.  |                    | 58                 | 58                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$</b>          | <b>\$58</b>        | <b>\$58</b>        |
| Salary & Wages.  | 4,970              | 5,191              | 5,086              |
| Benefits.  | 2,490              | 2,608              | 2,630              |
| Operating Expenses.  | 1,005              | 1,159              | 1,201              |
| Risk Pool.   |                    |                    |                    |
| Work Study.  | 141                | 105                | 103                |
| PY Expense Adjustments                                       |                    |                    | 41                 |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$8,606</b>     | <b>\$9,063</b>     | <b>\$9,062</b>     |
| Operating Expenses.  | 149                | 240                | 141                |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$149</b>       | <b>\$240</b>       | <b>\$141</b>       |
| <b>Library Total</b>   | <b>\$11,014</b>    | <b>\$11,510</b>    | <b>\$11,653</b>    |

## UNDERGRAD EDUCATION & ACADEMIC PLANNING GENERAL FUND BUDGET

**Undrgrd Ed & Academic Planning-2019 Actuals vs  
2020 Working Budget and FTE**

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|-------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                   |                                 |  |                                     |
| General Fund Allocation                            | 5                               |                                 |  |                                |                   |                                 |  |                                     |
| Revenue.   | 1                               |                                 |  |                                |                   |                                 |  |                                     |
| Other Revenue                                      |                                 | 51                              | 250                                      | 199                            | 393%              |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$6</b>                      | <b>\$51</b>                     | <b>\$250</b>                             | <b>\$199</b>                   | <b>393%</b>       |                                 |  |                                     |
| 601100-Academic Salary                             | 154                             | 152                             | 90                                       | -62                            | -41%              | 1.4                             |  | (1.4)                               |
| 601103-Graduate Assistant                          | 30                              | 23                              |  | -23                            | -100%             | 0.7                             |  | (0.7)                               |
| 601304-Teaching Associates                         | 10                              | 7                               |  | -7                             | -100%             | 0.1                             |  | (0.1)                               |
| 601806-Part Time Faculty                           | 915                             | 834                             | 1,259                                    | 425                            | 51%               | 12.3                            |  | (12.3)                              |
| 601810-Summer Session Fac                          | 10                              | 8                               |  | -8                             | -100%             | 0.0                             |  | (0.0)                               |
| 601825-Research Fellow                             |                                 |                                 | 93                                       | 93                             | 0%                |                                 |  |                                     |
| 601827-Honorarium For Emp Sal Or Ben               | 34                              | 58                              | 32                                       | -26                            | -45%              |                                 |  |                                     |
| 601833-Academic Salaries-Lump Sum Vac              | 6                               | 7                               |  | -7                             | -100%             |                                 |  |                                     |
| Instructional Faculty.                             | 1,159                           | 1,089                           | 1,474                                    | 386                            | 35%               | 14.5                            |  | (14.5)                              |
| 601201-Mpp/Supervisory                             | 774                             | 999                             | 1,070                                    | 71                             | 7%                | 8.3                             | 9.0                                      | 0.7                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 20                              |                                 |  |                                |                   |                                 |  |                                     |
| Management & Supervisory                           | 794                             | 999                             | 1,070                                    | 71                             | 7%                | 8.3                             | 9.0                                      | 0.7                                 |
| 601300-Support Staff Salary                        | 2,829                           | 3,001                           | 2,870                                    | -131                           | -4%               | 51.0                            | 47.3                                     | (3.7)                               |
| 601302-Temporary Help                              |                                 | 37                              |  | -37                            | -100%             | 0.4                             |  | (0.4)                               |
| 601303-Student Assistant                           | 474                             | 532                             |  | -532                           | -100%             | 16.0                            |  | (16.0)                              |
| 601812-Salary Prepaid Expense W/O                  | 7                               |                                 |  |                                | 0%                |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -7                              |                                 |  |                                | 0%                |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 13                              | 11                              |  | -11                            | -100%             |                                 |  |                                     |
| Support Staff.                                     | 3,316                           | 3,581                           | 2,870                                    | -711                           | -20%              | 67.3                            | 47.3                                     | (20.1)                              |
| 601836-Holiday Pays                                | 2                               | 2                               |  | -2                             | -100%             |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 5                               | 4                               |  | -4                             | -100%             |                                 |  |                                     |
| Other Salary.                                      | 7                               | 6                               |  | -6                             | -100%             |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$5,277</b>                  | <b>\$5,675</b>                  | <b>\$5,415</b>                           | <b>-\$260</b>                  | <b>-5%</b>        | 90.2                            | 56.3                                     | (33.9)                              |
| Communications                                     |                                 |                                 |  |                                | -100%             |                                 |  |                                     |
| Travel   | 38                              | 31                              |  | -31                            | -100%             |                                 |  |                                     |
| Contractual Services                               | 5                               | 4                               | 5  | 1                              | 27%               |                                 |  |                                     |
| It Costs   | 168                             | 155                             | 86                                       | -69                            | -45%              |                                 |  |                                     |
| Services From Other Fnds Agency                    | 35                              | 28                              | 29                                       | 1                              | 4%                |                                 |  |                                     |
| Misc Operating Expense.                            | 233                             | 199                             | 80                                       | -119                           | -60%              |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$480</b>                    | <b>\$417</b>                    | <b>\$200</b>                             | <b>-\$217</b>                  | <b>-52%</b>       |                                 |  |                                     |
| Work Study.  | 186                             | 185                             |  | -185                           | -100%             | 5.7                             |  | (5.7)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$666</b>                    | <b>\$602</b>                    | <b>\$200</b>                             | <b>-\$402</b>                  | <b>-67%</b>       | 5.7                             |  | (5.7)                               |
| All Expenses.                                      | 5,943                           | 6,277                           | 5,615                                    | -662                           | -11%              | 95.8                            | 56.3                                     | (39.6)                              |
| All Transfers In                                   |                                 |                                 |  |                                |                   |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                                |                   |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$5,936</b>                 | <b>-\$6,226</b>                 | <b>-\$5,365</b>                          | <b>\$861</b>                   | <b>-14%</b>       | <b>(95.8)</b>                   | <b>(56.3)</b>                            | <b>39.6</b>                         |
| Benefits.  | 2,446                           | 2,712                           | 2,921                                    | 209                            | 8%                |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -8,382                          | -8,938                          | -8,286                                   | 652                            | -7%               |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$8,382</b>                 | <b>-\$8,938</b>                 | <b>-\$8,286</b>                          |                                |                   |                                 |  |                                     |

**UNDERGRAD EDUCATION & ACAD PLANNING-THREE YEARS OF ACTUAL FY 2017-18 to FY 2019-20<sup>25</sup>**

| <b>Undrgrd Ed &amp; Academic Planning</b><br>( in thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 295                | 323                | 311                |
| Benefits.  | 47                 | 44                 | 42                 |
| Operating Expenses.  | 6                  | 6                  | 3                  |
| All Transfers Out.   |                    | 2                  |                    |
| PY Expense Adjustments                                       |                    | -1                 |                    |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$348</b>       | <b>\$373</b>       | <b>\$355</b>       |
| Salary & Wages.  | 4,486              | 5,277              | 5,809              |
| Benefits.  | 2,138              | 2,446              | 2,712              |
| Operating Expenses.  | 372                | 520                | 428                |
| Risk Pool.   |                    |                    |                    |
| Work Study.  | 204                | 186                | 185                |
| PY Expense Adjustments                                       |                    | 5                  |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$7,200</b>     | <b>\$8,434</b>     | <b>\$9,134</b>     |
| Operating Expenses.  | 3                  |                    |                    |
| All Transfers Out.   | 31                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$34</b>        | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 2                  |                    |                    |
| All Transfers Out.   | 42                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$45</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>Undrgrd Ed &amp; Academic Planning Total</b>              | <b>\$7,627</b>     | <b>\$8,808</b>     | <b>\$9,488</b>     |

<sup>25</sup> (1) Including NG001, NR101, SUXXX, TSXXX

# ACADEMIC AFFAIRS ADMINISTRATION GENERAL FUND BUDGET

## Academic Affairs Admin-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                            | 32                              | -1                              |  | 1                              | -100%                          |                                 |  |                                     |
| Revenue.   | 8                               | 12                              |  | -12                            | -100%                          |                                 |  |                                     |
| Other Revenue                                      | 63                              | 266                             | 50                                       | -216                           | -81%                           |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$103</b>                    | <b>\$277</b>                    | <b>\$50</b>                              | <b>-\$227</b>                  | <b>-82%</b>                    |                                 |  |                                     |
| 601100-Academic Salary                             | 27                              | 39                              |  | -39                            | -100%                          | 0.6                             |  | (0.6)                               |
| 601103-Graduate Assistant                          | 2                               |                                 |  |                                |                                |                                 |  |                                     |
| 601806-Part Time Faculty                           |                                 |                                 | 5,595                                    | 5,595                          | 0%                             |                                 |  |                                     |
| 601827-Honorarium For Emp Sal Or Ben               | 59                              | 75                              |  | -75                            | -100%                          |                                 |  |                                     |
| 601828-Reimb Release Time Salary                   | -649                            |                                 | 7  | 7                              | 0%                             |                                 |  |                                     |
| Instructional Faculty.                             | -907                            | 114                             | 5,602                                    | 5,488                          | 4827%                          | 0.6                             |  | (0.6)                               |
| 601201-Mpp/Supervisory                             | 2,635                           | 2,754                           | 2,689                                    | -65                            | -2%                            | 19.3                            | 18.0                                     | (1.3)                               |
| 601835-MPP Salaries-Lump Sum Vac                   | 57                              | 54                              |  | -                              |                                |                                 |  |                                     |
| Management & Supervisory                           | 2,692                           | 2,808                           | 2,689                                    | -119                           | -4%                            | 19.3                            | 18.0                                     | (1.3)                               |
| 601300-Support Staff Salary                        | 6,576                           | 6,767                           | 6,999                                    | 231                            | 3%                             | 94.6                            | 95.0                                     | 0.4                                 |
| 601302-Temporary Help                              |                                 | 55                              |  | -55                            | -100%                          | 0.3                             |  | (0.3)                               |
| 601303-Student Assistant                           | 208                             | 206                             |  | -206                           | -100%                          | 6.7                             |  | (6.7)                               |
| 601812-Salary Prepaid Expense W/O                  | 1                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | 5                               | -6                              |  |                                | 0%                             |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 60                              | 32                              |  | -32                            | -100%                          |                                 |  |                                     |
| Support Staff.                                     | 6,849                           | 7,053                           | 6,999                                    | -55                            | -1%                            | 101.6                           | 95.0                                     | (6.6)                               |
| 601836-Holiday Pays                                | 3                               | 8                               |  | -8                             | -100%                          |                                 |  |                                     |
| Other Salary.                                      | 3                               | 8                               |  | -8                             | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$8,638</b>                  | <b>\$9,983</b>                  | <b>\$15,290</b>                          | <b>\$5,307</b>                 | <b>53%</b>                     | 121.5                           | 113.0                                    | (8.5)                               |
| Communications                                     | 43                              | 41                              | 45                                       | 4                              | 9%                             |                                 |  |                                     |
| Travel   | 125                             | 56                              |  | -56                            | -100%                          |                                 |  |                                     |
| Contractual Services                               | 244                             | 280                             | 122                                      | -158                           | -56%                           |                                 |  |                                     |
| It Costs   | 976                             | 834                             | 631                                      | -203                           | -24%                           |                                 |  |                                     |
| Services From Other Fnds Agency                    | 119                             | 140                             | 154                                      | 14                             | 10%                            |                                 |  |                                     |
| Equipment  | 62                              | 306                             |  | -306                           | -100%                          |                                 |  |                                     |
| Misc Operating Expense.                            | 920                             | 633                             | 1,136                                    | 503                            | 79%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$2,489</b>                  | <b>\$2,289</b>                  | <b>\$2,087</b>                           | <b>-\$202</b>                  | <b>-9%</b>                     |                                 |  |                                     |
| Work Study.  | 59                              | 47                              |  | -47                            | -100%                          | 1.5                             |  | (1.5)                               |
| Total Financial Aid                                |                                 |                                 | 200                                      | 200                            | 0%                             |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$2,549</b>                  | <b>\$2,336</b>                  | <b>\$2,287</b>                           | <b>-\$49</b>                   | <b>-2%</b>                     | 1.5                             |  | (1.5)                               |
| All Expenses.                                      | 11,186                          | 12,319                          | 17,577                                   | 5,259                          | 43%                            | 123.0                           | 113.0                                    | (10.0)                              |
| All Transfers Out                                  |                                 | 6,885                           |  | -6,885                         | -100%                          |                                 |  |                                     |
| Net Transfers                                      |                                 | -6,885                          |  | 6,885                          | -100%                          |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$11,083</b>                | <b>-\$18,926</b>                | <b>-\$17,527</b>                         | <b>\$1,399</b>                 | <b>-7%</b>                     | <b>(123.0)</b>                  | <b>(113.0)</b>                           | <b>10.0</b>                         |
| Benefits.  | 4,900                           | 5,283                           | 8,598                                    | 3,314                          | 63%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -15,982                         | -24,209                         | -26,125                                  | -1,915                         | 8%                             |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$15,982</b>                | <b>-\$17,332</b>                | <b>-\$26,125</b>                         |                                |                                |                                 |  |                                     |

**ACADEMIC AFFAIRS ADMINISTRATION-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Academic Affairs Admin<br>( in thousands)                    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| All Transfers Out.   |                    | 7                  | 61                 |
| <b>441-TF-Extended Education Operations Total</b>            | <b>\$</b>          | <b>\$7</b>         | <b>\$61</b>        |
| Salary & Wages.  |                    |                    | 6                  |
| Operating Expenses.  | 77                 | 58                 | 28                 |
| All Transfers Out.   | 2,649              |                    |                    |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$2,726</b>     | <b>\$58</b>        | <b>\$34</b>        |
| Salary & Wages.  | 11                 | -2                 |                    |
| Operating Expenses.  | 514                | 422                | 732                |
| All Transfers Out.   | 2,145              | 2,287              | 2,326              |
| PY Expense Adjustments                                       | -1                 |                    |                    |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$2,669</b>     | <b>\$2,708</b>     | <b>\$3,058</b>     |
| Salary & Wages.  | 7,366              | 8,641              | 9,988              |
| Benefits.  | 4,599              | 4,905              | 5,284              |
| Operating Expenses.  | 2,527              | 3,031              | 3,084              |
| Work Study.  | 41                 | 59                 | 47                 |
| All Transfers Out.   |                    | 112                | 7,000              |
| PY Expense Adjustments                                       | -2                 | 32                 | -61                |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$14,531</b>    | <b>\$16,780</b>    | <b>\$25,340</b>    |
| Operating Expenses.  | 271                |                    |                    |
| All Transfers Out.   | 6,686              |                    |                    |
| PY Expense Adjustments                                       | -18                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$6,939</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 141                |                    |                    |
| Benefits.  | 62                 |                    |                    |
| Operating Expenses.  | 349                | 4                  | 5                  |
| Risk Pool.   | 3                  |                    |                    |
| All Transfers Out.   | 1,493              |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$2,049</b>     | <b>\$4</b>         | <b>\$5</b>         |
| <b>Academic Affairs Admin Total</b>                          | <b>\$28,913</b>    | <b>\$19,557</b>    | <b>\$28,499</b>    |

## OTHER ACADEMIC AFFAIRS GENERAL FUND BUDGET

### Other Academic Affairs-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|-------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Revenue.   | 1                               | 1                               |  | -1                             | -100%             |                                 |  |                                     |
| Other Revenue                                      | 16                              | 32                              |  | -32                            | -100%             |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$17</b>                     | <b>\$33</b>                     | <b>\$</b>                                | <b>-\$33</b>                   | <b>-100%</b>      |                                 |  |                                     |
| 601100-Academic Salary                             | 103                             | 107                             | 107                                      |                                | 0%                | 1.0                             | 1.0                                      |                                     |
| 601827-Honorarium For Emp Sal Or Ben               | 19                              | 22                              | 2  | -20                            | -91%              |                                 |  |                                     |
| Instructional Faculty.                             | 122                             | 128                             | 109                                      | -20                            | -15%              | 1.0                             | 1.0                                      |                                     |
| 601300-Support Staff Salary                        | 74                              | 87                              | 95                                       | 8                              | 9%                | 1.5                             | 1.6                                      | 0.1                                 |
| 601302-Temporary Help                              |                                 | 9                               |  | -9                             | -100%             | 0.1                             |  | (0.1)                               |
| 601834-Staff Salaries -Lump Sum Vac                | 6                               | 4                               |  | -4                             | -100%             |                                 |  |                                     |
| Support Staff.                                     | 80                              | 100                             | 95                                       | -4                             | -4%               | 1.6                             | 1.6                                      | (0.0)                               |
| 601836-Holiday Pays                                |                                 |                                 |  |                                | -100%             |                                 |  |                                     |
| Other Salary.                                      |                                 |                                 |  |                                | -100%             |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$202</b>                    | <b>\$228</b>                    | <b>\$204</b>                             | <b>-\$24</b>                   | <b>-11%</b>       | 2.6                             | 2.6                                      | (0.0)                               |
| Travel   | 21                              | 18                              |  | -18                            | -100%             |                                 |  |                                     |
| It Costs   |                                 | 2                               |  | -2                             | -100%             |                                 |  |                                     |
| Services From Other Fnds Agency                    | 10                              | 10                              | 11                                       | 1                              | 11%               |                                 |  |                                     |
| Misc Operating Expense.                            | 3                               | 4                               | 26                                       | 23                             | 605%              |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$34</b>                     | <b>\$34</b>                     | <b>\$38</b>                              | <b>\$3</b>                     | <b>10%</b>        |                                 |  |                                     |
| Work Study.  | 5                               | 6                               |  | -6                             | -100%             | 0.2                             |  | (0.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$40</b>                     | <b>\$40</b>                     | <b>\$38</b>                              | <b>-\$3</b>                    | <b>-6%</b>        | 0.2                             |  | (0.2)                               |
| All Expenses.                                      | 242                             | 269                             | 242                                      | -27                            | -10%              | 2.8                             | 2.6                                      | (0.2)                               |
| All Transfers In                                   |                                 |                                 |  |                                |                   |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                                |                   |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$225</b>                   | <b>-\$236</b>                   | <b>-\$242</b>                            | <b>-\$6</b>                    | <b>2%</b>         | <b>(2.8)</b>                    | <b>(2.6)</b>                             | <b>0.2</b>                          |
| Benefits.  | 115                             | 103                             | 109                                      | 6                              | 6%                |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -340                            | -339                            | -351                                     | -12                            | 4%                |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$340</b>                   | <b>-\$339</b>                   | <b>-\$351</b>                            |                                |                   |                                 |  |                                     |

**OTHER ACADEMIC AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Other Academic Affairs</b><br>( in thousands)           | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 10,273             | 10,808             | 10,424             |
| Benefits.  | 3,240              | 3,104              | 3,389              |
| Operating Expenses.  | 14,868             | 14,191             | 11,589             |
| Risk Pool.   | 148                | 151                | 143                |
| All Transfers Out.   | 235                | 154                |                    |
| PY Expense Adjustments                                     | -8                 |                    | 8                  |
| <b>465-TF-Contracts and Grant Trust Total</b>              | <b>\$28,755</b>    | <b>\$28,408</b>    | <b>\$25,553</b>    |
| Salary & Wages.  | 202                | 296                | 338                |
| Benefits.  | 159                | 119                | 106                |
| Operating Expenses.  | 23                 | 314                | 575                |
| Work Study.  | 6                  | 5                  | 6                  |
| All Transfers Out.   |                    | 342                | 9                  |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$390</b>       | <b>\$1,077</b>     | <b>\$1,034</b>     |
| Salary & Wages.  | 130                |                    |                    |
| Benefits.  | 24                 |                    |                    |
| Operating Expenses.  | 264                |                    |                    |
| Risk Pool.   | 2                  |                    |                    |
| All Transfers Out.   | 1,528              |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$1,948</b>     | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  |                    | 12                 | 5                  |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$</b>          | <b>\$12</b>        | <b>\$5</b>         |
| <b>Other Academic Affairs Total</b>                        | <b>\$31,093</b>    | <b>\$29,496</b>    | <b>\$26,592</b>    |

COLLEGE OF EXTENDED LEARNING

COLLEGE OF EXTENDED LEARNING -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

| College Of Extended Learning<br>( in thousands)   | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.                                   | 7,389              | 7,017              | 4,916              |
| Benefits.   | 2,851              | 2,444              | 2,123              |
| Operating Expenses.                               | 4,639              | 7,586              | 6,551              |
| Risk Pool.  | 122                | 102                | 90                 |
| All Transfers Out.                                | 2,407              | 338                | 1,838              |
| PY Expense Adjustments                            | 6                  | -32                |                    |
| <b>441-TF-Extended Education Operations Total</b> | <b>\$17,415</b>    | <b>\$17,454</b>    | <b>\$15,518</b>    |
| Operating Expenses.                               |                    | 3                  |                    |
| <b>485-TF-CSU Operating Fund Total</b>            | <b>\$</b>          | <b>\$3</b>         | <b>\$</b>          |
| Operating Expenses.                               |                    |                    | 2                  |
| <b>496-TF-Miscellaneous Trust Total</b>           | <b>\$</b>          | <b>\$</b>          | <b>\$2</b>         |
| <b>College Of Extended Learning Total</b>         | <b>\$17,415</b>    | <b>\$17,457</b>    | <b>\$15,520</b>    |

# STUDENT AFFAIRS & ENROLLMENT MANAGEMENT

## GENERAL FUND BUDGET

### Student Affairs & Enroll Mgmt-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |             |                                 |  |                                     |
| Other Financial Sources.                                     | 40                              | 20                              | 10                                       | -11                         | -53%        |                                 |  |                                     |
| Revenue Adjustments.   | 9                               |                                 |  |                             | 0%          |                                 |  |                                     |
| Revenue.   | 49                              | 20                              | 10                                       | -11                         | -53%        |                                 |  |                                     |
| Other Revenue  | 275                             | 377                             | 293                                      | -84                         | -22%        |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$325</b>                    | <b>\$398</b>                    | <b>\$303</b>                             | <b>-\$95</b>                | <b>-24%</b> |                                 |  |                                     |
| Instructional Faculty.                                       | 21                              | -39                             | -10                                      | 29                          | -74%        |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 3,411                           | 3,549                           | 3,784                                    | 235                         | 7%          | 33.5                            | 32.5                                     | (1.0)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 102                             | 56                              |  |                             |             |                                 |  |                                     |
|  | 3,513                           | 3,605                           | 3,784                                    | 178                         | 5%          | 33.5                            | 32.5                                     | (1.0)                               |
| 601300-Support Staff Salary                                  | 6,190                           | 6,421                           | 6,129                                    | -292                        | -5%         | 95.3                            | 86.6                                     | (8.7)                               |
| 601301-Overtime  | 347                             | 352                             | 390                                      | 38                          | 11%         |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 17                              |  | -17                         | -100%       | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                                     | 398                             | 406                             | 461                                      | 55                          | 13%         | 14.2                            | 2.0                                      | (12.2)                              |
| 601816-Post Cert-Spec Assgn                                  | 79                              | 66                              | 85                                       | 19                          | 29%         |                                 |  |                                     |
| 601821-Shift Differential                                    | 54                              | 50                              | 53                                       | 3                           | 7%          |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                            | 13                              | 1                               |  |                             | 0%          |                                 |  |                                     |
| 601824-Salary Prepaid Expense                                | -23                             | -3                              |  |                             | 0%          |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                          | 41                              | 46                              |  | -46                         | -100%       |                                 |  |                                     |
| Support Staff.   | 7,099                           | 7,356                           | 7,118                                    | -238                        | -3%         | 109.6                           | 88.6                                     | (21.1)                              |
| 601836-Holiday Pays  | 82                              | 29                              |  | -29                         | -100%       |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 22                              |                                 |  |                             | 0%          |                                 |  |                                     |
| Other Salary.  | 104                             | 29                              |  | -29                         | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$10,738</b>                 | <b>\$10,951</b>                 | <b>\$10,891</b>                          | <b>-\$60</b>                | <b>-1%</b>  | 143.2                           | 121.1                                    | (22.1)                              |
| Communications   | 2                               |                                 |  |                             | -100%       |                                 |  |                                     |
| Travel   | 180                             | 48                              | 10                                       | -38                         | -79%        |                                 |  |                                     |
| Contractual Services   | 196                             | 484                             | 182                                      | -303                        | -63%        |                                 |  |                                     |
| It Costs   | 184                             | 201                             | 79                                       | -122                        | -61%        |                                 |  |                                     |
| Services From Other Fnds Agency                              | 168                             | 56                              | 99                                       | 42                          | 75%         |                                 |  |                                     |
| Equipment  | 327                             | 101                             | 65                                       | -35                         | -35%        |                                 |  |                                     |
| Misc Operating Expense.                                      | 915                             | 507                             | 468                                      | -39                         | -8%         |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$1,972</b>                  | <b>\$1,397</b>                  | <b>\$902</b>                             | <b>-\$495</b>               | <b>-35%</b> |                                 |  |                                     |
| Work Study.  | 81                              | 100                             |  | -100                        | -100%       | 3.6                             |  | (3.6)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$2,053</b>                  | <b>\$1,497</b>                  | <b>\$902</b>                             | <b>-\$595</b>               | <b>-40%</b> | 3.6                             |  | (3.6)                               |
| All Expenses.  | 12,791                          | 12,448                          | 11,793                                   | -654                        | -5%         | 146.8                           | 121.1                                    | (25.7)                              |
| All Transfers In   |                                 | 174                             |  | -174                        | -100%       |                                 |  |                                     |
| All Transfers Out  | 5                               | 1,499                           |  | -1,499                      | -100%       |                                 |  |                                     |
| Net Transfers  | -5                              | -1,325                          |  | 1,325                       | -100%       |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$12,471</b>                | <b>-\$13,375</b>                | <b>-\$11,491</b>                         | <b>\$1,884</b>              | <b>-14%</b> | <b>(146.8)</b>                  | <b>(121.1)</b>                           | <b>25.7</b>                         |
| Benefits.  | 5,442                           | 5,726                           | 5,658                                    | -68                         | -1%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -17,913                         | -19,100                         | -17,149                                  | 1,952                       | -10%        |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$17,913</b>                | <b>-\$17,782</b>                | <b>-\$17,149</b>                         |                             |             |                                 |  |                                     |

## STUDENT AFFAIRS & ENROLL MANAGEMENT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

| Student Affairs & Enroll Mgmt<br>(In thousands)                | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 11                 |                    |                    |
| Benefits.  | 3                  |                    | 5                  |
| Operating Expenses.  | 47                 | 175                | 332                |
| All Transfers Out.   |                    | 2,719              | 2,621              |
| <b>463-TF-Instructionally Related Activities Trust Total</b>   | <b>\$61</b>        | <b>\$2,894</b>     | <b>\$2,958</b>     |
| Salary & Wages.  | 69                 | 71                 | 73                 |
| Benefits.  | 42                 | 44                 | 45                 |
| Operating Expenses.  | 873                | 819                | 653                |
| Risk Pool.   | 1                  | 1                  | 1                  |
| <b>471-TF-Parking Revenue Fund-Fines and Forfeitures Total</b> | <b>\$986</b>       | <b>\$935</b>       | <b>\$772</b>       |
| Salary & Wages.  | 373                | 470                | 560                |
| Benefits.  | 259                | 302                | 321                |
| Operating Expenses.  | 543                | 528                | 589                |
| Risk Pool.   | 7                  | 8                  | 8                  |
| Utilities.   | 63                 |                    |                    |
| All Transfers Out.   | 2,210              | 2,408              | 5,450              |
| PY Expense Adjustments   |                    |                    | 3                  |
| <b>472-TF-Parking Revenue Fund-Parking Fees Total</b>          | <b>\$3,454</b>     | <b>\$3,717</b>     | <b>\$6,930</b>     |
| Operating Expenses.  | 20                 | 22                 | 24                 |
| <b>481-TF-Lottery Education Fund Total</b>                     | <b>\$20</b>        | <b>\$22</b>        | <b>\$24</b>        |
| Salary & Wages.  | 15,233             | 16,723             | 17,607             |
| Benefits.  | 7,813              | 8,431              | 9,186              |
| Operating Expenses.  | 2,845              | 4,337              | 4,379              |
| Risk Pool.   | 112                | 121                | 122                |
| Work Study.  | 99                 | 81                 | 100                |
| Utilities.   | 38                 |                    |                    |
| All Transfers Out.   | 464                | 23                 | 1,551              |
| PY Expense Adjustments   | 162                | -1                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                         | <b>\$26,767</b>    | <b>\$29,715</b>    | <b>\$32,944</b>    |
| Operating Expenses.  | 9                  |                    |                    |
| All Transfers Out.   | 14                 |                    |                    |
| PY Expense Adjustments   | -163               |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>     | <b>-\$139</b>      | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 931                | 1,053              | 1,045              |
| Benefits.  | 351                | 366                | 427                |
| Operating Expenses.  | 1,197              | 1,139              | 896                |
| Risk Pool.   | 18                 | 18                 | 18                 |
| Utilities.   | 1                  | 2                  | 3                  |
| All Transfers Out.   | 190                | 76                 |                    |
| PY Expense Adjustments   | 1                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                        | <b>\$2,689</b>     | <b>\$2,655</b>     | <b>\$2,390</b>     |
| Salary & Wages.  | 1,619              | 1,799              | 1,796              |
| Benefits.  | 381                | 616                | 596                |
| Operating Expenses.  | 639                | 539                | 356                |
| Risk Pool.   | 28                 | 31                 | 30                 |
| <b>531-TF-Housing-Operations and Revenue Total</b>             | <b>\$2,667</b>     | <b>\$2,985</b>     | <b>\$2,777</b>     |
| Salary & Wages.  | 1,583              | 1,971              | 2,434              |
| Benefits.  | 281                | 299                | 384                |
| Operating Expenses.  | 1,125              | 1,519              | 5,123              |
| Risk Pool.   | 23                 | 35                 | 44                 |
| Utilities.   |                    | 10                 | 2                  |
| All Transfers Out.   | 3,151              | 3,709              | 15,039             |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>        | <b>\$6,162</b>     | <b>\$7,542</b>     | <b>\$23,025</b>    |
| <b>Student Affairs &amp; Enroll Mgmt Total</b>                 | <b>\$42,667</b>    | <b>\$50,464</b>    | <b>\$71,820</b>    |

## DIVISION OF STUDENT LIFE GENERAL FUND BUDGET

### Division of Student Life-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|-------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Other Revenue  | 238                             | 257                             | 253                                      | -3                             | -1%               |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$238</b>                    | <b>\$257</b>                    | <b>\$253</b>                             | <b>-\$3</b>                    | <b>-1%</b>        |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 696                             | 752                             | 756                                      | 4                              | 0%                | 8.1                             | 7.0                                      | (1.1)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 20                              | 22                              |  |                                |                   |                                 |  |                                     |
|  | 716                             | 774                             | 756                                      | -18                            | -2%               | 8.1                             | 7.0                                      | (1.1)                               |
| 601300-Support Staff Salary                                  | 588                             | 681                             | 642                                      | -39                            | -6%               | 11.9                            | 10.8                                     | (1.1)                               |
| 601303-Student Assistant                                     | 5                               | 12                              | 11                                       | -1                             | -8%               | 0.4                             |  | (0.4)                               |
| 601824-Salary Prepaid Expense                                | -2                              |                                 |  |                                | 0%                |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        |                                 | 3                               |  | -3                             | -100%             |                                 |  |                                     |
|  | 591                             | 696                             | 653                                      | -43                            | -6%               | 12.3                            | 10.8                                     | (1.5)                               |
| 601836-Holiday Pays<br>Other Salary.                         | 1                               | 1                               |  | -1                             | -100%             |                                 |  |                                     |
|  | 1                               | 1                               |  | -1                             | -100%             |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$1,308</b>                  | <b>\$1,470</b>                  | <b>\$1,409</b>                           | <b>-\$61</b>                   | <b>-4%</b>        | 20.5                            | 17.8                                     | (2.7)                               |
| Travel   | 7                               | 6                               |  | -6                             | -100%             |                                 |  |                                     |
| It Costs   | 25                              | 28                              | 15                                       | -13                            | -46%              |                                 |  |                                     |
| Services From Other Fnds Agency                              | 13                              | 8                               | 23                                       | 15                             | 182%              |                                 |  |                                     |
| Equipment  |                                 | 101                             |  | -101                           | -100%             |                                 |  |                                     |
| Misc Operating Expense.                                      | 47                              | 86                              | 12                                       | -73                            | -86%              |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$92</b>                     | <b>\$229</b>                    | <b>\$51</b>                              | <b>-\$178</b>                  | <b>-78%</b>       |                                 |  |                                     |
| Work Study.  | 5                               | 13                              |  | -13                            | -100%             | 0.4                             |  | (0.4)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$97</b>                     | <b>\$241</b>                    | <b>\$51</b>                              | <b>-\$190</b>                  | <b>-79%</b>       | 0.4                             |  | (0.4)                               |
| All Expenses.  | 1,405                           | 1,712                           | 1,460                                    | -252                           | -15%              | 20.9                            | 17.8                                     | (3.1)                               |
| All Transfers In   |                                 | 174                             |  | -174                           | -100%             |                                 |  |                                     |
| All Transfers Out  |                                 | 180                             |  | -180                           | -100%             |                                 |  |                                     |
| Net Transfers  |                                 | -6                              |  | 6                              | -100%             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$1,167</b>                 | <b>-\$1,461</b>                 | <b>-\$1,206</b>                          | <b>\$255</b>                   | <b>-17%</b>       | <b>(20.9)</b>                   | <b>(17.8)</b>                            | <b>3.1</b>                          |
| Benefits.  | 667                             | 825                             | 764                                      | -61                            | -7%               |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -1,834                          | -2,285                          | -1,970                                   | 315                            | -14%              |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$1,834</b>                 | <b>-\$2,285</b>                 | <b>-\$1,970</b>                          |                                |                   |                                 |  |                                     |

**DIVISION OF STUDENT LIFE THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Division of Student Life<br>(In thousands)                   | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.  |                    | 4                  |                    |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$</b>          | <b>\$4</b>         | <b>\$</b>          |
| Salary & Wages.  | 928                | 1,416              | 1,697              |
| Benefits.  | 642                | 667                | 826                |
| Operating Expenses.  | 212                | 431                | 724                |
| Risk Pool.   | 1                  | 1                  | 2                  |
| Work Study.  | 5                  | 5                  | 13                 |
| All Transfers Out.   |                    |                    | 180                |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$1,788</b>     | <b>\$2,520</b>     | <b>\$3,441</b>     |
| Salary & Wages.  | 46                 | 114                | 48                 |
| Operating Expenses.  | 132                | 112                | 78                 |
| Risk Pool.   | 1                  | 1                  | 1                  |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$179</b>       | <b>\$227</b>       | <b>\$127</b>       |
| Salary & Wages.  | 1,619              | 1,799              | 1,796              |
| Benefits.  | 381                | 616                | 596                |
| Operating Expenses.  | 639                | 539                | 356                |
| Risk Pool.   | 28                 | 31                 | 30                 |
| <b>531-TF-Housing-Operations and Revenue Total</b>           | <b>\$2,667</b>     | <b>\$2,985</b>     | <b>\$2,777</b>     |
| <b>Division of Student Life Total</b>                        | <b>\$4,634</b>     | <b>\$5,736</b>     | <b>\$6,345</b>     |

# DIVISION OF STUDENT AFFAIRS

## GENERAL FUND BUDGET

### Division of Student Affairs-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Other Financial Sources.                                     |                                 | 7                               |  | -7                             | -100%                          |                                 |  |                                     |
| Revenue Adjustments.   | 9                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| Revenue.   | 9                               | 7                               |  | -7                             | -100%                          |                                 |  |                                     |
| Other Revenue  | 4                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$13</b>                     | <b>\$7</b>                      | <b>\$</b>                                | <b>-\$7</b>                    | <b>-100%</b>                   |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 416                             | 501                             | 539                                      | 38                             | 8%                             | 4.7                             | 5.0                                      | 0.3                                 |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 3                               |                                 |  |                                |                                |                                 |  |                                     |
|  | 419                             | 501                             | 539                                      | 38                             | 8%                             | 4.7                             | 5.0                                      | 0.3                                 |
| 601300-Support Staff Salary                                  | 1,405                           | 1,291                           | 1,242                                    | -49                            | -4%                            | 15.3                            | 12.0                                     | (3.3)                               |
| 601302-Temporary Help  |                                 | 4                               |  | -4                             | -100%                          | 0.1                             |  | (0.1)                               |
| 601303-Student Assistant                                     | 281                             | 289                             | 405                                      | 116                            | 40%                            | 10.3                            |  | (10.3)                              |
| 601821-Shift Differential                                    |                                 |                                 |  |                                | -100%                          |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 1                               | 12                              |  | -12                            | -100%                          |                                 |  |                                     |
|  | 1,685                           | 1,596                           | 1,647                                    | 50                             | 3%                             | 25.8                            | 12.0                                     | (13.8)                              |
| 601836-Holiday Pays  | 20                              | 2                               |  | -2                             | -100%                          |                                 |  |                                     |
| Other Salary.  | 20                              | 2                               |  | -2                             | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,124</b>                  | <b>\$2,099</b>                  | <b>\$2,186</b>                           | <b>\$87</b>                    | <b>4%</b>                      | 30.4                            | 17.0                                     | (13.4)                              |
| Travel   | 7                               | 2                               |  | -2                             | -100%                          |                                 |  |                                     |
| Contractual Services   | 10                              |                                 | 1  | 1                              | 0%                             |                                 |  |                                     |
| It Costs   | 25                              |                                 | 15                                       | 15                             | 0%                             |                                 |  |                                     |
| Services From Other Fnds Agncy                               | 20                              | 1                               | 21                                       | 20                             | 2296%                          |                                 |  |                                     |
| Equipment  | 51                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| Misc Operating Expense.                                      | 111                             | 154                             | 33                                       | -121                           | -79%                           |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$224</b>                    | <b>\$157</b>                    | <b>\$69</b>                              | <b>-\$87</b>                   | <b>-56%</b>                    |                                 |  |                                     |
| Work Study.  | 52                              | 66                              |  | -66                            | -100%                          | 2.4                             |  | (2.4)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$276</b>                    | <b>\$223</b>                    | <b>\$69</b>                              | <b>-\$153</b>                  | <b>-69%</b>                    | 2.4                             |  | (2.4)                               |
| All Expenses.  | 2,401                           | 2,321                           | 2,255                                    | -67                            | -3%                            | 32.8                            | 17.0                                     | (15.8)                              |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  | 5                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| Net Transfers  | -5                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$2,392</b>                 | <b>-\$2,314</b>                 | <b>-\$2,255</b>                          | <b>\$60</b>                    | <b>-3%</b>                     | <b>(32.8)</b>                   | <b>(17.0)</b>                            | <b>15.8</b>                         |
| Benefits.  | 804                             | 786                             | 921                                      | 135                            | 17%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -3,196                          | -3,100                          | -3,176                                   | -76                            | 2%                             |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$3,196</b>                 | <b>-\$3,100</b>                 | <b>-\$3,176</b>                          |                                |                                |                                 |  |                                     |

**DIVISION OF STUDENT AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Division of Student Affairs<br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.                               | 7,424              | 8,003              | 8,521              |
| Benefits.                                     | 3,353              | 3,792              | 4,244              |
| Operating Expenses.                           | 1,524              | 2,108              | 1,900              |
| Risk Pool.                                    | 112                | 120                | 120                |
| Work Study.                                   | 60                 | 52                 | 66                 |
| Utilities.                                    | 38                 |                    |                    |
| All Transfers Out.                            | 464                | 23                 | 52                 |
| <b>485-TF-CSU Operating Fund Total</b>        | <b>\$12,975</b>    | <b>\$14,097</b>    | <b>\$14,904</b>    |
| Salary & Wages.                               | 885                | 939                | 998                |
| Benefits.                                     | 351                | 366                | 427                |
| Operating Expenses.                           | 1,014              | 1,004              | 786                |
| Risk Pool.                                    | 17                 | 17                 | 17                 |
| Work Study.                                   |                    |                    |                    |
| Utilities.                                    | 1                  | 2                  | 3                  |
| Total Financial Aid.                          |                    |                    |                    |
| All Transfers Out.                            | 13                 |                    |                    |
| PY Expense Adjustments                        |                    |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>       | <b>\$2,281</b>     | <b>\$2,327</b>     | <b>\$2,232</b>     |
| <b>Division of Student Affairs Total</b>      | <b>\$15,256</b>    | <b>\$16,424</b>    | <b>\$17,136</b>    |

## DIVISION OF INTERNATIONAL EDUCATION GENERAL FUND BUDGET

### Div Of International Education-2019 Actuals vs 2020

#### Working Budget and FTE

|   | Actual                | Actual                | Original Budget       | Change Actuals       |             | Actual                | Original Budget       | Change.                  |
|---|-----------------------|-----------------------|-----------------------|----------------------|-------------|-----------------------|-----------------------|--------------------------|
|   | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent     | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>                                 |                       |                       |                       |                      |             |                       |                       |                          |
| General Fund Allocation                               | -6                    |                       |                       |                      | 0%          |                       |                       |                          |
| Other Financial Sources.                              | 3                     |                       |                       |                      | 0%          |                       |                       |                          |
| Revenue.  | 3                     |                       |                       |                      | 0%          |                       |                       |                          |
| <b>Total Revenue</b>                                  | <b>-\$2</b>           | <b>\$</b>             | <b>\$</b>             | <b>\$</b>            | <b>0%</b>   |                       |                       |                          |
| 601201-Mpp/Supervisory<br>Management & Supervisory    | 371                   | 382                   | 382                   |                      | 0%          | 3.2                   | 3.0                   | (0.2)                    |
|   | 371                   | 382                   | 382                   |                      | 0%          | 3.2                   | 3.0                   | (0.2)                    |
| 601300-Support Staff Salary                           | 960                   | 1,022                 | 1,029                 | 6                    | 1%          | 17.2                  | 16.0                  | (1.2)                    |
| 601302-Temporary Help                                 |                       | 1                     |                       | -1                   | -100%       | 0.0                   |                       | (0.0)                    |
| 601303-Student Assistant                              | 65                    | 65                    |                       | -65                  | -100%       | 2.1                   |                       | (2.1)                    |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff. |                       | 1                     |                       | -1                   | -100%       |                       |                       |                          |
|   | 1,025                 | 1,089                 | 1,029                 | -60                  | -6%         | 19.4                  | 16.0                  | (3.4)                    |
| <b>Salary &amp; Wages.</b>                            | <b>\$1,396</b>        | <b>\$1,471</b>        | <b>\$1,411</b>        | <b>-\$60</b>         | <b>-4%</b>  | 22.5                  | 19.0                  | (3.5)                    |
| Communications  | 2                     |                       |                       |                      | -100%       |                       |                       |                          |
| Travel  | 113                   | 19                    |                       | -19                  | -100%       |                       |                       |                          |
| Contractual Services                                  | 5                     |                       |                       |                      | 0%          |                       |                       |                          |
| It Costs  | 15                    | 12                    |                       | -12                  | -100%       |                       |                       |                          |
| Services From Other Fnds Agency                       | 25                    | 6                     | 7                     | 1                    | 23%         |                       |                       |                          |
| Misc Operating Expense.                               | 265                   | 98                    | 10                    | -88                  | -90%        |                       |                       |                          |
| <b>Operating Expenses</b>                             | <b>\$425</b>          | <b>\$136</b>          | <b>\$17</b>           | <b>-\$118</b>        | <b>-87%</b> |                       |                       |                          |
| Work Study.   | 2                     | 9                     |                       | -9                   | -100%       | 0.4                   |                       | (0.4)                    |
| <b>Total Operating Expenses.</b>                      | <b>\$427</b>          | <b>\$145</b>          | <b>\$17</b>           | <b>-\$128</b>        | <b>-88%</b> | 0.4                   |                       | (0.4)                    |
| All Expenses.   | 1,823                 | 1,616                 | 1,428                 | -188                 | -12%        | 22.9                  | 19.0                  | (3.9)                    |
| All Transfers In                                      |                       |                       |                       |                      |             |                       |                       |                          |
| All Transfers Out                                     |                       |                       |                       |                      |             |                       |                       |                          |
| Net Transfers   |                       |                       |                       |                      |             |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b>    | <b>-\$1,825</b>       | <b>-\$1,616</b>       | <b>-\$1,428</b>       | <b>\$188</b>         | <b>-12%</b> | <b>(22.9)</b>         | <b>(19.0)</b>         | <b>3.9</b>               |
| Benefits.   | 772                   | 820                   | 802                   | -18                  | -2%         |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out         | -2,597                | -2,435                | -2,230                | 206                  | -8%         |                       |                       |                          |
| <b>Operating Net</b>                                  | <b>-\$2,597</b>       | <b>-\$2,435</b>       | <b>-\$2,230</b>       |                      |             |                       |                       |                          |

**DIVISION OF INTERNATIONAL EDUCATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Div Of International Education</b><br>(In thousands)    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 1,323              | 1,396              | 1,471              |
| Benefits.  | 724                | 772                | 820                |
| Operating Expenses.  | 327                | 425                | 240                |
| Work Study.  | 2                  | 2                  | 9                  |
| PY Expense Adjustments                                     | 163                | -6                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$2,539</b>     | <b>\$2,589</b>     | <b>\$2,540</b>     |
| PY Expense Adjustments                                     | -163               |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>-\$163</b>      | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 29                 | 10                 | 4                  |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$29</b>        | <b>\$10</b>        | <b>\$4</b>         |
| <b>Div Of International Education Total</b>                | <b>\$2,405</b>     | <b>\$2,599</b>     | <b>\$2,544</b>     |

## DIVISION OF CAMPUS SAFETY GENERAL FUND BUDGET

### Division of Campus Safety-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |             |                                 |  |                                     |
| General Fund Allocation                                      | 6                               |                                 |  |                             | 0%          |                                 |  |                                     |
| Other Financial Sources.                                     | 7                               | 13                              | 10                                       | -4                          | -28%        |                                 |  |                                     |
| Revenue.   | 7                               | 13                              | 10                                       | -4                          | -28%        |                                 |  |                                     |
| Other Revenue  | 33                              | 121                             | 40                                       | -81                         | -67%        |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$45</b>                     | <b>\$134</b>                    | <b>\$49</b>                              | <b>-\$85</b>                | <b>-63%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 745                             | 753                             | 676                                      | -77                         | -10%        | 5.7                             | 5.0                                      | (0.7)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 55                              |                                 |  |                             |             |                                 |  |                                     |
|  | 800                             | 753                             | 676                                      | -77                         | -10%        | 5.7                             | 5.0                                      | (0.7)                               |
| 601300-Support Staff Salary                                  | 2,507                           | 2,673                           | 2,515                                    | -157                        | -6%         | 38.0                            | 37.0                                     | (1.0)                               |
| 601301-Overtime  | 347                             | 352                             | 390                                      | 38                          | 11%         |                                 |  |                                     |
| 601303-Student Assistant                                     | 29                              | 19                              | 15                                       | -4                          | -20%        | 0.6                             | 2.0                                      | 1.4                                 |
| 601816-Post Cert-Spec Assgn                                  | 79                              | 66                              | 85                                       | 19                          | 29%         |                                 |  |                                     |
| 601821-Shift Differential                                    | 53                              | 49                              | 53                                       | 4                           | 8%          |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                            | 13                              |                                 |  |                             | 0%          |                                 |  |                                     |
| 601824-Salary Prepaid Expense                                | -21                             |                                 |  |                             | 0%          |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                          | 37                              | 25                              |  | -25                         | -100%       |                                 |  |                                     |
| Support Staff.   | 3,045                           | 3,184                           | 3,058                                    | -126                        | -4%         | 38.6                            | 39.0                                     | 0.4                                 |
| 601836-Holiday Pays  | 42                              | 23                              |  | -23                         | -100%       |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 22                              |                                 |  |                             | 0%          |                                 |  |                                     |
| Other Salary.  | 64                              | 23                              |  | -23                         | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$3,909</b>                  | <b>\$3,959</b>                  | <b>\$3,734</b>                           | <b>-\$225</b>               | <b>-6%</b>  | <b>44.4</b>                     | <b>44.0</b>                              | <b>(0.4)</b>                        |
| Communications   |                                 |                                 |  |                             | 0%          |                                 |  |                                     |
| Travel   | 13                              | 5                               | 5  |                             | -3%         |                                 |  |                                     |
| Contractual Services   | 96                              | 3                               | 180                                      | 177                         | 6476%       |                                 |  |                                     |
| It Costs   | 31                              | 33                              | 40                                       | 7                           | 22%         |                                 |  |                                     |
| Services From Other Fnds Agency                              | 62                              | 29                              | 27                                       | -2                          | -6%         |                                 |  |                                     |
| Equipment  | 270                             |                                 | 40                                       | 40                          | 0%          |                                 |  |                                     |
| Misc Operating Expense.                                      | 167                             | 92                              | 138                                      | 46                          | 51%         |                                 |  |                                     |
| Direct Costs   |                                 |                                 |  |                             | 0%          |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$639</b>                    | <b>\$161</b>                    | <b>\$430</b>                             | <b>\$269</b>                | <b>167%</b> |                                 |  |                                     |
| Work Study.  | 8                               | 5                               |  | -5                          | -100%       | 0.2                             |  | (0.2)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$647</b>                    | <b>\$166</b>                    | <b>\$430</b>                             | <b>\$264</b>                | <b>159%</b> | <b>0.2</b>                      |  | <b>(0.2)</b>                        |
| All Expenses.  | 4,556                           | 4,125                           | 4,164                                    | 39                          | 1%          | 44.6                            | 44.0                                     | (0.6)                               |
| All Transfers In   |                                 |                                 |  |                             |             |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                             |             |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                             |             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$4,511</b>                 | <b>-\$3,991</b>                 | <b>-\$4,115</b>                          | <b>-\$124</b>               | <b>3%</b>   | <b>(44.6)</b>                   | <b>(44.0)</b>                            | <b>0.6</b>                          |
| Benefits.  | 2,292                           | 2,298                           | 2,026                                    | -272                        | -12%        |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -6,803                          | -6,289                          | -6,141                                   | 148                         | -2%         |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$6,803</b>                 | <b>-\$6,289</b>                 | <b>-\$6,141</b>                          |                             |             |                                 |  |                                     |

**DIVISION OF CAMPUS SAFETY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Division of Campus Safety<br>(In thousands)                    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 69                 | 71                 | 73                 |
| Benefits.  | 42                 | 44                 | 45                 |
| Operating Expenses.  | 873                | 819                | 653                |
| Risk Pool.   | 1                  | 1                  | 1                  |
| <b>471-TF-Parking Revenue Fund-Fines and Forfeitures Total</b> | <b>\$986</b>       | <b>\$935</b>       | <b>\$772</b>       |
| Salary & Wages.  | 373                | 470                | 560                |
| Benefits.  | 259                | 302                | 321                |
| Operating Expenses.  | 543                | 528                | 589                |
| Risk Pool.   | 7                  | 8                  | 8                  |
| Utilities.   | 63                 |                    |                    |
| All Transfers Out.   | 2,210              | 2,408              | 5,450              |
| <b>472-TF-Parking Revenue Fund-Parking Fees Total</b>          | <b>\$3,454</b>     | <b>\$3,717</b>     | <b>\$6,930</b>     |
| Salary & Wages.  | 3,981              | 3,909              | 3,965              |
| Benefits.  | 2,361              | 2,292              | 2,298              |
| Operating Expenses.  | 566                | 769                | 494                |
| Work Study.  | 6                  | 8                  | 5                  |
| PY Expense Adjustments   |                    | 5                  |                    |
| <b>485-TF-CSU Operating Fund Total</b>                         | <b>\$6,914</b>     | <b>\$6,983</b>     | <b>\$6,762</b>     |
| Operating Expenses.  | 10                 |                    |                    |
| All Transfers Out.   | 124                |                    |                    |
| PY Expense Adjustments   | 1                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                        | <b>\$135</b>       | <b>\$</b>          | <b>\$</b>          |
| <b>Division of Campus Safety Total</b>                         | <b>\$11,489</b>    | <b>\$11,634</b>    | <b>\$14,464</b>    |

# OFFICE OF EQUITY PROGRAM & COMPLIANCE GENERAL FUND BUDGET

## Office Of Equity Program & Compliance-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actuals<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|---------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| Other Financial Sources.                                     | 30                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| Revenue.   | 30                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$30</b>                     | <b>\$</b>                       | <b>\$</b>                                | <b>\$</b>         | <b>0%</b>                       |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 558                             | 604                             | 582                                      | -22               | -4%                             | 6.4                             | 5.5                                      | (0.9)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 7                               | 5                               |  |                   |                                 |                                 |  |                                     |
|  | 565                             | 609                             | 582                                      | -27               | -4%                             | 6.4                             | 5.5                                      | (0.9)                               |
| 601836-Holiday Pays  | 19                              |                                 |  |                   | -100%                           |                                 |  |                                     |
| Other Salary.  | 19                              |                                 |  |                   | -100%                           |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$584</b>                    | <b>\$610</b>                    | <b>\$582</b>                             | <b>-\$28</b>      | <b>-5%</b>                      | 6.4                             | 5.5                                      | (0.9)                               |
| Travel   | 10                              | 1                               | 5  | 4                 | 448%                            |                                 |  |                                     |
| Contractual Services   | 24                              | 167                             | 1  | -166              | -99%                            |                                 |  |                                     |
| It Costs   | 4                               |                                 | 3  | 3                 | 0%                              |                                 |  |                                     |
| Services From Other Fnds Agency                              | 22                              |                                 | 2  | 2                 | 1494%                           |                                 |  |                                     |
| Equipment  | 1                               |                                 |  |                   | 0%                              |                                 |  |                                     |
| Misc Operating Expense.                                      | 147                             | 30                              | 231                                      | 201               | 668%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$208</b>                    | <b>\$198</b>                    | <b>\$242</b>                             | <b>\$44</b>       | <b>22%</b>                      |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$208</b>                    | <b>\$198</b>                    | <b>\$242</b>                             | <b>\$44</b>       | <b>22%</b>                      |                                 |  |                                     |
| All Expenses.  | 791                             | 807                             | 823                                      | 16                | 2%                              | 6.4                             | 5.5                                      | (0.9)                               |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$761</b>                   | <b>-\$807</b>                   | <b>-\$823</b>                            | <b>-\$16</b>      | <b>2%</b>                       | <b>(6.4)</b>                    | <b>(5.5)</b>                             | <b>0.9</b>                          |
| Benefits.  | 307                             | 348                             | 308                                      | -39               | -11%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -1,068                          | -1,155                          | -1,131                                   | 23                | -2%                             |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$1,068</b>                 | <b>-\$1,155</b>                 | <b>-\$1,131</b>                          |                   |                                 |                                 |  |                                     |

**OFFICE OF EQUITY PROGRAM & COMPLIANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Office Of Equity Prgm &amp; Compliance</b><br>(In thousands) | <u>FY 17-18</u><br>Actual | <u>FY 18-19</u><br>Actual | <u>FY 19-20</u><br>Actual |
|---|---------------------------|---------------------------|---------------------------|
| Salary & Wages.   | 424                       | 584                       | 610                       |
| Benefits.   | 226                       | 307                       | 348                       |
| Operating Expenses.   | 50                        | 208                       | 481                       |
| <b>485-TF-CSU Operating Fund Total</b>                          | <b>\$700</b>              | <b>\$1,098</b>            | <b>\$1,438</b>            |
| <b>Office Of Equity Prgm &amp; Compli Total</b>                 | <b>\$700</b>              | <b>\$1,098</b>            | <b>\$1,438</b>            |

## VP STUDENT AFFAIRS & ENROLLMENT MANAGEMENT GENERAL FUND BUDGET

### VP Stdnt Affrs & Enroll Mgmt-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |             | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|-------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent     | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>                              |                       |                       |                       |                      |             |                       |                       |                          |
| <b>Total Revenue</b>                               | \$                    | \$                    | \$                    | \$                   | <b>0%</b>   |                       |                       |                          |
| Instructional Faculty.                             | 21                    | 12                    | 12                    |                      | 0%          |                       |                       |                          |
| 601201-Mpp/Supervisory                             | 389                   | 202                   | 428                   | 226                  | 112%        | 2.1                   | 3.0                   | 1.0                      |
| 601835-MPP Salaries-Lump Sum Vac                   | 15                    | 26                    |                       |                      |             |                       |                       |                          |
| Management & Supervisory                           | 404                   | 228                   | 428                   | 200                  | 87%         | 2.1                   | 3.0                   | 1.0                      |
| 601300-Support Staff Salary                        | 379                   | 316                   | 251                   | -65                  | -21%        | 5.6                   | 3.4                   | (2.2)                    |
| 601303-Student Assistant                           | 12                    |                       | 6                     | 6                    | 5614%       | 0.0                   |                       | (0.0)                    |
| 601834-Staff Salaries -Lump Sum Vac                |                       | 2                     |                       | -2                   | -100%       |                       |                       |                          |
| Support Staff.                                     | 391                   | 318                   | 257                   | -61                  | -19%        | 5.6                   | 3.4                   | (2.2)                    |
| <b>Salary &amp; Wages.</b>                         | <b>\$816</b>          | <b>\$559</b>          | <b>\$697</b>          | <b>\$139</b>         | <b>25%</b>  | <b>7.7</b>            | <b>6.4</b>            | <b>(1.3)</b>             |
| Travel   | 9                     | 3                     |                       | -3                   | -100%       |                       |                       |                          |
| Contractual Services                               | 1                     | 307                   |                       | -307                 | -100%       |                       |                       |                          |
| It Costs   | 83                    | 128                   | 2                     | -126                 | -98%        |                       |                       |                          |
| Services From Other Fnds Agency                    | 7                     | 1                     | 8                     | 7                    | 1092%       |                       |                       |                          |
| Misc Operating Expense.                            | 28                    | 5                     | 12                    | 7                    | 126%        |                       |                       |                          |
| <b>Operating Expenses</b>                          | <b>\$129</b>          | <b>\$443</b>          | <b>\$22</b>           | <b>-\$421</b>        | <b>-95%</b> |                       |                       |                          |
| <b>Total Operating Expenses.</b>                   | <b>\$129</b>          | <b>\$443</b>          | <b>\$22</b>           | <b>-\$421</b>        | <b>-95%</b> |                       |                       |                          |
| All Expenses.                                      | 945                   | 1,002                 | 719                   | -282                 | -28%        | 7.7                   | 6.4                   | (1.3)                    |
| All Transfers In                                   |                       |                       |                       |                      |             |                       |                       |                          |
| All Transfers Out                                  |                       | 1,319                 |                       | -1,319               | -100%       |                       |                       |                          |
| Net Transfers                                      |                       | -1,319                |                       | 1,319                | -100%       |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$945</b>         | <b>-\$2,321</b>       | <b>-\$719</b>         | <b>\$1,601</b>       | <b>-69%</b> | <b>(7.7)</b>          | <b>(6.4)</b>          | <b>1.3</b>               |
| Benefits.  | 366                   | 255                   | 364                   | 108                  | 42%         |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out      | -1,312                | -2,576                | -1,083                | 1,493                | -58%        |                       |                       |                          |
| <b>Operating Net</b>                               | <b>-\$1,312</b>       | <b>-\$1,257</b>       | <b>-\$1,083</b>       |                      |             |                       |                       |                          |

**VP STUDENT AFFAIRS & ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18  
to FY 2019-20**

| VP Stdnt Affrs & Enroll Mgmnt<br>(In thousands)              | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.  |                    | 34                 | 32                 |
| All Transfers Out.   |                    | 2,719              | 2,621              |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$</b>          | <b>\$2,753</b>     | <b>\$2,654</b>     |
| Operating Expenses.  | 20                 | 22                 | 24                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$20</b>        | <b>\$22</b>        | <b>\$24</b>        |
| Salary & Wages.  | 845                | 816                | 559                |
| Benefits.  | 374                | 366                | 255                |
| Operating Expenses.  | 76                 | 140                | 466                |
| All Transfers Out.   |                    |                    | 1,319              |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$1,295</b>     | <b>\$1,323</b>     | <b>\$2,600</b>     |
| Operating Expenses.  | 9                  |                    |                    |
| All Transfers Out.   | 14                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$23</b>        | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 5                  | 5                  | 11                 |
| All Transfers Out.   | 1                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$6</b>         | <b>\$5</b>         | <b>\$11</b>        |
| Benefits.  |                    |                    | 58                 |
| Operating Expenses.  |                    |                    | 3,763              |
| All Transfers Out.   |                    |                    | 8,145              |
| PY Expense Adjustments                                       |                    |                    | -1                 |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>      | <b>\$</b>          | <b>\$</b>          | <b>\$11,964</b>    |
| <b>VP Stdnt Affrs &amp; Enroll Mgmnt Total</b>               | <b>\$1,343</b>     | <b>\$4,103</b>     | <b>\$17,252</b>    |

# EQUITY & COMMUNITY INCLUSION GENERAL FUND BUDGET

## Equity & Community Inclusion-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                   |                                |                                 |  |                                     |
| <b>Total Revenue</b>                               | \$                              | \$                              | \$                                       | \$                | <b>0%</b>                      |                                 |  |                                     |
| Instructional Faculty.                             |                                 | -52                             | -22                                      | 29                | -56%                           |                                 |  |                                     |
| 601201-Mpp/Supervisory                             | 236                             | 355                             | 421                                      | 66                | 19%                            | 3.3                             | 4.0                                      | 0.7                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 3                               | 3                               |  |                   |                                |                                 |  |                                     |
| Management & Supervisory                           | 238                             | 359                             | 421                                      | 63                | 17%                            | 3.3                             | 4.0                                      | 0.7                                 |
| 601300-Support Staff Salary                        | 350                             | 437                             | 449                                      | 12                | 3%                             | 7.2                             | 7.3                                      | 0.2                                 |
| 601302-Temporary Help                              |                                 | 13                              |  | -13               | -100%                          | 0.0                             |  | (0.0)                               |
| 601303-Student Assistant                           | 5                               | 22                              | 25                                       | 3                 | 12%                            | 0.7                             |  | (0.7)                               |
| 601824-Salary Prepaid Expense                      | 3                               | -3                              |  |                   | 0%                             |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 3                               | 4                               |  | -4                | -100%                          |                                 |  |                                     |
| Support Staff.                                     | 362                             | 473                             | 474                                      | 1                 | 0%                             | 7.9                             | 7.3                                      | (0.6)                               |
| 601836-Holiday Pays                                | 1                               | 4                               |  | -4                | -100%                          |                                 |  |                                     |
| Other Salary.                                      | 1                               | 4                               |  | -4                | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$601</b>                    | <b>\$784</b>                    | <b>\$873</b>                             | <b>\$89</b>       | <b>11%</b>                     | <b>11.2</b>                     | <b>11.3</b>                              | <b>0.1</b>                          |
| Travel   | 21                              | 12                              |  | -12               | -100%                          |                                 |  |                                     |
| Contractual Services                               | 60                              | 8                               |  | -8                | -100%                          |                                 |  |                                     |
| It Costs   | 2                               |                                 | 4  | 4                 | 0%                             |                                 |  |                                     |
| Services From Other Fnds Agency                    | 18                              | 12                              | 10                                       | -2                | -15%                           |                                 |  |                                     |
| Equipment  | 5                               |                                 | 25                                       | 25                | 0%                             |                                 |  |                                     |
| Misc Operating Expense.                            | 149                             | 42                              | 32                                       | -10               | -23%                           |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$255</b>                    | <b>\$73</b>                     | <b>\$71</b>                              | <b>-\$2</b>       | <b>-3%</b>                     |                                 |  |                                     |
| Work Study.  | 14                              | 7                               |  | -7                | -100%                          | 0.2                             |  | (0.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$270</b>                    | <b>\$81</b>                     | <b>\$71</b>                              | <b>-\$9</b>       | <b>-12%</b>                    | <b>0.2</b>                      |  | <b>(0.2)</b>                        |
| All Expenses.                                      | 870                             | 865                             | 944                                      | 79                | 9%                             | 11.5                            | 11.3                                     | (0.1)                               |
| All Transfers In                                   |                                 |                                 |  |                   |                                |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                   |                                |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                   |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$870</b>                   | <b>-\$865</b>                   | <b>-\$944</b>                            | <b>-\$79</b>      | <b>9%</b>                      | <b>(11.5)</b>                   | <b>(11.3)</b>                            | <b>0.1</b>                          |
| Benefits.  | 234                             | 395                             | 474                                      | 79                | 20%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -1,104                          | -1,260                          | -1,418                                   | -158              | 13%                            |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$1,104</b>                 | <b>-\$1,260</b>                 | <b>-\$1,418</b>                          |                   |                                |                                 |  |                                     |

**EQUITY & COMMUNITY INCLUSION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Equity &amp; Community Inclusion</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.   | 307                | 601                | 784                |
| Benefits.   | 133                | 234                | 395                |
| Operating Expenses.                                       | 91                 | 255                | 73                 |
| Risk Pool.  |                    |                    |                    |
| Work Study.   | 26                 | 14                 | 7                  |
| <b>485-TF-CSU Operating Fund Total</b>                    | <b>\$556</b>       | <b>\$1,104</b>     | <b>\$1,260</b>     |
| <b>Equity &amp; Community Inclusion Total</b>             | <b>\$556</b>       | <b>\$1,104</b>     | <b>\$1,260</b>     |

# DIVISION OF CAMPUS RECREATION GENERAL FUND BUDGET

## Division of Campus Recreation-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |  |                                 |  |                                     |
| <b>Total Revenue</b>                               | \$                              | \$                              | \$                                       | \$ 0%  |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -1                              |                                 |  | 0%   |                                 |  |                                     |
| Support Staff.                                     | -1                              |                                 |  | 0%   |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | -\$1                            | \$                              | \$                                       | \$ 0%  |                                 |  |                                     |
| <b>Operating Expenses</b>                          | \$                              | \$                              | \$                                       | \$ 0%  |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | \$                              | \$                              | \$                                       | \$ 0%  |                                 |  |                                     |
| All Expenses.                                      | -1                              |                                 |  | 0%   |                                 |  |                                     |
| All Transfers In                                   |                                 |                                 |  |  |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |  |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |  |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | \$1                             | \$                              | \$                                       | \$ 0%  |                                 |  |                                     |
| Benefits.  |                                 |                                 |  |  |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 1                               |                                 |  | 0%   |                                 |  |                                     |
| <b>Operating Net</b>                               | \$1                             | \$                              | \$                                       |  |                                 |  |                                     |

**DIVISION OF CAMPUS RECREATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Division of Campus Recreation</b><br>(In thousands)       | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 11                 |                    |                    |
| Benefits.  | 3                  |                    | 5                  |
| Operating Expenses.  | 47                 | 137                | 299                |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$61</b>        | <b>\$137</b>       | <b>\$304</b>       |
| Salary & Wages.  | 1                  | -1                 |                    |
| Operating Expenses.  |                    | 1                  |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$1</b>         | <b>\$1</b>         | <b>\$</b>          |
| Operating Expenses.  | 8                  | 9                  | 16                 |
| All Transfers Out.   | 52                 | 76                 |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$60</b>        | <b>\$85</b>        | <b>\$16</b>        |
| Salary & Wages.  | 1,583              | 1,971              | 2,434              |
| Benefits.  | 281                | 299                | 326                |
| Operating Expenses.  | 1,125              | 1,519              | 1,360              |
| Risk Pool.   | 23                 | 35                 | 44                 |
| Utilities.   |                    | 10                 | 2                  |
| All Transfers Out.   | 3,151              | 3,709              | 6,894              |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>      | <b>\$6,162</b>     | <b>\$7,542</b>     | <b>\$11,061</b>    |
| <b>Division of Campus Recreation Total</b>                   | <b>\$6,283</b>     | <b>\$7,765</b>     | <b>\$11,381</b>    |

# UNIVERSITY ADVANCEMENT

## GENERAL FUND BUDGET

### University Advancement-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                            | -1                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| Other Revenue                                      | 80                              | 264                             | 307                                      | 43                             | 16%                            |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$79</b>                     | <b>\$264</b>                    | <b>\$307</b>                             | <b>\$43</b>                    | <b>16%</b>                     |                                 |  |                                     |
| Instructional Faculty.                             | -24                             | -27                             | -27                                      |                                | 0%                             |                                 |  |                                     |
| Management & Supervisory                           | 3,449                           | 3,197                           | 3,506                                    | 309                            | 10%                            | 28.1                            | 31.0                                     | 2.9                                 |
| 601300-Support Staff Salary                        | 1,472                           | 1,465                           | 1,489                                    | 24                             | 2%                             | 23.2                            | 21.8                                     | (1.4)                               |
| 601301-Overtime                                    |                                 | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 58                              | 15                                       | -43                            | -74%                           | 0.5                             |  | (0.5)                               |
| 601303-Student Assistant                           | 22                              | 18                              | 24                                       | 6                              | 37%                            | 0.6                             |  | (0.6)                               |
| 601824-Salary Prepaid Expense                      | -5                              | -3                              |  |                                | 0%                             |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 7                               | 4                               |  | -4                             | -100%                          |                                 |  |                                     |
| Support Staff.                                     | 1,497                           | 1,542                           | 1,528                                    | -14                            | -1%                            | 24.3                            | 21.8                                     | (2.5)                               |
| 601836-Holiday Pays                                | 72                              | 6                               |  | -6                             | -100%                          |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 13                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| Other Salary.                                      | 85                              | 6                               |  | -6                             | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$5,007</b>                  | <b>\$4,718</b>                  | <b>\$5,007</b>                           | <b>\$289</b>                   | <b>6%</b>                      | 52.5                            | 52.8                                     | 0.3                                 |
| Travel   | 57                              | 15                              | 29                                       | 14                             | 91%                            |                                 |  |                                     |
| Contractual Services                               | 440                             | 285                             | 274                                      | -11                            | -4%                            |                                 |  |                                     |
| It Costs   | 70                              | 186                             | 113                                      | -73                            | -39%                           |                                 |  |                                     |
| Services From Other Fnds Agency                    | 72                              | 38                              | 27                                       | -12                            | -30%                           |                                 |  |                                     |
| Misc Operating Expense.                            | 248                             | 265                             | 152                                      | -113                           | -43%                           |                                 |  |                                     |
| Direct Costs                                       |                                 |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$886</b>                    | <b>\$790</b>                    | <b>\$594</b>                             | <b>-\$196</b>                  | <b>-25%</b>                    |                                 |  |                                     |
| Work Study.  | 10                              | 23                              |  | -23                            | -100%                          | 0.9                             |  | (0.9)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$897</b>                    | <b>\$814</b>                    | <b>\$594</b>                             | <b>-\$219</b>                  | <b>-27%</b>                    | 0.9                             |  | (0.9)                               |
| All Expenses.                                      | 5,904                           | 5,532                           | 5,602                                    | 70                             | 1%                             | 53.3                            | 52.8                                     | (0.5)                               |
| All Transfers In                                   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out                                  |                                 | 428                             |  | -428                           | -100%                          |                                 |  |                                     |
| Net Transfers                                      |                                 | -428                            |  | 428                            | -100%                          |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$5,825</b>                 | <b>-\$5,696</b>                 | <b>-\$5,294</b>                          | <b>\$401</b>                   | <b>-7%</b>                     | <b>(53.3)</b>                   | <b>(52.8)</b>                            | <b>0.5</b>                          |
| Benefits.  | 2,470                           | 2,476                           | 2,708                                    | 231                            | 9%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -8,295                          | -8,172                          | -8,002                                   | 170                            | -2%                            |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$8,295</b>                 | <b>-\$7,744</b>                 | <b>-\$8,002</b>                          |                                |                                |                                 |  |                                     |

**UNIVERSITY ADVANCEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>University Advancement</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.                                 | 4,891              | 5,007              | 4,718              |
| Benefits.                                       | 2,450              | 2,470              | 2,476              |
| Operating Expenses.                             | 1,316              | 1,633              | 973                |
| Work Study.                                     | 22                 | 10                 | 23                 |
| All Transfers Out.                              | 24                 |                    | 428                |
| PY Expense Adjustments                          | -16                | -1                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>          | <b>\$8,687</b>     | <b>\$9,120</b>     | <b>\$8,619</b>     |
| Operating Expenses.                             | 14                 | 4                  | 1                  |
| All Transfers Out.                              | 173                |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>         | <b>\$187</b>       | <b>\$4</b>         | <b>\$1</b>         |
| <b>University Advancement Total</b>             | <b>\$8,874</b>     | <b>\$9,123</b>     | <b>\$8,620</b>     |

# ADVANCEMENT COMPUTING PROGRAM GENERAL FUND BUDGET

## Advancement Computing Program-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |            | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent    |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |            |                                 |  |                                     |
| Other Revenue                                      | 14                              | 29                              | 35                                       | 6                           | 19%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$14</b>                     | <b>\$29</b>                     | <b>\$35</b>                              | <b>\$6</b>                  | <b>19%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory<br>Management & Supervisory | 126                             | 134                             | 115                                      | -19                         | -14%       | 1.2                             | 1.0                                      | (0.2)                               |
| 601300-Support Staff Salary                        | 360                             | 372                             | 395                                      | 23                          | 6%         | 5.7                             | 6.0                                      | 0.3                                 |
| 601302-Temporary Help                              |                                 | 3                               |  | -3                          | -100%      | 0.0                             |  | (0.0)                               |
| 601303-Student Assistant                           | 2                               |                                 | 2  | 2                           | 0%         |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 5                               |                                 |  |                             | 0%         |                                 |  |                                     |
| Support Staff.                                     | 366                             | 375                             | 397                                      | 22                          | 6%         | 5.7                             | 6.0                                      | 0.3                                 |
| 601836-Holiday Pays                                | 1                               |                                 |  |                             | 0%         |                                 |  |                                     |
| Other Salary.                                      | 1                               |                                 |  |                             | 0%         |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$493</b>                    | <b>\$509</b>                    | <b>\$512</b>                             | <b>\$3</b>                  | <b>1%</b>  | <b>6.8</b>                      | <b>7.0</b>                               | <b>0.2</b>                          |
| Travel   | 3                               |                                 | 3  | 2                           | 1752%      |                                 |  |                                     |
| Contractual Services                               | 62                              | 1                               | 65                                       | 64                          | 4744%      |                                 |  |                                     |
| It Costs   | 25                              | 68                              | 5  | -63                         | -93%       |                                 |  |                                     |
| Services From Other Fnds Agency                    | 2                               | 4                               | 1  | -3                          | -76%       |                                 |  |                                     |
| Misc Operating Expense.                            | 34                              | 6                               | 6  | -1                          | -8%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$126</b>                    | <b>\$80</b>                     | <b>\$80</b>                              | <b>\$</b>                   | <b>0%</b>  |                                 |  |                                     |
| Work Study.  | 4                               | 1                               |  | -1                          | -100%      |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$130</b>                    | <b>\$81</b>                     | <b>\$80</b>                              | <b>-\$2</b>                 | <b>-2%</b> |                                 |  |                                     |
| All Expenses.                                      | 623                             | 590                             | 592                                      | 2                           | 0%         | 6.9                             | 7.0                                      | 0.1                                 |
| All Transfers In                                   |                                 |                                 |  |                             |            |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                             |            |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                             |            |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$609</b>                   | <b>-\$561</b>                   | <b>-\$557</b>                            | <b>\$4</b>                  | <b>-1%</b> | <b>(6.9)</b>                    | <b>(7.0)</b>                             | <b>(0.1)</b>                        |
| Benefits.  | 268                             | 281                             | 283                                      | 2                           | 1%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -877                            | -842                            | -840                                     | 2                           | 0%         |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$877</b>                   | <b>-\$842</b>                   | <b>-\$840</b>                            |                             |            |                                 |  |                                     |

**ADVANCEMENT COMPUTING PROGRAM -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Advancement Computing Program</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 482                | 493                | 509                |
| Benefits.  | 251                | 268                | 281                |
| Operating Expenses.                                    | 144                | 126                | 80                 |
| Work Study.  | 4                  | 4                  | 1                  |
| <b>485-TF-CSU Operating Fund Total</b>                 | <b>\$881</b>       | <b>\$891</b>       | <b>\$871</b>       |
| <b>Advancement Computing Program Total</b>             | <b>\$881</b>       | <b>\$891</b>       | <b>\$871</b>       |

# DEVELOPMENT GENERAL FUND BUDGET

## Development-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |              | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|--------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent      |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |              |                                 |  |                                     |
| Other Revenue  | 15                              | 20                              |  | -20                         | -100%        |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$14</b>                     | <b>\$20</b>                     | <b>\$</b>                                | <b>-\$20</b>                | <b>-100%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,804                           | 1,816                           | 1,789                                    | -27                         | -1%          | 15.9                            | 16.0                                     | 0.1                                 |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 82                              | 28                              |  |                             |              |                                 |  |                                     |
|  | 1,886                           | 1,844                           | 1,789                                    | -55                         | -3%          | 15.9                            | 16.0                                     | 0.1                                 |
| 601300-Support Staff Salary                                  | 477                             | 306                             | 324                                      | 18                          | 6%           | 5.0                             | 5.0                                      | 0.0                                 |
| 601302-Temporary Help  |                                 | 50                              | 15                                       | -35                         | -70%         | 0.5                             |  | (0.5)                               |
| 601303-Student Assistant                                     | 15                              | 13                              | 10                                       | -3                          | -25%         | 0.4                             |  | (0.4)                               |
| 601834-Staff Salaries -Lump Sum Vac                          | 1                               | 1                               |  | -1                          | -100%        |                                 |  |                                     |
| Support Staff.   | 493                             | 370                             | 349                                      | -21                         | -6%          | 5.9                             | 5.0                                      | (0.9)                               |
| 601836-Holiday Pays  | 9                               | 3                               |  | -3                          | -100%        |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 13                              |                                 |  |                             | 0%           |                                 |  |                                     |
| Other Salary.  | 22                              | 3                               |  | -3                          | -100%        |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,401</b>                  | <b>\$2,217</b>                  | <b>\$2,138</b>                           | <b>-\$78</b>                | <b>-4%</b>   | 21.8                            | 21.0                                     | (0.8)                               |
| Travel   | 23                              | 11                              | 10                                       | -1                          | -5%          |                                 |  |                                     |
| Contractual Services   | 201                             | 38                              | 10                                       | -28                         | -75%         |                                 |  |                                     |
| It Costs   | 35                              | 42                              | 103                                      | 61                          | 144%         |                                 |  |                                     |
| Services From Other Frnds Agency                             | 33                              | 21                              | 14                                       | -7                          | -34%         |                                 |  |                                     |
| Misc Operating Expense.                                      | 160                             | 91                              | 57                                       | -34                         | -37%         |                                 |  |                                     |
| Direct Costs   |                                 |                                 |  |                             | 0%           |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$452</b>                    | <b>\$203</b>                    | <b>\$194</b>                             | <b>-\$9</b>                 | <b>-5%</b>   |                                 |  |                                     |
| Work Study.  |                                 | 8                               |  | -8                          | -100%        | 0.3                             |  | (0.3)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$452</b>                    | <b>\$211</b>                    | <b>\$194</b>                             | <b>-\$17</b>                | <b>-8%</b>   | 0.3                             |  | (0.3)                               |
| All Expenses.  | 2,853                           | 2,428                           | 2,332                                    | -96                         | -4%          | 22.1                            | 21.0                                     | (1.1)                               |
| All Transfers In   |                                 |                                 |  |                             |              |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                             |              |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                             |              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$2,839</b>                 | <b>-\$2,408</b>                 | <b>-\$2,332</b>                          | <b>\$76</b>                 | <b>-3%</b>   | <b>(22.1)</b>                   | <b>(21.0)</b>                            | <b>1.1</b>                          |
| Benefits.  | 1,168                           | 1,144                           | 1,152                                    | 8                           | 1%           |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -4,007                          | -3,552                          | -3,484                                   | 67                          | -2%          |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$4,007</b>                 | <b>-\$3,552</b>                 | <b>-\$3,484</b>                          |                             |              |                                 |  |                                     |

**DEVELOPMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Development</b><br>(In thousands)    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.                         | 2,429              | 2,401              | 2,217              |
| Benefits.                               | 1,198              | 1,168              | 1,144              |
| Operating Expenses.                     | 216                | 452                | 203                |
| Work Study.                             | 4                  |                    | 8                  |
| All Transfers Out.                      | 24                 |                    |                    |
| PY Expense Adjustments                  | -16                |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>  | <b>\$3,855</b>     | <b>\$4,021</b>     | <b>\$3,572</b>     |
| Operating Expenses.                     | 4                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b> | <b>\$4</b>         | <b>\$</b>          | <b>\$</b>          |
| <b>Development Total</b>                | <b>\$3,859</b>     | <b>\$4,021</b>     | <b>\$3,572</b>     |

# ALUMNI RELATIONS GENERAL FUND BUDGET

## Alumni Relations-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actuals<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|---------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                | <b>\$</b>         | <b>0%</b>                       |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 251                             | 181                             | 173                                      | -9                | -5%                             | 2.0                             | 2.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 11<br>262                       | 181                             | 173                                      | -9                | -5%                             | 2.0                             | 2.0                                      |                                     |
| 601300-Support Staff Salary                                  | 117                             | 111                             | 74                                       | -37               | -33%                            | 1.6                             | 1.0                                      | (0.6)                               |
| 601303-Student Assistant                                     | 4                               | 2                               | 2  |                   | 1%                              | 0.1                             |  | (0.1)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 3<br>121                        | 116                             | 76                                       | -3                | -100%                           |                                 |  |                                     |
|  |                                 |                                 |  | -40               | -34%                            | 1.7                             | 1.0                                      | (0.7)                               |
| 601836-Holiday Pays  | 38                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| Other Salary.  | 38                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$422</b>                    | <b>\$298</b>                    | <b>\$249</b>                             | <b>-\$48</b>      | <b>-16%</b>                     | <b>3.7</b>                      | <b>3.0</b>                               | <b>(0.7)</b>                        |
| Travel   | 18                              | 2                               | 4  | 2                 | 105%                            |                                 |  |                                     |
| Contractual Services   | 6                               | 12                              | 10                                       | -1                | -12%                            |                                 |  |                                     |
| It Costs   | 5                               | 61                              | 1  | -60               | -98%                            |                                 |  |                                     |
| Services From Other Fnds Agency                              | 6                               | 1                               | 2  | 1                 | 49%                             |                                 |  |                                     |
| Misc Operating Expense.                                      | 19                              | 25                              | 11                                       | -13               | -55%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$54</b>                     | <b>\$100</b>                    | <b>\$29</b>                              | <b>-\$72</b>      | <b>-72%</b>                     |                                 |  |                                     |
| Work Study.  |                                 | 4                               |  | -4                | -100%                           | 0.1                             |  | (0.1)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$54</b>                     | <b>\$104</b>                    | <b>\$29</b>                              | <b>-\$76</b>      | <b>-73%</b>                     | <b>0.1</b>                      |  | <b>(0.1)</b>                        |
| All Expenses.  | 476                             | 402                             | 278                                      | -124              | -31%                            | 3.8                             | 3.0                                      | (0.8)                               |
| All Transfers In   |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$476</b>                   | <b>-\$402</b>                   | <b>-\$278</b>                            | <b>\$124</b>      | <b>-31%</b>                     | <b>(3.8)</b>                    | <b>(3.0)</b>                             | <b>0.8</b>                          |
| Benefits.  | 186                             | 160                             | 139                                      | -21               | -13%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -661                            | -562                            | -417                                     | 145               | -26%                            |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$661</b>                   | <b>-\$562</b>                   | <b>-\$417</b>                            |                   |                                 |                                 |  |                                     |

**ALUMNI RELATIONS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Alumni Relations</b><br>(In thousands) | <b>FY 17-18</b><br><b>Actual</b> | <b>FY 18-19</b><br><b>Actual</b> | <b>FY 19-20</b><br><b>Actual</b> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                           | 534                              | 422                              | 298                              |
| Benefits.                                 | 279                              | 186                              | 160                              |
| Operating Expenses.                       | 61                               | 54                               | 100                              |
| Work Study.                               | 5                                |                                  | 4                                |
| <b>485-TF-CSU Operating Fund Total</b>    | <b>\$880</b>                     | <b>\$661</b>                     | <b>\$562</b>                     |
| <b>Alumni Relations Total</b>             | <b>\$880</b>                     | <b>\$661</b>                     | <b>\$562</b>                     |

# ANNUAL FUND DRIVE GENERAL FUND BUDGET

## Annual Fund Drive-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |  |                                 |  |                                     |
| Other Revenue                                      | 5                               |                                 |  |  |                                 |  | 0%                                  |
| <b>Total Revenue</b>                               | <b>\$5</b>                      | <b>\$</b>                       | <b>\$</b>                                | <b>\$ 0%</b>                                   |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                | <b>\$ 0%</b>                                   |                                 |  |                                     |
| Contractual Services                               | 5                               |                                 |  |  |                                 |  | 0%                                  |
| Services From Other Fnds Agency                    |                                 |                                 |  |  |                                 |  | -100%                               |
| Misc Operating Expense.                            |                                 |                                 |  |  |                                 |  | -100%                               |
| <b>Operating Expenses</b>                          | <b>\$5</b>                      | <b>\$</b>                       | <b>\$</b>                                | <b>\$ -100%</b>                                |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$5</b>                      | <b>\$</b>                       | <b>\$</b>                                | <b>\$ -100%</b>                                |                                 |  |                                     |
| All Expenses.                                      | 5                               |                                 |  |  |                                 |  | -100%                               |
| All Transfers In                                   |                                 |                                 |  |  |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |  |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |  |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                | <b>\$ -100%</b>                                |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      |                                 |                                 |  |  |                                 |  | -100%                               |
| <b>Operating Net</b>                               | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                |  |                                 |  |                                     |

**ANNUAL FUND DRIVE-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Annual Fund Drive</b><br>(In thousands) | Final<br>FY 17-18<br>Actual | Final<br>FY 18-19<br>Actual | Final<br>FY 19-20<br>Actual |
|--|-----------------------------|-----------------------------|-----------------------------|
| Operating Expenses.                        |                             | 5                           |                             |
| <b>485-TF-CSU Operating Fund Total</b>     | <b>\$</b>                   | <b>\$5</b>                  | <b>\$</b>                   |
| <b>Annual Fund Drive Total</b>             | <b>\$</b>                   | <b>\$5</b>                  | <b>\$</b>                   |

# EVENTS & PROTOCOL GENERAL FUND BUDGET

## Events & Protocol-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |            | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent    |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |            |                                 |  |                                     |
| General Fund Allocation                                      |                                 |                                 |  |                             | 0%         |                                 |  |                                     |
| Other Revenue  |                                 | 21                              | 22                                       | 1                           | 4%         |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>\$21</b>                     | <b>\$22</b>                              | <b>\$1</b>                  | <b>4%</b>  |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 309                             | 404                             | 407                                      | 4                           | 1%         | 4.5                             | 4.0                                      | (0.5)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 309                             | 404                             | 407                                      | 4                           | 1%         | 4.5                             | 4.0                                      | (0.5)                               |
| <b>Salary &amp; Wages.</b>                                   | <b>\$309</b>                    | <b>\$404</b>                    | <b>\$407</b>                             | <b>\$4</b>                  | <b>1%</b>  | 4.5                             | 4.0                                      | (0.5)                               |
| Travel   | 3                               |                                 | 2  | 2                           | 4751%      |                                 |  |                                     |
| Services From Other Fnds Agency                              | 3                               | 1                               | 2  | 1                           | 51%        |                                 |  |                                     |
| Misc Operating Expense.                                      | 7                               | 5                               | 8  | 3                           | 56%        |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$13</b>                     | <b>\$7</b>                      | <b>\$13</b>                              | <b>\$6</b>                  | <b>87%</b> |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$13</b>                     | <b>\$7</b>                      | <b>\$13</b>                              | <b>\$6</b>                  | <b>87%</b> |                                 |  |                                     |
| All Expenses.  | 321                             | 410                             | 420                                      | 10                          | 2%         | 4.5                             | 4.0                                      | (0.5)                               |
| All Transfers In   |                                 |                                 |  |                             |            |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                             |            |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                             |            |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$321</b>                   | <b>-\$390</b>                   | <b>-\$398</b>                            | <b>-\$9</b>                 | <b>2%</b>  | <b>(4.5)</b>                    | <b>(4.0)</b>                             | <b>0.5</b>                          |
| Benefits.  | 145                             | 192                             | 214                                      | 21                          | 11%        |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -467                            | -582                            | -612                                     | -30                         | 5%         |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$467</b>                   | <b>-\$582</b>                   | <b>-\$612</b>                            |                             |            |                                 |  |                                     |

**EVENTS & PROTOCOL -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Events &amp; Protocol</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                                |                                  | 309                              | 404                              |
| Benefits.                                      |                                  | 145                              | 192                              |
| Operating Expenses.                            |                                  | 13                               | 7                                |
| <b>485-TF-CSU Operating Fund Total</b>         | <b>\$</b>                        | <b>\$467</b>                     | <b>\$602</b>                     |
| <b>Events &amp; Protocol Total</b>             | <b>\$</b>                        | <b>\$467</b>                     | <b>\$602</b>                     |

# PUBLIC AFFAIRS GENERAL FUND BUDGET

## Public Affairs-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |            | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent    |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |            |                                 |  |                                     |
| Other Revenue                                      |                                 | 83                              | 80                                       | -3                          | -3%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$</b>                       | <b>\$83</b>                     | <b>\$80</b>                              | <b>-\$3</b>                 | <b>-3%</b> |                                 |  |                                     |
| Instructional Faculty.                             | -24                             | -27                             | -27                                      |                             | 0%         |                                 |  |                                     |
| 601201-Mpp/Supervisory                             | 371                             | 263                             | 409                                      | 146                         | 55%        | 2.2                             | 4.0                                      | 1.8                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 18                              | 12                              |  |                             |            |                                 |  |                                     |
| Management & Supervisory                           | 389                             | 275                             | 409                                      | 134                         | 49%        | 2.2                             | 4.0                                      | 1.8                                 |
| 601300-Support Staff Salary                        | 407                             | 501                             | 505                                      | 5                           | 1%         | 6.8                             | 6.8                                      | (0.0)                               |
| 601301-Overtime                                    |                                 | 1                               |  | -1                          | -100%      |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 5                               |  | -5                          | -100%      | 0.0                             | -  | (0.0)                               |
| 601303-Student Assistant                           |                                 |                                 | 5  | 5                           | 0%         |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -5                              | -3                              |  |                             | 0%         |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 1                               | 1                               |  | -1                          | -100%      |                                 |  |                                     |
| Support Staff.                                     | 403                             | 504                             | 510                                      | 6                           | 1%         | 6.8                             | 6.8                                      | (0.0)                               |
| 601836-Holiday Pays                                | 25                              | 3                               |  | -3                          | -100%      |                                 |  |                                     |
| Other Salary.                                      | 25                              | 3                               |  | -3                          | -100%      |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$793</b>                    | <b>\$755</b>                    | <b>\$892</b>                             | <b>\$137</b>                | <b>18%</b> | 9.0                             | 10.8                                     | 1.8                                 |
| Travel   | 4                               | 1                               | 3  | 2                           | 218%       |                                 |  |                                     |
| Contractual Services                               | 166                             | 101                             | 185                                      | 83                          | 82%        |                                 |  |                                     |
| It Costs   | 4                               | 8                               | 2  | -6                          | -73%       |                                 |  |                                     |
| Services From Other Fnds Agency                    | 20                              | 1                               | 1  | 1                           | -4%        |                                 |  |                                     |
| Misc Operating Expense.                            | 18                              | 107                             | 53                                       | -54                         | -50%       |                                 |  |                                     |
| Direct Costs                                       |                                 |                                 |  |                             | 0%         |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$211</b>                    | <b>\$218</b>                    | <b>\$245</b>                             | <b>\$26</b>                 | <b>12%</b> |                                 |  |                                     |
| Work Study.  | 2                               | 6                               |  | -6                          | -100%      | 0.2                             |  | (0.2)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$212</b>                    | <b>\$225</b>                    | <b>\$245</b>                             | <b>\$20</b>                 | <b>9%</b>  | 0.2                             |  | (0.2)                               |
| All Expenses.                                      | 1,005                           | 980                             | 1,137                                    | 157                         | 16%        | 9.3                             | 10.8                                     | 1.5                                 |
| All Transfers In                                   |                                 |                                 |  |                             |            |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                             |            |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                             |            |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$1,005</b>                 | <b>-\$897</b>                   | <b>-\$1,057</b>                          | <b>-\$160</b>               | <b>18%</b> | <b>(9.3)</b>                    | <b>(10.8)</b>                            | <b>(1.5)</b>                        |
| Benefits.  | 418                             | 419                             | 502                                      | 83                          | 20%        |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -1,424                          | -1,316                          | -1,559                                   | -243                        | 18%        |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$1,424</b>                 | <b>-\$1,316</b>                 | <b>-\$1,559</b>                          |                             |            |                                 |  |                                     |

**PUBLIC AFFAIRS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Public Affairs</b><br>(In thousands) | <b>FY 17-18</b><br><b>Actual</b> | <b>FY 18-19</b><br><b>Actual</b> | <b>FY 19-20</b><br><b>Actual</b> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                         | 822                              | 793                              | 755                              |
| Benefits.                               | 400                              | 418                              | 419                              |
| Operating Expenses.                     | 231                              | 211                              | 218                              |
| Work Study.                             | 6                                | 2                                | 6                                |
| <b>485-TF-CSU Operating Fund Total</b>  | <b>\$1,459</b>                   | <b>\$1,423</b>                   | <b>\$1,399</b>                   |
| <b>Public Affairs Total</b>             | <b>\$1,459</b>                   | <b>\$1,423</b>                   | <b>\$1,399</b>                   |

# VP UNIVERSITY ADVANCEMENT ADMIN GENERAL FUND BUDGET

## Vp University Adv Admin-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |             |                                 |  |                                     |
| Other Revenue  | 46                              | 112                             | 171                                      | 59                          | 53%         |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$46</b>                     | <b>\$112</b>                    | <b>\$171</b>                             | <b>\$59</b>                 | <b>53%</b>  |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 432                             | 359                             | 613                                      | 254                         | 71%         | 2.3                             | 4.0                                      | 1.7                                 |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 45                              | 477                             | 613                                      | 254                         | 71%         | 2.3                             | 4.0                                      | 1.7                                 |
| 601300-Support Staff Salary                                  | 111                             | 175                             | 190                                      | 15                          | 9%          | 4.1                             | 3.0                                      | (1.1)                               |
| 601303-Student Assistant                                     | 1                               | 2                               | 5  | 2                           | 107%        | 0.1                             |  | (0.1)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 113                             | 178                             | 195                                      | 18                          | 10%         | 4.2                             | 3.0                                      | (1.2)                               |
| 601836-Holiday Pays<br>Other Salary.                         |                                 |                                 |  |                             | -100%       |                                 |  |                                     |
|  |                                 |                                 |  |                             | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$590</b>                    | <b>\$536</b>                    | <b>\$808</b>                             | <b>\$271</b>                | <b>51%</b>  | 6.6                             | 7.0                                      | 0.4                                 |
| Travel   | 6                               | 1                               | 6  | 5                           | 488%        |                                 |  |                                     |
| Contractual Services   |                                 | 133                             | 4  | -129                        | -97%        |                                 |  |                                     |
| It Costs   | 1                               | 8                               | 3  | -6                          | -70%        |                                 |  |                                     |
| Services From Other Frnds Agency                             | 8                               | 9                               | 6  | -2                          | -28%        |                                 |  |                                     |
| Misc Operating Expense.                                      | 10                              | 31                              | 16                                       | -14                         | -47%        |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$26</b>                     | <b>\$182</b>                    | <b>\$36</b>                              | <b>-\$146</b>               | <b>-80%</b> |                                 |  |                                     |
| Work Study.  | 4                               | 4                               |  | -4                          | -100%       | 0.1                             |  | (0.1)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$30</b>                     | <b>\$185</b>                    | <b>\$36</b>                              | <b>-\$150</b>               | <b>-81%</b> | 0.1                             |  | (0.1)                               |
| All Expenses.  | 620                             | 722                             | 843                                      | 122                         | 17%         | 6.7                             | 7.0                                      | 0.3                                 |
| All Transfers In   |                                 |                                 |  |                             |             |                                 |  |                                     |
| All Transfers Out  |                                 | 428                             |  | -428                        | -100%       |                                 |  |                                     |
| Net Transfers  |                                 | -428                            |  | 428                         | -100%       |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$574</b>                   | <b>-\$1,038</b>                 | <b>-\$672</b>                            | <b>\$366</b>                | <b>-35%</b> | <b>(6.7)</b>                    | <b>(7.0)</b>                             | <b>(0.3)</b>                        |
| Benefits.  | 284                             | 280                             | 418                                      | 138                         | 49%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -858                            | -1,318                          | -1,090                                   | 228                         | -17%        |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$858</b>                   | <b>-\$890</b>                   | <b>-\$1,090</b>                          |                             |             |                                 |  |                                     |

**VP UNIVERSITY ADVANCEMENT ADMIN -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Vp University Adv Admin</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                                  | 623                | 590                | 536                |
| Benefits.  | 322                | 284                | 280                |
| Operating Expenses.                              | 91                 | 26                 | 182                |
| Work Study.                                      | 3                  | 4                  | 4                  |
| All Transfers Out.                               |                    |                    | 428                |
| <b>485-TF-CSU Operating Fund Total</b>           | <b>\$1,039</b>     | <b>\$904</b>       | <b>\$1,430</b>     |
| Operating Expenses.                              | 10                 | 4                  | 1                  |
| All Transfers Out.                               | 173                |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>          | <b>\$183</b>       | <b>\$4</b>         | <b>\$1</b>         |
| <b>Vp University Adv Admin Total</b>             | <b>\$1,222</b>     | <b>\$908</b>       | <b>\$1,432</b>     |

**OTHER UNIVERSITY ADVANCEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Other University Advacement</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Operating Expenses.                                  | 573                              | 747                              | 182                              |
| <b>485-TF-CSU Operating Fund Total</b>               | <b>\$573</b>                     | <b>\$747</b>                     | <b>\$182</b>                     |
| <b>Other University Advacement Total</b>             | <b>\$573</b>                     | <b>\$747</b>                     | <b>\$182</b>                     |

# ADMINISTRATION & FINANCE

## GENERAL FUND BUDGET

### Administration & Finance-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                    |                                 |  |                                     |
| General Fund Allocation                                      | 15                              | 3                               |  | -3                             | -100%              |                                 |  |                                     |
| Other Financial Sources.<br>Revenue.                         | 26                              | 102                             |  | -102                           | -100%              |                                 |  |                                     |
| Other Revenue  | 1,932                           | 2,085                           | 1,817                                    | -269                           | -13%               |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$1,974</b>                  | <b>\$2,191</b>                  | <b>\$1,817</b>                           | <b>-\$374</b>                  | <b>-17%</b>        |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 6,523                           | 7,161                           | 7,429                                    | 268                            | 4%                 | 61.6                            | 59.4                                     | (2.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 157                             | 84                              |  |                                |                    |                                 |  |                                     |
|  | 6,681                           | 7,245                           | 7,429                                    | 184                            | 3%                 | 61.6                            | 59.4                                     | (2.2)                               |
| 601300-Support Staff Salary                                  | 18,469                          | 18,588                          | 19,224                                   | 635                            | 3%                 | 299.9                           | 294.3                                    | (5.7)                               |
| 601301-Overtime  | 398                             | 508                             | 244                                      | -264                           | -52%               |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 64                              | 26                                       | -37                            | -59%               | 0.5                             |  | (0.5)                               |
| 601303-Student Assistant                                     | 321                             | 334                             | 219                                      | -114                           | -34%               | 11.2                            | 1.0                                      | (10.2)                              |
| 601821-Shift Differential                                    | 110                             | 120                             | 130                                      | 10                             | 8%                 |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                            | 16                              |                                 |  |                                | 0%                 |                                 |  |                                     |
| 601824-Salary Prepaid Expense                                | -15                             | -4                              |  |                                | 0%                 |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 71                              | 81                              |  | -81                            | -100%              |                                 |  |                                     |
|  | 19,370                          | 19,691                          | 19,843                                   | 152                            | 1%                 | 311.7                           | 295.3                                    | (16.4)                              |
| 601836-Holiday Pays  | 114                             | 10                              |  | -10                            | -100%              |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 24                              | 9                               |  | -9                             | -100%              |                                 |  |                                     |
| Other Salary.  | 138                             | 19                              |  | -19                            | -100%              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$26,189</b>                 | <b>\$26,954</b>                 | <b>\$27,272</b>                          | <b>\$317</b>                   | <b>1%</b>          | 373.2                           | 354.6                                    | (18.6)                              |
| Communications   | 336                             | 414                             | 350                                      | -64                            | -15%               |                                 |  |                                     |
| Travel   | 168                             | 105                             | 60                                       | -45                            | -43%               |                                 |  |                                     |
| Contractual Services   | 1,216                           | 935                             | 1,042                                    | 107                            | 11%                |                                 |  |                                     |
| It Costs   | 2,369                           | 2,358                           | 2,381                                    | 22                             | 1%                 |                                 |  |                                     |
| Services From Other Fnds Agency                              | 370                             | 467                             | 277                                      | -191                           | -41%               |                                 |  |                                     |
| Equipment  | 138                             | 277                             | 121                                      | -156                           | -56%               |                                 |  |                                     |
| Misc Operating Expense.                                      | 3,479                           | 2,879                           | 3,323                                    | 444                            | 15%                |                                 |  |                                     |
| Direct Costs   | 13                              |                                 |  |                                | 0%                 |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$8,090</b>                  | <b>\$7,435</b>                  | <b>\$7,554</b>                           | <b>\$118</b>                   | <b>2%</b>          |                                 |  |                                     |
| Utilities  | 198                             | 174                             |  | -174                           | -100%              |                                 |  |                                     |
| Work Study.  | 147                             | 125                             |  | -125                           | -100%              | 4.3                             |  | (4.3)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$8,435</b>                  | <b>\$7,734</b>                  | <b>\$7,554</b>                           | <b>-\$181</b>                  | <b>-2%</b>         | 4.3                             |  | (4.3)                               |
| All Expenses.  | 34,624                          | 34,689                          | 34,825                                   | 137                            | 0%                 | 377.6                           | 354.6                                    | (22.9)                              |
| All Transfers In   | 325                             |                                 |  |                                |                    |                                 |  |                                     |
| All Transfers Out  | 858                             | 2,805                           |  | -2,805                         | -100%              |                                 |  |                                     |
| Net Transfers  | -533                            | -2,805                          |  | 2,805                          | -100%              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$33,183</b>                | <b>-\$35,303</b>                | <b>-\$33,008</b>                         | <b>\$2,295</b>                 | <b>-7%</b>         | <b>(377.6)</b>                  | <b>(354.6)</b>                           | <b>22.9</b>                         |
| Benefits.  | 14,946                          | 15,690                          | 15,627                                   | -63                            |                    |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -48,129                         | -50,993                         | -48,636                                  | 2,358                          | -5%                |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$48,129</b>                | <b>-\$48,188</b>                | <b>-\$48,636</b>                         |                                |                    |                                 |  |                                     |

## ADMINISTRATION & FINANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

| Administration & Finance<br>(In thousands)                 | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 40                 | 49                 |                    |
| Benefits.  | 23                 | 27                 |                    |
| Operating Expenses.  |                    |                    |                    |
| Risk Pool.   | 1                  | 1                  |                    |
| <b>472-TF-Parking Revenue Fund-Parking Fees Total</b>      | <b>\$64</b>        | <b>\$78</b>        | <b>\$</b>          |
| Salary & Wages.  | 26,071             | 33,082             | 35,135             |
| Benefits.  | 14,886             | 18,745             | 20,310             |
| Operating Expenses.  | 13,459             | 21,039             | 22,401             |
| Risk Pool.   | 7                  | 6                  | 1                  |
| Work Study.  | 158                | 147                | 125                |
| Utilities.   | 239                | 198                | 174                |
| Total Financial Aid.                                       |                    |                    |                    |
| All Transfers Out.   | 4                  | 1,955              | 25,398             |
| PY Expense Adjustments                                     | 83                 | 24                 | 3                  |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$54,906</b>    | <b>\$75,196</b>    | <b>\$103,546</b>   |
| Salary & Wages.  | 1,235              |                    |                    |
| Benefits.  | 683                |                    |                    |
| Operating Expenses.  | 735                |                    |                    |
| Risk Pool.   | 26                 |                    |                    |
| All Transfers Out.   | 4,463              |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$7,142</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 200                | 369                | 34                 |
| Benefits.  | 476                | 223                | 31                 |
| Operating Expenses.  | 480                | 375                | 882                |
| Risk Pool.   | 4                  | 7                  |                    |
| All Transfers Out.   | 2,384              | 83                 | 75                 |
| PY Expense Adjustments                                     | 24                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$3,569</b>     | <b>\$1,057</b>     | <b>\$1,023</b>     |
| Salary & Wages.  | 6,931              | 2,429              | 2,473              |
| Benefits.  | 4,184              | 2,071              | 1,911              |
| Operating Expenses.  | 17,593             | 27,642             | 19,208             |
| Risk Pool.   | 131                | 45                 | 45                 |
| Utilities.   | 5,602              | 4,088              | 4,123              |
| All Transfers Out.   | 18,429             | 24,465             | 35,746             |
| PY Expense Adjustments                                     | 4                  | 81                 | 28                 |
| <b>531-TF-Housing-Operations and Revenue Total</b>         | <b>\$52,874</b>    | <b>\$60,821</b>    | <b>\$63,534</b>    |
| Salary & Wages.  | 560                | 529                | 575                |
| Benefits.  | 461                | 472                | 465                |
| Operating Expenses.  | 3,865              | 4,374              | 619                |
| Risk Pool.   | 10                 | 10                 | 10                 |
| Utilities.   | 560                |                    |                    |
| All Transfers Out.   | 1,512              | 857                |                    |
| PY Expense Adjustments                                     | -205               | 79                 | -4                 |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>    | <b>\$6,764</b>     | <b>\$6,321</b>     | <b>\$1,665</b>     |
| <b>Administration &amp; Finance Total</b>                  | <b>\$125,319</b>   | <b>\$143,473</b>   | <b>\$169,769</b>   |

# AUDIT & ADVISORY SERVICES GENERAL FUND BUDGET

## Audit & Advisory Services-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Total Revenue</b>   | \$                              | \$                              | \$                                       | \$                             | <b>0%</b>                      |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 118                             | 122                             | 122                                      |                                | 0%                             | 1.0                             | 1.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 118                             | 122                             | 122                                      |                                | 0%                             | 1.0                             | 1.0                                      |                                     |
| 601300-Support Staff Salary                                  | 112                             | 52                              | 52                                       |                                | 0%                             | 1.0                             | 1.0                                      |                                     |
| 601303-Student Assistant                                     | 3                               |                                 |  |                                |                                |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 5<br>120                        | 52                              | 52                                       |                                | 0%                             | 1.0                             | 1.0                                      |                                     |
| 601836-Holiday Pays  | 1                               |                                 |  |                                |                                |                                 |  |                                     |
| Other Salary.  | 1                               |                                 |  |                                |                                |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$240</b>                    | <b>\$173</b>                    | <b>\$173</b>                             | <b>\$</b>                      | <b>0%</b>                      | <b>2.0</b>                      | <b>2.0</b>                               |                                     |
| Travel   | 3                               | 1                               | 3  | 2                              | 220%                           |                                 |  |                                     |
| It Costs   |                                 | 1                               | 2  | 1                              | 62%                            |                                 |  |                                     |
| Services From Other Fnds Agency                              | 1                               | 1                               | 2  | 1                              | 184%                           |                                 |  |                                     |
| Misc Operating Expense.                                      | 4                               | 2                               | 5  | 3                              | 207%                           |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$7</b>                      | <b>\$4</b>                      | <b>\$12</b>                              | <b>\$7</b>                     | <b>165%</b>                    |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$7</b>                      | <b>\$4</b>                      | <b>\$12</b>                              | <b>\$7</b>                     | <b>165%</b>                    |                                 |  |                                     |
| All Expenses.  | 247                             | 178                             | 185                                      | 7                              | 4%                             | 2.0                             | 2.0                                      |                                     |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$247</b>                   | <b>-\$178</b>                   | <b>-\$185</b>                            | <b>-\$7</b>                    | <b>4%</b>                      | <b>(2.0)</b>                    | <b>(2.0)</b>                             |                                     |
| Benefits.  | 138                             | 115                             | 92                                       | -22                            | -19%                           |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -385                            | -292                            | -277                                     | 15                             | -5%                            |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$385</b>                   | <b>-\$292</b>                   | <b>-\$277</b>                            |                                |                                |                                 |  |                                     |

**AUDIT & ADVISORY SERVICES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Audit &amp; Advisory Services</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.  | 308                              | 240                              | 173                              |
| Benefits.  | 165                              | 138                              | 115                              |
| Operating Expenses.                                    | 22                               | 7                                | 4                                |
| <b>485-TF-CSU Operating Fund Total</b>                 | <b>\$495</b>                     | <b>\$385</b>                     | <b>\$292</b>                     |
| Operating Expenses.                                    | 24                               |                                  |                                  |
| <b>496-TF-Miscellaneous Trust Total</b>                | <b>\$24</b>                      | <b>\$</b>                        | <b>\$</b>                        |
| <b>Audit &amp; Advisory Services Total</b>             | <b>\$519</b>                     | <b>\$385</b>                     | <b>\$292</b>                     |

# BUDGET ADMINISTRATION & OPERATIONS

## GENERAL FUND BUDGET

### Budget Administration-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                | <b>\$</b>                      | <b>0%</b>                      |                                 |  |                                     |
| 601201-Mpp/Supervisory<br>Management & Supervisory               | 264                             | 292                             | 289                                      | -2                             | -1%                            | 2.4                             | 2.4                                      | 2.4                                 |
| 601300-Support Staff Salary<br>601301-Overtime<br>Support Staff. | 229                             | 236                             | 236                                      |                                | 0%                             | 3.5                             | 3.5                                      | 3.5                                 |
| Support Staff.   | 229                             | 236                             | 236                                      |                                | 0%                             | 3.5                             | 3.5                                      | 3.5                                 |
| <b>Salary &amp; Wages.</b>                                       | <b>\$492</b>                    | <b>\$528</b>                    | <b>\$525</b>                             | <b>-\$3</b>                    | <b>-1%</b>                     | <b>5.9</b>                      | <b>5.9</b>                               | <b>5.9</b>                          |
| Travel   | 4                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| Contractual Services   |                                 |                                 | 10                                       | 10                             | 4778%                          |                                 |  |                                     |
| It Costs   | 1                               | 2                               | 7  | 5                              | 189%                           |                                 |  |                                     |
| Services From Other Fnds Agency                                  | 13                              | 11                              |  | -11                            | -100%                          |                                 |  |                                     |
| Misc Operating Expense.  | 7                               | 2                               | 1  | -1                             | -50%                           |                                 |  |                                     |
| <b>Operating Expenses</b>  | <b>\$26</b>                     | <b>\$15</b>                     | <b>\$18</b>                              | <b>\$3</b>                     | <b>16%</b>                     |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                                 | <b>\$30</b>                     | <b>\$15</b>                     | <b>\$18</b>                              | <b>\$3</b>                     | <b>16%</b>                     |                                 |  |                                     |
| All Expenses.  | 523                             | 543                             | 543                                      |                                | 0%                             | 5.9                             | 5.9                                      | 5.9                                 |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>               | <b>-\$523</b>                   | <b>-\$543</b>                   | <b>-\$543</b>                            | <b>\$</b>                      | <b>0%</b>                      | <b>(5.9)</b>                    | <b>(5.9)</b>                             | <b>(5.9)</b>                        |
| Benefits.  | 275                             | 298                             | 296                                      | -2                             | -1%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                    | -797                            | -841                            | -839                                     | 2                              |                                |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$797</b>                   | <b>-\$841</b>                   | <b>-\$839</b>                            |                                |                                |                                 |  |                                     |

**BUDGET ADMINISTRATION & OPERATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Budget Administration</b><br>(In thousands)             | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 467                | 694                | 740                |
| Benefits.  | 254                | 392                | 422                |
| Operating Expenses.  | 32                 | 51                 | 197                |
| Work Study.  | 9                  | 5                  |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$762</b>       | <b>\$1,142</b>     | <b>\$1,358</b>     |
| Salary & Wages.  | 194                |                    |                    |
| Benefits.  | 113                |                    |                    |
| Operating Expenses.  | 47                 |                    |                    |
| Risk Pool.   | 4                  |                    |                    |
| All Transfers Out.   | 57                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$415</b>       | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  |                    |                    | 28                 |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$</b>          | <b>\$</b>          | <b>\$28</b>        |
| <b>Budget Administration Total</b>                         | <b>\$1,177</b>     | <b>\$1,142</b>     | <b>\$1,386</b>     |

# BUSINESS OPERATIONS GENERAL FUND BUDGET

## Business Operations-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. | Percent    | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |  |            |                                 |  |                                     |
| General Fund Allocation                                      | 14                              |                                 |  |  | 0%         |                                 |  |                                     |
| Other Financial Sources.                                     | 1                               | 1                               |  | -1                                     | -100%      |                                 |  |                                     |
| Revenue.   | 1                               | 1                               |  | -1                                     | -100%      |                                 |  |                                     |
| Other Revenue  | 180                             | 135                             | 150                                      | 15                                     | 11%        |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$195</b>                    | <b>\$136</b>                    | <b>\$150</b>                             | <b>\$14</b>                            | <b>10%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 953                             | 1,214                           | 1,238                                    | 24                                     | 2%         | 10.2                            | 10.0                                     | (0.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 953                             | 1,240                           | 1,238                                    | -3                                     | 0%         | 10.2                            | 10.0                                     | (0.2)                               |
| 601300-Support Staff Salary                                  | 1,227                           | 1,271                           | 1,334                                    | 64                                     | 5%         | 23.0                            | 21.0                                     | (2.0)                               |
| 601301-Overtime  |                                 | 16                              |  | -16                                    | -100%      |                                 |  |                                     |
| 601303-Student Assistant                                     | 87                              | 112                             | 123                                      | 11                                     | 10%        | 3.6                             |  | (3.6)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 1,331                           | 1,415                           | 1,457                                    | 42                                     | 3%         | 26.6                            | 21.0                                     | (5.6)                               |
| 601836-Holiday Pays  | 5                               | 2                               |  | -2                                     | -100%      |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 5                               |                                 |  |  | 0%         |                                 |  |                                     |
| Other Salary.  | 10                              | 2                               |  | -2                                     | -100%      |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,295</b>                  | <b>\$2,658</b>                  | <b>\$2,695</b>                           | <b>\$37</b>                            | <b>1%</b>  | 36.8                            | 31.0                                     | (5.8)                               |
| Travel   | 45                              | 31                              | 10                                       | -21                                    | -67%       |                                 |  |                                     |
| State Pro Rata Charges                                       |                                 |                                 |  |  | 0%         |                                 |  |                                     |
| Contractual Services   | 104                             | 85                              | 126                                      | 41                                     | 48%        |                                 |  |                                     |
| It Costs   | 79                              | 94                              | 132                                      | 38                                     | 40%        |                                 |  |                                     |
| Services From Other Fnds Agency                              | 24                              | 28                              | 29                                       | 1                                      | 3%         |                                 |  |                                     |
| Equipment  | 48                              | 1                               | 21                                       | 20                                     | 1731%      |                                 |  |                                     |
| Misc Operating Expense.                                      | 506                             | 213                             | 484                                      | 271                                    | 127%       |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$806</b>                    | <b>\$452</b>                    | <b>\$802</b>                             | <b>\$350</b>                           | <b>77%</b> |                                 |  |                                     |
| Utilities  | 197                             | 174                             |  | -174                                   | -100%      |                                 |  |                                     |
| Work Study.  | 6                               | 13                              |  | -13                                    | -100%      | 0.4                             |  | (0.4)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$1,008</b>                  | <b>\$640</b>                    | <b>\$802</b>                             | <b>\$162</b>                           | <b>25%</b> | 0.4                             |  | (0.4)                               |
| All Expenses.  | 3,303                           | 3,297                           | 3,497                                    | 200                                    | 6%         | 37.2                            | 31.0                                     | (6.2)                               |
| All Transfers In   |                                 |                                 |  |  |            |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |  |            |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |  |            |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$3,108</b>                 | <b>-\$3,161</b>                 | <b>-\$3,347</b>                          | <b>-\$186</b>                          | <b>6%</b>  | <b>(37.2)</b>                   | <b>(31.0)</b>                            | <b>6.2</b>                          |
| Benefits.  | 1,198                           | 1,394                           | 1,493                                    | 99                                     | 7%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -4,306                          | -4,555                          | -4,840                                   | -285                                   | 6%         |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$4,306</b>                 | <b>-\$4,555</b>                 | <b>-\$4,840</b>                          |  |            |                                 |  |                                     |

**BUSINESS OPERATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Business Operations</b><br>(In thousands)               | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 2,204              | 2,381              | 2,753              |
| Benefits.  | 1,133              | 1,239              | 1,453              |
| Operating Expenses.  | 621                | 846                | 484                |
| Work Study.  | 5                  | 6                  | 13                 |
| Utilities.   | 226                | 197                | 174                |
| PY Expense Adjustments                                     | 6                  | 14                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$4,196</b>     | <b>\$4,684</b>     | <b>\$4,877</b>     |
| Salary & Wages.  | 53                 |                    |                    |
| Benefits.  | 29                 |                    |                    |
| Risk Pool.   | 1                  |                    |                    |
| All Transfers Out.   | 2                  |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$86</b>        | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 20                 |                    |                    |
| All Transfers Out.   | 117                | 2                  |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$138</b>       | <b>\$2</b>         | <b>\$</b>          |
| <b>Business Operations Total</b>                           | <b>\$4,419</b>     | <b>\$4,686</b>     | <b>\$4,877</b>     |

# FACILITIES & SERVICE ENTERPRISE GENERAL FUND BUDGET

## Facilities Services-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actuals<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|---------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| General Fund Allocation                                      | -4                              | 3                               |  | -3                | -100%                           |                                 |  |                                     |
| Other Financial Sources.                                     |                                 | 1                               |  | -1                | -100%                           |                                 |  |                                     |
| Revenue.   |                                 | 1                               |  | -1                | -100%                           |                                 |  |                                     |
| Other Revenue  | 399                             | 545                             | 285                                      | -260              | -48%                            |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$395</b>                    | <b>\$549</b>                    | <b>\$285</b>                             | <b>-\$264</b>     | <b>-48%</b>                     |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,400                           | 1,581                           | 1,641                                    | 60                | 4%                              | 17.9                            | 16.0                                     | (1.9)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 35                              |                                 |  |                   | 0%                              |                                 |  |                                     |
|  | 1,435                           | 1,581                           | 1,641                                    | 60                | 4%                              | 17.9                            | 16.0                                     | (1.9)                               |
| 601300-Support Staff Salary                                  | 6,725                           | 7,039                           | 7,199                                    | 160               | 2%                              | 138.8                           | 140.5                                    | 1.7                                 |
| 601301-Overtime  | 391                             | 452                             | 244                                      | -208              | -46%                            |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 50                              |  | -50               | -100%                           | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                                     | 82                              | 102                             | 16                                       | -86               | -84%                            | 3.3                             |  | (3.3)                               |
| 601821-Shift Differential                                    | 110                             | 120                             | 130                                      | 10                | 8%                              |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                            | 16                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| 601824-Salary Prepaid Expense                                | -16                             |                                 |  |                   | 0%                              |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 23                              | 22                              |  | -22               | -100%                           |                                 |  |                                     |
|  | 7,331                           | 7,784                           | 7,589                                    | -195              | -3%                             | 142.3                           | 140.5                                    | (1.8)                               |
| 601836-Holiday Pays  | 7                               | 2                               |  | -2                | -100%                           |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 19                              | 9                               |  | -9                | -100%                           |                                 |  |                                     |
| Other Salary.  | 26                              | 11                              |  | -11               | -100%                           |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$8,792</b>                  | <b>\$9,376</b>                  | <b>\$9,230</b>                           | <b>-\$146</b>     | <b>-2%</b>                      | 160.2                           | 156.5                                    | (3.7)                               |
| Travel   | 13                              | 11                              | 5  | -7                | -58%                            |                                 |  |                                     |
| Contractual Services   | 97                              | 129                             | 115                                      | -13               | -10%                            |                                 |  |                                     |
| It Costs   | 167                             | 85                              | 80                                       | -5                | -5%                             |                                 |  |                                     |
| Services From Other Fnds Agency                              | 112                             | 184                             | 71                                       | -113              | -61%                            |                                 |  |                                     |
| Equipment  | 72                              | 274                             | 100                                      | -174              | -63%                            |                                 |  |                                     |
| Misc Operating Expense.                                      | 2,558                           | 2,289                           | 2,398                                    | 109               | 5%                              |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$3,019</b>                  | <b>\$2,971</b>                  | <b>\$2,768</b>                           | <b>-\$202</b>     | <b>-7%</b>                      |                                 |  |                                     |
| Work Study.  | 11                              | 4                               |  | -4                | -100%                           | 0.1                             |  | (0.1)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$3,030</b>                  | <b>\$2,975</b>                  | <b>\$2,768</b>                           | <b>-\$206</b>     | <b>-7%</b>                      | 0.1                             |  | (0.1)                               |
| All Expenses.  | 11,822                          | 12,351                          | 11,998                                   | -352              | -3%                             | 160.3                           | 156.5                                    | (3.8)                               |
| All Transfers In   | 325                             |                                 |  |                   | 0%                              |                                 |  |                                     |
| All Transfers Out  | 658                             |                                 |  |                   | 0%                              |                                 |  |                                     |
| Net Transfers  | -333                            |                                 |  |                   | 0%                              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$11,759</b>                | <b>-\$11,802</b>                | <b>-\$11,713</b>                         | <b>\$88</b>       | <b>-1%</b>                      | <b>(160.3)</b>                  | <b>(156.5)</b>                           | <b>3.8</b>                          |
| Benefits.  | 5,811                           | 6,163                           | 5,696                                    | -467              | -8%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -17,570                         | -17,964                         | -17,409                                  | 555               | -3%                             |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$17,570</b>                | <b>-\$17,964</b>                | <b>-\$17,409</b>                         |                   |                                 |                                 |  |                                     |

**FACILITIES & SERVICE ENTERPRISE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Facilities Services<br>(In thousands)                      | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 8,548              | 13,770             | 14,971             |
| Benefits.  | 5,775              | 8,599              | 9,298              |
| Operating Expenses.  | 2,474              | 6,525              | 6,323              |
| Work Study.  | 15                 | 11                 | 4                  |
| Utilities.   | 5                  |                    |                    |
| All Transfers Out.   |                    | 983                |                    |
| PY Expense Adjustments                                     | 78                 | -4                 | 3                  |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$16,896</b>    | <b>\$29,885</b>    | <b>\$30,599</b>    |
| Operating Expenses.  | 158                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$158</b>       | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 85                 |                    |                    |
| All Transfers Out.   | 239                |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$324</b>       | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 4,410              | 259                |                    |
| Benefits.  | 2,249              | 16                 |                    |
| Operating Expenses.  | 2,372              | 70                 |                    |
| Risk Pool.   | 78                 | 3                  |                    |
| All Transfers Out.   | 5                  |                    |                    |
| <b>531-TF-Housing-Operations and Revenue Total</b>         | <b>\$9,114</b>     | <b>\$347</b>       | <b>\$</b>          |
| Salary & Wages.  | 560                | 529                | 575                |
| Benefits.  | 387                | 396                | 465                |
| Operating Expenses.  | 205                | 692                | 619                |
| Risk Pool.   | 10                 | 10                 | 10                 |
| Utilities.   | 560                |                    |                    |
| PY Expense Adjustments                                     | -205               | 79                 | -4                 |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>    | <b>\$1,518</b>     | <b>\$1,706</b>     | <b>\$1,665</b>     |
| <b>Facilities Services Total</b>                           | <b>\$28,010</b>    | <b>\$31,939</b>    | <b>\$32,265</b>    |

# FISCAL AFFAIRS / CONTROLLER

## GENERAL FUND BUDGET

### Fiscal Affairs/Controller-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                                      | 5                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| Other Financial Sources.                                     | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| Revenue.   | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| Other Revenue  | 607                             | 478                             | 567                                      | 89                             | 19%                            |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$613</b>                    | <b>\$478</b>                    | <b>\$567</b>                             | <b>\$89</b>                    | <b>19%</b>                     |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 887                             | 877                             | 953                                      | 76                             | 9%                             | 7.1                             | 7.5                                      | 0.4                                 |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 9                               | 5                               |  |                                |                                |                                 |  |                                     |
|  | 897                             | 882                             | 953                                      | 71                             | 8%                             | 7.1                             | 7.5                                      | 0.4                                 |
| 601300-Support Staff Salary                                  | 1,905                           | 1,858                           | 2,016                                    | 159                            | 9%                             | 31.2                            | 32.3                                     | 1.1                                 |
| 601301-Overtime  | 5                               | 21                              |  | -21                            | -100%                          |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 2                               |  | -2                             | -100%                          | 0.1                             |  | (0.1)                               |
| 601303-Student Assistant                                     | 36                              | 25                              | 9  | -16                            | -64%                           | 0.8                             | 1.0                                      | 0.2                                 |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 1                               | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
|  | 1,946                           | 1,905                           | 2,025                                    | 120                            | 6%                             | 32.0                            | 33.3                                     | 1.2                                 |
| 601836-Holiday Pays  | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| 601817-Industrial Disability Leave                           |                                 |                                 |  |                                | 0%                             |                                 |  |                                     |
| Other Salary.  | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,844</b>                  | <b>\$2,788</b>                  | <b>\$2,978</b>                           | <b>\$190</b>                   | <b>7%</b>                      | 39.2                            | 40.8                                     | 1.6                                 |
| Travel   | 16                              | 9                               | 3  | -7                             | -72%                           |                                 |  |                                     |
| Contractual Services   | 470                             | 388                             | 606                                      | 218                            | 56%                            |                                 |  |                                     |
| It Costs   | 74                              | 70                              | 32                                       | -39                            | -55%                           |                                 |  |                                     |
| Services From Other Fnds Agency                              | 70                              | 87                              | 90                                       | 2                              | 3%                             |                                 |  |                                     |
| Misc Operating Expense.                                      | 61                              | 30                              | 75                                       | 44                             | 146%                           |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$691</b>                    | <b>\$585</b>                    | <b>\$805</b>                             | <b>\$220</b>                   | <b>38%</b>                     |                                 |  |                                     |
| Work Study.  | 42                              | 27                              |  | -27                            | -100%                          | 0.8                             |  | (0.8)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$733</b>                    | <b>\$612</b>                    | <b>\$805</b>                             | <b>\$193</b>                   | <b>32%</b>                     | 0.8                             |  | (0.8)                               |
| All Expenses.  | 3,576                           | 3,399                           | 3,782                                    | 383                            | 11%                            | 40.0                            | 40.8                                     | 0.8                                 |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$2,964</b>                 | <b>-\$2,922</b>                 | <b>-\$3,216</b>                          | <b>-\$294</b>                  | <b>10%</b>                     | <b>(40.0)</b>                   | <b>(40.8)</b>                            | <b>(0.8)</b>                        |
| Benefits.  | 1,630                           | 1,616                           | 1,690                                    | 74                             | 5%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -4,593                          | -4,537                          | -4,905                                   | -368                           | 8%                             |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$4,593</b>                 | <b>-\$4,537</b>                 | <b>-\$4,905</b>                          |                                |                                |                                 |  |                                     |

**FISCAL AFFAIRS / CONTROLLER -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Fiscal Affairs/Controller<br>(In thousands)                | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 40                 | 49                 |                    |
| Benefits.  | 23                 | 27                 |                    |
| Risk Pool.   | 1                  | 1                  |                    |
| <b>472-TF-Parking Revenue Fund-Parking Fees Total</b>      | <b>\$64</b>        | <b>\$78</b>        | <b>\$</b>          |
| Salary & Wages.  | 3,218              | 3,550              | 3,884              |
| Benefits.  | 1,804              | 2,022              | 2,243              |
| Operating Expenses.  | 7,668              | 9,519              | 11,526             |
| Risk Pool.   | 5                  | 5                  | 1                  |
| Work Study.  | 46                 | 42                 | 27                 |
| All Transfers Out.   |                    | 440                | 20,869             |
| PY Expense Adjustments                                     | -1                 | 14                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$12,741</b>    | <b>\$15,592</b>    | <b>\$38,549</b>    |
| Salary & Wages.  | 619                |                    |                    |
| Benefits.  | 356                |                    |                    |
| Operating Expenses.  | 125                |                    |                    |
| Risk Pool.   | 13                 |                    |                    |
| All Transfers Out.   | 340                |                    |                    |
| PY Expense Adjustments                                     |                    |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$1,453</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 84                 | 257                | 34                 |
| Benefits.  | 384                | 155                | 31                 |
| Operating Expenses.  | 71                 | 83                 | 247                |
| Risk Pool.   | 2                  | 5                  |                    |
| All Transfers Out.   | 176                |                    |                    |
| PY Expense Adjustments                                     | -5                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$712</b>       | <b>\$501</b>       | <b>\$313</b>       |
| Salary & Wages.  |                    |                    |                    |
| Benefits.  | 73                 | 76                 |                    |
| Operating Expenses.  | 3,660              | 3,682              |                    |
| All Transfers Out.   | 1,512              | 857                |                    |
| <b>534-TF-Campus Union-Operations and Revenue Total</b>    | <b>\$5,246</b>     | <b>\$4,615</b>     | <b>\$</b>          |
| <b>Fiscal Affairs/Controller Total</b>                     | <b>\$20,216</b>    | <b>\$20,785</b>    | <b>\$38,862</b>    |

# HUMAN RESOURCES GENERAL FUND BUDGET

## Human Resources-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |              | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|--------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent      |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |              |                                 |  |                                     |
| Other Financial Sources.                                     |                                 | 86                              |  | -86                         | -100%        |                                 |  |                                     |
| Revenue.   |                                 | 86                              |  | -86                         | -100%        |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>\$86</b>                     | <b>\$</b>                                | <b>-\$86</b>                | <b>-100%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,131                           | 1,175                           | 1,241                                    | 66                          | 6%           | 9.5                             | 9.5                                      | (0.0)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 1,131                           | 1,222                           | 1,241                                    | 19                          | 2%           | 9.5                             | 9.5                                      | (0.0)                               |
| 601300-Support Staff Salary                                  | 1,376                           | 1,432                           | 1,593                                    | 160                         | 11%          | 24.0                            | 25.0                                     | 1.0                                 |
| 601301-Overtime  | 2                               | 18                              |  | -18                         | -100%        |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 13                              | 26                                       | 14                          | 109%         | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                                     | 25                              | 23                              | 20                                       | -3                          | -11%         | 1.0                             |  | (1.0)                               |
| 601821-Shift Differential                                    |                                 |                                 |  |                             | -100%        |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 12                              | 16                              |  | -16                         | -100%        |                                 |  |                                     |
|  | 1,415                           | 1,502                           | 1,639                                    | 137                         | 9%           | 25.2                            | 25.0                                     | (0.2)                               |
| 601836-Holiday Pays<br>Other Salary.                         |                                 | 6                               |  | -6                          | -100%        |                                 |  |                                     |
|  |                                 | 6                               |  | -6                          | -100%        |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,546</b>                  | <b>\$2,730</b>                  | <b>\$2,880</b>                           | <b>\$151</b>                | <b>6%</b>    | <b>34.7</b>                     | <b>34.5</b>                              | <b>(0.2)</b>                        |
| Travel   | 29                              | 22                              | 25                                       | 3                           | 15%          |                                 |  |                                     |
| Contractual Services   | 269                             | 131                             | 115                                      | -16                         | -12%         |                                 |  |                                     |
| It Costs   | 81                              | 25                              | 25                                       |                             | 1%           |                                 |  |                                     |
| Services From Other Fnds Agency                              | 60                              | 72                              | 70                                       | -2                          | -3%          |                                 |  |                                     |
| Misc Operating Expense.                                      | 109                             | 75                              | 92                                       | 17                          | 23%          |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$549</b>                    | <b>\$324</b>                    | <b>\$327</b>                             | <b>\$3</b>                  | <b>1%</b>    |                                 |  |                                     |
| Work Study.  | 27                              | 35                              |  | -35                         | -100%        | 1.4                             |  | (1.4)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$576</b>                    | <b>\$359</b>                    | <b>\$327</b>                             | <b>-\$32</b>                | <b>-9%</b>   | <b>1.4</b>                      |  | <b>(1.4)</b>                        |
| All Expenses.  | 3,123                           | 3,089                           | 3,208                                    | 119                         | 4%           | 36.0                            | 34.5                                     | (1.5)                               |
| All Transfers In   |                                 |                                 |  |                             |              |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                             |              |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                             |              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$3,123</b>                 | <b>-\$3,003</b>                 | <b>-\$3,208</b>                          | <b>-\$205</b>               | <b>7%</b>    | <b>(36.0)</b>                   | <b>(34.5)</b>                            | <b>1.5</b>                          |
| Benefits.  | 1,362                           | 1,512                           | 1,608                                    | 96                          | 6%           |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -4,485                          | -4,515                          | -4,815                                   | -300                        | 7%           |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$4,485</b>                 | <b>-\$4,515</b>                 | <b>-\$4,815</b>                          |                             |              |                                 |  |                                     |

**HUMAN RESOURCES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Human Resources<br>(In thousands)                          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 2,537              | 2,765              | 3,066              |
| Benefits.  | 1,283              | 1,465              | 1,725              |
| Operating Expenses.  | 324                | 549                | 324                |
| Work Study.  | 30                 | 27                 | 35                 |
| All Transfers Out.   | 4                  |                    |                    |
| PY Expense Adjustments                                     | -1                 |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$4,176</b>     | <b>\$4,807</b>     | <b>\$5,150</b>     |
| Salary & Wages.  | 277                |                    |                    |
| Benefits.  | 143                |                    |                    |
| Risk Pool.   | 6                  |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$426</b>       | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 2                  |                    |                    |
| All Transfers Out.   | 7                  |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$9</b>         | <b>\$</b>          | <b>\$</b>          |
| <b>Human Resources Total</b>                               | <b>\$4,612</b>     | <b>\$4,807</b>     | <b>\$5,150</b>     |

# INFORMATION TECHNOLOGY GENERAL FUND BUDGET

## Information Technology-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                                      |                                 | 2                               |  | -2                             | -100%                          |                                 |  |                                     |
| Other Financial Sources.                                     | 23                              | 14                              |  | -14                            | -100%                          |                                 |  |                                     |
| Revenue.   | 23                              | 14                              |  | -14                            | -100%                          |                                 |  |                                     |
| Other Revenue  | 747                             | 927                             | 815                                      | -112                           | -12%                           |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$770</b>                    | <b>\$943</b>                    | <b>\$815</b>                             | <b>-\$128</b>                  | <b>-14%</b>                    |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,246                           | 1,320                           | 1,360                                    | 41                             | 3%                             | 9.4                             | 9.0                                      | (0.4)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 81                              | 6                               |  |                                |                                |                                 |  |                                     |
|  | 1,327                           | 1,325                           | 1,360                                    | 35                             | 3%                             | 9.4                             | 9.0                                      | (0.4)                               |
| 601300-Support Staff Salary                                  | 6,517                           | 6,343                           | 6,452                                    | 109                            | 2%                             | 74.2                            | 67.0                                     | (7.2)                               |
| 601301-Overtime  |                                 | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| 601303-Student Assistant                                     | 83                              | 67                              | 46                                       | -22                            | -32%                           | 2.4                             |  | (2.4)                               |
| 601824-Salary Prepaid Expense                                | 1                               | -4                              |  |                                | 0%                             |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 13                              | 27                              |  | -27                            | -100%                          |                                 |  |                                     |
|  | 6,615                           | 6,434                           | 6,498                                    | 64                             | 1%                             | 76.6                            | 67.0                                     | (9.6)                               |
| 601836-Holiday Pays<br>Other Salary.                         | 37                              |                                 |  |                                | 0%                             |                                 |  |                                     |
|  | 37                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$7,978</b>                  | <b>\$7,759</b>                  | <b>\$7,858</b>                           | <b>\$99</b>                    | <b>1%</b>                      | 86.0                            | 76.0                                     | (10.0)                              |
| Communications   | 336                             | 414                             | 350                                      | -64                            | -15%                           |                                 |  |                                     |
| Travel   | 44                              | 24                              | 5  | -19                            | -79%                           |                                 |  |                                     |
| Contractual Services   | 265                             | 195                             | 60                                       | -135                           | -69%                           |                                 |  |                                     |
| It Costs   | 1,955                           | 2,078                           | 2,096                                    | 17                             | 1%                             |                                 |  |                                     |
| Services From Other Fnds Agency                              | 75                              | 72                              |  | -72                            | -100%                          |                                 |  |                                     |
| Equipment  | 18                              | 2                               |  | -2                             | -100%                          |                                 |  |                                     |
| Misc Operating Expense.                                      | 185                             | 218                             | 214                                      | -4                             | -2%                            |                                 |  |                                     |
| Direct Costs   | 13                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$2,891</b>                  | <b>\$3,003</b>                  | <b>\$2,725</b>                           | <b>-\$278</b>                  | <b>-9%</b>                     |                                 |  |                                     |
| Work Study.  | 56                              | 43                              |  | -43                            | -100%                          | 1.5                             |  | (1.5)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$2,947</b>                  | <b>\$3,047</b>                  | <b>\$2,725</b>                           | <b>-\$322</b>                  | <b>-11%</b>                    | 1.5                             |  | (1.5)                               |
| All Expenses.  | 10,925                          | 10,806                          | 10,583                                   | -222                           | -2%                            | 87.5                            | 76.0                                     | (11.5)                              |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$10,155</b>                | <b>-\$9,863</b>                 | <b>-\$9,768</b>                          | <b>\$95</b>                    | <b>-1%</b>                     | <b>(87.5)</b>                   | <b>(76.0)</b>                            | <b>11.5</b>                         |
| Benefits.  | 4,078                           | 4,122                           | 4,256                                    | 134                            | 3%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -14,233                         | -13,985                         | -14,025                                  | -40                            | 0%                             |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$14,233</b>                | <b>-\$13,985</b>                | <b>-\$14,025</b>                         |                                |                                |                                 |  |                                     |

**INFORMATION TECHNOLOGY -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Information Technology</b><br>(In thousands)          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 7,856              | 8,680              | 8,597              |
| Benefits.  | 4,006              | 4,436              | 4,584              |
| Operating Expenses.                                      | 2,138              | 3,088              | 3,249              |
| Risk Pool.   | 1                  | 1                  |                    |
| Work Study.  | 52                 | 56                 | 43                 |
| <b>485-TF-CSU Operating Fund Total</b>                   | <b>\$14,053</b>    | <b>\$16,260</b>    | <b>\$16,476</b>    |
| Salary & Wages.  | 92                 |                    |                    |
| Benefits.  | 42                 |                    |                    |
| Risk Pool.   | 2                  |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Tot</b> | <b>\$136</b>       | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 113                | 112                |                    |
| Benefits.  | 70                 | 68                 |                    |
| Operating Expenses.                                      | 60                 |                    |                    |
| Risk Pool.   | 2                  | 2                  |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                  | <b>\$245</b>       | <b>\$182</b>       | <b>\$</b>          |
| Salary & Wages.  | 45                 |                    |                    |
| Benefits.  | 25                 |                    |                    |
| Risk Pool.   | 1                  |                    |                    |
| <b>531-TF-Housing-Operations and Revenue Total</b>       | <b>\$70</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>Information Technology Total</b>                      | <b>\$14,504</b>    | <b>\$16,442</b>    | <b>\$16,476</b>    |

# VP ADMIN & FINANCE GENERAL FUND BUDGET

## VP Admin & Finance-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actuals<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|---------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| General Fund Allocation                                      |                                 | -2                              |  | 2                 | -100%                           |                                 |  |                                     |
| Other Financial Sources.                                     |                                 | 1                               |  |                   | -63%                            |                                 |  |                                     |
| Revenue.   |                                 | 1                               |  |                   | -63%                            |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>-\$1</b>                     | <b>\$</b>                                | <b>\$1</b>        | <b>-120%</b>                    |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 525                             | 580                             | 585                                      | 4                 | 1%                              | 4.0                             | 4.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 32                              |                                 |  |                   |                                 |                                 |  |                                     |
|  | 556                             | 580                             | 585                                      | 4                 | 1%                              | 4.0                             | 4.0                                      |                                     |
| 601300-Support Staff Salary                                  | 378                             | 358                             | 342                                      | -16               | -4%                             | 4.3                             | 4.0                                      | (0.3)                               |
| 601303-Student Assistant                                     | 6                               | 5                               | 6  | 1                 | 12%                             | 0.2                             |  | (0.2)                               |
| Support Staff.   | 384                             | 364                             | 348                                      | -15               | -4%                             | 4.5                             | 4.0                                      | (0.5)                               |
| 601836-Holiday Pays  | 63                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| Other Salary.  | 63                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$1,003</b>                  | <b>\$944</b>                    | <b>\$933</b>                             | <b>-\$11</b>      | <b>-1%</b>                      | 8.5                             | 8.0                                      | (0.5)                               |
| Travel   | 14                              | 8                               | 10                                       | 2                 | 33%                             |                                 |  |                                     |
| Contractual Services   | 11                              | 8                               | 10                                       | 2                 | 32%                             |                                 |  |                                     |
| It Costs   | 12                              | 2                               | 7  | 5                 | 223%                            |                                 |  |                                     |
| Services From Other Fnds Agency                              | 16                              | 13                              | 16                                       | 3                 | 19%                             |                                 |  |                                     |
| Misc Operating Expense.                                      | 49                              | 50                              | 54                                       | 4                 | 8%                              |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$102</b>                    | <b>\$80</b>                     | <b>\$97</b>                              | <b>\$16</b>       | <b>21%</b>                      |                                 |  |                                     |
| Work Study.  |                                 | 3                               |  | -3                | -100%                           | 0.1                             |  | (0.1)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$102</b>                    | <b>\$83</b>                     | <b>\$97</b>                              | <b>\$14</b>       | <b>17%</b>                      | 0.1                             |  | (0.1)                               |
| All Expenses.  | 1,104                           | 1,026                           | 1,030                                    | 3                 | 0%                              | 8.6                             | 8.0                                      | (0.6)                               |
| All Transfers In   |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| All Transfers Out  | 200                             | 2,805                           |  | -2,805            | -100%                           |                                 |  |                                     |
| Net Transfers  | -200                            | -2,805                          |  | 2,805             | -100%                           |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$1,304</b>                 | <b>-\$3,833</b>                 | <b>-\$1,029</b>                          | <b>\$2,803</b>    | <b>-73%</b>                     | <b>(8.6)</b>                    | <b>(8.0)</b>                             | <b>0.6</b>                          |
| Benefits.  | 454                             | 471                             | 495                                      | 25                | 5%                              |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -1,758                          | -4,304                          | -1,525                                   | 2,779             | -65%                            |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$1,758</b>                 | <b>-\$1,498</b>                 | <b>-\$1,525</b>                          |                   |                                 |                                 |  |                                     |

**VP ADMIN & FINANCE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>VP Admin &amp; Finance</b><br>(In thousands)            | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 934                | 1,003              | 950                |
| Benefits.  | 466                | 454                | 471                |
| Operating Expenses.  | 179                | 453                | 294                |
| Work Study.  | 1                  |                    | 3                  |
| All Transfers Out.   |                    | 200                | 4,529              |
| PY Expense Adjustments                                     |                    |                    | -2                 |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$1,580</b>     | <b>\$2,109</b>     | <b>\$6,244</b>     |
| Operating Expenses.  | 404                |                    |                    |
| All Transfers Out.   | 4,064              |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$4,468</b>     | <b>\$</b>          | <b>\$</b>          |
| Benefits.  | 22                 |                    |                    |
| Operating Expenses.  | 193                | 256                | 575                |
| All Transfers Out.   | 1,511              | 81                 | 75                 |
| PY Expense Adjustments                                     | 30                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$1,756</b>     | <b>\$337</b>       | <b>\$650</b>       |
| <b>VP Admin &amp; Finance Total</b>                        | <b>\$7,804</b>     | <b>\$2,446</b>     | <b>\$6,894</b>     |

## HOUSING DINING & CONF SERVICES

### HOUSING DINING & CONF SERVICES -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20

| Housing Dining & Conf Services<br>(In thousands)   | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.                                | 1                  |                    |                    |
| Utilities.   | 7                  | 1                  |                    |
| All Transfers Out.                                 |                    | 332                |                    |
| <b>485-TF-CSU Operating Fund Total</b>             | <b>\$8</b>         | <b>\$333</b>       | <b>\$</b>          |
| Salary & Wages.                                    | 4                  |                    |                    |
| Operating Expenses.                                | 23                 | 35                 | 33                 |
| All Transfers Out.                                 | 333                |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>            | <b>\$359</b>       | <b>\$35</b>        | <b>\$33</b>        |
| Salary & Wages.                                    | 2,477              | 2,170              | 2,473              |
| Benefits.  | 1,911              | 2,056              | 1,911              |
| Operating Expenses.                                | 15,221             | 27,572             | 19,208             |
| Risk Pool.   | 52                 | 42                 | 45                 |
| Utilities.   | 5,602              | 4,088              | 4,123              |
| All Transfers Out.                                 | 18,424             | 24,465             | 35,746             |
| PY Expense Adjustments                             | 4                  | 81                 | 28                 |
| <b>531-TF-Housing-Operations and Revenue Total</b> | <b>\$43,690</b>    | <b>\$60,473</b>    | <b>\$63,534</b>    |
| <b>Housing Dining &amp; Conf Services Total</b>    | <b>\$44,058</b>    | <b>\$60,842</b>    | <b>\$63,567</b>    |

# OFFICE OF THE PRESIDENT

## GENERAL FUND BUDGET<sup>26</sup>

### Office Of The President-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |             | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|-------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent     | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>                              |                       |                       |                       |                      |             |                       |                       |                          |
| General Fund Allocation                            | 11                    |                       |                       |                      | -100%       |                       |                       |                          |
| Other Financial Sources.                           | 89                    | 77                    | 13                    | -64                  | -83%        |                       |                       |                          |
| Revenue.   | 89                    | 77                    | 13                    | -64                  | -83%        |                       |                       |                          |
| Other Revenue                                      | 43                    |                       |                       |                      | 0%          |                       |                       |                          |
| <b>Total Revenue</b>                               | <b>\$143</b>          | <b>\$77</b>           | <b>\$13</b>           | <b>-\$64</b>         | <b>-83%</b> |                       |                       |                          |
| 601030-President                                   | 368                   | 397                   | 379                   | -19                  | -5%         | 1.1                   | 1.0                   | (0.1)                    |
| 601822-Executive Auto Allow                        | 12                    | 13                    | 12                    | -1                   | -8%         |                       |                       |                          |
| President  | 380                   | 410                   | 391                   | -20                  | -5%         | 1.1                   | 1.0                   | (0.1)                    |
| 601100-Academic Salary                             | 1,179                 | 1,329                 | 1,356                 | 26                   | 2%          | 20.1                  | 20.5                  | 0.4                      |
| 601827-Honorarium For Emp Sal Or Ben               | 6                     |                       |                       |                      | 0%          |                       |                       |                          |
| 601833-Academic Salaries-Lump Sum Vac              | 70                    | 17                    |                       | -17                  | -100%       |                       |                       |                          |
| Instructional Faculty.                             | 1,255                 | 1,346                 | 1,356                 | 10                   | 1%          | 20.1                  | 20.5                  | 0.4                      |
| 601201-Mpp/Supervisory                             | 1,932                 | 1,735                 | 2,046                 | 311                  | 18%         | 14.9                  | 18.5                  | 3.6                      |
| 601835-MPP Salaries-Lump Sum Vac                   | 26                    | 10                    |                       |                      |             |                       |                       |                          |
| Management & Supervisory                           | 1,958                 | 1,746                 | 2,046                 | 300                  | 17%         | 14.9                  | 18.5                  | 3.6                      |
| 601300-Support Staff Salary                        | 4,716                 | 4,958                 | 5,359                 | 401                  | 8%          | 85.2                  | 93.0                  | 7.8                      |
| 601301-Overtime                                    |                       | 4                     |                       | -4                   | -100%       |                       |                       |                          |
| 601303-Student Assistant                           | 84                    | 49                    | 52                    | 3                    | 6%          | 1.8                   |                       | (1.8)                    |
| 601812-Salary Prepaid Expense W/O                  | 3                     |                       |                       |                      | 0%          |                       |                       |                          |
| 601834-Staff Salaries -Lump Sum Vac                | 31                    | 26                    |                       | -26                  | -100%       |                       |                       |                          |
| Support Staff.                                     | 4,833                 | 5,036                 | 5,411                 | 375                  | 7%          | 87.0                  | 93.0                  | 6.0                      |
| 601836-Holiday Pays                                | 10                    | 22                    |                       | -22                  | -100%       |                       |                       |                          |
| 601817-Industrial Disability Leave                 | 4                     |                       |                       |                      | 0%          |                       |                       |                          |
| Other Salary.                                      | 13                    | 22                    |                       | -22                  | -100%       |                       |                       |                          |
| <b>Salary &amp; Wages.</b>                         | <b>\$8,439</b>        | <b>\$8,559</b>        | <b>\$9,203</b>        | <b>\$644</b>         | <b>8%</b>   | 123.0                 | 133.0                 | 10.0                     |
| Communications                                     | 3                     |                       |                       |                      | -100%       |                       |                       |                          |
| Travel   | 144                   | 42                    | 57                    | 15                   | 35%         |                       |                       |                          |
| Contractual Services                               | 341                   | 17                    | 328                   | 312                  | 1873%       |                       |                       |                          |
| It Costs   | 169                   | 116                   | 17                    | -98                  | -85%        |                       |                       |                          |
| Services From Other Fnds Agency                    | 158                   | 23                    | 29                    | 7                    | 29%         |                       |                       |                          |
| Equipment  | 11                    |                       |                       |                      | 0%          |                       |                       |                          |
| Misc Operating Expense.                            | 455                   | 193                   | 399                   | 206                  | 107%        |                       |                       |                          |
| <b>Operating Expenses</b>                          | <b>\$1,281</b>        | <b>\$390</b>          | <b>\$831</b>          | <b>\$441</b>         | <b>113%</b> |                       |                       |                          |
| Work Study.  | 108                   | 104                   |                       | -104                 | -100%       | 3.7                   |                       | (3.7)                    |
| <b>Total Operating Expenses.</b>                   | <b>\$1,389</b>        | <b>\$493</b>          | <b>\$831</b>          | <b>\$338</b>         | <b>69%</b>  | 3.7                   |                       | (3.7)                    |
| All Expenses.                                      | 9,828                 | 9,053                 | 10,034                | 982                  | 11%         | 126.7                 | 133.0                 | 6.3                      |
| All Transfers In                                   |                       |                       |                       |                      |             |                       |                       |                          |
| All Transfers Out                                  |                       | 557                   |                       | -557                 | -100%       |                       |                       |                          |
| Net Transfers                                      |                       | -557                  |                       | 557                  | -100%       |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$9,684</b>       | <b>-\$9,532</b>       | <b>-\$10,022</b>      | <b>-\$489</b>        | <b>5%</b>   | <b>(126.7)</b>        | <b>(133.0)</b>        | <b>(6.3)</b>             |
| Benefits.  | 4,546                 | 4,875                 | 5,131                 | 255                  | 5%          |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out      | -14,231               | -14,408               | -15,152               | -745                 | 5%          |                       |                       |                          |
| <b>Operating Net</b>                               | <b>-\$14,231</b>      | <b>-\$13,851</b>      | <b>-\$15,152</b>      |                      |             |                       |                       |                          |

<sup>26</sup> Includes the Division of Enrollment Management

**OFFICE OF THE PRESIDENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Office Of The President</b><br>( In thousands)            | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 668                | 692                | 770                |
| Benefits.  | 317                | 402                | 445                |
| Operating Expenses.  | 1,276              | 1,733              | 1,797              |
| Risk Pool.   | 13                 | 14                 | 14                 |
| All Transfers Out.   | 83                 | 367                | 34                 |
| PY Expense Adjustments                                       | -28                |                    | -3                 |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$2,329</b>     | <b>\$3,207</b>     | <b>\$3,057</b>     |
| Salary & Wages.  | 107                | 78                 | 162                |
| Operating Expenses.  | 4                  | 99                 | 48                 |
| All Transfers Out.   | 30                 | 68                 | 80                 |
| <b>481-TF-Lottery Education Fund Total</b>                   | <b>\$141</b>       | <b>\$244</b>       | <b>\$290</b>       |
| Salary & Wages.  | 8,706              | 8,455              | 8,988              |
| Benefits.  | 4,678              | 4,576              | 5,035              |
| Operating Expenses.  | 1,343              | 1,566              | 1,133              |
| Work Study.  | 107                | 108                | 104                |
| Total Financial Aid.   | -7                 |                    |                    |
| All Transfers Out.   | 20                 | 30                 | 597                |
| PY Expense Adjustments                                       | -12                | 11                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$14,836</b>    | <b>\$14,747</b>    | <b>\$15,857</b>    |
| Operating Expenses.  | 169                |                    |                    |
| All Transfers Out.   | 271                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>   | <b>\$440</b>       | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 6                  | 3                  | 12                 |
| Operating Expenses.  | 160                | 142                | 270                |
| All Transfers Out.   | 69                 | 233                |                    |
| PY Expense Adjustments                                       | -1                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$234</b>       | <b>\$379</b>       | <b>\$481</b>       |
| <b>Office Of The President Total</b>                         | <b>\$17,980</b>    | <b>\$18,576</b>    | <b>\$19,685</b>    |

# PRESIDENT'S ADMINISTRATION GENERAL FUND BUDGET

## President's Admin-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|-------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                   |                                 |  |                                     |
| Other Financial Sources.<br>Revenue.                           | 89                              | 77                              | 13                                       | -64                            | -83%              |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$89</b>                     | <b>\$77</b>                     | <b>\$13</b>                              | <b>-\$64</b>                   | <b>-83%</b>       |                                 |  |                                     |
| 601030-President   | 368                             | 397                             | 379                                      | -19                            | -5%               | 1.1                             | 1.0                                      | (0.1)                               |
| 601822-Executive Auto Allow<br>President                       | 12                              | 13                              | 12                                       | -1                             | -8%               |                                 |  |                                     |
|  | 380                             | 410                             | 391                                      | -20                            | -5%               | 1.1                             | 1.0                                      | (0.1)                               |
| 601100-Academic Salary   | 37                              | 24                              | 25                                       | 0%                             | 0%                | 0.2                             |  | (0.2)                               |
| 601827-Honorarium For Emp Sal Or Ben<br>Instructional Faculty. | 6                               |                                 |  | 0%                             | 0%                |                                 |  |                                     |
|  | 42                              | 24                              | 25                                       | 0%                             | 0%                | 0.2                             |  | (0.2)                               |
| 601201-Mpp/Supervisory<br>Management & Supervisory             | 618                             | 533                             | 501                                      | -31                            | -6%               | 2.7                             | 3.5                                      | 0.8                                 |
|  | 618                             | 533                             | 501                                      | -31                            | -6%               | 2.7                             | 3.5                                      | 0.8                                 |
| 601300-Support Staff Salary                                    | 307                             | 238                             | 156                                      | -82                            | -34%              | 2.9                             | 2.0                                      | (0.9)                               |
| 601303-Student Assistant                                       | 10                              |                                 |  | 0%                             | 0%                |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.          |                                 | 3                               |  | -3                             | -100%             |                                 |  |                                     |
|  | 317                             | 242                             | 156                                      | -86                            | -35%              | 2.9                             | 2.0                                      | (0.9)                               |
| <b>Salary &amp; Wages.</b>                                     | <b>\$1,357</b>                  | <b>\$1,209</b>                  | <b>\$1,073</b>                           | <b>-\$136</b>                  | <b>-11%</b>       | 6.8                             | 6.5                                      | (0.3)                               |
| Communications   | 3                               |                                 |  |                                | -100%             |                                 |  |                                     |
| Travel   | 101                             | 24                              |  | -24                            | -100%             |                                 |  |                                     |
| Contractual Services   | 221                             | 10                              | 112                                      | 102                            | 1021%             |                                 |  |                                     |
| It Costs   | 12                              |                                 | 1  | 1                              | 2389%             |                                 |  |                                     |
| Services From Other Fnds Agncy                                 | 51                              | 18                              | 22                                       | 4                              | 24%               |                                 |  |                                     |
| Misc Operating Expense.  | 223                             | 175                             | 117                                      | -57                            | -33%              |                                 |  |                                     |
| <b>Operating Expenses</b>                                      | <b>\$611</b>                    | <b>\$226</b>                    | <b>\$252</b>                             | <b>\$26</b>                    | <b>12%</b>        |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                               | <b>\$611</b>                    | <b>\$226</b>                    | <b>\$252</b>                             | <b>\$26</b>                    | <b>12%</b>        |                                 |  |                                     |
| All Expenses.  | 1,969                           | 1,435                           | 1,325                                    | -110                           | -8%               | 6.8                             | 6.5                                      | (0.3)                               |
| All Transfers In   |                                 |                                 |  |                                |                   |                                 |  |                                     |
| All Transfers Out  |                                 | 557                             |  | -557                           | -100%             |                                 |  |                                     |
| Net Transfers  |                                 | -557                            |  | 557                            | -100%             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>             | <b>-\$1,880</b>                 | <b>-\$1,915</b>                 | <b>-\$1,312</b>                          | <b>\$603</b>                   | <b>-31%</b>       | <b>(6.8)</b>                    | <b>(6.5)</b>                             | <b>0.3</b>                          |
| Benefits.  | 642                             | 634                             | 572                                      | -62                            | -10%              |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                  | -2,522                          | -2,549                          | -1,884                                   | 665                            | -26%              |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$2,522</b>                 | <b>-\$1,992</b>                 | <b>-\$1,884</b>                          |                                |                   |                                 |  |                                     |

**PRESIDENT'S ADMINISTRATION -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>President's Administration</b><br>( In thousands)       | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 1,395              | 1,357              | 1,621              |
| Benefits.  | 632                | 642                | 762                |
| Operating Expenses.  | 601                | 661                | 474                |
| All Transfers Out.   |                    |                    | 557                |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$2,616</b>     | <b>\$2,660</b>     | <b>\$3,415</b>     |
| Operating Expenses.  | 28                 |                    |                    |
| All Transfers Out.   | 57                 |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$85</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>President's Admin Total</b>                             | <b>\$2,701</b>     | <b>\$2,660</b>     | <b>\$3,415</b>     |

# ATHLETICS

## GENERAL FUND BUDGET

### Athletics Program-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Amount. | Actuals<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-------------------|---------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| <b>Total Revenue</b>                               | \$                              | \$                              | \$                                       | \$                | 0%                              |                                 |  |                                     |
| 601100-Academic Salary                             | 1,142                           | 1,305                           | 1,331                                    | 26                | 2%                              | 20.0                            | 20.5                                     | 0.5                                 |
| 601833-Academic Salaries-Lump Sum Vac              | 70                              | 17                              |  | -17               | -100%                           |                                 |  |                                     |
| Instructional Faculty.                             | 1,212                           | 1,321                           | 1,331                                    | 10                | 1%                              | 20.0                            | 20.5                                     | 0.5                                 |
| 601201-Mpp/Supervisory                             | 55                              | 86                              | 86                                       |                   | 0%                              | 1.0                             | 1.0                                      |                                     |
| 601835-MPP Salaries-Lump Sum Vac                   |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| Management & Supervisory                           | 55                              | 86                              | 86                                       |                   | 0%                              | 1.0                             | 1.0                                      |                                     |
| 601300-Support Staff Salary                        | 87                              | 64                              | 64                                       |                   | 0%                              | 1.0                             | 1.0                                      |                                     |
| 601824-Salary Prepaid Expense                      |                                 | 1                               |  |                   | 0%                              |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 1                               |                                 |  |                   | 0%                              |                                 |  |                                     |
| Support Staff.                                     | 88                              | 65                              | 64                                       | -1                | -2%                             | 1.0                             | 1.0                                      |                                     |
| 601836-Holiday Pays                                | 3                               | 1                               |  | -1                | -100%                           |                                 |  |                                     |
| Other Salary.                                      | 3                               | 1                               |  | -1                | -100%                           |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$1,359</b>                  | <b>\$1,473</b>                  | <b>\$1,480</b>                           | <b>\$8</b>        | <b>1%</b>                       | <b>22.0</b>                     | <b>22.5</b>                              | <b>0.5</b>                          |
| Misc Operating Expense.                            | 35                              |                                 |  |                   | 0%                              |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$35</b>                     | <b>\$</b>                       | <b>\$</b>                                | <b>\$</b>         | <b>0%</b>                       |                                 |  |                                     |
| Work Study.  | 45                              | 40                              |  | -40               | -100%                           | 1.5                             |  | (1.5)                               |
| <b>Total Operating Expenses.</b>                   | <b>\$80</b>                     | <b>\$40</b>                     | <b>\$</b>                                | <b>-\$40</b>      | <b>-100%</b>                    | <b>1.5</b>                      |  | <b>(1.5)</b>                        |
| All Expenses.                                      | 1,439                           | 1,512                           | 1,480                                    | -32               | -2%                             | 23.5                            | 22.5                                     | (1.0)                               |
| All Transfers In                                   |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                   |                                 |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$1,439</b>                 | <b>-\$1,512</b>                 | <b>-\$1,480</b>                          | <b>\$32</b>       | <b>-2%</b>                      | <b>(23.5)</b>                   | <b>(22.5)</b>                            | <b>1.0</b>                          |
| Benefits.  | 657                             | 813                             | 751                                      | -62               | -8%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -2,095                          | -2,325                          | -2,231                                   | 94                | -4%                             |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$2,095</b>                 | <b>-\$2,325</b>                 | <b>-\$2,231</b>                          |                   |                                 |                                 |  |                                     |

**ATHLETICS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Athletics Program</b><br>( In thousands)                  | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 668                | 692                | 770                |
| Benefits.  | 317                | 402                | 445                |
| Operating Expenses.  | 1,276              | 1,733              | 1,797              |
| Risk Pool.   | 13                 | 14                 | 14                 |
| All Transfers Out.   | 83                 | 367                | 34                 |
| PY Expense Adjustments                                       | -28                |                    | -3                 |
| <b>463-TF-Instructionally Related Activities Trust Total</b> | <b>\$2,329</b>     | <b>\$3,207</b>     | <b>\$3,057</b>     |
| Salary & Wages.  | 1,339              | 1,359              | 1,473              |
| Benefits.  | 621                | 657                | 813                |
| Operating Expenses.  |                    | 35                 |                    |
| Work Study.  | 33                 | 45                 | 40                 |
| <b>485-TF-CSU Operating Fund Total</b>                       | <b>\$1,993</b>     | <b>\$2,095</b>     | <b>\$2,325</b>     |
| Salary & Wages.  | 6                  | 3                  | 12                 |
| Operating Expenses.  | 153                | 61                 | 180                |
| All Transfers Out.   | 49                 | 233                |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                      | <b>\$208</b>       | <b>\$297</b>       | <b>\$391</b>       |
| <b>Athletics Program Total</b>                               | <b>\$4,530</b>     | <b>\$5,600</b>     | <b>\$5,773</b>     |

## GOVERN & COMMUNITY RELATIONS

### GENERAL FUND BUDGET

#### Govern & Community Relations-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |            | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent    | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>  |                       |                       |                       |                      |            |                       |                       |                          |
| <b>Total Revenue</b>   | \$                    | \$                    | \$                    | \$                   | 0%         |                       |                       |                          |
| 601201-Mpp/Supervisory                                       | 242                   | 87                    | 85                    | -2                   | -2%        | 1.0                   | 1.0                   | 0.0                      |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 19<br>261             | 87                    | 85                    | -2                   | -2%        | 1.0                   | 1.0                   | 0.0                      |
| 601300-Support Staff Salary                                  | 5                     | 44                    | 55                    | 10                   | 23%        | 0.9                   | 1.0                   | 0.1                      |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 5<br>5                | 45                    | 55                    | 10                   | 22%        | 0.9                   | 1.0                   | 0.1                      |
| 601836-Holiday Pays<br>Other Salary.                         | 1<br>1                | 1                     |                       | -1                   | -100%      |                       |                       |                          |
| <b>Salary &amp; Wages.</b>                                   | <b>\$266</b>          | <b>\$132</b>          | <b>\$140</b>          | <b>\$8</b>           | <b>6%</b>  | 1.9                   | 2.0                   | 0.1                      |
| Travel   | 11                    | 4                     | 12                    | 9                    | 245%       |                       |                       |                          |
| It Costs   |                       | 6                     |                       | -6                   | -100%      |                       |                       |                          |
| Services From Other Fnds Agncy                               | 3                     | 1                     | 2                     | 1                    | 95%        |                       |                       |                          |
| Misc Operating Expense.                                      | 1                     | 9                     | 5                     | -4                   | -48%       |                       |                       |                          |
| Direct Costs   |                       |                       |                       |                      | 0%         |                       |                       |                          |
| <b>Operating Expenses</b>                                    | <b>\$15</b>           | <b>\$19</b>           | <b>\$19</b>           | <b>\$</b>            | <b>-2%</b> |                       |                       |                          |
| <b>Total Operating Expenses.</b>                             | <b>\$15</b>           | <b>\$19</b>           | <b>\$19</b>           | <b>\$</b>            | <b>-2%</b> |                       |                       |                          |
| All Expenses.  | 281                   | 151                   | 158                   | 7                    | 5%         | 1.9                   | 2.0                   | 0.1                      |
| All Transfers In   |                       |                       |                       |                      |            |                       |                       |                          |
| All Transfers Out  |                       |                       |                       |                      |            |                       |                       |                          |
| Net Transfers  |                       |                       |                       |                      |            |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$281</b>         | <b>-\$151</b>         | <b>-\$158</b>         | <b>-\$7</b>          | <b>5%</b>  | <b>(1.9)</b>          | <b>(2.0)</b>          | <b>(0.1)</b>             |
| Benefits.  | 132                   | 53                    | 81                    | 28                   | 52%        |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out                | -413                  | -204                  | -239                  | -35                  | 17%        |                       |                       |                          |
| <b>Operating Net</b>   | <b>-\$413</b>         | <b>-\$204</b>         | <b>-\$239</b>         |                      |            |                       |                       |                          |

**GOVERN & COMMUNITY RELATIONS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>Govern &amp; Community Relations</b><br>( In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.  | 248                              | 266                              | 132                              |
| Benefits.  | 117                              | 132                              | 53                               |
| Operating Expenses.  | 33                               | 15                               | 19                               |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$398</b>                     | <b>\$413</b>                     | <b>\$204</b>                     |
| <b>Govern &amp; Community Relations Total</b>              | <b>\$398</b>                     | <b>\$413</b>                     | <b>\$204</b>                     |

# DIVISION OF ENROLLMENT MANAGEMENT

## GENERAL FUND BUDGET

**Division of Enrollment Mgmt-2019 Actuals vs 2020 Working Budget and FTE**

|  | Actual                | Actual                | Original Budget       | Change Actuals  |              | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|-----------------|--------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Amount.         | Percent      | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>  |                       |                       |                       |                 |              |                       |                       |                          |
| General Fund Allocation                                      | 11                    |                       |                       |                 |              |                       |                       | -100%                    |
| Other Revenue  | 43                    |                       |                       |                 |              |                       |                       | 0%                       |
| <b>Total Revenue</b>   | <b>\$54</b>           | <b>\$</b>             | <b>\$</b>             | <b>\$</b>       | <b>-100%</b> |                       |                       |                          |
| 601201-Mpp/Supervisory                                       | 1,017                 | 1,030                 | 1,374                 | 344             | 33%          | 10.2                  | 13.0                  | 2.8                      |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 7                     | 10                    |                       |                 |              |                       |                       |                          |
| 601300-Support Staff Salary                                  | 1,024                 | 1,041                 | 1,374                 | 333             | 32%          | 10.2                  | 13.0                  | 2.8                      |
| 601301-Overtime  | 4,317                 | 4,612                 | 5,084                 | 473             | 10%          | 80.4                  | 89.0                  | 8.6                      |
| 601302-Temporary Help  |                       | 4                     |                       | -4              | -100%        |                       |                       |                          |
| 601303-Student Assistant                                     | 73                    | 49                    | 52                    | 3               | 6%           | 1.8                   |                       | (1.8)                    |
| 601812-Salary Prepaid Expense W/O                            | 4                     |                       |                       |                 | 0%           |                       |                       |                          |
| 601824-Salary Prepaid Expense                                | -1                    | -3                    |                       |                 | 0%           |                       |                       |                          |
| 601834-Staff Salaries -Lump Sum Vac                          | 30                    | 22                    |                       | -22             | -100%        |                       |                       |                          |
| Support Staff.   | 4,423                 | 4,685                 | 5,136                 | 452             | 10%          | 82.2                  | 89.0                  | 6.8                      |
| 601836-Holiday Pays  | 6                     | 20                    |                       | -20             | -100%        |                       |                       |                          |
| 601817-Industrial Disability Leave                           | 4                     |                       |                       |                 | 0%           |                       |                       |                          |
| Other Salary.  | 10                    | 20                    |                       | -20             | -100%        |                       |                       |                          |
| <b>Salary &amp; Wages.</b>                                   | <b>\$5,456</b>        | <b>\$5,746</b>        | <b>\$6,511</b>        | <b>\$765</b>    | <b>13%</b>   | <b>92.4</b>           | <b>102.0</b>          | <b>9.6</b>               |
| Communications   |                       |                       |                       |                 | 0%           |                       |                       |                          |
| Travel   | 32                    | 15                    | 45                    | 30              | 195%         |                       |                       |                          |
| Contractual Services   | 120                   | 7                     | 216                   | 210             | 3153%        |                       |                       |                          |
| It Costs   | 156                   | 110                   | 17                    | -94             | -85%         |                       |                       |                          |
| Services From Other Fnds Agncy                               | 104                   | 4                     | 5                     | 1               | 32%          |                       |                       |                          |
| Equipment  | 11                    |                       |                       |                 | 0%           |                       |                       |                          |
| Misc Operating Expense.                                      | 196                   | 9                     | 277                   | 268             | 3016%        |                       |                       |                          |
| Direct Costs   |                       |                       |                       |                 | 0%           |                       |                       |                          |
| <b>Operating Expenses</b>                                    | <b>\$620</b>          | <b>\$145</b>          | <b>\$560</b>          | <b>\$415</b>    | <b>287%</b>  |                       |                       |                          |
| Work Study.  | 63                    | 64                    |                       | -64             | -100%        | 2.2                   |                       | (2.2)                    |
| <b>Total Operating Expenses.</b>                             | <b>\$683</b>          | <b>\$208</b>          | <b>\$560</b>          | <b>\$352</b>    | <b>169%</b>  | <b>2.2</b>            |                       | <b>(2.2)</b>             |
| All Expenses.  | 6,140                 | 5,954                 | 7,071                 | 1,117           | 19%          | 94.6                  | 102.0                 | 7.4                      |
| All Transfers In   |                       |                       |                       |                 |              |                       |                       |                          |
| All Transfers Out  |                       |                       |                       |                 |              |                       |                       |                          |
| Net Transfers  |                       |                       |                       |                 |              |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$6,085</b>       | <b>-\$5,954</b>       | <b>-\$7,071</b>       | <b>-\$1,117</b> | <b>19%</b>   | <b>(94.6)</b>         | <b>(102.0)</b>        | <b>(7.4)</b>             |
| Benefits.  | 3,115                 | 3,376                 | 3,728                 | 352             | 10%          |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out                | -9,201                | -9,329                | -10,798               | -1,469          | 16%          |                       |                       |                          |
| <b>Operating Net</b>   | <b>-\$9,201</b>       | <b>-\$9,329</b>       | <b>-\$10,798</b>      |                 |              |                       |                       |                          |

**DIVISION OF ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Division of Enrollment Mgmt<br>( In thousands)             | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 107                | 78                 | 162                |
| Operating Expenses.  | 4                  | 99                 | 48                 |
| All Transfers Out.   | 30                 | 68                 | 80                 |
| <b>481-TF-Lottery Education Fund Total</b>                 | <b>\$141</b>       | <b>\$244</b>       | <b>\$290</b>       |
| Salary & Wages.  | 5,724              | 5,472              | 5,762              |
| Benefits.  | 3,309              | 3,145              | 3,406              |
| Operating Expenses.  | 709                | 856                | 640                |
| Work Study.  | 74                 | 63                 | 64                 |
| Total Financial Aid.                                       | -7                 |                    |                    |
| All Transfers Out.   | 20                 | 30                 | 40                 |
| PY Expense Adjustments                                     |                    | 11                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$9,829</b>     | <b>\$9,578</b>     | <b>\$9,913</b>     |
| Operating Expenses.  | 141                |                    |                    |
| All Transfers Out.   | 214                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$355</b>       | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 7                  | 81                 | 90                 |
| All Transfers Out.   | 20                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$26</b>        | <b>\$81</b>        | <b>\$90</b>        |
| <b>Division of Enrollment Mgmt Total</b>                   | <b>\$10,351</b>    | <b>\$9,903</b>     | <b>\$10,293</b>    |

**ENROLLMENT MANAGEMENT -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| Enrollment Management<br>(In Thousands)    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                            | 107                | 78                 | 162                |
| Operating Expenses.                        | 4                  | 99                 | 48                 |
| All Transfers Out.                         | 30                 | 68                 | 80                 |
| <b>481-TF-Lottery Education Fund Total</b> | <b>\$141</b>       | <b>\$244</b>       | <b>\$290</b>       |
| Salary & Wages.                            | 5,724              | 5,472              | 5,762              |
| Benefits.                                  | 3,309              | 3,145              | 3,406              |
| Operating Expenses.                        | 709                | 856                | 640                |
| Work Study.                                | 74                 | 63                 | 64                 |
| Total Financial Aid.                       | -7                 |                    |                    |
| All Transfers Out.                         | 20                 | 30                 | 40                 |
| PY Expense Adjustments                     |                    | 11                 |                    |
| <b>485-TF-CSU Operating Fund Total</b>     | <b>\$9,829</b>     | <b>\$9,567</b>     | <b>\$9,912</b>     |
| Operating Expenses.                        | 7                  | 81                 | 90                 |
| All Transfers Out.                         | 20                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>    | <b>\$26</b>        | <b>\$81</b>        | <b>\$90</b>        |
| <b>Enrollment Management Total</b>         | <b>\$9,997</b>     | <b>\$9,892</b>     | <b>\$10,293</b>    |

**TESTING CENTER OFFICE -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>TESTING CENTER OFFICE</b><br>(In Thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                                | 18                 | 16                 | 17                 |
| Benefits.                                      | 30                 | 29                 | 31                 |
| Operating Expenses.                            | 6                  |                    |                    |
| <b>485-TF-CSU Operating Fund Total</b>         | <b>\$53</b>        | <b>\$46</b>        | <b>\$48</b>        |
| <b>3050-TESTING_CENTER_OFFICE Total</b>        | <b>\$53</b>        | <b>\$46</b>        | <b>\$48</b>        |

**EDUCATIONAL OPP & PATHWAY PGMS -THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>EDUCATIONAL OPP &amp; PATHWAY PGMS</b><br>(In Thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.   | 952                              | 867                              | 942                              |
| Benefits.   | 552                              | 475                              | 553                              |
| Operating Expenses.   | 15                               | 13                               | 7                                |
| Risk Pool.  |                                  |                                  |                                  |
| Work Study.   | 20                               | 23                               | 30                               |
| <b>485-TF-CSU Operating Fund Total</b>                      | <b>\$1,540</b>                   | <b>\$1,377</b>                   | <b>\$1,531</b>                   |
| <b>4060-EDUCATIONAL_OPP_&amp;_PATHWAY_PGMS Total</b>        | <b>\$1,540</b>                   | <b>\$1,377</b>                   | <b>\$1,532</b>                   |

**SUMMER BRIDGE - EOPP-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>SUMMER BRIDGE - EOPP</b><br>(In Thousands) | <b>FY 17-18</b><br><b>Actual</b> | <b>FY 18-19</b><br><b>Actual</b> | <b>FY 19-20</b><br><b>Actual</b> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                               | 37                               | 20                               | 66                               |
| Operating Expenses.                           | -17                              | 51                               | 11                               |
| All Transfers Out.                            |                                  | 6                                |                                  |
| <b>481-TF-Lottery Education Fund Total</b>    | <b>\$20</b>                      | <b>\$77</b>                      | <b>\$77</b>                      |
| Operating Expenses.                           | 9                                |                                  |                                  |
| <b>485-TF-CSU Operating Fund Total</b>        | <b>\$9</b>                       | <b>\$</b>                        | <b>\$</b>                        |
| <b>4063-SUMMER_BRIDGE_-_EOPP Total</b>        | <b>\$29</b>                      | <b>\$77</b>                      | <b>\$77</b>                      |

**SSS-TRIO PROGRAM - EOPP-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>SSS-TRIO PROGRAM - EOPP</b><br>(In Thousands) | <u>FY 17-18</u><br>Actual | <u>FY 18-19</u><br>Actual | <u>FY 19-20</u><br>Actual |
|--|---------------------------|---------------------------|---------------------------|
| Salary & Wages.                                  | 30                        | 32                        | 31                        |
| <b>481-TF-Lottery Education Fund Total</b>       | <b>\$30</b>               | <b>\$32</b>               | <b>\$31</b>               |
| <b>4064-SSS-TRIO_PROGRAM_-_EOPP Total</b>        | <b>\$30</b>               | <b>\$32</b>               | <b>\$31</b>               |

**AVP, ENROLL MGMT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>AVP, ENROLL MGMT</b><br>(In Thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.                           | 227                | 292                | 247                |
| Benefits.                                 | 125                | 160                | 142                |
| Operating Expenses.                       | 322                | 318                | 454                |
| All Transfers Out.                        | 20                 | 30                 | 40                 |
| <b>485-TF-CSU Operating Fund Total</b>    | <b>\$694</b>       | <b>\$800</b>       | <b>\$883</b>       |
| Operating Expenses.                       | 6                  | 80                 | 90                 |
| All Transfers Out.                        | 20                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>   | <b>\$26</b>        | <b>\$80</b>        | <b>\$90</b>        |
| <b>6145-AVP,_ENROLL_MGMT Total</b>        | <b>\$720</b>       | <b>\$881</b>       | <b>\$972</b>       |

**REGISTRAR'S OFFICE-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>REGISTRAR'S OFFICE</b><br>(In Thousands) | <b>FY 17-18</b><br><b>Actual</b> | <b>FY 18-19</b><br><b>Actual</b> | <b>FY 19-20</b><br><b>Actual</b> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                             | 1,346                            | 1,237                            | 1,355                            |
| Benefits.                                   | 834                              | 789                              | 851                              |
| Operating Expenses.                         | 36                               | 81                               | 23                               |
| Work Study.                                 | 1                                |                                  |                                  |
| <b>485-TF-CSU Operating Fund Total</b>      | <b>\$2,217</b>                   | <b>\$2,106</b>                   | <b>\$2,230</b>                   |
| Operating Expenses.                         |                                  | 1                                |                                  |
| <b>496-TF-Miscellaneous Trust Total</b>     | <b>\$</b>                        | <b>\$1</b>                       | <b>\$</b>                        |
| <b>6150-REGISTRAR'S_OFFICE Total</b>        | <b>\$2,217</b>                   | <b>\$2,107</b>                   | <b>\$2,230</b>                   |

**UNDERGRAD ADMISSIONS & RECRUITMENT-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>UGRD ADMISSIONS &amp; RECRUITMENT</b><br>(In Thousands) | <u>FY 17-18</u><br>Actual | <u>FY 18-19</u><br>Actual | <u>FY 19-20</u><br>Actual |
|--|---------------------------|---------------------------|---------------------------|
| Salary & Wages.  | 1,541                     | 1,654                     | 1,847                     |
| Benefits.  | 853                       | 923                       | 1,046                     |
| Operating Expenses.  | 85                        | 82                        | 82                        |
| Work Study.  | 22                        | 14                        | 11                        |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$2,501</b>            | <b>\$2,674</b>            | <b>\$2,985</b>            |
| <b>6155-UGRD_ADMISSIONS_&amp;_RECRUITMENT Total</b>        | <b>\$2,501</b>            | <b>\$2,675</b>            | <b>\$2,985</b>            |

**ENROLLMENT MANAGEMENT TECHNOLOGY-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>ENROLLMENT MANAGEMENT TECHNOLOGY</b><br>(In Thousands) | <u>FY 17-18</u><br>Actual | <u>FY 18-19</u><br>Actual | <u>FY 19-20</u><br>Actual |
|---|---------------------------|---------------------------|---------------------------|
| Operating Expenses.                                       | 6                         | 4                         |                           |
| <b>485-TF-CSU Operating Fund Total</b>                    | <b>\$6</b>                | <b>\$4</b>                | <b>\$</b>                 |
| <b>6160-ENROLLMENT_MANAGEMENT_TECHNOLO Total</b>          | <b>\$6</b>                | <b>\$4</b>                | <b>\$</b>                 |

**STUDENT FINANCIAL AID-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>STUDENT FINANCIAL AID</b><br>(In Thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                                | 1,167              | 974                | 1,053              |
| Benefits.                                      | 654                | 560                | 626                |
| Operating Expenses.                            | 26                 | 103                | 11                 |
| Work Study.                                    | 19                 | 22                 | 23                 |
| <b>485-TF-CSU Operating Fund Total</b>         | <b>\$1,866</b>     | <b>\$1,659</b>     | <b>\$1,713</b>     |
| <b>6165-STUDENT_FINANCIAL_AID Total</b>        | <b>\$1,866</b>     | <b>\$1,659</b>     | <b>\$1,713</b>     |

**TF LF-FUTURE SCHOLAR-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>TF LF-FUTURE SCHOLAR</b><br>(In Thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|---|----------------------------------|----------------------------------|----------------------------------|
| All Transfers Out.                            | 30                               | 60                               | 80                               |
| <b>481-TF-Lottery Education Fund Total</b>    | <b>\$30</b>                      | <b>\$60</b>                      | <b>\$80</b>                      |
| <b>6166-TF_LF-FUTURE_SCHOLAR Total</b>        | <b>\$30</b>                      | <b>\$60</b>                      | <b>\$80</b>                      |

**FIN AID GRANTS SCHOLARSHIPS-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>FIN AID GRANTS SCHOLARSHIPS</b><br>(In Thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Total Financial Aid.                                 | -7                               |                                  |                                  |
| <b>485-TF-CSU Operating Fund Total</b>               | <b>-\$7</b>                      | <b>\$</b>                        | <b>\$</b>                        |
| <b>6167-FIN_AID_GRANTS_SCHOLARSHIPS Total</b>        | <b>-\$7</b>                      | <b>\$</b>                        | <b>\$</b>                        |

**STUDENT OUTREACH SERVICES-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>STUDENT OUTREACH SERVICES</b><br>(In Thousands) | <b>FY 17-18</b><br><b>Actual</b> | <b>FY 18-19</b><br><b>Actual</b> | <b>FY 19-20</b><br><b>Actual</b> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                                    | 474                              | 432                              | 301                              |
| Benefits.  | 261                              | 208                              | 157                              |
| Operating Expenses.                                | 205                              | 255                              | 64                               |
| Work Study.  | 11                               | 4                                |                                  |
| <b>485-TF-CSU Operating Fund Total</b>             | <b>\$950</b>                     | <b>\$900</b>                     | <b>\$522</b>                     |
| <b>6170-STUDENT_OUTREACH_SERVICES Total</b>        | <b>\$950</b>                     | <b>\$900</b>                     | <b>\$522</b>                     |

**OUTREACH - HIGH SCHOOL-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>OUTREACH- HIGH SCHOOL</b><br>(In Thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                                | 11                 | 24                 | 65                 |
| Operating Expenses.                            | 14                 |                    |                    |
| <b>481-TF-Lottery Education Fund Total</b>     | <b>\$25</b>        | <b>\$24</b>        | <b>\$65</b>        |
| <b>6171-OUTREACH- _HIGH_ SCHOOL Total</b>      | <b>\$25</b>        | <b>\$24</b>        | <b>\$65</b>        |

**OUTREACH-COMMTY COLLEGE-LF-THREE YEARS OF ACTUALS FY 2017-18 to FY 2019-20**

| <b>OUTREACH-COMMTY COLLEGE-LF</b>            |             |             |             |
|--|-------------|-------------|-------------|
| (In Thousands)                               | FY 17-18    | FY 18-19    | FY 19-20    |
|  | Actual      | Actual      | Actual      |
| Salary & Wages.                              | 29          | 2           |             |
| Operating Expenses.                          | 7           | 47          | 37          |
| All Transfers Out.                           |             | 2           |             |
| <b>481-TF-Lottery Education Fund Total</b>   | <b>\$36</b> | <b>\$51</b> | <b>\$37</b> |
| <b>6172-OUTREACH-COMMTY_COLLEGE-LF Total</b> | <b>\$36</b> | <b>\$51</b> | <b>\$37</b> |

# UNIVERSITY ENTERPRISE

## GENERAL FUND BUDGET

### University Enterprise-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                    |                                 |  |                                     |
| Other Revenue  |                                 |                                 |  |                                | -100%              |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$</b>                       | <b>\$</b>                       | <b>\$</b>                                | <b>\$</b>                      | <b>-100%</b>       |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,382                           | 1,356                           | 1,288                                    | -68                            | -5%                | 10.3                            | 9.2                                      | (1.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 1,382                           | 1,402                           | 1,288                                    | -115                           | -8%                | 10.3                            | 9.2                                      | (1.2)                               |
| 601300-Support Staff Salary                                  | 613                             | 675                             | 840                                      | 165                            | 24%                | 10.2                            | 10.9                                     | 0.7                                 |
| 601303-Student Assistant                                     | 10                              | 9                               |  | -9                             | -100%              | 0.3                             |  | (0.3)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 623                             | 688                             | 840                                      | 151                            | 22%                | 10.5                            | 10.9                                     | 0.3                                 |
| 601836-Holiday Pays  |                                 | 3                               |  | -3                             | -100%              |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 20                              | 7                               |  | -7                             | -100%              |                                 |  |                                     |
| Other Salary.  | 20                              | 9                               |  | -9                             | -100%              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,025</b>                  | <b>\$2,100</b>                  | <b>\$2,127</b>                           | <b>\$28</b>                    | <b>1%</b>          | 20.8                            | 20.0                                     | (0.8)                               |
| Travel   | 20                              | 14                              |  | -14                            | -100%              |                                 |  |                                     |
| Contractual Services   | 2                               | 61                              | 25                                       | -36                            | -59%               |                                 |  |                                     |
| It Costs   | 26                              | 16                              | 28                                       | 11                             | 67%                |                                 |  |                                     |
| Services From Other Fnds Agency                              | 49                              | 39                              | 32                                       | -8                             | -20%               |                                 |  |                                     |
| Equipment  |                                 | 19                              | 17                                       | -2                             | -11%               |                                 |  |                                     |
| Misc Operating Expense.                                      | 103                             | 28                              | 36                                       | 7                              | 25%                |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$199</b>                    | <b>\$178</b>                    | <b>\$136</b>                             | <b>-\$42</b>                   | <b>-24%</b>        |                                 |  |                                     |
| Work Study.  | 4                               | 2                               |  | -2                             | -100%              | 0.1                             |  | (0.1)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$203</b>                    | <b>\$180</b>                    | <b>\$136</b>                             | <b>-\$44</b>                   | <b>-24%</b>        | 0.1                             |  | (0.1)                               |
| All Expenses.  | 2,228                           | 2,279                           | 2,263                                    | -16                            | -1%                | 20.9                            | 20.0                                     | (0.9)                               |
| All Transfers In   |                                 | 60                              |  | -60                            | -100%              |                                 |  |                                     |
| All Transfers Out  |                                 | 79                              |  | -79                            | -100%              |                                 |  |                                     |
| Net Transfers  |                                 | -19                             |  | 19                             | -100%              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$2,228</b>                 | <b>-\$2,298</b>                 | <b>-\$2,263</b>                          | <b>\$35</b>                    | <b>-2%</b>         | <b>(20.9)</b>                   | <b>(20.0)</b>                            | <b>0.9</b>                          |
| Benefits.  | 1,095                           | 1,123                           | 1,152                                    | 29                             | 3%                 |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -3,323                          | -3,421                          | -3,415                                   | 6                              | 0%                 |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$3,323</b>                 | <b>-\$3,342</b>                 | <b>-\$3,415</b>                          |                                |                    |                                 |  |                                     |

**UNIVERSITY ENTERPRISE -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| University Enterprise<br>(In thousands)                    | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 1,823              | 2,154              | 2,129              |
| Benefits.  | 932                | 1,133              | 1,135              |
| Operating Expenses.  | 206                | 258                | 210                |
| Work Study.  | 6                  | 4                  | 2                  |
| All Transfers Out.   |                    | 95                 | 223                |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$2,967</b>     | <b>\$3,644</b>     | <b>\$3,698</b>     |
| Salary & Wages.  | 13                 |                    |                    |
| Operating Expenses.  | 849                |                    |                    |
| All Transfers Out.   | 1,012              |                    |                    |
| General Fund Allocation                                    |                    |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$1,873</b>     | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | 1,416              | 1,558              | 1,648              |
| Benefits.  | 735                | 833                | 908                |
| Operating Expenses.  | 448                | 1,644              | 2,042              |
| Risk Pool.   | 30                 | 32                 | 31                 |
| All Transfers Out.   | 367                |                    | 10                 |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$2,995</b>     | <b>\$4,067</b>     | <b>\$4,639</b>     |
| <b>University Enterprise Total</b>                         | <b>\$7,835</b>     | <b>\$7,711</b>     | <b>\$8,337</b>     |

## CAPITAL PLAN DESIGN & CONSTRUCTION GENERAL FUND BUDGET

### Capital Plan Design & Constrct-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                    |                                 |  |                                     |
| <b>Total Revenue</b>   | \$                              | \$                              | \$                                       | \$                             | <b>0%</b>          |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 1,161                           | 1,128                           | 1,060                                    | -68                            | -6%                | 8.3                             | 7.2                                      | (1.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 1,161                           | 1,175                           | 1,060                                    | -115                           | -10%               | 8.3                             | 7.2                                      | (1.2)                               |
| 601300-Support Staff Salary                                  | 538                             | 591                             | 756                                      | 165                            | 28%                | 9.2                             | 9.9                                      | 0.7                                 |
| 601303-Student Assistant                                     | 8                               | 1                               |  | -1                             | -100%              | 0.0                             |  | (0.0)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 546                             | 596                             | 756                                      | 160                            | 27%                | 9.2                             | 9.9                                      | 0.6                                 |
| 601836-Holiday Pays  |                                 | 3                               |  | -3                             | -100%              |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 20                              | 7                               |  | -7                             | -100%              |                                 |  |                                     |
| Other Salary.  | 20                              | 9                               |  | -9                             | -100%              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$1,727</b>                  | <b>\$1,780</b>                  | <b>\$1,816</b>                           | <b>\$36</b>                    | <b>2%</b>          | 17.6                            | 17.0                                     | (0.5)                               |
| Travel   | 18                              | 8                               |  | -8                             | -100%              |                                 |  |                                     |
| Contractual Services   | 2                               | 61                              | 25                                       | -36                            | -59%               |                                 |  |                                     |
| It Costs   | 26                              | 16                              | 28                                       | 11                             | 67%                |                                 |  |                                     |
| Services From Other Fnds Agency                              | 48                              | 38                              | 30                                       | -8                             | -21%               |                                 |  |                                     |
| Equipment  |                                 | 19                              | 17                                       | -2                             | -11%               |                                 |  |                                     |
| Misc Operating Expense.                                      | 87                              | 17                              | 25                                       | 8                              | 45%                |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$182</b>                    | <b>\$160</b>                    | <b>\$124</b>                             | <b>-\$36</b>                   | <b>-22%</b>        |                                 |  |                                     |
| Work Study.  | 2                               | 1                               |  | -1                             | -100%              | 0.0                             |  | (0.0)                               |
| <b>Total Operating Expenses.</b>                             | <b>\$183</b>                    | <b>\$161</b>                    | <b>\$124</b>                             | <b>-\$37</b>                   | <b>-23%</b>        | 0.0                             |  | (0.0)                               |
| All Expenses.  | 1,910                           | 1,941                           | 1,940                                    | -1                             | 0%                 | 17.6                            | 17.0                                     | (0.6)                               |
| All Transfers In   |                                 | 60                              |  | -60                            | -100%              |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                | 0%                 |                                 |  |                                     |
| Net Transfers  |                                 | 60                              |  | -60                            | -100%              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$1,910</b>                 | <b>-\$1,881</b>                 | <b>-\$1,940</b>                          | <b>-\$59</b>                   | <b>3%</b>          | <b>(17.6)</b>                   | <b>(17.0)</b>                            | <b>0.6</b>                          |
| Benefits.  | 917                             | 932                             | 981                                      | 50                             | 5%                 |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -2,827                          | -2,812                          | -2,921                                   | -109                           | 4%                 |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$2,827</b>                 | <b>-\$2,812</b>                 | <b>-\$2,921</b>                          |                                |                    |                                 |  |                                     |

**CAPITAL PLANNING DESIGN & CONSTRUCTION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>Capital Plan Design &amp; Constrct</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|---|--------------------|--------------------|--------------------|
| Salary & Wages.   | 1,648              | 1,856              | 1,809              |
| Benefits.   | 823                | 955                | 943                |
| Operating Expenses.   | 190                | 237                | 192                |
| Work Study.   | 5                  | 2                  | 1                  |
| <b>485-TF-CSU Operating Fund Total</b>                      | <b>\$2,667</b>     | <b>\$3,050</b>     | <b>\$2,945</b>     |
| Operating Expenses.   | 18                 |                    |                    |
| All Transfers Out.  | 303                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b>  | <b>\$321</b>       | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.   | 13                 |                    |                    |
| All Transfers Out.  | 51                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                     | <b>\$63</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>Capital Plan Design &amp; Constrct Total</b>             | <b>\$3,051</b>     | <b>\$3,050</b>     | <b>\$2,945</b>     |

## SUSTAINABILITY & ENERGY GENERAL FUND BUDGET

### Sustainability & Energy-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |              | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|--------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent      | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>                              |                       |                       |                       |                      |              |                       |                       |                          |
| Other Revenue                                      |                       |                       |                       |                      |              |                       |                       | -100%                    |
| <b>Total Revenue</b>                               | <b>\$</b>             | <b>\$</b>             | <b>\$</b>             | <b>\$</b>            | <b>-100%</b> |                       |                       |                          |
| 601201-Mpp/Supervisory                             | 121                   | 125                   | 125                   |                      | 0%           | 1.0                   | 1.0                   |                          |
| Management & Supervisory                           | 121                   | 125                   | 125                   |                      | 0%           | 1.0                   | 1.0                   |                          |
| 601300-Support Staff Salary                        | 74                    | 84                    | 84                    |                      | 0%           | 1.0                   | 1.0                   |                          |
| 601303-Student Assistant                           | 3                     | 9                     |                       | -9                   | -100%        | 0.3                   |                       | (0.3)                    |
| Support Staff.                                     | 77                    | 92                    | 84                    | -9                   | -9%          | 1.3                   | 1.0                   | (0.3)                    |
| <b>Salary &amp; Wages.</b>                         | <b>\$198</b>          | <b>\$217</b>          | <b>\$208</b>          | <b>-\$9</b>          | <b>-4%</b>   | <b>2.3</b>            | <b>2.0</b>            | <b>(0.3)</b>             |
| Travel   | 1                     | 6                     |                       | -6                   | -100%        |                       |                       |                          |
| Services From Other Fnds Agency                    | 1                     | 1                     | 2                     |                      | 25%          |                       |                       |                          |
| Misc Operating Expense.                            | 15                    | 11                    | 11                    | -1                   | -6%          |                       |                       |                          |
| <b>Operating Expenses</b>                          | <b>\$18</b>           | <b>\$18</b>           | <b>\$12</b>           | <b>-\$6</b>          | <b>-34%</b>  |                       |                       |                          |
| Work Study.  | 2                     |                       |                       |                      | -100%        | 0.0                   |                       | (0.0)                    |
| <b>Total Operating Expenses.</b>                   | <b>\$20</b>           | <b>\$19</b>           | <b>\$12</b>           | <b>-\$7</b>          | <b>-36%</b>  | <b>0.0</b>            |                       | <b>(0.0)</b>             |
| All Expenses.                                      | 218                   | 236                   | 220                   | -15                  | -7%          | 2.3                   | 2.0                   | (0.3)                    |
| All Transfers In                                   |                       |                       |                       |                      |              |                       |                       |                          |
| All Transfers Out                                  |                       |                       |                       |                      |              |                       |                       |                          |
| Net Transfers                                      |                       |                       |                       |                      |              |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$218</b>         | <b>-\$235</b>         | <b>-\$220</b>         | <b>\$15</b>          | <b>-6%</b>   | <b>(2.3)</b>          | <b>(2.0)</b>          | <b>0.3</b>               |
| Benefits.  | 118                   | 127                   | 113                   | -15                  | -11%         |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out      | -336                  | -363                  | -333                  | 30                   | -8%          |                       |                       |                          |
| <b>Operating Net</b>                               | <b>-\$336</b>         | <b>-\$363</b>         | <b>-\$333</b>         |                      |              |                       |                       |                          |

**SUSTAINABILITY & ENERGY -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>Sustainability &amp; Energy</b><br>(In thousands) | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.                                      | 160                | 198                | 217                |
| Benefits.  | 98                 | 118                | 127                |
| Operating Expenses.                                  | 16                 | 21                 | 18                 |
| Work Study.  | 1                  | 2                  |                    |
| All Transfers Out.                                   |                    | 95                 | 84                 |
| <b>485-TF-CSU Operating Fund Total</b>               | <b>\$275</b>       | <b>\$434</b>       | <b>\$447</b>       |
| Operating Expenses.                                  | 8                  |                    |                    |
| All Transfers Out.                                   | 246                |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>              | <b>\$254</b>       | <b>\$</b>          | <b>\$</b>          |
| <b>Sustainability &amp; Energy Total</b>             | <b>\$529</b>       | <b>\$434</b>       | <b>\$447</b>       |

# DOWNTOWN CAMPUS GENERAL FUND BUDGET

## DOWNTOWN CAMPUS-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |           | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|-----------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent   | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>  |                       |                       |                       |                      |           |                       |                       |                          |
| <b>Total Revenue</b>   | \$                    | \$                    | \$                    | \$                   | <b>0%</b> |                       |                       |                          |
| 601201-Mpp/Supervisory                                       | 100                   | 103                   | 103                   |                      | 0%        | 1.0                   | 1.0                   |                          |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 100                   | 103                   | 103                   |                      | 0%        | 1.0                   | 1.0                   |                          |
| <b>Salary &amp; Wages.</b>                                   | <b>\$100</b>          | <b>\$103</b>          | <b>\$103</b>          | \$                   | <b>0%</b> | 1.0                   | 1.0                   |                          |
| <b>Operating Expenses</b>                                    | \$                    | \$                    | \$                    | \$                   | <b>0%</b> |                       |                       |                          |
| <b>Total Operating Expenses.</b>                             | \$                    | \$                    | \$                    | \$                   | <b>0%</b> |                       |                       |                          |
| All Expenses.  | 100                   | 103                   | 103                   |                      | 0%        | 1.0                   | 1.0                   |                          |
| All Transfers In   |                       |                       |                       |                      |           |                       |                       |                          |
| All Transfers Out  |                       |                       |                       |                      |           |                       |                       |                          |
| Net Transfers  |                       |                       |                       |                      |           |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>-\$100</b>         | <b>-\$103</b>         | <b>-\$103</b>         | \$                   | <b>0%</b> | <b>(1.0)</b>          | <b>(1.0)</b>          |                          |
| Benefits.  | 60                    | 64                    | 58                    | -6                   | -10%      |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out                | -160                  | -167                  | -161                  | 6                    | -4%       |                       |                       |                          |
| <b>Operating Net</b>   | <b>-\$160</b>         | <b>-\$167</b>         | <b>-\$161</b>         |                      |           |                       |                       |                          |

**DOWNTOWN CAMPUS -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>Downtown Campus</b><br>(In thousands)                   | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Salary & Wages.  | 14                 | 100                | 103                |
| Benefits.  | 11                 | 60                 | 64                 |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$25</b>        | <b>\$160</b>       | <b>\$167</b>       |
| Salary & Wages.  | 13                 |                    |                    |
| Operating Expenses.  | 830                |                    |                    |
| All Transfers Out.   | 709                |                    |                    |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$1,552</b>     | <b>\$</b>          | <b>\$</b>          |
| Operating Expenses.  | 414                | 1,514              | 1,863              |
| All Transfers Out.   |                    |                    | 10                 |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$414</b>       | <b>\$1,514</b>     | <b>\$1,873</b>     |
| <b>DP_DWNTWN_CAMPUS Total</b>                              | <b>\$1,991</b>     | <b>\$1,674</b>     | <b>\$2,040</b>     |

# UNIVERSITY ENTERPRISE ADMIN GENERAL FUND BUDGET

## University Enterprise Admin-2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                    |                                 |  |                                     |
| <b>Total Revenue</b>                               | \$                              | \$                              | \$                                       | \$                             | 0%                 |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | \$                              | \$                              | \$                                       | \$                             | 0%                 |                                 |  |                                     |
| <b>Operating Expenses</b>                          | \$                              | \$                              | \$                                       | \$                             | 0%                 |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | \$                              | \$                              | \$                                       | \$                             | 0%                 |                                 |  |                                     |
| All Transfers In                                   |                                 |                                 |  |                                | 0%                 |                                 |  |                                     |
| All Transfers Out                                  |                                 | 79                              |  | -79                            | -100%              |                                 |  |                                     |
| Net Transfers                                      |                                 | -79                             |  | 79                             | -100%              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | \$                              | -\$79                           | \$                                       | \$79                           | -100%              |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      |                                 | -79                             |  | 79                             | -100%              |                                 |  |                                     |
| <b>Operating Net</b>                               | \$                              | \$                              | \$                                       |                                |                    |                                 |  |                                     |

**UNIVERSITY ENTERPRISE ADMINISTRATION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>University Enterprise Admin</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| All Transfers Out.                                   |                                  |                                  | 139                              |
| <b>485-TF-CSU Operating Fund Total</b>               | <b>\$</b>                        | <b>\$</b>                        | <b>\$139</b>                     |
| <b>University Enterprise Admin Total</b>             | <b>\$</b>                        | <b>\$</b>                        | <b>\$139</b>                     |

**UNIVERSITY CORPORATION -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>University Corporation</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Salary & Wages.                                 | 1,416                            | 1,558                            | 1,648                            |
| Benefits.                                       | 735                              | 833                              | 908                              |
| Operating Expenses.                             | 13                               | 131                              | 179                              |
| Risk Pool.                                      | 30                               | 32                               | 31                               |
| All Transfers Out.                              | 70                               |                                  |                                  |
| <b>496-TF-Miscellaneous Trust Total</b>         | <b>\$2,264</b>                   | <b>\$2,553</b>                   | <b>\$2,766</b>                   |
| <b>University Corporation Total</b>             | <b>\$2,264</b>                   | <b>\$2,553</b>                   | <b>\$2,766</b>                   |

## UNIVERSITY WIDE

### UNIVERSITY WIDE -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20

| University Wide<br>(In thousands)                          | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.  | 13                 |                    |                    |
| <b>481-TF-Lottery Education Fund Total</b>                 | <b>\$13</b>        | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | -41                |                    |                    |
| Benefits.  | -702               | 92                 | 246                |
| Operating Expenses.  | 2,919              | 2,727              | 12,089             |
| Risk Pool.   | 4,412              | 5,385              | 6,615              |
| Utilities.   | 4,538              | 6,751              | 6,790              |
| Total Financial Aid.                                       | 49,475             | 47,048             | 45,995             |
| All Transfers Out.   | 5,547              | 9,728              | 33,375             |
| PY Expense Adjustments                                     | 341                | -178               | 51                 |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$66,491</b>    | <b>\$71,553</b>    | <b>\$105,162</b>   |
| Salary & Wages.  | 29                 |                    |                    |
| Benefits.  | 14                 |                    |                    |
| Operating Expenses.  | 169                | 73                 | 295                |
| Risk Pool.   | 1                  |                    |                    |
| All Transfers Out.   | 278                |                    | 25                 |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$491</b>       | <b>\$74</b>        | <b>\$320</b>       |
| Operating Expenses.  | 16                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$16</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>University Wide Total</b>                               | <b>\$67,011</b>    | <b>\$71,627</b>    | <b>\$105,482</b>   |

**FINANCIAL AID -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>Financial Aid</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|--|----------------------------------|----------------------------------|----------------------------------|
| Total Financial Aid.                   | 49,475                           | 47,048                           | 45,995                           |
| <b>485-TF-CSU Operating Fund Total</b> | <b>\$49,475</b>                  | <b>\$47,048</b>                  | <b>\$45,995</b>                  |
| <b>Financial Aid Total</b>             | <b>\$49,475</b>                  | <b>\$47,048</b>                  | <b>\$45,995</b>                  |

**UNIVERSITY WIDE DEPARTMENT -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>University Wide</b><br>(In thousands)                   | FY 17-18<br>Actual | FY 18-19<br>Actual | FY 19-20<br>Actual |
|--|--------------------|--------------------|--------------------|
| Operating Expenses.  | 13                 |                    |                    |
| <b>481-TF-Lottery Education Fund Total</b>                 | <b>\$13</b>        | <b>\$</b>          | <b>\$</b>          |
| Salary & Wages.  | -41                |                    |                    |
| Benefits.  | -430               | 352                | 349                |
| Operating Expenses.  | 3,112              | 2,723              | 12,076             |
| Risk Pool.   | 4,412              | 5,385              | 6,615              |
| Utilities.   | 4,538              | 6,751              | 6,790              |
| All Transfers Out.   | 5,547              | 9,728              | 33,375             |
| PY Expense Adjustments                                     | 341                | -178               | 51                 |
| <b>485-TF-CSU Operating Fund Total</b>                     | <b>\$17,481</b>    | <b>\$24,762</b>    | <b>\$59,257</b>    |
| Salary & Wages.  | 29                 |                    |                    |
| Benefits.  | 14                 |                    |                    |
| Operating Expenses.  | 169                | 73                 | 295                |
| Risk Pool.   | 1                  |                    |                    |
| All Transfers Out.   | 278                |                    | 25                 |
| <b>491-TF-Special Projects Fund-Special Projects Total</b> | <b>\$491</b>       | <b>\$74</b>        | <b>\$320</b>       |
| Operating Expenses.  | 16                 |                    |                    |
| <b>496-TF-Miscellaneous Trust Total</b>                    | <b>\$16</b>        | <b>\$</b>          | <b>\$</b>          |
| <b>University Wide Total</b>                               | <b>\$18,001</b>    | <b>\$24,835</b>    | <b>\$59,577</b>    |

**FIRMS PROGRAMS -THREE YEARS OF ACTUALS FY 2017-18 TO FY 2019-20**

| <b>Firms Programs</b><br>(In thousands) | <u>FY 17-18</u><br><u>Actual</u> | <u>FY 18-19</u><br><u>Actual</u> | <u>FY 19-20</u><br><u>Actual</u> |
|---|----------------------------------|----------------------------------|----------------------------------|
| Benefits.                               | -272                             | -260                             | -103                             |
| Operating Expenses.                     | -193                             | 4                                | 13                               |
| <b>485-TF-CSU Operating Fund Total</b>  | <b>-\$465</b>                    | <b>-\$256</b>                    | <b>-\$90</b>                     |
| <b>Firms Programs Total</b>             | <b>-\$465</b>                    | <b>-\$256</b>                    | <b>-\$90</b>                     |

# AUXILIARY AND SELF SUPPORT UNITS<sup>27</sup>

## ATHLETICS

### ATHLETICS FY 2020-21 BUDGET <sup>28</sup>

#### SFCMP-Athletics Cons- 2019 Actuals vs 2020 Working Budget and FTE

|   | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actuals<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|---|---------------------------------|---------------------------------|--|--------------------------------|--------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                                 |                                 |                                 |  |                                |                    |                                 |  |                                     |
| General Fund Allocation                               |                                 | -3                              |  | 3                              | -100%              |                                 |  |                                     |
| Higher Ed Fees.                                       | 3,186                           | 3,091                           | 2,816                                    | -274                           | -9%                |                                 |  |                                     |
| Sales & Services Of Aux.                              | 22                              |                                 |  |                                | -100%              |                                 |  |                                     |
| Revenue Contribution.                                 | 511                             | 559                             | 723                                      | 164                            | 29%                |                                 |  |                                     |
| Rev From Investments.                                 | 42                              | 63                              | 37                                       | -26                            | -42%               |                                 |  |                                     |
| Other Financial Sources.                              | 168                             | 119                             |  | -119                           | -100%              |                                 |  |                                     |
| Revenue Adjustments.                                  | 11                              |                                 |  |                                | 0%                 |                                 |  |                                     |
| Revenue.  | 3,941                           | 3,832                           | 3,576                                    | -256                           | -7%                |                                 |  |                                     |
| Other Revenue   | 1                               | 133                             |  | -133                           | -100%              |                                 |  |                                     |
| <b>Total Revenue</b>                                  | <b>\$3,941</b>                  | <b>\$3,962</b>                  | <b>\$3,576</b>                           | <b>-\$385</b>                  | <b>-10%</b>        |                                 |  |                                     |
| Instructional Faculty.                                | 10                              | 1                               |  | -1                             | -100%              |                                 |  |                                     |
| 601201-Mpp/Supervisory<br>Management & Supervisory    | 205                             | 210                             | 218                                      | 9                              | 4%                 | 1.6                             | 1.6                                      | 0.0                                 |
| 601300-Support Staff Salary                           | 476                             | 536                             | 518                                      | -18                            | -3%                | 8.9                             | 8.7                                      | (0.2)                               |
| 601302-Temporary Help                                 |                                 | 13                              |  | -13                            | -100%              | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                              | 3                               | 12                              |  | -12                            | -100%              | 0.4                             |  | (0.4)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff. | 480                             | 570                             | 518                                      | -52                            | -9%                | 9.5                             | 8.7                                      | (0.8)                               |
| 601836-Holiday Pays<br>Other Salary.                  |                                 | 1                               |  | -1                             | -100%              |                                 |  |                                     |
|   |                                 | 1                               |  | -1                             | -100%              |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                            | <b>\$695</b>                    | <b>\$782</b>                    | <b>\$736</b>                             | <b>-\$45</b>                   | <b>-6%</b>         | 11.1                            | 10.3                                     | (0.8)                               |
| Communications  | 1                               | 1                               | 10                                       | 9                              | 1349%              |                                 |  |                                     |
| Travel  | 929                             | 694                             | 740                                      | 47                             | 7%                 |                                 |  |                                     |
| Contractual Services                                  | 127                             | 382                             | 255                                      | -127                           | -33%               |                                 |  |                                     |
| It Costs  | 60                              | 26                              |  | -26                            | -100%              |                                 |  |                                     |
| Services From Other Fnds Agency                       | 155                             | 449                             | 215                                      | -234                           | -52%               |                                 |  |                                     |
| Equipment   | 7                               | 32                              |  | -32                            | -100%              |                                 |  |                                     |
| Misc Operating Expense.                               | 519                             | 425                             | 297                                      | -128                           | -30%               |                                 |  |                                     |
| <b>Operating Expenses</b>                             | <b>\$1,798</b>                  | <b>\$2,009</b>                  | <b>\$1,517</b>                           | <b>-\$492</b>                  | <b>-24%</b>        |                                 |  |                                     |
| Risk Pool   | 14                              | 14                              | 13                                       | -2                             | -12%               |                                 |  |                                     |
| Total Financial Aid                                   | 774                             | 719                             | 760                                      | 41                             | 6%                 |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                      | <b>\$2,586</b>                  | <b>\$2,742</b>                  | <b>\$2,290</b>                           | <b>-\$452</b>                  | <b>-16%</b>        |                                 |  |                                     |
| All Expenses.   | 3,281                           | 3,524                           | 3,026                                    | -498                           | -14%               | 11.1                            | 10.3                                     | (0.8)                               |
| All Transfers In                                      | 321                             | 97                              |  | -97                            | -100%              |                                 |  |                                     |
| All Transfers Out                                     | 600                             | 34                              |  | -34                            | -100%              |                                 |  |                                     |
| Net Transfers   | -279                            | 63                              |  | -63                            | -100%              |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>    | <b>\$382</b>                    | <b>\$501</b>                    | <b>\$550</b>                             | <b>\$50</b>                    | <b>10%</b>         | <b>(11.1)</b>                   | <b>(10.3)</b>                            | <b>0.8</b>                          |
| Benefits.   | 402                             | 445                             | 432                                      | -14                            | -3%                |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out         | -20                             | 56                              | 119                                      | 63                             | 113%               |                                 |  |                                     |
| <b>Operating Net</b>                                  | <b>-\$20</b>                    | <b>\$56</b>                     | <b>\$119</b>                             |                                |                    |                                 |  |                                     |

<sup>27</sup> All Self-Supported operations and auxiliaries business plan reports are in thousands  
Storyline and Business Plans provided by the respective Self- Supported Operation

<sup>28</sup> Includes: TA650, TR040, TT050-64, US002-004, 006-009, 011-013, 015-017, 172 and NG001

# STUDENT HEALTH CENTER

## STUDENT HEALTH CENTER FY 2020-21 BUDGET <sup>29</sup>

### SFCMP-Student Health Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |             |                                 |  |                                     |
| General Fund Allocation                                      |                                 |                                 |  |                             |             |                                 |  |                                     |
| Higher Ed Fees.  | 9,118                           | 8,853                           | 12,035                                   | 3,182                       | 36%         |                                 |  |                                     |
| Sales & Services Of Aux.                                     | 166                             | 160                             | 938                                      | 778                         | 487%        |                                 |  |                                     |
| Rev From Investments.  | 130                             | 145                             | 2  | -143                        | -99%        |                                 |  |                                     |
| Other Financial Sources.                                     | 1,192                           | 746                             | 675                                      | -71                         | -10%        |                                 |  |                                     |
| Revenue Adjustments.   | 32                              |                                 |  |                             | -100%       |                                 |  |                                     |
| Revenue.   | 10,639                          | 9,904                           | 13,650                                   | 3,746                       | 38%         |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$10,639</b>                 | <b>\$9,904</b>                  | <b>\$13,650</b>                          | <b>\$3,746</b>              | <b>38%</b>  |                                 |  |                                     |
| Instructional Faculty.                                       | 911                             | 986                             | 1,144                                    | 158                         | 16%         | 12.6                            | 13.5                                     | 0.9                                 |
| 601201-Mpp/Supervisory                                       | 821                             | 900                             | 901                                      |                             | 0%          | 7.2                             | 7.0                                      | (0.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 3                               | 900                             | 901                                      |                             | 0%          | 7.2                             | 7.0                                      | (0.2)                               |
| 601300-Support Staff Salary                                  | 4,031                           | 4,336                           | 4,288                                    | -49                         | -1%         | 53.1                            | 50.0                                     | (3.1)                               |
| 601301-Overtime  | 5                               | 11                              |  | -11                         | -100%       |                                 |  |                                     |
| 601302-Temporary Help  |                                 | 6                               | 2  | -4                          | -69%        | 0.1                             |  | (0.1)                               |
| 601303-Student Assistant                                     | 95                              | 128                             | 106                                      | -22                         | -17%        | 4.2                             |  | (4.2)                               |
| 601812-Salary Prepaid Expense W/O                            | 8                               |                                 |  |                             | 0%          |                                 |  |                                     |
| 601824-Salary Prepaid Expense                                | -9                              |                                 |  |                             | 0%          |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                          | 5                               | 10                              |  | -10                         | -100%       |                                 |  |                                     |
| Support Staff.   | 4,136                           | 4,491                           | 4,395                                    | -96                         | -2%         | 57.4                            | 50.0                                     | (7.4)                               |
| 601836-Holiday Pays  | 1                               | 2                               |  | -2                          | -100%       |                                 |  |                                     |
| 601817-Industrial Disability Leave                           | 7                               | 27                              |  | -27                         | -100%       |                                 |  |                                     |
| Other Salary.  | 8                               | 29                              |  | -29                         | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$5,878</b>                  | <b>\$6,406</b>                  | <b>\$6,439</b>                           | <b>\$34</b>                 | <b>1%</b>   | 77.2                            | 70.5                                     | (6.7)                               |
| Travel   | 25                              | 17                              | 6  | -11                         | -65%        |                                 |  |                                     |
| State Pro Rata Charges                                       | 15                              | 15                              | 19                                       | 4                           | 27%         |                                 |  |                                     |
| Contractual Services   | 335                             | 131                             | 241                                      | 109                         | 83%         |                                 |  |                                     |
| It Costs   | 218                             | 224                             | 237                                      | 12                          | 5%          |                                 |  |                                     |
| Services From Other Fnds Agency                              | 753                             | 985                             | 1,024                                    | 40                          | 4%          |                                 |  |                                     |
| Equipment  | 2                               |                                 | 5  | 5                           | 0%          |                                 |  |                                     |
| Misc Operating Expense.                                      | 1,243                           | 795                             | 1,561                                    | 766                         | 96%         |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$2,591</b>                  | <b>\$2,168</b>                  | <b>\$3,092</b>                           | <b>\$925</b>                | <b>43%</b>  |                                 |  |                                     |
| Risk Pool  | 120                             | 120                             | 128                                      | 8                           | 7%          |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$2,710</b>                  | <b>\$2,287</b>                  | <b>\$3,220</b>                           | <b>\$933</b>                | <b>41%</b>  |                                 |  |                                     |
| All Expenses.  | 8,588                           | 8,693                           | 9,660                                    | 967                         | 11%         | 77.2                            | 70.5                                     | (6.7)                               |
| All Transfers In   | 249                             | 357                             |  | -357                        | -100%       |                                 |  |                                     |
| All Transfers Out  | 127                             | 194                             |  | -194                        | -100%       |                                 |  |                                     |
| Net Transfers  | 122                             | 163                             |  | -163                        | -100%       |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>\$2,172</b>                  | <b>\$1,374</b>                  | <b>\$3,990</b>                           | <b>\$2,616</b>              | <b>190%</b> | <b>(77.2)</b>                   | <b>(70.5)</b>                            | <b>6.7</b>                          |
| Benefits.  | 2,988                           | 3,458                           | 3,417                                    | -41                         | -1%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | -816                            | -2,085                          | 573                                      | 2,657                       | -127%       |                                 |  |                                     |
| <b>Operating Net</b>   | <b>-\$816</b>                   | <b>-\$2,085</b>                 | <b>\$573</b>                             |                             |             |                                 |  |                                     |

<sup>29</sup> Student Health includes (TH100, TH201, TH202, TH302, TH303, TH304, TH305, TR640, TR641, TT543)

# CHILDREN'S CAMPUS

## CHILDREN'S CAMPUS FY 2020-21 BUDGET <sup>30</sup>

### SFCMP-Childrens Campus Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Sales & Services Of Aux.                                     | 1,703                           | 1,064                           | 1,214                                    | 150                            | 14%                            |                                 |  |                                     |
| Revenue Contribution.  | 2                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| Rev From Investments.  |                                 | 20                              |  | -20                            | -100%                          |                                 |  |                                     |
| Revenue.   | 1,705                           | 1,084                           | 1,214                                    | 130                            | 12%                            |                                 |  |                                     |
| Other Revenue  |                                 |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$1,705</b>                  | <b>\$1,084</b>                  | <b>\$1,214</b>                           | <b>\$130</b>                   | <b>12%</b>                     |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 170                             | 171                             | 153                                      | -18                            | -10%                           | 2.1                             | 2.0                                      | (0.1)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 9                               | 4                               |  |                                |                                |                                 |  |                                     |
|  | 179                             | 175                             | 153                                      | -22                            | -12%                           | 2.1                             | 2.0                                      | (0.1)                               |
| 601300-Support Staff Salary                                  | 553                             | 560                             | 595                                      | 35                             | 6%                             | 14.4                            | 1.0                                      | (13.4)                              |
| 601303-Student Assistant                                     | 194                             | 248                             | 200                                      | -48                            | -19%                           | 7.8                             |  | (7.8)                               |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 11                              | 9                               |  | -9                             | -100%                          |                                 |  |                                     |
|  | 757                             | 817                             | 795                                      | -22                            | -3%                            | 22.2                            | 1.0                                      | (21.2)                              |
| 601836-Holiday Pays  | 2                               | 6                               |  | -6                             | -100%                          |                                 |  |                                     |
| Other Salary.  | 2                               | 6                               |  | -6                             | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$939</b>                    | <b>\$998</b>                    | <b>\$948</b>                             | <b>-\$50</b>                   | <b>-5%</b>                     | 24.3                            | 3.0                                      | (21.3)                              |
| Travel   |                                 | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| Contractual Services   |                                 | 15                              |  | -15                            | -100%                          |                                 |  |                                     |
| It Costs   |                                 | 8                               | 1  | -7                             | -91%                           |                                 |  |                                     |
| Services From Other Fnds Agency                              | 91                              | 83                              | 79                                       | -4                             | -5%                            |                                 |  |                                     |
| Misc Operating Expense.                                      | 80                              | 84                              | 68                                       | -15                            | -18%                           |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$171</b>                    | <b>\$191</b>                    | <b>\$148</b>                             | <b>-\$42</b>                   | <b>-22%</b>                    |                                 |  |                                     |
| Utilities  | 2                               | 3                               | 2  | -2                             | -49%                           |                                 |  |                                     |
| Risk Pool  | 17                              | 17                              | 18                                       |                                | 2%                             |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$190</b>                    | <b>\$211</b>                    | <b>\$167</b>                             | <b>-\$44</b>                   | <b>-21%</b>                    |                                 |  |                                     |
| All Expenses.  | 1,129                           | 1,209                           | 1,115                                    | -94                            | -8%                            | 24.3                            | 3.0                                      | (21.3)                              |
| All Transfers In   |                                 |                                 |  |                                |                                |                                 |  |                                     |
| All Transfers Out  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| Net Transfers  |                                 |                                 |  |                                |                                |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>\$576</b>                    | <b>-\$125</b>                   | <b>\$99</b>                              | <b>\$223</b>                   | <b>-179%</b>                   | <b>(24.3)</b>                   | <b>(3.0)</b>                             | <b>21.3</b>                         |
| Benefits.  | 366                             | 427                             | 277                                      | -150                           | -35%                           |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | 211                             | -552                            | -178                                     | 374                            | -68%                           |                                 |  |                                     |
| <b>Operating Net</b>   | <b>\$211</b>                    | <b>-\$552</b>                   | <b>-\$178</b>                            |                                |                                |                                 |  |                                     |

<sup>30</sup> Children's Campus; TR153, TR154 and Dept. 8117

**PARKING AND TRANSPORTATION**  
**PARKING AND TRANSPORTATION FY 2020-21 BUDGET <sup>31</sup>**

**SFCMP-Parking Cons- 2019 Actuals vs 2020 Working Budget and FTE**

|  | Actual                | Actual                | Original Budget       | Change Actuals       |              | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|--------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent      | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>                              |                       |                       |                       |                      |              |                       |                       |                          |
| General Fund Allocation                            |                       | 3                     |                       | -3                   | -100%        |                       |                       |                          |
| Sales & Services Of Aux.                           | 3,077                 | 2,469                 | 1,911                 | -558                 | -23%         |                       |                       |                          |
| Rev From Investments.                              | 52                    | 72                    | 50                    | -22                  | -30%         |                       |                       |                          |
| Other Financial Sources.                           |                       | 3                     |                       | -3                   | -100%        |                       |                       |                          |
| Revenue.   | 3,129                 | 2,544                 | 1,961                 | -583                 | -23%         |                       |                       |                          |
| Other Revenue                                      | 54                    | 56                    | 26                    | -30                  | -54%         |                       |                       |                          |
| <b>Total Revenue</b>                               | <b>\$3,183</b>        | <b>\$2,603</b>        | <b>\$1,987</b>        | <b>-\$616</b>        | <b>-24%</b>  |                       |                       |                          |
| 601300-Support Staff Salary                        | 458                   | 452                   | 461                   | 9                    | 2%           | 7.8                   | 8.0                   | 0.2                      |
| 601301-Overtime                                    | 48                    | 85                    | 65                    | -20                  | -24%         |                       |                       |                          |
| 601303-Student Assistant                           | 79                    | 92                    | 43                    | -48                  | -53%         | 3.0                   | 4.0                   | 1.0                      |
| 601821-Shift Differential                          | 6                     | 4                     | 5                     | 1                    | 34%          |                       |                       |                          |
| 601812-Salary Prepaid Expense W/O                  | 1                     |                       |                       |                      | 0%           |                       |                       |                          |
| 601824-Salary Prepaid Expense                      | -1                    |                       |                       |                      | 0%           |                       |                       |                          |
| 601834-Staff Salaries -Lump Sum Vac                |                       |                       |                       |                      | 0%           |                       |                       |                          |
| Support Staff.                                     | 590                   | 633                   | 574                   | -59                  | -9%          | 10.8                  | 12.0                  | 1.2                      |
| <b>Salary &amp; Wages.</b>                         | <b>\$590</b>          | <b>\$633</b>          | <b>\$574</b>          | <b>-\$59</b>         | <b>-9%</b>   | 10.8                  | 12.0                  | 1.2                      |
| Travel   |                       | 1                     | 1                     |                      | 17%          |                       |                       |                          |
| State Pro Rata Charges                             | 15                    | 15                    | 15                    |                      | -1%          |                       |                       |                          |
| Contractual Services                               | 828                   | 684                   | 598                   | -86                  | -13%         |                       |                       |                          |
| Services From Other Fnds Agency                    | 335                   | 345                   | 131                   | -214                 | -62%         |                       |                       |                          |
| Equipment  | 32                    | 56                    | 10                    | -46                  | -82%         |                       |                       |                          |
| Misc Operating Expense.                            | 137                   | 140                   | 141                   | 1                    | 1%           |                       |                       |                          |
| <b>Operating Expenses</b>                          | <b>\$1,347</b>        | <b>\$1,242</b>        | <b>\$896</b>          | <b>-\$345</b>        | <b>-28%</b>  |                       |                       |                          |
| Risk Pool  | 10                    | 10                    | 11                    | 1                    | 10%          |                       |                       |                          |
| <b>Total Operating Expenses.</b>                   | <b>\$1,357</b>        | <b>\$1,251</b>        | <b>\$907</b>          | <b>-\$344</b>        | <b>-28%</b>  |                       |                       |                          |
| All Expenses.                                      | 1,948                 | 1,884                 | 1,481                 | -403                 | -21%         | 10.8                  | 12.0                  | 1.2                      |
| All Transfers In                                   | 2,153                 | 3,301                 | 1,697                 | -1,604               | -49%         |                       |                       |                          |
| All Transfers Out                                  | 2,408                 | 5,450                 | 1,751                 | -3,698               | -68%         |                       |                       |                          |
| Net Transfers                                      | -255                  | -2,149                | -54                   | 2,095                | -97%         |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$981</b>          | <b>-\$1,430</b>       | <b>\$452</b>          | <b>\$1,882</b>       | <b>-132%</b> | <b>(10.8)</b>         | <b>(12.0)</b>         | <b>(1.2)</b>             |
| Benefits.  | 373                   | 366                   | 290                   | -76                  | -21%         |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out      | 607                   | -1,796                | 162                   | 1,958                | -109%        |                       |                       |                          |
| <b>Operating Net</b>                               | <b>\$607</b>          | <b>-\$1,796</b>       | <b>\$162</b>          |                      |              |                       |                       |                          |

<sup>31</sup> Parking Fund: TP001-TP004, TP021-26

# CAMPUS RECREATION AND MASHOUF WELLNESS CENTER (MWC)

## CAMPUS RECREATION AND MWC FY 2020-21 BUDGET <sup>32</sup>

### SFCMP-Campus Rec Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>  |                                 |                                 |  |                             |             |                                 |  |                                     |
| General Fund Allocation                                      |                                 | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| Higher Ed Fees.  | 581                             | 560                             |  | -560                        | -100%       |                                 |  |                                     |
| Sales & Services Of Aux.                                     | 9,466                           | 9,350                           | 9,299                                    | -51                         | -1%         |                                 |  |                                     |
| Revenue Contribution.  | 7                               |                                 |  |                             | 0%          |                                 |  |                                     |
| Rev From Investments.  | 163                             | 256                             |  | -256                        | -100%       |                                 |  |                                     |
| Other Financial Sources.                                     | 478                             | 320                             | 650                                      | 330                         | 103%        |                                 |  |                                     |
| Revenue.   | 10,696                          | 10,485                          | 9,949                                    | -536                        | -5%         |                                 |  |                                     |
| Other Revenue  | 6                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| <b>Total Revenue</b>   | <b>\$10,702</b>                 | <b>\$10,487</b>                 | <b>\$9,949</b>                           | <b>-\$538</b>               | <b>-5%</b>  |                                 |  |                                     |
| Instructional Faculty.                                       | 1                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| 601201-Mpp/Supervisory                                       | 188                             | 106                             | 256                                      | 150                         | 142%        | 2.2                             | 2.0                                      | (0.2)                               |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 188                             | 132                             | 256                                      | 124                         | 94%         | 2.2                             | 2.0                                      | (0.2)                               |
| 601300-Support Staff Salary                                  | 517                             | 599                             | 632                                      | 33                          | 6%          | 9.4                             | 8.0                                      | (1.4)                               |
| 601302-Temporary Help  |                                 | 3                               |  | -3                          | -100%       | 0.0                             |  | (0.0)                               |
| 601303-Student Assistant                                     | 1,258                           | 1,698                           | 1,732                                    | 34                          | 2%          | 51.9                            |  | (51.9)                              |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 6                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
|  | 1,781                           | 2,300                           | 2,364                                    | 64                          | 3%          | 61.3                            | 8.0                                      | (53.3)                              |
| 601836-Holiday Pays  | 1                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| Other Salary.  | 1                               | 1                               |  | -1                          | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                                   | <b>\$1,971</b>                  | <b>\$2,434</b>                  | <b>\$2,620</b>                           | <b>\$186</b>                | <b>8%</b>   | 63.6                            | 10.0                                     | (53.6)                              |
| Travel   | 44                              | 27                              | 20                                       | -7                          | -27%        |                                 |  |                                     |
| State Pro Rata Charges                                       |                                 | 4                               |  | -4                          | -100%       |                                 |  |                                     |
| Contractual Services   | 5                               | 11                              | 171                                      | 161                         | 1503%       |                                 |  |                                     |
| It Costs   | 35                              | 55                              |  | -55                         | -100%       |                                 |  |                                     |
| Services From Other Fnds Agency                              | 1,138                           | 1,155                           | 1,549                                    | 394                         | 34%         |                                 |  |                                     |
| Equipment  | 26                              | 10                              | 30                                       | 20                          | 211%        |                                 |  |                                     |
| Misc Operating Expense.                                      | 417                             | 414                             | 1,295                                    | 880                         | 213%        |                                 |  |                                     |
| <b>Operating Expenses</b>                                    | <b>\$1,665</b>                  | <b>\$1,676</b>                  | <b>\$3,065</b>                           | <b>\$1,390</b>              | <b>83%</b>  |                                 |  |                                     |
| Utilities  | 10                              | 2                               |  | -2                          | -100%       |                                 |  |                                     |
| Risk Pool  | 35                              | 44                              |  | -44                         | -100%       |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                             | <b>\$1,709</b>                  | <b>\$1,722</b>                  | <b>\$3,065</b>                           | <b>\$1,344</b>              | <b>78%</b>  |                                 |  |                                     |
| All Expenses.  | 3,681                           | 4,156                           | 5,685                                    | 1,530                       | 37%         | 63.6                            | 10.0                                     | (53.6)                              |
| All Transfers In   | 346                             | 3                               |  | -3                          | -100%       |                                 |  |                                     |
| All Transfers Out  | 3,785                           | 6,894                           | 4,347                                    | -2,547                      | -37%        |                                 |  |                                     |
| Net Transfers  | -3,439                          | -6,891                          | -4,347                                   | 2,544                       | -37%        |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>\$3,582</b>                  | <b>-\$559</b>                   | <b>-\$83</b>                             | <b>\$476</b>                | <b>-85%</b> | <b>(63.6)</b>                   | <b>(10.0)</b>                            | <b>53.6</b>                         |
| Benefits.  | 299                             | 331                             | 450                                      | 119                         | 36%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out                | 3,283                           | -890                            | -533                                     | 357                         | -40%        |                                 |  |                                     |
| <b>Operating Net</b>   | <b>\$3,283</b>                  | <b>-\$890</b>                   | <b>-\$533</b>                            |                             |             |                                 |  |                                     |

<sup>32</sup> Total Campus Rec Fund includes: TA050 & TT784/ Dept. 4017, TU004 (Multiple Dept. IDs)

# RESIDENTIAL LIFE

## RESIDENTIAL LIFE FY 2020-21 BUDGET

### SFCMP-Residential Life Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |             |                                 |  |                                     |
| Sales & Services Of Aux.                           |                                 |                                 |  |                             | -100%       |                                 |  |                                     |
| Other Financial Sources.                           | 116                             | 188                             | 28                                       | -159                        | -85%        |                                 |  |                                     |
| Revenue.   | 116                             | 188                             | 28                                       | -160                        | -85%        |                                 |  |                                     |
| Other Revenue                                      | 8                               |                                 |  |                             | 0%          |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$124</b>                    | <b>\$188</b>                    | <b>\$28</b>                              | <b>-\$160</b>               | <b>-85%</b> |                                 |  |                                     |
| 601201-Mpp/Supervisory                             | 279                             | 325                             | 335                                      | 10                          | 3%          | 3.9                             | 4.0                                      | 0.1                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 15                              | 6                               |  |                             |             |                                 |  |                                     |
| Management & Supervisory                           | 294                             | 332                             | 335                                      | 4                           | 1%          | 3.9                             | 4.0                                      | 0.1                                 |
| 601300-Support Staff Salary                        | 881                             | 816                             | 308                                      | -508                        | -62%        | 18.0                            | 6.1                                      | (12.0)                              |
| 601301-Overtime                                    | 10                              | 41                              | 3  | -39                         | -94%        |                                 |  |                                     |
| 601303-Student Assistant                           | 597                             | 591                             | 214                                      | -377                        | -64%        | 20.2                            |  | (20.2)                              |
| 601821-Shift Differential                          | 4                               |                                 |  |                             | -100%       |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 10                              | 10                              | 18                                       | 8                           | 85%         |                                 |  |                                     |
| Support Staff.                                     | 1,502                           | 1,459                           | 542                                      | -916                        | -63%        | 38.3                            | 6.1                                      | (32.2)                              |
| 601836-Holiday Pays                                | 3                               | 5                               |  | -5                          | -100%       |                                 |  |                                     |
| Other Salary.                                      | 3                               | 5                               |  | -5                          | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$1,799</b>                  | <b>\$1,796</b>                  | <b>\$878</b>                             | <b>-\$918</b>               | <b>-51%</b> | 42.1                            | 10.1                                     | (32.1)                              |
| Travel   | 42                              | 16                              |  | -16                         | -100%       |                                 |  |                                     |
| Contractual Services                               | 23                              | 13                              | 27                                       | 14                          | 110%        |                                 |  |                                     |
| It Costs   | 29                              | 21                              | 1  | -20                         | -96%        |                                 |  |                                     |
| Services From Other Fnds Agency                    | 20                              | 52                              | 6  | -47                         | -90%        |                                 |  |                                     |
| Equipment  | 21                              | 10                              | 15                                       | 5                           | 50%         |                                 |  |                                     |
| Misc Operating Expense.                            | 403                             | 243                             | 122                                      | -121                        | -50%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$539</b>                    | <b>\$356</b>                    | <b>\$171</b>                             | <b>-\$185</b>               | <b>-52%</b> |                                 |  |                                     |
| Risk Pool  | 31                              | 30                              | 10                                       | -20                         | -68%        |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$570</b>                    | <b>\$385</b>                    | <b>\$180</b>                             | <b>-\$205</b>               | <b>-53%</b> |                                 |  |                                     |
| All Expenses.                                      | 2,368                           | 2,181                           | 1,058                                    | -1,123                      | -51%        | 42.1                            | 10.1                                     | (32.1)                              |
| All Transfers In                                   | 2,861                           | 2,589                           | 1,303                                    | -1,287                      | -50%        |                                 |  |                                     |
| All Transfers Out                                  |                                 |                                 |  |                             | 0%          |                                 |  |                                     |
| Net Transfers                                      | 2,861                           | 2,589                           | 1,303                                    | -1,287                      | -50%        |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$616</b>                    | <b>\$596</b>                    | <b>\$273</b>                             | <b>-\$323</b>               | <b>-54%</b> | <b>(42.1)</b>                   | <b>(10.1)</b>                            | <b>32.1</b>                         |
| Benefits.  | 616                             | 596                             | 355                                      | -241                        | -40%        |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      |                                 |                                 | -82                                      | -82                         | 0%          |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$</b>                       | <b>\$</b>                       | <b>-\$82</b>                             |                             |             |                                 |  |                                     |

# COLLEGE OF EXTENDED LEARNING (CEL)

## CEL FY 2020-21 BUDGET <sup>33</sup>

### SFCMP-CEL Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                            | -32                             |                                 |  |                                | 0%                             |                                 |  |                                     |
| Continuing Education Fees.                         | 13,087                          | 14,486                          | 14,101                                   | -384                           | -3%                            |                                 |  |                                     |
| Rev From Investments.                              | 87                              | 109                             |  | -109                           | -100%                          |                                 |  |                                     |
| Other Financial Sources.                           | 811                             | 1,083                           | 683                                      | -401                           | -37%                           |                                 |  |                                     |
| Revenue Adjustments.                               | 36                              | -1                              |  | 1                              | -100%                          |                                 |  |                                     |
| Revenue.   | 14,022                          | 15,677                          | 14,784                                   | -893                           | -6%                            |                                 |  |                                     |
| Other Revenue                                      | 4                               | 289                             |  | -289                           | -100%                          |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$13,994</b>                 | <b>\$15,967</b>                 | <b>\$14,784</b>                          | <b>-\$1,183</b>                | <b>-7%</b>                     |                                 |  |                                     |
| Instructional Faculty.                             | 3,652                           | 1,890                           | 3,668                                    | 1,778                          | 94%                            | 6.0                             |  | (6.0)                               |
| 601201-Mpp/Supervisory                             | 814                             | 798                             | 849                                      | 51                             | 6%                             | 7.5                             | 7.3                                      | (0.3)                               |
| Management & Supervisory                           | 850                             | 798                             | 849                                      | 51                             | 6%                             | 7.5                             | 7.3                                      | (0.3)                               |
| 601300-Support Staff Salary                        | 2,336                           | 2,033                           | 2,275                                    | 242                            | 12%                            | 34.1                            | 31.8                                     | (2.4)                               |
| 601301-Overtime                                    |                                 | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 69                              | 55                                       | -14                            | -20%                           | 0.8                             |  | (0.8)                               |
| 601303-Student Assistant                           | 89                              | 114                             | 25                                       | -89                            | -78%                           | 3.4                             |  | (3.4)                               |
| 601821-Shift Differential                          | 1                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                  | 5                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -16                             |                                 |  |                                | 0%                             |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 73                              | 10                              |  | -10                            | -100%                          |                                 |  |                                     |
| Support Staff.                                     | 2,489                           | 2,227                           | 2,355                                    | 128                            | 6%                             | 38.4                            | 31.8                                     | (6.6)                               |
| 601836-Holiday Pays                                | 25                              | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| Other Salary.                                      | 25                              | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$7,015</b>                  | <b>\$4,916</b>                  | <b>\$6,873</b>                           | <b>\$1,957</b>                 | <b>40%</b>                     | 51.9                            | 39.0                                     | (12.9)                              |
| Communications                                     | 1                               | 1                               | 1  |                                | -7%                            |                                 |  |                                     |
| Travel   | 131                             | 147                             | 170                                      | 23                             | 16%                            |                                 |  |                                     |
| State Pro Rata Charges                             | 73                              | 77                              | 512                                      | 434                            | 561%                           |                                 |  |                                     |
| Contractual Services                               | 475                             | 329                             |  | -329                           | -100%                          |                                 |  |                                     |
| It Costs   | 140                             | 74                              |  | -74                            | -100%                          |                                 |  |                                     |
| Services From Other Fnds Agency                    | 4,666                           | 3,493                           | 990                                      | -2,503                         | -72%                           |                                 |  |                                     |
| Equipment  | 6                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| Misc Operating Expense.                            | 2,093                           | 2,430                           | 3,514                                    | 1,084                          | 45%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$7,586</b>                  | <b>\$6,551</b>                  | <b>\$5,187</b>                           | <b>-\$1,365</b>                | <b>-21%</b>                    |                                 |  |                                     |
| Risk Pool  | 102                             | 90                              | 14                                       | -77                            | -85%                           |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$7,688</b>                  | <b>\$6,642</b>                  | <b>\$5,200</b>                           | <b>-\$1,441</b>                | <b>-22%</b>                    |                                 |  |                                     |
| All Expenses.                                      | 14,704                          | 11,558                          | 12,073                                   | 515                            | 4%                             | 51.9                            | 39.0                                     | (12.9)                              |
| All Transfers In                                   | 22                              | 111                             |  | -111                           | -100%                          |                                 |  |                                     |
| All Transfers Out                                  | 338                             | 1,838                           | 338                                      | -1,500                         | -82%                           |                                 |  |                                     |
| Net Transfers                                      | -316                            | -1,726                          | -338                                     | 1,389                          | -80%                           |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>-\$1,025</b>                 | <b>\$2,683</b>                  | <b>\$2,373</b>                           | <b>-\$309</b>                  | <b>-12%</b>                    | <b>(51.9)</b>                   | <b>(39.0)</b>                            | <b>12.9</b>                         |
| Benefits.  | 2,444                           | 2,123                           | 2,373                                    | 250                            | 12%                            |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | -3,469                          | 560                             |  | -560                           | -100%                          |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>-\$3,469</b>                 | <b>\$560</b>                    | <b>\$</b>                                |                                |                                |                                 |  |                                     |

<sup>33</sup> Includes TC001, TC003, TC004, TC005

# CESAR CHAVEZ STUDENT CENTER (CCSC) – FACILITIES

## CCSC FY 2020-21 BUDGET

### SFCMP-Cesar Chavez Student Center (CCSC)- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget<br>Amount. | Percent      | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--|--------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |  |              |                                 |  |                                     |
| General Fund Allocation                            | 79                              | -5                              |  | 5                                      | -100%        |                                 |  |                                     |
| Sales & Services Of Aux.                           | 4,754                           | 4,613                           | 4,460                                    | -153                                   | -3%          |                                 |  |                                     |
| Rev From Investments.                              | 313                             | 363                             | 300                                      | -63                                    | -17%         |                                 |  |                                     |
| Other Financial Sources.                           |                                 | 8                               |  | -8                                     | -100%        |                                 |  |                                     |
| Revenue.   | 5,067                           | 4,983                           | 4,760                                    | -223                                   | -4%          |                                 |  |                                     |
| Other Revenue                                      | 1,543                           | 1,656                           | 1,973                                    | 317                                    | 19%          |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$6,690</b>                  | <b>\$6,635</b>                  | <b>\$6,733</b>                           | <b>\$98</b>                            | <b>1%</b>    |                                 |  |                                     |
| 601300-Support Staff Salary                        | 498                             | 511                             | 582                                      | 72                                     | 14%          | 12.1                            | 13.0                                     | 0.9                                 |
| 601301-Overtime                                    | 13                              | 33                              | 25                                       | -8                                     | -23%         |                                 |  |                                     |
| 601821-Shift Differential                          | 17                              | 18                              | 18                                       |  | 2%           |                                 |  |                                     |
| 601812-Salary Prepaid Expense W/O                  | 1                               |                                 |  |  | 0%           |                                 |  |                                     |
| 601824-Salary Prepaid Expense                      | -1                              |                                 |  |  | 0%           |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                |                                 | 1                               |  | -1                                     | -100%        |                                 |  |                                     |
| Support Staff.                                     | 528                             | 562                             | 625                                      | 63                                     | 11%          | 12.1                            | 13.0                                     | 0.9                                 |
| 601836-Holiday Pays                                |                                 |                                 |  |  | -100%        |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 1                               | 13                              |  | -13                                    | -100%        |                                 |  |                                     |
| Other Salary.                                      | 1                               | 13                              |  | -13                                    | -100%        |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$529</b>                    | <b>\$575</b>                    | <b>\$625</b>                             | <b>\$50</b>                            | <b>9%</b>    | 12.1                            | 13.0                                     | 0.9                                 |
| State Pro Rata Charges                             | 15                              | 11                              | 14                                       | 3                                      | 24%          |                                 |  |                                     |
| Contractual Services                               | 7                               | 6                               |  | -6                                     | -100%        |                                 |  |                                     |
| Services From Other Fnds Agency                    | 531                             | 459                             | 623                                      | 164                                    | 36%          |                                 |  |                                     |
| Misc Operating Expense.                            | 3,817                           | 3,896                           | 3,071                                    | -825                                   | -21%         |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$4,370</b>                  | <b>\$4,373</b>                  | <b>\$3,708</b>                           | <b>-\$665</b>                          | <b>-15%</b>  |                                 |  |                                     |
| Risk Pool  | 10                              | 10                              | 11                                       | 2                                      | 16%          |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$4,380</b>                  | <b>\$4,383</b>                  | <b>\$3,720</b>                           | <b>-\$663</b>                          | <b>-15%</b>  |                                 |  |                                     |
| All Expenses.                                      | 4,909                           | 4,958                           | 4,345                                    | -613                                   | -12%         | 12.1                            | 13.0                                     | 0.9                                 |
| All Transfers In                                   |                                 |                                 |  |  |              |                                 |  |                                     |
| All Transfers Out                                  | 857                             | 8,145                           |  | -8,145                                 | -100%        |                                 |  |                                     |
| Net Transfers                                      | -857                            | -8,145                          |  | 8,145                                  | -100%        |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$925</b>                    | <b>-\$6,468</b>                 | <b>\$2,388</b>                           | <b>\$8,856</b>                         | <b>-137%</b> | <b>(12.1)</b>                   | <b>(13.0)</b>                            | <b>(0.9)</b>                        |
| Benefits.  | 472                             | 522                             | 432                                      | -90                                    | -17%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 452                             | -6,991                          | 1,956                                    | 8,946                                  | -128%        |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$452</b>                    | <b>-\$6,991</b>                 | <b>\$1,956</b>                           |  |              |                                 |  |                                     |

# GATOR PASS AND ONECARD

## MISCELLANEOUS FEES FY 2020-21 BUDGET

### SFCMP-Miscellaneous Fees Cons- 2019 Actuals vs 2020

#### Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                            | -6                              |                                 |  |                                | -100%                          |                                 |  |                                     |
| Higher Ed Fees.                                    | 12,965                          | 11,485                          | 1,895                                    | -9,590                         | -83%                           |                                 |  |                                     |
| Other Financial Sources.                           | 18                              | 20                              |  | -20                            | -100%                          |                                 |  |                                     |
| Revenue.   | 12,983                          | 11,505                          | 1,895                                    | -9,610                         | -84%                           |                                 |  |                                     |
| Other Revenue                                      | 122                             | 150                             | 106                                      | -44                            | -29%                           |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$13,099</b>                 | <b>\$11,656</b>                 | <b>\$2,001</b>                           | <b>-\$9,654</b>                | <b>-83%</b>                    |                                 |  |                                     |
| Instructional Faculty.                             |                                 |                                 |  |                                | -100%                          |                                 |  |                                     |
| 601300-Support Staff Salary                        | 316                             | 39                              | 68                                       | 30                             | 76%                            | 0.9                             | 1.5                                      | 0.6                                 |
| 601301-Overtime                                    | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 6                               |  | -6                             | -100%                          | 0.2                             |  | (0.2)                               |
| 601303-Student Assistant                           | 128                             | 178                             | 152                                      | -26                            | -15%                           | 6.4                             |  | (6.4)                               |
| Support Staff.                                     | 452                             | 222                             | 220                                      | -2                             | -1%                            | 7.5                             | 1.5                                      | (6.0)                               |
| 601836-Holiday Pays                                | 1                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| Other Salary.                                      | 1                               |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$453</b>                    | <b>\$223</b>                    | <b>\$220</b>                             | <b>-\$3</b>                    | <b>-1%</b>                     | <b>7.5</b>                      | <b>1.5</b>                               | <b>(6.0)</b>                        |
| Travel   | 27                              | 22                              | 14                                       | -9                             | -39%                           |                                 |  |                                     |
| Contractual Services                               | 8,542                           | 9,472                           | 951                                      | -8,521                         | -90%                           |                                 |  |                                     |
| It Costs   | 25                              | 116                             | 49                                       | -68                            | -58%                           |                                 |  |                                     |
| Services From Other Fnds Agency                    | 54                              | 707                             | 616                                      | -92                            | -13%                           |                                 |  |                                     |
| Equipment  | 20                              | 32                              | 15                                       | -17                            | -53%                           |                                 |  |                                     |
| Misc Operating Expense.                            | 1,299                           | 1,212                           | 1,164                                    | -48                            | -4%                            |                                 |  |                                     |
| Direct Costs                                       | 2                               | 2                               | 2  |                                | 21%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$9,969</b>                  | <b>\$11,564</b>                 | <b>\$2,810</b>                           | <b>-\$8,754</b>                | <b>-76%</b>                    |                                 |  |                                     |
| Risk Pool  | 8                               | 3                               | 6  | 3                              | 94%                            |                                 |  |                                     |
| 660809-Carry-Forward: Other Expenses               |                                 |                                 | 26                                       | 26                             | 0%                             |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$9,977</b>                  | <b>\$11,567</b>                 | <b>\$2,842</b>                           | <b>-\$8,725</b>                | <b>-75%</b>                    |                                 |  |                                     |
| All Expenses.                                      | 10,429                          | 11,790                          | 3,062                                    | -8,728                         | -74%                           | 7.5                             | 1.5                                      | (6.0)                               |
| All Transfers In                                   | 500                             | 480                             | 432                                      | -48                            | -10%                           |                                 |  |                                     |
| All Transfers Out                                  | 500                             | 480                             | 432                                      | -48                            | -10%                           |                                 |  |                                     |
| Net Transfers                                      |                                 |                                 |  |                                | 0%                             |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$2,669</b>                  | <b>-\$134</b>                   | <b>-\$1,061</b>                          | <b>-\$927</b>                  | <b>692%</b>                    | <b>(7.5)</b>                    | <b>(1.5)</b>                             | <b>6.0</b>                          |
| Benefits.  | 210                             | 41                              | 43                                       | 2                              | 5%                             |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 2,459                           | -175                            | -1,104                                   | -929                           | 531%                           |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$2,459</b>                  | <b>-\$175</b>                   | <b>-\$1,104</b>                          |                                |                                |                                 |  |                                     |

# HOUSING, DINING & CONFERENCE SERVICES (HDCS)

## HDCS FY 2020-21 BUDGET <sup>34</sup>

### SFCMP-Housing Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual                | Actual                | Original Budget       | Change Actuals       |             | Actual                | Original Budget       | Change.                  |
|--|-----------------------|-----------------------|-----------------------|----------------------|-------------|-----------------------|-----------------------|--------------------------|
|  | FY 18-19<br>YearTotal | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | Vs Budget<br>Amount. | Percent     | FY 19-20<br>YearTotal | FY 20-21<br>YearTotal | from Prior<br>Yr Amount. |
| <b>(In Thousands)</b>  |                       |                       |                       |                      |             |                       |                       |                          |
| General Fund Allocation                                      | 81                    | 28                    |                       | -28                  | -100%       |                       |                       |                          |
| Sales & Services Of Aux.                                     | 59,123                | 45,389                | 18,060                | -27,329              | -60%        |                       |                       |                          |
| Rev From Investments.  | 646                   | 964                   | 973                   | 9                    | 1%          |                       |                       |                          |
| Other Financial Sources.                                     | 1,779                 | 1,010                 | 222                   | -788                 | -78%        |                       |                       |                          |
| Revenue Adjustments.   | 6                     |                       |                       |                      | 0%          |                       |                       |                          |
| Revenue.   | 61,553                | 47,363                | 19,255                | -28,108              | -59%        |                       |                       |                          |
| Other Revenue  | 1,020                 | 450                   | 56                    | -394                 | -87%        |                       |                       |                          |
| <b>Total Revenue</b>   | <b>\$62,654</b>       | <b>\$47,841</b>       | <b>\$19,311</b>       | <b>-\$28,530</b>     | <b>-60%</b> |                       |                       |                          |
| 601201-Mpp/Supervisory                                       | 481                   | 522                   | 574                   | 53                   | 10%         | 5.3                   | 6.0                   | 0.7                      |
| 601835-MPP Salaries-Lump Sum Vac<br>Management & Supervisory | 3                     |                       |                       |                      |             |                       |                       |                          |
|  | 484                   | 522                   | 574                   | 53                   | 10%         | 5.3                   | 6.0                   | 0.7                      |
| 601300-Support Staff Salary                                  | 1,441                 | 1,665                 | 1,825                 | 160                  | 10%         | 31.0                  | 33.0                  | 2.0                      |
| 601301-Overtime  | 76                    | 23                    | 14                    | -9                   | -38%        |                       |                       |                          |
| 601302-Temporary Help  | 169                   | 50                    |                       | -50                  | -100%       | 0.5                   |                       | (0.5)                    |
| 601303-Student Assistant                                     | 259                   | 213                   |                       | -213                 | -100%       | 6.6                   |                       | (6.6)                    |
| 601812-Salary Prepaid Expense W/O                            | 6                     |                       |                       |                      | 0%          |                       |                       |                          |
| 601824-Salary Prepaid Expense                                | -9                    | -1                    |                       |                      | 0%          |                       |                       |                          |
| 601834-Staff Salaries -Lump Sum Vac<br>Support Staff.        | 2                     | 3                     |                       | -3                   | -100%       |                       |                       |                          |
|  | 1,945                 | 1,951                 | 1,839                 | -113                 | -6%         | 38.1                  | 33.0                  | (5.1)                    |
| 601836-Holiday Pays  | 1                     |                       |                       |                      | -100%       |                       |                       |                          |
| Other Salary.  | 1                     |                       |                       |                      | -100%       |                       |                       |                          |
| <b>Salary &amp; Wages.</b>                                   | <b>\$2,429</b>        | <b>\$2,473</b>        | <b>\$2,413</b>        | <b>-\$60</b>         | <b>-2%</b>  | 43.3                  | 39.0                  | (4.3)                    |
| Communications   | 52                    | 55                    | 200                   | 145                  | 266%        |                       |                       |                          |
| Travel   | 29                    | 31                    |                       | -31                  | -100%       |                       |                       |                          |
| State Pro Rata Charges                                       | 15                    | 15                    | 16                    |                      | 3%          |                       |                       |                          |
| Contractual Services   | 8,821                 | 10,122                | 10,096                | -27                  | 0%          |                       |                       |                          |
| It Costs   | 134                   | 207                   | 191                   | -17                  | -8%         |                       |                       |                          |
| Services From Other Fnds Agency                              | 15,104                | 15,244                | 9,918                 | -5,326               | -35%        |                       |                       |                          |
| Equipment  | 3                     | 640                   | 599                   | -42                  | -7%         |                       |                       |                          |
| Misc Operating Expense.                                      | 3,519                 | -7,074                | 1,134                 | 8,207                | -116%       |                       |                       |                          |
| <b>Operating Expenses</b>                                    | <b>\$27,677</b>       | <b>\$19,241</b>       | <b>\$22,152</b>       | <b>\$2,911</b>       | <b>15%</b>  |                       |                       |                          |
| Utilities  | 4,088                 | 4,123                 | 5,196                 | 1,072                | 26%         |                       |                       |                          |
| Risk Pool  | 45                    | 45                    | 36                    | -9                   | -20%        |                       |                       |                          |
| <b>Total Operating Expenses.</b>                             | <b>\$31,810</b>       | <b>\$23,409</b>       | <b>\$27,383</b>       | <b>\$3,975</b>       | <b>17%</b>  |                       |                       |                          |
| All Expenses.  | 34,239                | 25,882                | 29,797                | 3,915                | 15%         | 43.3                  | 39.0                  | (4.3)                    |
| All Transfers In   | 1,513                 | 424                   | 735                   | 311                  | 73%         |                       |                       |                          |
| All Transfers Out  | 23,765                | 35,746                | 17,291                | -18,455              | -52%        |                       |                       |                          |
| Net Transfers  | -22,252               | -35,322               | -16,555               | 18,766               | -53%        |                       |                       |                          |
| <b>Operating Income (Loss) Excluding Benefits.</b>           | <b>\$6,164</b>        | <b>-\$13,363</b>      | <b>-\$27,041</b>      | <b>-\$13,678</b>     | <b>102%</b> | <b>(43.3)</b>         | <b>(39.0)</b>         | <b>4.3</b>               |
| Benefits.  | 2,071                 | 1,911                 | 1,698                 | -213                 | -11%        |                       |                       |                          |
| Operating Income (Loss).with cfw transfer out                | 4,092                 | -15,274               | -28,739               | -13,465              | 88%         |                       |                       |                          |
| <b>Operating Net</b>   | <b>\$4,092</b>        | <b>-\$15,274</b>      | <b>-\$28,739</b>      |                      |             |                       |                       |                          |

<sup>34</sup> Includes: TD001,TD003-008, TR560

**DOWNTOWN CAMPUS (DTC)  
DTC BUSINESS PLAN REPORT<sup>35</sup>**

|  | Actual.<br>FY 16-17<br>YearTotal | Actual.<br>FY 17-18<br>YearTotal | Revised Budget.<br>FY 18-19<br>YearTotal | Actual.<br>FY 18-19<br>YearTotal | Original Budget<br>FY 19-20<br>YearTotal. | Planned<br>FY 20-21<br>YearTotal. | Planned<br>FY 21-22<br>YearTotal. | Planned<br>FY 22-23<br>YearTotal. | Planned<br>FY 23-24<br>YearTotal. | 2019/20 Original Budget<br>change from 2018/19 Actuals |              |
|--|----------------------------------|----------------------------------|--|----------------------------------|---|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|--------------|
|  | a                                | b                                | c  | d                                | e   | f                                 | g                                 | h                                 | i                                 | j = e - d  | k = j/d      |
| General Fund Allocation                | \$0                              | \$0                              | \$0                                      | -\$6                             | \$0                                       | \$0                               | \$0                               | \$0                               | \$0                               | \$6  | -100%        |
| 580090-Misc Revenue                    | 0                                | 0                                | 0  | 1                                | 0   |                                   |                                   |                                   |                                   | -1   | -100%        |
| 580816-Misc Revenue Afs Waived         | 0                                | 0                                | 1,374                                    | 1,374                            | 1,412                                     | 1,451                             | 1,494                             | 1,539                             | 1,585                             | 38   | 3%           |
| Revenue                                | 0                                | 0                                | 1,374                                    | 1,375                            | 1,412                                     | 1,451                             | 1,494                             | 1,539                             | 1,585                             | 37   | 3%           |
| Cost Recovery                          | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| <b>Total Revenues / Other Sources.</b> | <b>\$0</b>                       | <b>\$0</b>                       | <b>\$1,374</b>                           | <b>\$1,369</b>                   | <b>\$1,412</b>                            | <b>\$1,451</b>                    | <b>\$1,494</b>                    | <b>\$1,539</b>                    | <b>\$1,585</b>                    | <b>\$43</b>  | <b>3%</b>    |
| Support Staff                          | 0                                | 0                                | 12                                       | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Salary & Wages.                        | 0                                | 0                                | 12                                       | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Benefits.                              | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Communications.                        | 0                                | 0                                | 6  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Travel.                                | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Capital Outlay Projects.               | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| State Pro Rata Charges.                | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Contractual Services.                  | 0                                | 0                                | 249                                      | 130                              | 17  | 17                                | 18                                | 18                                | 19                                | -114   | -87%         |
| Lease Bond Payments.                   | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| It Costs.                              | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Services From Other Fnds Agncy.        | 0                                | 0                                | 0  | 11                               | 18  | 18                                | 18                                | 19                                | 19                                | 7  | 59%          |
| Equipment.                             | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Misc Operating Expense.                | 0                                | 414                              | 1,216                                    | 1,372                            | 1,285                                     | 1,317                             | 1,362                             | 1,409                             | 1,457                             | -86  | -6%          |
| Direct Costs.                          | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| <b>Operating Expenses.</b>             | <b>0</b>                         | <b>414</b>                       | <b>1,471</b>                             | <b>1,514</b>                     | <b>1,320</b>                              | <b>1,352</b>                      | <b>1,398</b>                      | <b>1,445</b>                      | <b>1,494</b>                      | <b>-194</b>  | <b>-13%</b>  |
| Utilities.                             | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Risk Pool.                             | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Work Study.                            | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Financial Aid.                         | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Non-Expenditure Disbursement.          | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| Total Financial Aid.                   | 0                                | 0                                | 0  | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| 660809-Carry-Forward: Other Expenses   | 0                                | 0                                | 419                                      | 0                                | 92  | 99                                | 97                                | 94                                | 91                                | -419   | -100%        |
| <b>All Expenses.</b>                   | <b>\$0</b>                       | <b>\$414</b>                     | <b>\$1,902</b>                           | <b>\$1,514</b>                   | <b>\$1,412</b>                            | <b>\$1,451</b>                    | <b>\$1,494</b>                    | <b>\$1,539</b>                    | <b>\$1,585</b>                    | <b>-\$101</b>  | <b>-7%</b>   |
| All Transfers In.                      | 0                                | 709                              | 233                                      | 0                                |   |                                   |                                   |                                   |                                   | 0  | -            |
| All Transfers Out.                     | 0                                | 0                                | 0  | 0                                |   |                                   |                                   |                                   |                                   | 0  | -            |
| Net Transfers.                         | 0                                | 709                              | 233                                      | 0                                | 0   | 0                                 | 0                                 | 0                                 | 0                                 | 0  | -            |
| <b>Operating Income (Loss).</b>        | <b>\$0</b>                       | <b>\$295</b>                     | <b>-\$295</b>                            | <b>-\$145</b>                    | <b>\$0</b>                                | <b>\$0</b>                        | <b>\$0</b>                        | <b>\$0</b>                        | <b>\$0</b>                        | <b>\$145</b>   | <b>-100%</b> |
| Ending Fund Balance                    |                                  | \$295                            |  | \$151                            |   |                                   |                                   |                                   |                                   |  |              |

<sup>35</sup> SP780- Downtown Campus and TR109 Downtown Campus Central Ops

**INSTRUCTIONAL RELATED ACTIVITIES (IRA) <sup>36</sup>**  
**IRA FY 2020-21 BUDGET**

**SFCMP-IRA Cons- 2019 Actuals vs 2020 Working Budget and FTE**

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change<br>Vs Budget<br>Amount. | Actual<br>Vs Budget<br>Percent | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|--------------------------------|--------------------------------|---------------------------------|--|-------------------------------------|
| <b>(In Thousands)</b>                              |                                 |                                 |  |                                |                                |                                 |  |                                     |
| General Fund Allocation                            | 1                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| Higher Ed Fees.                                    | 2,784                           | 2,698                           | 2,629                                    | -69                            | -3%                            |                                 |  |                                     |
| Other Financial Sources.                           |                                 | 1                               |  | -1                             | -100%                          |                                 |  |                                     |
| Revenue.   | 2,784                           | 2,699                           | 2,629                                    | -70                            | -3%                            |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$2,784</b>                  | <b>\$2,699</b>                  | <b>\$2,629</b>                           | <b>-\$70</b>                   | <b>-3%</b>                     |                                 |  |                                     |
| Instructional Faculty.                             | 2                               |                                 |  |                                | -100%                          |                                 |  |                                     |
| 601300-Support Staff Salary                        | 20                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| 601302-Temporary Help                              |                                 | 12                              |  | -12                            | -100%                          | 0.5                             |  | (0.5)                               |
| 601303-Student Assistant                           | 6                               | 21                              | 1  | -20                            | -94%                           | 0.6                             |  | (0.6)                               |
| Support Staff.                                     | 26                              | 33                              | 1  | -32                            | -96%                           | 1.1                             |  | (1.1)                               |
| <b>Salary &amp; Wages.</b>                         | <b>\$28</b>                     | <b>\$34</b>                     | <b>\$1</b>                               | <b>-\$33</b>                   | <b>-96%</b>                    | <b>1.1</b>                      |  | <b>(1.1)</b>                        |
| Travel   | 93                              | 45                              |  | -45                            | -100%                          |                                 |  |                                     |
| Contractual Services                               | 30                              | 309                             | 30                                       | -279                           | -90%                           |                                 |  |                                     |
| It Costs   | 23                              | 6                               |  | -6                             | -100%                          |                                 |  |                                     |
| Services From Other Fnds Agency                    | 6                               | 60                              | 33                                       | -27                            | -45%                           |                                 |  |                                     |
| Equipment  | 15                              |                                 |  |                                | 0%                             |                                 |  |                                     |
| Misc Operating Expense.                            | 241                             | 152                             | 215                                      | 63                             | 42%                            |                                 |  |                                     |
| Direct Costs                                       | 2,120                           | 2,058                           | 2,270                                    | 212                            | 10%                            |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$2,527</b>                  | <b>\$2,630</b>                  | <b>\$2,547</b>                           | <b>-\$82</b>                   | <b>-3%</b>                     |                                 |  |                                     |
| Risk Pool  |                                 |                                 |  |                                | -100%                          |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$2,528</b>                  | <b>\$2,630</b>                  | <b>\$2,547</b>                           | <b>-\$83</b>                   | <b>-3%</b>                     |                                 |  |                                     |
| All Expenses.                                      | 2,556                           | 2,664                           | 2,549                                    | -115                           | -4%                            | 1.1                             |  | (1.1)                               |
| All Transfers In                                   | 2,717                           | 2,605                           | 2,505                                    | -99                            | -4%                            |                                 |  |                                     |
| All Transfers Out                                  | 2,719                           | 2,622                           | 2,575                                    | -47                            | -2%                            |                                 |  |                                     |
| Net Transfers                                      | -2                              | -17                             | -69                                      | -52                            | 308%                           |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$227</b>                    | <b>\$18</b>                     | <b>\$11</b>                              | <b>-\$7</b>                    | <b>-39%</b>                    | <b>(1.1)</b>                    |  | <b>1.1</b>                          |
| Benefits.  |                                 |                                 |  |                                | -97%                           |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 227                             | 18                              | 11                                       | -7                             | -38%                           |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$227</b>                    | <b>\$18</b>                     | <b>\$11</b>                              |                                |                                |                                 |  |                                     |

<sup>36</sup> Includes: TAXXX (excluding TA650 and TA050)

# ASSOCIATED STUDENTS

## ASSOCIATED STUDENTS BUSINESS PLAN REPORT

|  | Actual                 | Original Budget        | Actual                 | Budget Request         | Planned                | Planned                | Planned                | Planned                | 2020/21 Budget     | Budget Request change from | 2020/21 Budget     | Budget Request change from |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|--------------------|----------------------------|--------------------|----------------------------|
|  | FY 17-18<br>Year Total | FY 18-19<br>Year Total | FY 18-19<br>Year Total | FY 21-22<br>Year Total | FY 21-22<br>Year Total | FY 22-23<br>Year Total | FY 23-24<br>Year Total | FY 24-25<br>Year Total | 2020/21<br>Amount  | 2019/20 Budget<br>Amount   | 2020/21<br>Amount  | 2019/20<br>Amount          |
|  | q                      | r                      | s                      | t                      | u                      | v                      | w                      | x                      | q-r                | %q/r                       | s-r                | %s/r                       |
| <b>REVENUES</b>                        |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 50110 - Miscellaneous Fees             | 6,003                  | 302,951                | 23,067                 | 47,200                 | 48,616                 | 50,074                 | 51,577                 | 53,124                 | 24,133             | 105%                       | 38,818             | 463%                       |
| 50190 - Net Stu Center Fee             | 3,607,500              | 3,629,145              | 3,629,145              | 2,812,625              | 2,897,004              | 2,983,914              | 3,078,431              | 3,165,634              | (816,520)          | -22%                       | (890,825)          | -24%                       |
| 50191 - Student Fees - Fall            | 1,649,191              | 1,674,479              | 1,644,802              | 1,276,992              | 1,315,302              | 1,354,763              | 1,395,404              | 1,437,866              | (267,810)          | -17%                       | (1,102,581)        | -46%                       |
| 50192 - Student Fees - Spring          | 1,443,960              | 1,532,952              | 1,444,420              | 1,229,342              | 1,266,222              | 1,266,222              | 1,304,209              | 1,343,835              | (153,084)          | -15%                       | (157,349)          | -11%                       |
| 50193 - Student Fees - Summer          | 160,854                | 126,860                | 145,227                | 133,650                | 137,008                | 141,736                | 145,988                | 150,368                | (11,627)           | -8%                        | (165,334)          | -55%                       |
| 50194 - Student Fees - Prior Year      | -12,506                |                        | -35,375                |                        |                        |                        |                        |                        | 35,375             | -100%                      | (18,269)           | -100%                      |
| 50195 - Student Fee Refunds            | -10                    |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 503401 - Contribution                  | 277,612                | 8,488                  | 330,770                |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 50390 - Cont. Grants Contribution      | 500,181                | 668,000                | 697,480                | 736,155                | 758,240                | 780,987                | 804,416                | 828,549                | 38,659             | 6%                         | 178,603            | 33%                        |
| 50394 - DONATIONS/CONTRIBUTIONS        | 1,296                  |                        | 300                    |                        |                        |                        |                        |                        | (300)              | -100%                      | (8,400)            | -100%                      |
| 50396 - FUNDRAISING RELATED REVEN      | 1,342                  |                        | 700                    | 1,000                  | 1,030                  | 1,061                  | 1,093                  | 1,126                  | 201                | 41%                        |                    |                            |
| 504015 - Ticket Sales                  | 51,674                 |                        | 9,200                  |                        |                        |                        |                        |                        | (9,200)            | -100%                      |                    |                            |
| 50490 - Commission % - Vending         | 10,227                 | 12,141                 | 9,001                  | 6,000                  | 6,180                  | 6,365                  | 6,556                  | 6,753                  | (3,001)            | -33%                       |                    |                            |
| 50492 - Commission % - MUNI            | 30492                  | 2,174                  | 1,659                  | 700                    | 721                    | 743                    | 765                    | 788                    | (929)              | -57%                       | (319)              | -31%                       |
| 50495 - Rental                         | 10,727                 | 20,644                 | 37,851                 | 10,000                 | 10,300                 | 10,600                 | 10,927                 | 11,255                 | (27,651)           | -73%                       | (35,115)           | -78%                       |
| 50497 - Crafts Fair                    | 15,607                 | 12,771                 | 18,023                 | 17,000                 | 17,510                 | 18,035                 | 18,576                 | 19,134                 | (1,023)            | -6%                        | 3,573              | 27%                        |
| 50498 - Transfer fr Other Approp       | 2,198                  |                        | 1,245                  |                        |                        |                        |                        |                        | (1,245)            | -100%                      |                    |                            |
| 50690 - N.A. Refund Fr Reser, Aux Ont  |                        | 25,000                 | 97,715                 |                        |                        |                        |                        |                        | (97,715)           | -100%                      |                    |                            |
| 50801 - Interest-ISM                   | 179,226                | 131,281                | 350,068                | 152,831                | 157,416                | 162,138                | 167,003                | 172,013                | (197,231)          | -66%                       | (181,239)          | -54%                       |
| 50800 - Interest - J.C                 | 1,481                  | 207                    | 637                    | 20,000                 | 20,600                 | 21,218                 | 21,855                 | 22,510                 | (18,133)           | -3039%                     | (59,307)           | -73%                       |
| 50801 - Investment Interest            | 37,384                 |                        | 33,150                 | 15,000                 | 15,450                 | 15,912                 | 16,391                 | 16,883                 | (18,133)           | -55%                       | (7,213)            | -35%                       |
| 50802 - Interest - Student Fees        | 54,213                 |                        | 49,473                 | 21,000                 | 21,630                 | 22,270                 | 22,947                 | 23,636                 | (15,054)           | -72%                       | (66,897)           | -76%                       |
| 50803 - Unrealized Gain/(Loss)         | -33,784                |                        | -612                   |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 50804 - Realized Gain/(Loss)           | 1,235                  |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 50800 - Misc Revenue                   | 16,592                 | 19,570                 | 13,516                 | 65,000                 | 66,950                 | 68,959                 | 71,027                 | 73,158                 | 51,484             | 381%                       | 65,937             | -7037%                     |
| 50800 - Misc Revenue                   |                        |                        |                        |                        |                        |                        |                        |                        | (37,899)           | -100%                      |                    |                            |
| 50802 - Misc. Fees                     | 30,059                 | 30,941                 | 37,899                 | 40,000                 | 41,200                 | 42,436                 | 43,709                 | 45,020                 |                    |                            | 12,691             | 46%                        |
| 50803 - Misc. Revenue                  | 600                    | 675                    |                        |                        |                        |                        |                        |                        | (2,158)            | -100%                      |                    |                            |
| 58011 - Recharge - Custodial           | 8,176                  | 8,807                  | 1,729                  | 3,000                  | 3,090                  | 3,183                  | 3,278                  | 3,377                  | 1,271              | 74%                        | 1,590              | 113%                       |
| 58016 - Misc Recharge                  | 3,348                  | 3,955                  | 1,000                  | 2,000                  | 2,060                  | 2,122                  | 2,185                  | 2,251                  | (398)              | -48%                       | (4,078)            | -80%                       |
| 58018 - Misc Res-Mgr Cr                | 33,448                 |                        | 48,721                 | 2,000                  | 2,060                  | 2,122                  | 2,185                  | 2,251                  |                    |                            |                    |                            |
| 58035 - Commission Revenue             | -1                     |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 58036 - Child Care Tuition - Fall      | 409,899                | 415,410                | 429,047                | \$35,711               | \$51,782               | \$68,336               | \$85,386               | \$102,947              | \$ 106,664         | 25%                        | \$ 87,110          | 19%                        |
| 58037 - Child Care Tuition - Spring    | 437,275                | 437,275                | 437,275                | 535,711                | 551,782                | 568,336                | 585,386                | 602,947                | 278,271            | 71%                        | 243,817            | 21%                        |
| 58038 - Child Care Tuition - Summer    | 120,989                | 105,152                | 138,125                | 166,962                | 171,971                | 177,130                | 182,444                | 187,917                | 28,837             | 21%                        | 60,574             | 57%                        |
| 58039 - Child Care Tuition - Winter    | 35,569                 | 37,174                 | 60,669                 | 39,320                 | 40,500                 | 41,715                 | 42,966                 | 44,255                 | (21,340)           | -33%                       | 8,596              | 26%                        |
| <b>Total Revenue / Other Sources</b>   | <b>8,964,404</b>       | <b>9,167,037</b>       | <b>9,960,668</b>       | <b>7,868,149</b>       | <b>8,104,133</b>       | <b>8,347,139</b>       | <b>8,597,739</b>       | <b>8,853,671</b>       | <b>(1,734,333)</b> | <b>-18%</b>                | <b>(2,000,665)</b> | <b>-20%</b>                |
| <b>WAGES &amp; BENEFITS</b>            |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 601301 - Overtime                      | 16,526                 | 16,065                 | 22,423                 | 5,042                  | 5,193                  | 5,349                  | 5,509                  | 5,674                  | (17,381)           | -78%                       | (10,887)           | -68%                       |
| 601302 - Temporary Help                | 25,183                 |                        | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 24,721             | 200%                       | 24,000             | 95%                        |
| 601303 - Student Assistant             | 1,405,287              | 1,819,046              | 1,993,407              | 1,787,927              | 1,841,565              | 1,896,812              | 1,953,216              | 2,010,729              | 94,520             | 6%                         | 293,272            | 20%                        |
| 60190 - Admin Part-Time Aux Only       | 119,368                | 84,000                 | 27,004                 | 25,000                 | 25,750                 | 26,523                 |                        |                        | (2,004)            | -2%                        | (179,389)          | -88%                       |
| 60192 - Head Teachers - Term, Aux Only | 411,790                |                        | 17,084                 |                        |                        |                        |                        |                        | (17,084)           | -100%                      | (12,002)           | -100%                      |
| 60198 - Head Teacher-Salaried Aux Only | 1,632,086              | 2,833,265              | 455,699                | 432,271                | 445,239                | 458,596                | 472,053                | 485,524                | (23,419)           | -5%                        | 14,082             | 3%                         |
| 60195 - Salaried Positions             |                        |                        | 1,644,659              | 2,283,761              | 2,353,244              | 2,423,783              |                        |                        | 638,502            | 39%                        | 796,907            | 54%                        |
| 60301 - O.A.S.D.I.                     | 31,141                 | 46,934                 | 33,954                 | 41,400                 | 42,642                 | 43,923                 | 45,246                 | 46,618                 | 7,446              | 22%                        | 9,294              | 29%                        |
| 60303 - Dental Insurance               | 41,021                 | 52,568                 | 26,668                 | 18,307                 | 18,854                 | 19,422                 | 20,000                 | 20,599                 | (8,359)            | -33%                       | (12,543)           | -41%                       |
| 60310 - Unemployment Comp              | 0                      | 8,901                  | 9,949                  | 9,520                  | 9,806                  | 10,100                 | 10,400                 | 10,700                 | (429)              | -4%                        | (683)              | -7%                        |
| 60311 - Life Insurance                 | 10,598                 | 13,983                 | 11,340                 | 14,142                 | 14,566                 | 15,003                 |                        |                        | 2,802              | 25%                        | 4,316              | 44%                        |
| 60313 - Vision Care                    | 16,457                 |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60316 - Dependent Care Reimb           | 18,022                 | 20,769                 | 25,322                 | 14,000                 | 14,420                 | 14,853                 | 15,292                 | 15,737                 | (11,322)           | -45%                       | 12,968             | 1257%                      |
| 60390 - F.I.C.A.                       | 198,390                | 322,086                | 303,275                | 182,523                | 187,999                | 193,539                | 199,112                | 204,752                | (20,752)           | -12%                       | (24,882)           | -13%                       |
| 60392 - Staff Benefits                 | -54,536                |                        | -3,189                 |                        |                        |                        |                        |                        | 3,189              | -100%                      |                    |                            |
| 60393 - V.A.L.I.C. Aux Only            | 207,668                | 333,367                | 247,068                | 331,526                | 341,472                | 351,716                |                        |                        | 84,203             | 34%                        | 101,061            | 44%                        |
| 60394 - Medical Insurance, Aux Only    | 369,119                | 369,437                | 1,038,970              | 565,881                | 582,857                | 600,343                |                        |                        | (473,089)          | -46%                       | 51,396             | 10%                        |
| 60395 - Salary & Wages                 | 3,862,778              | 4,773,899              | 3,862,748              | 4,569,691              | 4,693,711              | 4,834,822              | 4,979,558              | 5,128,945              | 694,853            | 18%                        | 850,983            | 26%                        |
| <b>Benefits</b>                        | <b>88,770</b>          | <b>1,158,965</b>       | <b>1,893,609</b>       | <b>1,177,299</b>       | <b>1,212,618</b>       | <b>1,248,997</b>       | <b>1,286,468</b>       | <b>1,325,060</b>       | <b>(1,431,310)</b> | <b>-26%</b>                | <b>162,751</b>     | <b>16%</b>                 |
| <b>OPERATING EXPENSES</b>              |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 604001 - Telephone                     | 30,354                 | 36,000                 | 32,288                 | 38,800                 | 39,964                 | 41,163                 | 42,398                 | 43,670                 | 6,512              | 20%                        | 6,482              | 20%                        |
| 60400 - Network Communications         | 2,034                  |                        | 2,311                  | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 2,000                  | 3,689              | 29%                        | 792                | 38%                        |
| 60501 - Utilities Electric             | 17,052                 | 20,000                 | 17,271                 | 16,800                 | 17,304                 | 17,823                 | 18,358                 | 18,900                 | 471                | -3%                        | -14                | -100%                      |
| 60500 - Utilities                      | 60,457                 | 54,424                 | 95,157                 | 53,819                 | 56,434                 | 57,007                 | 58,509                 | 60,074                 | -11,338            | -43%                       | -16,295            | -23%                       |
| 60600 - Travel Out of State            | 10,377                 | 32,350                 | 10,888                 | 21,990                 | 22,690                 | 23,329                 | 24,029                 | 24,750                 | 11,902             | 116%                       | 4,391              | 24%                        |
| 60690 - Moving Costs                   |                        | 6,000                  |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60701 - Lease Purchase                 |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60702 - Capital - Preliminary Plan [P] |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 619001 - Contractual Services          | 268,512                | 171,700                | 251,831                | 249,672                | 257,162                | 264,877                | 272,823                | 281,098                | -2,169             | -1%                        | 79,762             | 47%                        |
| 61900 - Auditors                       | 458,078                |                        | 64,865                 | 64,865                 | 64,865                 | 64,865                 | 64,865                 | 64,865                 | 49,747             | 20%                        | 24,000             | 38%                        |
| 61903 - Auxiliary Business Services    | 403,241                | 478,157                | 510,768                | 510,414                | 520,434                | 545,317                | 561,677                | 578,527                | 3,246              | 1%                         | -9,423             | -2%                        |
| 61905 - SUB-CONTRACT SERVICES          | 937,919                | 905,939                | 772,221                | 915,842                | 945,817                | 971,617                | 1,000,765              | 1,030,788              | 143,821            | 19%                        | -52,234            | -5%                        |
| 61900 - Computer Maintenance           |                        | 500                    | 500                    | 500                    | 515                    | 530                    | 548                    | 563                    | 500                |                            | 500                |                            |
| 61902 - Instructional Equipment-Deprec | 33,152                 | 32,500                 | 2,526                  |                        |                        |                        |                        |                        | 2,500              | -100%                      |                    |                            |
| 61902 - Non-depreciable Computer Equip |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 61903 - Non-depreciable Furn/Equip     | 15,742                 | 26,400                 | 26,649                 |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 61904 - Deprec Furn/Equip              | 38,598                 | 38,598                 | 38,598                 |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60001 - Postage and Freight            | 2,491                  | 3,320                  | 3,028                  | 3,920                  | 4,038                  | 4,159                  | 4,283                  | 4,412                  | 892                | 29%                        | 1,958              | 100%                       |
| 60002 - Printing                       | 31,634                 | 48,215                 | 32,430                 | 33,460                 | 33,460                 | 34,405                 | 36,437                 | 36,500                 |                    |                            |                    |                            |
| 60003 - Supplies And Service           | 97,627                 | 120,921                | 91,341                 | 102,521                | 107,999                | 113,539                | 119,112                | 124,752                | -38,382            | -30%                       | 5,833              | 54%                        |
| 60004 - Interfund Interest Expense     | 438                    |                        |                        |                        |                        |                        |                        |                        | -84,301            | -92%                       | -25,085            | -78%                       |
| 60005 - Professional Development       | 14,919                 | 25,000                 | 10,291                 | 13,000                 | 13,300                 | 13,792                 | 14,205                 | 14,632                 | 2,709              | 26%                        | 6,200              | 91%                        |
| 60010 - Insurance Premiums             | 35,601                 | 52,340                 | 40,604                 | 50,000                 | 51,500                 | 53,045                 | 54,638                 | 56,275                 | 9,396              | 23%                        | -82,677            | -62%                       |
| 60020 - Interest Expense               | 111                    |                        |                        | 49,675                 | 51,165                 | 52,700                 | 54,281                 | 55,910                 | 49,675             |                            | 49,675             |                            |
| 60021 - Repair & Maintenance           |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60024 - Overhead -Conts&Grant          |                        |                        |                        |                        |                        |                        |                        |                        |                    |                            |                    |                            |
| 60001 - RSM - Building Maintenance     | 15,588                 | 38,815                 | 182,801                |                        |                        |                        |                        |                        | -182,801           | -100%                      | -5,154             | -100%                      |
| 60004 - RSM - Landscape and Grounds M  | 33,415                 |                        | 943                    |                        |                        |                        |                        |                        | 943                | -100%                      |                    |                            |

# FOUNDATION

## SF STATE FOUNDATION BUSINESS PLAN REPORT

|  | 2018/19 Projection change from<br>2018/19 Revised Budget |        |         | Budget Request<br>FY 20-21<br>YearTotal. | Planned<br>FY 21-22<br>YearTotal. | Planned<br>FY 22-23<br>YearTotal. | Planned<br>FY 23-24<br>YearTotal. | Planned<br>FY 24-25<br>YearTotal. | 2019/20 Budget Request change from<br>2018/19 Revised Budget |                  | 2019/20 Budget Request change from<br>2018/19 Projection |                  |
|--|--|--------|---------|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|------------------|--|------------------|
|  | Projection Total.<br>FY 18-19<br>YearTotal.              | Amount | Percent |  |                                   |                                   |                                   |                                   | Amount   | Percent          | Amount   | Percent          |
|  | i = f+g+h  | j=i-e  | k = j/e | l  | m                                 | n                                 | o                                 | p                                 | q=i-e  | r=q/e            | s=i-i  | t=s/i            |
| General Fund Allocation                | \$   | \$     |         | \$                                       | \$                                | \$                                | \$                                | \$                                | \$   |                  | \$   |                  |
| Revenue Contribution.                  |  |        |         | 2,354,376                                | 2,425,007                         | 2,497,757                         | 2,572,690                         | 2,649,871                         | 2,354,376  |                  | 2,354,376  |                  |
| Revenue                                | \$   | \$     | \$      | 2,354,376                                | 2,425,007                         | 2,497,757                         | 2,572,690                         | 2,649,871                         | \$   | 2,354,376        | \$   | 2,354,376        |
| <b>Total Revenues / Other Sources.</b> | \$   | \$     | \$      | <b>2,354,376</b>                         | <b>2,425,007</b>                  | <b>2,497,757</b>                  | <b>2,572,690</b>                  | <b>2,649,871</b>                  | \$   | <b>2,354,376</b> | \$   | <b>2,354,376</b> |
| <b>Salary &amp; Wages.</b>             | \$   | \$     |         | \$                                       | \$                                | \$                                | \$                                | \$                                | \$   |                  | \$   |                  |
| <b>Benefits.</b>                       | \$   | \$     |         | \$                                       | \$                                | \$                                | \$                                | \$                                | \$   |                  | \$   |                  |
| Travel.                                |  |        |         | 4,000                                    | 4,120                             | 4,244                             | 4,371                             | 4,502                             | 4,000  |                  | 4,000  |                  |
| Contractual Services.                  |  |        |         | 356,491                                  | 367,186                           | 378,201                           | 389,547                           | 401,234                           | 356,491  |                  | 356,491  |                  |
| Services From Other Fnds Agncy.        |  |        |         | 460,991                                  | 474,821                           | 489,065                           | 503,737                           | 518,849                           | 460,991  |                  | 460,991  |                  |
| Misc Operating Expense.                |  |        |         | 1,274,101                                | 1,333,574                         | 1,369,831                         | 1,407,177                         | 1,443,323                         | 1,274,101  |                  | 1,274,101  |                  |
| <b>Operating Expenses.</b>             | \$   | \$     | \$      | <b>2,095,583</b>                         | <b>2,179,700</b>                  | <b>2,241,342</b>                  | <b>2,304,832</b>                  | <b>2,367,908</b>                  | \$   | <b>2,095,583</b> | \$   | <b>2,095,583</b> |
| <b>Total Financial Aid.</b>            | \$   | \$     |         | \$                                       | \$                                | \$                                | \$                                | \$                                | \$   |                  | \$   |                  |
| <b>All Expenses.</b>                   | \$   | \$     | \$      | <b>2,095,583</b>                         | <b>2,179,700</b>                  | <b>2,241,342</b>                  | <b>2,304,832</b>                  | <b>2,367,908</b>                  | \$   | <b>2,095,583</b> | \$   | <b>2,095,583</b> |
| All Transfers In.                      |  |        |         |  |                                   |                                   |                                   |                                   |  |                  |  |                  |
| All Transfers Out.                     |  |        |         |  |                                   |                                   |                                   |                                   |  |                  |  |                  |
| Net Transfers.                         | \$   | \$     |         | \$                                       | \$                                | \$                                | \$                                | \$                                | \$   |                  | \$   |                  |
| <b>Operating Income (Loss).</b>        | \$   | \$     | \$      | <b>258,793</b>                           | <b>245,307</b>                    | <b>256,416</b>                    | <b>267,858</b>                    | <b>281,963</b>                    | \$   | <b>258,793</b>   | \$   | <b>258,793</b>   |
| Beginning Fund Balance                 |  |        |         |  |                                   |                                   |                                   |                                   |  |                  |  |                  |
| Ending Fund Balance                    |  |        |         |  |                                   |                                   |                                   |                                   |  |                  |  |                  |

# UNIVERSITY CORPORATION

## UNIVERSITY CORPORATION BUSINESS PLAN REPORT

|   | Actual              | Actual              | Original Budget     | Revised Budget      | Actuals Total       | Budget                | Planned             | Planned             | Planned             | Planned             | 2020/21 Budget        | 2020/21 Budget |                       |       |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|----------------|-----------------------|-------|
|   | FY 17-18            | FY 18-19            | FY 19-20            | FY 19-20            | FY 19-20            | FY 20-21              | FY 21- 22           | FY 22- 23           | FY 23- 24           | FY 24- 25           | Request change from   | Request change |                       |       |
| Year Total  | Year Total          | Year Total          | Year Total          | Year Total          | Year Total          | Year Total            | Year Total          | Year Total          | Year Total          | Year Total          | 2019/20 Revised       | from 2019/20   |                       |       |
| a   | b                   | c                   | d                   | g                   | h                   | i                     | j                   | k                   | l                   | m=h-d               | n=m/d                 | o=h-g          | p=o/g                 |       |
| General Fund  |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| <b>Revenue</b>  |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Grants and Contract revenue - Indirect Cost                           | 54,254.93           | 89,321.66           | 115,519.00          | 115,519.00          | 79,629.41           | 79,162.00             | 80,000.00           | 80,000.00           | 80,000.00           | 80,000.00           | (36,357.00)           | -31%           | (467.41)              | -1%   |
| Program Revenue - Campus Programs Admin Fee                           | 311,096.94          | 417,632.26          | 453,648.00          | 453,648.00          | 271,543.05          | 286,079.00            | 410,000.00          | 410,000.00          | 410,000.00          | 410,000.00          | (167,569.00)          | -37%           | 14,535.95             | 5%    |
| <b>Business Service Income:</b>                                       |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Food Vendors/Other Bus Revenue  | 587,117.87          | 645,235.50          | 547,357.56          | 547,357.56          | 578,998.07          | 81,220.00             | 579,173.46          | 596,548.66          | 614,445.12          | 632,878.48          | (466,137.56)          | -85%           | (497,778.07)          | -86%  |
| Administration Revenue - Vendors Student Center                       | 243,978.04          | 251,650.00          | 256,342.78          | 256,342.78          | 197,077.89          | 197,077.89            | 256,342.78          | 264,033.06          | 271,954.06          | 280,112.68          | (256,342.78)          | -100%          | (197,077.89)          | -100% |
| Follett Commission  | 740,676.28          | 755,078.52          | 791,000.00          | 791,000.00          | 451,984.65          | 335,281.77            | 528,000.00          | 528,000.00          | 528,000.00          | 528,000.00          | (455,718.23)          | -58%           | (116,702.88)          | -26%  |
| Copy Center   | 241,696.25          | 298,496.06          | 267,395.51          | 267,395.51          | 249,845.51          | 58,395.00             | 267,395.51          | 272,743.42          | 278,198.29          | 283,762.25          | (209,000.51)          | -78%           | (191,450.51)          | -77%  |
| LobbyShops/Shop 24  | 1,538,183.67        | 1,554,136.54        | 1,640,963.91        | 1,640,963.91        | 1,383,501.28        | 23,575.00             | 1,640,963.91        | 1,673,783.19        | 1,707,258.85        | 1,741,404.03        | (1,617,388.91)        | -99%           | (1,359,926.28)        | -98%  |
| Cost of Goods Sold  | (882,485.85)        | (896,845.99)        | (935,759.87)        | (935,759.87)        | (699,603.77)        | (11,787.50)           | (935,349.43)        | (954,056.42)        | (973,137.55)        | (992,600.30)        | 923,972.37            | -99%           | 687,816.27            | -98%  |
| Other Revenue   | 75.40               | 106,149.58          |                     |                     | 425.41              |                       |                     |                     |                     |                     |                       |                | (425.41)              | -100% |
| <b>Total Revenue</b>  | <b>2,834,593.52</b> | <b>3,220,854.13</b> | <b>3,136,466.89</b> | <b>3,136,466.89</b> | <b>2,513,401.50</b> | <b>851,925.27</b>     | <b>2,826,526.23</b> | <b>2,871,051.92</b> | <b>2,916,718.77</b> | <b>2,963,557.14</b> | <b>(2,284,541.62)</b> |                | <b>(1,661,476.23)</b> |       |
| <b>Expenses/ Management and General</b>                               |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| <b>Personnel Expenses</b>   |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Salaries and Wages  | 417,926.43          | 465,030.17          | 464,136.70          | 464,136.70          | 538,250.41          | 244,248.80            | 464,136.70          | 478,060.80          | 492,402.63          | 507,174.70          | (219,887.90)          | -47%           | (294,001.61)          | -55%  |
| Benefits  | 146,651.34          | 135,734.06          | 166,598.21          | 166,598.21          | 81,438.44           | 108,235.04            | 171,730.58          | 176,882.50          | 182,188.97          | 187,654.64          | (58,363.17)           | -35%           | 26,796.60             | 33%   |
| Support Services - Salary and benefits(campus)                        | 1,789,953.37        | 1,987,324.63        | 2,121,019.44        | 2,121,019.44        | 2,140,133.81        | 1,966,128.74          | 1,966,128.74        | 2,025,112.60        | 2,085,865.98        | 2,148,441.96        | (154,890.70)          | -7%            | (174,005.07)          | -8%   |
| Operating Expense   | 325,789.57          | 333,818.54          | 356,538.84          | 356,538.84          | 428,073.73          | 227,049.50            | 233,860.98          | 240,876.81          | 248,103.12          | 255,546.21          | (129,489.34)          | -36%           | (201,024.23)          | -47%  |
| Travel/Staff Development  | 12,604.19           | 18,099.75           | 18,723.33           | 18,723.33           | 8,142.12            | 9,515.00              | 9,800.45            | 10,094.46           | 10,397.30           | 10,709.22           | (9,208.33)            | -49%           | 1,372.88              | 17%   |
| Depreciated Expense   | 42,383.63           | 49,262.47           | 52,244.00           | 52,244.00           | 39,486.93           | 14,376.00             | 12,676.00           | 12,676.00           | 12,676.00           | 12,676.00           | (37,868.00)           | -72%           | (25,110.93)           | -64%  |
| <b>Contractor Expenses:</b>   |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Auditor   | 97,586.88           | 98,719.57           | 77,355.89           | 77,355.89           | 81,266.32           | 79,960.00             | 82,358.80           | 84,829.56           | 87,374.45           | 89,995.68           | 2,604.11              | 3%             | (1,306.32)            | -2%   |
| Legal   | 1,326.67            | 1,645.00            | 5,000.00            | 5,000.00            | 4,585.00            | 5,000.00              | 5,000.00            | 5,000.00            | 5,000.00            | 5,000.00            |                       | 0%             | 415.00                | 9%    |
| ADP   | 18,256.73           | 22,623.55           | 19,320.00           | 19,320.00           | 21,904.55           | 24,441.00             | 24,929.82           | 25,428.42           | 25,936.98           | 26,455.72           | 5,121.00              | 27%            | 2,536.45              | 12%   |
| Insurance   | 24,626.00           | 20,918.00           | 31,000.00           | 31,000.00           | 25,598.00           | 30,200.00             | 31,000.00           | 31,000.00           | 31,000.00           | 31,000.00           | (800.00)              | -3%            | 4,602.00              | 18%   |
| Consultants   | 28,416.08           | 88,656.82           | 39,600.00           | 39,600.00           | 28,675.05           | 34,500.00             | 35,190.00           | 35,893.80           | 36,611.68           | 37,343.91           | (5,100.00)            | -13%           | 5,824.95              | 20%   |
| Other - Campus  | 18,206.98           | 20,073.99           | 23,801.00           | 23,801.00           | 21,499.95           | 24,957.00             | 25,456.14           | 25,965.26           | 26,484.57           | 27,014.26           | 1,156.00              | 5%             | 3,457.05              | 16%   |
| Rent - Campus   | 42,108.25           | 42,108.00           | 42,111.00           | 42,111.00           | 42,108.00           | 42,111.00             | 42,111.00           | 42,111.00           | 42,111.00           | 42,111.00           |                       | 0%             | 3.00                  | 0%    |
| Board Appropriation   | 250.00              |                     | 3,000.00            | 3,000.00            |                     | 3,000.00              | 3,000.00            | 3,000.00            | 3,000.00            | 3,000.00            |                       | 0%             | 3,000.00              | 0%    |
| Business Services Expenses -Rental Expenses                           | 744,724.97          | 672,616.91          | 670,585.93          | 670,585.93          | 785,559.95          | 649,851.93            | 675,385.00          | 675,385.00          | 675,385.00          | 675,385.00          | (20,734.00)           | -3%            | (135,708.02)          | -17%  |
| <b>Total Management and General Operating Expenses</b>                | <b>3,710,811.09</b> | <b>3,956,631.46</b> | <b>4,091,034.33</b> | <b>4,091,034.33</b> | <b>4,246,722.26</b> | <b>3,463,574.01</b>   | <b>3,782,764.21</b> | <b>3,872,316.22</b> | <b>3,964,537.67</b> | <b>4,059,508.31</b> | <b>(627,460.32)</b>   |                | <b>(783,148.25)</b>   |       |
| <b>Non Operating Sources and Uses</b>                                 |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| <b>Plant Fund Allocation</b>  |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| University Support - Board Appropriations                             | (76,961.36)         | (66,000.04)         | (75,000.00)         | (75,000.00)         | (128,108.73)        | (150,000.00)          | (50,000.00)         | (50,000.00)         | (50,000.00)         | (50,000.00)         | (75,000.00)           | 100%           | (21,891.27)           | 17%   |
| Student Center (Projected Loss)                                       |                     |                     |                     |                     |                     | (178,275.37)          |                     |                     |                     |                     |                       |                |                       |       |
| Cost Allocation Expense - Campus                                      | (152,452.31)        | (150,000.00)        | (150,000.00)        | (150,000.00)        | (133,729.00)        | (150,000.00)          | (150,000.00)        | (150,000.00)        | (150,000.00)        | (150,000.00)        |                       | 0%             | (16,271.00)           | 12%   |
| Transfer - Holloway Project   | (120,503.42)        | 24,593.23           |                     |                     | (23,624.33)         |                       |                     |                     |                     |                     |                       |                | 23,624.33             | -100% |
| Plant Fund Allocation - Open 24 Refresh                               |                     | (88,720.00)         |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Miscellaneous Transfer - Fund Operating Reserve for FY 18-19          |                     |                     |                     |                     |                     |                       |                     |                     |                     |                     |                       |                |                       |       |
| Net Investment Income: Interest, Dividends, Realized/Unrealized Gains | 1,550,311.03        | 1,546,270.25        | 1,483,680.77        | 1,483,680.77        | 1,285,327.99        | 1,270,315.43          | 1,321,128.05        | 1,373,973.17        | 1,428,932.10        | 1,486,089.38        | (213,365.34)          | -14%           | (15,012.56)           | -1%   |
| Investment Fees   | (87,379.81)         | (93,741.86)         | (178,250.53)        | (178,250.53)        | (154,549.02)        | (158,000.00)          | (158,000.00)        | (158,000.00)        | (158,000.00)        | (158,000.00)        | 20,250.53             | -11%           | (3,450.98)            | 2%    |
| <b>Total Non-Operating Revenue (expense)</b>                          | <b>1,113,014.13</b> | <b>1,172,401.58</b> | <b>1,080,430.24</b> | <b>1,080,430.24</b> | <b>845,316.91</b>   | <b>634,040.06</b>     | <b>963,128.05</b>   | <b>1,015,973.17</b> | <b>1,070,932.10</b> | <b>1,128,089.38</b> | <b>(268,114.81)</b>   |                | <b>(33,001.48)</b>    |       |
| <b>Net Income( Loss )</b>   | <b>236,796.56</b>   | <b>436,624.25</b>   | <b>125,862.80</b>   | <b>125,862.80</b>   | <b>(888,003.85)</b> | <b>(1,977,608.68)</b> | <b>6,890.07</b>     | <b>14,708.87</b>    | <b>23,113.20</b>    | <b>32,138.22</b>    | <b>(1,925,196.11)</b> |                | <b>(911,329.46)</b>   |       |

## GRANTS AND CONTRACTS

in thousands

**FY2019-20 Actuals**

### Revenues

|                                     |               |             |
|-------------------------------------|---------------|-------------|
| Federal Grants & Contracts          | 21,061        | 71%         |
| State Grants & Contracts            | 3,469         | 12%         |
| Local Grants & Contracts            | 1,934         | 7%          |
| Non Governmental Grants & Contracts | 3,032         | 10%         |
| <b>Total Revenues</b>               | <b>29,497</b> | <b>100%</b> |

### Expenses

|                                   |                 |             |
|-----------------------------------|-----------------|-------------|
| Salary & Benefits                 |                 |             |
| Salary & Wages                    | 10,300          | 35%         |
| Benefits                          | 3,473           | 12%         |
|                                   | <b>13,773</b>   | <b>47%</b>  |
| Operating Expenses                |                 |             |
| Contractual Services              | 1,080           | 4%          |
| Honorarium                        | 275             | 1%          |
| Equipment                         | 482             | 2%          |
| IT Equipment & Supplies           | 92              | 0%          |
| Rental                            | 0               | 0%          |
| Stipends                          | 4,076           | 14%         |
| Subrecipient                      | 3,266           | 11%         |
| Supplies and Services             | 1,011           | 3%          |
| Travel                            | 341             | 1%          |
| Tuition & Fees                    | 708             | 2%          |
| Other Operating Expenses          | 84              | 0%          |
|                                   | <b>11,416</b>   | <b>39%</b>  |
| Facilities & Administrative Costs | <b>4,308</b>    | <b>15%</b>  |
| <b>Total Expenses</b>             | <b>\$29,496</b> | <b>100%</b> |

**Net Revenue (Expenses)**

**0**

**LOTTERY FUND**  
**FY2020-21 Budget**

in thousands

**Revenues**

|                       |                |  |
|-----------------------|----------------|--|
| CSU Allocation        | 2,344          |  |
| EAP Annual Allocation | 100            |  |
| <b>Total Revenues</b> | <u>\$2,444</u> |  |

**Expenses**

|                                    |                |      |
|------------------------------------|----------------|------|
| Outreach High School               | 99             | 4%   |
| Outreach-Community College         | 75             | 3%   |
| Community Access-Student Affairs   | 40             | 2%   |
| EOP Summer Bridge / Mentor Program | 58             | 2%   |
| SSS / Trio Program                 | 50             | 2%   |
| Future Scholars Program            | 80             | 3%   |
| <b>Enrollment Management Total</b> | <u>402</u>     | 16%  |
| Academic Affairs Admin             | 538            | 22%  |
| Col of Liberal and Creative Art    | 172            | 7%   |
| College of Business                | 50             | 2%   |
| College of Ethnic Studies          | 26             | 1%   |
| College of Science & Engineer      | 203            | 8%   |
| Graduate College of Education      | 67             | 3%   |
| Health and Social Sciences         | 52             | 2%   |
| Library                            | 168            | 7%   |
| Undrgrd Ed & Academic Planning     | 765            | 31%  |
| <b>Academic Affairs Total</b>      | <u>2,042</u>   | 84%  |
| <b>Total Expenses</b>              | <u>\$2,444</u> | 100% |

**Net Revenues (Expenses)** 0

**Prior Year fund Balance** \$1,554

SFCMP-Lottery Funds Cons- 2019 Actuals vs 2020  
Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |              | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|--------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent      |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |              |                                 |  |                                     |
| General Fund Allocation                            | 46                              | -7                              |  | 7                           | -100%        |                                 |  |                                     |
| Revenue From Interest.                             | 3                               |                                 |  |                             | 0%           |                                 |  |                                     |
| Rev From Investments.                              |                                 | 1                               |  | -1                          | -100%        |                                 |  |                                     |
| Other Financial Sources.<br>Revenue.               | 3                               | 9                               |  | -8                          | -100%        |                                 |  |                                     |
| Other Revenue                                      |                                 |                                 |  | -9                          | -100%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$49</b>                     | <b>\$2</b>                      | <b>\$</b>                                | <b>-\$2</b>                 | <b>-100%</b> |                                 |  |                                     |
| Instructional Faculty.                             | 3                               | 8                               |  | -8                          | -100%        |                                 |  |                                     |
| 601300-Support Staff Salary                        | 57                              | 53                              | 67                                       | 14                          | 26%          | 0.8                             | 1.0                                      | 0.2                                 |
| 601303-Student Assistant<br>Support Staff.         | 461                             | 507                             | 1,591                                    | 1,084                       | 214%         | 16.0                            |  | (16.0)                              |
|  | 518                             | 560                             | 1,658                                    | 1,098                       | 196%         | 16.8                            | 1.0                                      | (15.8)                              |
| <b>Salary &amp; Wages.</b>                         | <b>\$522</b>                    | <b>\$568</b>                    | <b>\$1,658</b>                           | <b>\$1,090</b>              | <b>192%</b>  | 16.8                            | 1.0                                      | (15.8)                              |
| Travel   | 46                              | 18                              | 10                                       | -8                          | -46%         |                                 |  |                                     |
| Contractual Services                               | 16                              | 14                              |  | -14                         | -100%        |                                 |  |                                     |
| It Costs   | 390                             | 741                             | 5  | -736                        | -99%         |                                 |  |                                     |
| Services From Other Fnds Agency                    | 49                              | 27                              | 10                                       | -17                         | -63%         |                                 |  |                                     |
| Equipment  | 466                             | 205                             |  | -205                        | -100%        |                                 |  |                                     |
| Misc Operating Expense.                            | 550                             | 430                             | 185                                      | -245                        | -57%         |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$1,517</b>                  | <b>\$1,435</b>                  | <b>\$210</b>                             | <b>-\$1,225</b>             | <b>-85%</b>  |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$1,517</b>                  | <b>\$1,435</b>                  | <b>\$210</b>                             | <b>-\$1,225</b>             | <b>-85%</b>  |                                 |  |                                     |
| All Expenses.                                      | 2,039                           | 2,003                           | 1,868                                    | -135                        | -7%          | 16.8                            | 1.0                                      | (15.8)                              |
| All Transfers In                                   | 4,540                           | 4,785                           | 4,338                                    | -447                        | -9%          |                                 |  |                                     |
| All Transfers Out                                  | 2,387                           | 2,406                           | 2,422                                    | 16                          | 1%           |                                 |  |                                     |
| Net Transfers                                      | 2,153                           | 2,379                           | 1,916                                    | -463                        | -19%         |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$163</b>                    | <b>\$378</b>                    | <b>\$48</b>                              | <b>-\$330</b>               | <b>-87%</b>  | <b>(16.8)</b>                   | <b>(1.0)</b>                             | <b>15.8</b>                         |
| Benefits.  | 44                              | 42                              | 48                                       | 6                           | 14%          |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 119                             | 336                             |  | -336                        | -100%        |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$119</b>                    | <b>\$336</b>                    | <b>\$</b>                                |                             |              |                                 |  |                                     |

# COST RECOVERY

## FY 2020-21 Budget

### SFCMP-Cost Recovery Cons- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |             |                                 |  |                                     |
| General Fund Allocation                            |                                 | -47                             |  | 47                          | -100%       |                                 |  |                                     |
| Other Financial Sources.                           | 616                             | 472                             | 469                                      | -4                          | -1%         |                                 |  |                                     |
| Revenue Adjustments.                               |                                 | -38                             |  | 38                          | -100%       |                                 |  |                                     |
| Revenue.   | 616                             | 435                             | 469                                      | 34                          | 8%          |                                 |  |                                     |
| Other Revenue                                      | 13,933                          | 14,942                          | 9,666                                    | -5,277                      | -35%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$14,549</b>                 | <b>\$15,330</b>                 | <b>\$10,134</b>                          | <b>-\$5,196</b>             | <b>-34%</b> |                                 |  |                                     |
| Instructional Faculty.                             |                                 |                                 | 244                                      | 244                         | 0%          |                                 | 2.5                                      | 2.5                                 |
| 601201-Mpp/Supervisory                             | 364                             | 318                             | 411                                      | 93                          | 29%         | 3.3                             | 4.0                                      | 0.7                                 |
| 601835-MPP Salaries-Lump Sum Vac                   | 24                              | 7                               |  |                             |             |                                 |  |                                     |
| Management & Supervisory                           | 388                             | 325                             | 411                                      | 86                          | 26%         | 3.3                             | 4.0                                      | 0.7                                 |
| 601300-Support Staff Salary                        | 4,351                           | 6,297                           | 6,584                                    | 287                         | 5%          | 119.5                           | 120.5                                    | 1.0                                 |
| 601301-Overtime                                    | 393                             | 588                             | 80                                       | -507                        | -86%        |                                 |  |                                     |
| 601302-Temporary Help                              | 594                             | 667                             |  | -667                        | -100%       | 13.9                            |  | (13.9)                              |
| 601303-Student Assistant                           | 85                              | 173                             |  | -173                        | -100%       | 5.8                             |  | (5.8)                               |
| 601821-Shift Differential                          | 22                              | 28                              | 43                                       | 15                          | 53%         |                                 |  |                                     |
| 601834-Staff Salaries -Lump Sum Vac                | 36                              | 75                              |  | -75                         | -100%       |                                 |  |                                     |
| Support Staff.                                     | 5,482                           | 7,828                           | 6,707                                    | -1,120                      | -14%        | 139.2                           | 120.5                                    | (18.7)                              |
| 601836-Holiday Pays                                | 58                              | 11                              |  | -11                         | -100%       |                                 |  |                                     |
| 601817-Industrial Disability Leave                 | 2                               | 7                               |  | -7                          | -100%       |                                 |  |                                     |
| Other Salary.                                      | 60                              | 18                              |  | -18                         | -100%       |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$5,929</b>                  | <b>\$8,171</b>                  | <b>\$7,362</b>                           | <b>-\$809</b>               | <b>-10%</b> | 142.5                           | 127.0                                    | (15.5)                              |
| Communications                                     |                                 |                                 | 3  | 3                           | 0%          |                                 |  |                                     |
| Travel   | 84                              | 89                              |  | -89                         | -100%       |                                 |  |                                     |
| Contractual Services                               | 561                             | 382                             | 554                                      | 172                         | 45%         |                                 |  |                                     |
| It Costs   | 44                              | 87                              | 52                                       | -36                         | -41%        |                                 |  |                                     |
| Services From Other Fnds Agency                    | 31                              | 65                              | 103                                      | 38                          | 58%         |                                 |  |                                     |
| Equipment  | 151                             | 168                             |  | -168                        | -100%       |                                 |  |                                     |
| Misc Operating Expense.                            | 2,797                           | 2,860                           | 1,751                                    | -1,109                      | -39%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$3,668</b>                  | <b>\$3,652</b>                  | <b>\$2,463</b>                           | <b>-\$1,189</b>             | <b>-33%</b> |                                 |  |                                     |
| Risk Pool  |                                 |                                 | 99                                       | 99                          | 0%          |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$3,668</b>                  | <b>\$3,652</b>                  | <b>\$2,562</b>                           | <b>-\$1,090</b>             | <b>-30%</b> |                                 |  |                                     |
| All Expenses.                                      | 9,597                           | 11,823                          | 9,924                                    | -1,899                      | -16%        | 142.5                           | 127.0                                    | (15.5)                              |
| All Transfers In                                   |                                 | 1,678                           | 2,653                                    | 975                         | 58%         |                                 |  |                                     |
| All Transfers Out                                  | 657                             | 312                             | 324                                      | 12                          | 4%          |                                 |  |                                     |
| Net Transfers                                      | -657                            | 1,366                           | 2,329                                    | 963                         | 70%         |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$4,295</b>                  | <b>\$4,873</b>                  | <b>\$2,539</b>                           | <b>-\$2,334</b>             | <b>-48%</b> | <b>(142.5)</b>                  | <b>(127.0)</b>                           | <b>15.5</b>                         |
| Benefits.  | 3,222                           | 4,608                           | 4,480                                    | -128                        | -3%         |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 1,073                           | 265                             | -1,940                                   | -2,205                      | -832%       |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$1,073</b>                  | <b>\$265</b>                    | <b>-\$1,940</b>                          |                             |             |                                 |  |                                     |

# RECOVERED INDIRECT COST(IDC)

## FY 2020-21 Budget

### SFCMP-FD\_IDC\_CONS- 2019 Actuals vs 2020 Working Budget and FTE

|  | Actual<br>FY 18-19<br>YearTotal | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change Actuals<br>Vs Budget |             | Actual<br>FY 19-20<br>YearTotal | Original Budget<br>FY 20-21<br>YearTotal | Change.<br>from Prior<br>Yr Amount. |
|--|---------------------------------|---------------------------------|--|-----------------------------|-------------|---------------------------------|--|-------------------------------------|
|  |                                 |                                 |  | Amount.                     | Percent     |                                 |  |                                     |
| <b>(In Thousands)</b>                              |                                 |                                 |  |                             |             |                                 |  |                                     |
| General Fund Allocation                            | -24                             | -64                             |  | 64                          | -100%       |                                 |  |                                     |
| Other Financial Sources.                           | 30                              | 2                               |  | -2                          | -100%       |                                 |  |                                     |
| Revenue Adjustments.                               | -1                              | 2                               |  | -2                          | -100%       |                                 |  |                                     |
| Revenue.   | 29                              | 3                               |  | -3                          | -100%       |                                 |  |                                     |
| Other Revenue                                      | 4,485                           | 4,340                           | 2,826                                    | -1,514                      | -35%        |                                 |  |                                     |
| <b>Total Revenue</b>                               | <b>\$4,491</b>                  | <b>\$4,280</b>                  | <b>\$2,826</b>                           | <b>-\$1,454</b>             | <b>-34%</b> |                                 |  |                                     |
| Instructional Faculty.                             | 72                              | 50                              |  | -50                         | -100%       | 0.5                             |  | (0.5)                               |
| 601300-Support Staff Salary                        | 770                             | 54                              | 54                                       |                             | 1%          | 0.9                             | 0.9                                      | (0.0)                               |
| 601301-Overtime                                    | 2                               |                                 |  |                             | -100%       |                                 |  |                                     |
| 601303-Student Assistant                           | 677                             | 286                             | 120                                      | -166                        | -58%        | 9.2                             |  | (9.2)                               |
| Support Staff.                                     | 1,456                           | 340                             | 174                                      | -166                        | -49%        | 10.1                            | 0.9                                      | (9.3)                               |
| 601836-Holiday Pays                                | 4                               |                                 |  |                             | 0%          |                                 |  |                                     |
| Other Salary.                                      | 4                               |                                 |  |                             | 0%          |                                 |  |                                     |
| <b>Salary &amp; Wages.</b>                         | <b>\$1,532</b>                  | <b>\$390</b>                    | <b>\$174</b>                             | <b>-\$216</b>               | <b>-55%</b> | 10.6                            | 0.9                                      | (9.7)                               |
| Communications                                     |                                 | 9                               |  | -9                          | -100%       |                                 |  |                                     |
| Travel   | 129                             | 131                             |  | -131                        | -100%       |                                 |  |                                     |
| Contractual Services                               | 110                             | 105                             |  | -105                        | -100%       |                                 |  |                                     |
| It Costs   | 75                              | 221                             |  | -221                        | -100%       |                                 |  |                                     |
| Services From Other Fnds Agency                    | 157                             | 215                             | 2,396                                    | 2,181                       | 1013%       |                                 |  |                                     |
| Equipment  | 84                              | 234                             |  | -234                        | -100%       |                                 |  |                                     |
| Misc Operating Expense.                            | 1,094                           | 1,551                           | 131                                      | -1,420                      | -92%        |                                 |  |                                     |
| <b>Operating Expenses</b>                          | <b>\$1,648</b>                  | <b>\$2,465</b>                  | <b>\$2,527</b>                           | <b>\$62</b>                 | <b>3%</b>   |                                 |  |                                     |
| <b>Total Operating Expenses.</b>                   | <b>\$1,648</b>                  | <b>\$2,465</b>                  | <b>\$2,527</b>                           | <b>\$62</b>                 | <b>3%</b>   |                                 |  |                                     |
| All Expenses.                                      | 3,180                           | 2,855                           | 2,701                                    | -154                        | -5%         | 10.6                            | 0.9                                      | (9.7)                               |
| All Transfers In                                   | 1,733                           | 89                              | 2,729                                    | 2,640                       | 2956%       |                                 |  |                                     |
| All Transfers Out                                  | 2,541                           | 1,375                           | 2,826                                    | 1,452                       | 106%        |                                 |  |                                     |
| Net Transfers                                      | -808                            | -1,285                          | -97                                      | 1,188                       | -92%        |                                 |  |                                     |
| <b>Operating Income (Loss) Excluding Benefits.</b> | <b>\$503</b>                    | <b>\$140</b>                    | <b>\$28</b>                              | <b>-\$112</b>               | <b>-80%</b> | <b>(10.6)</b>                   | <b>(0.9)</b>                             | <b>9.7</b>                          |
| Benefits.  | 426                             | 32                              | 28                                       | -4                          | -11%        |                                 |  |                                     |
| Operating Income (Loss).with cfw transfer out      | 77                              | 108                             |  | -108                        | -100%       |                                 |  |                                     |
| <b>Operating Net</b>                               | <b>\$77</b>                     | <b>\$108</b>                    | <b>\$</b>                                |                             |             |                                 |  |                                     |

# APPENDIX



## APPENDIX A: GLOSSARY OF TERMS

**Academic Year:** Refers to the period beginning with the Fall Semester and ending with the Spring Semester.

**Annualized Full Time Equivalency Students (FTES):** Fall FTES added to Spring FTES divided by two plus ½ Summer FTES. Equivalent to College Year FTES.

**Average Unit Load (AUL):** Refers to the average course load for students. While a Full-Time Equivalent student is considered any student with a 6.1 or greater unit load, a student's financial implications are taking 6.1 units versus 15 units is significant. The greater the AUL on campus, the more likely a student will be on track to graduate within CSU targeted graduation dates.

**Base Budget:** Permanent operating Budget given to a unit to continuously carry out the essential, ongoing SF State mission from one fiscal year to another.

**Benefits:** Commonly known as *staff* or *employee* benefits, i.e., Social Security (OASDI), retirement (PERS), health coverage, dental coverage, vision, etc. The benefits available to an individual depends upon the negotiated contract of each employee's collective bargaining unit.

**Capital Outlay:** The erection, construction, alteration, painting, repair, improvement of any structure, building, road, or other improvement of the grounds or facilities of any kind, including campus utility systems. Capital projects may be subdivided into a variety of categories based on the size of the project in dollars or the source of funds. Capital Outlay includes deferred maintenance and capital improvement projects as follows:

- Major Project: A project costing more than \$752,000.
- Minor Project: A Project costing less than or equal to \$752,000.

**Capital Improvement Project (CIMP):** An activity which improves or alters an existing space or creates new space. New construction of facilities, buildings, equipment, roads, sidewalks, sewer and water systems, utility infrastructure, and grounds are all capital expenditures, as distinguished from maintenance/repair.

**Deferred Maintenance (DM) Or Non-Recurring Maintenance/Repair (NRMR):** Work required to restore facilities, buildings, equipment, roads, sidewalks, sewer and water systems, utility infrastructure, and grounds to their original condition or to such condition that they can be effectively used for their intended purpose, ensuring ongoing operation of the campus. Typically, this work occurs in cycles greater than one year (and is not funded as part of the new space budget allocation).

**Debt service coverage ratio (DCSR):-** The debt service coverage ratio (DSCR), also known as "debt coverage ratio" (DCR), is the ratio of operating income available to debt servicing for interest, principal, and lease payments. It is a popular benchmark used to measure an entity's (person or corporation) ability to produce enough cash to cover its debt (including lease) payments. The higher this ratio is, the easier it is to obtain a loan.

**Executive Order (EO):** Official memo issued by the CSU Chancellor's Office to campus presidents outlining their authority to act on their campuses.

**Federal Work-Study:** Federal Funds are allocated to the campus to hire students with qualifying financial need. The Federal Work-Study Funds cover a percent of the student's salary; the hiring campus department then "matches" the Federal Funds with a smaller percent. Typically, it is a 70/30 or 75/25 split for matching funds.

**Financial Aid Programs:** Financial aid available from federal, state, and private funding sources helps students meet their educational costs. Some financial aid awards are based on financial need, academic achievement, and pre-determined attributes. Financial Aid awards at SF State may include the following: Ed.D Program - Education Leadership Grant, Graduate Business Professional Grant (GBPG), Graduate Equity Fellowship (GEF), Kuhlman Loan, Middle-Class Scholarship (MCS), State University Grant (SUG), Teacher Education Assistance for College and Higher Education (TEACH) Grant, and Tuition Fee Discount.

**Fiscal Year (FY):** For the State of California, and therefore the CSU and SF State, the fiscal year begins on July 1 and ends on June 30.

**Fund:** Per Executive Order 1000, a "fund" is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, all related liabilities, and residual equities or balances, and changes therein, which are segregated to carry on specific activities or attain particular objectives.

**Full time (1.0) employee (FTE):** The ratio of the total number of paid hours during a period (part-time, full time, contracted) by the number of working hours in that period Mondays through Fridays. The ratio units are FTE units or equivalent employees working full-time. One FTE is equal to one employee working full-time.

**Fulltime Equivalency Students (FTES):** A unit of measure equal to 15 semester or quarter units per term. FTES is reached by dividing the total semester or quarter hours by 15 for undergraduate students. Graduate students are 12 unit hours.

**Fund Balance:** The remaining funds available of revenues net of expenses.

**General Fund:** Also known as State Appropriation. Expenditure authority from the state based upon its collected and estimated collection of revenues. On an annual basis, a portion of the State of California General Fund revenues is identified by the governor for use by the CSU system. The Office of the Chancellor then redistributes CSU's appropriation funding to the 23 CSU

campuses along with an estimate of the student fee revenues each campus is expected to collect based upon their projected student enrollment.

**Headcount:** an inventory of staff, faculty, or students in a group taken by counting individuals.

**Incremental Budgeting:** A budget prepared using a previous period's budget or actual performance based on incremental amounts added for the new budget period.

**Labor Cost Distribution:** An Oracle/PeopleSoft process distributes payroll expenditures made in the Human Resources system to designated funding sources in the Finance system. Reports can then be generated that provide employee compensation data, including the chart field string where this data is posted in PeopleSoft Finance as expenses.

**Lottery Fund:** A portion of the California State Lottery proceeds is directed to the CSU and distributed by the Chancellor's Office to campuses.

**Major Capital Outlay:** Construction project where the estimated total project cost for all phases, including design and construction, is over \$656,000. State site acquisition projects, regardless of cost, are funded in major capital outlay.

**Minor Capital Outlay:** Construction project where the estimated total project cost is below \$656,000 for all phases, including design and construction.

**Non-resident Fee:** Fee paid by domestic and international non-resident students. The fee is assessed on a per-unit basis.

**One-Time Funding:** Funds allocated on a one-time basis, often for a designated project or use. Funds may be administered in subsequent fiscal years, but the funds are not intended to become a permanent addition to the recipient's base budget.

**Operating Fund:** Consists of the State Appropriation, as allocated from the Chancellor's Office, University Fees, and other student fees.

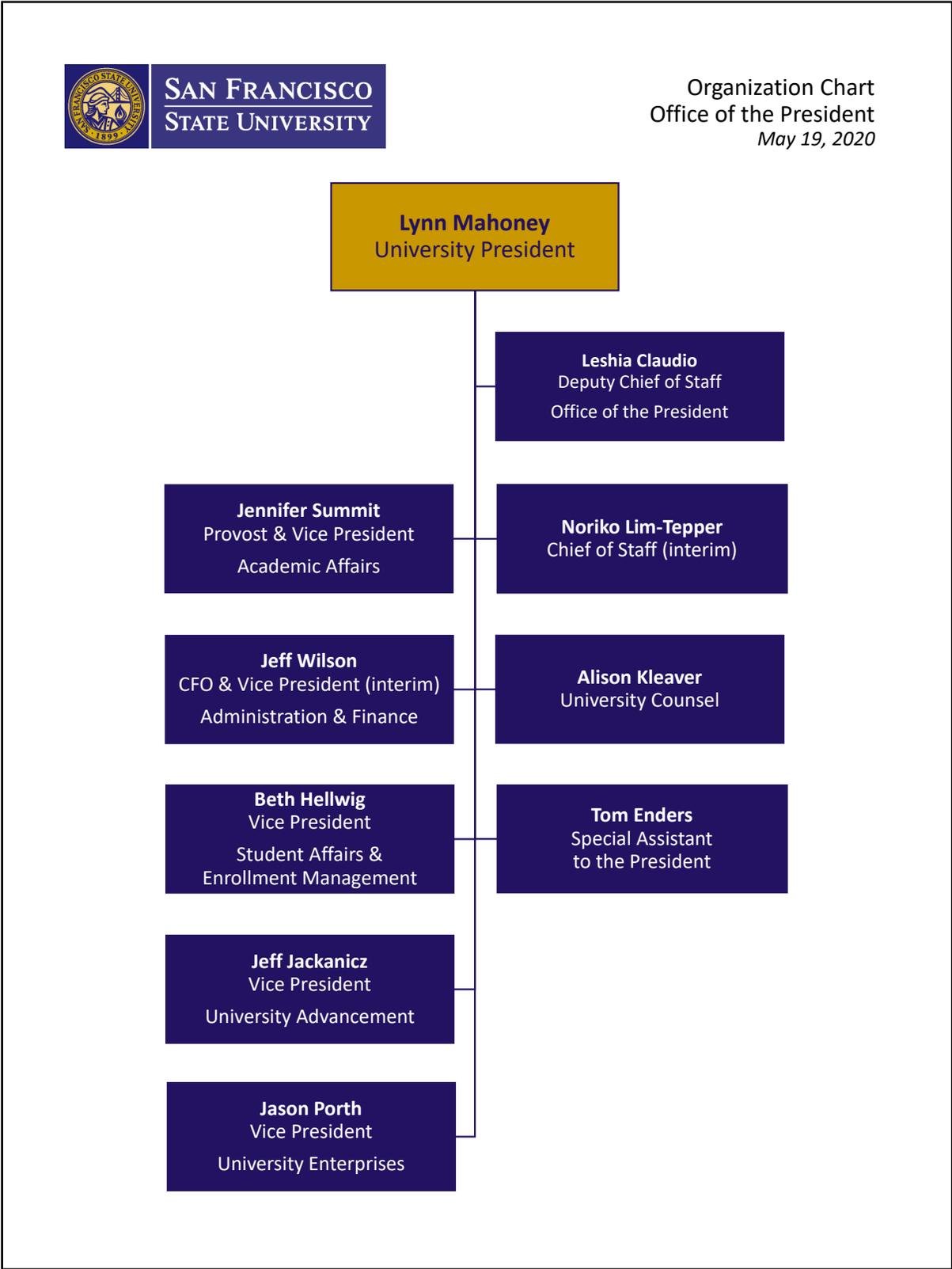
**Revenue Funds:** Self-supporting funds generate their revenue independent of the state's appropriation to the campus. These funds operate under the direct supervision of the campus Vice Presidents. Examples are Student Health Services, Continuing Education, University Housing, and Parking operations.

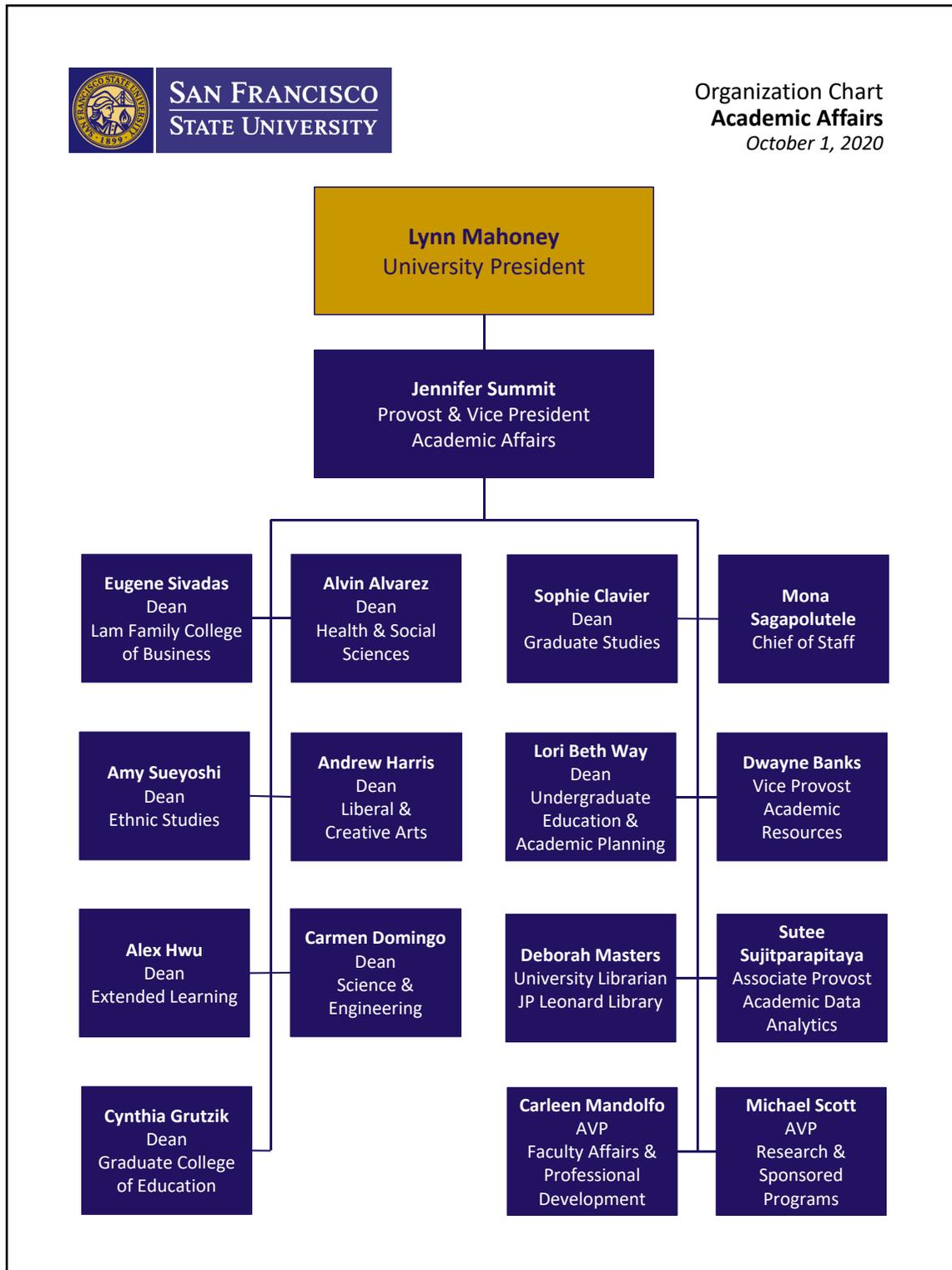
**Shortfall:** When a historic funding level is identified as insufficient to cover projected expenditures.

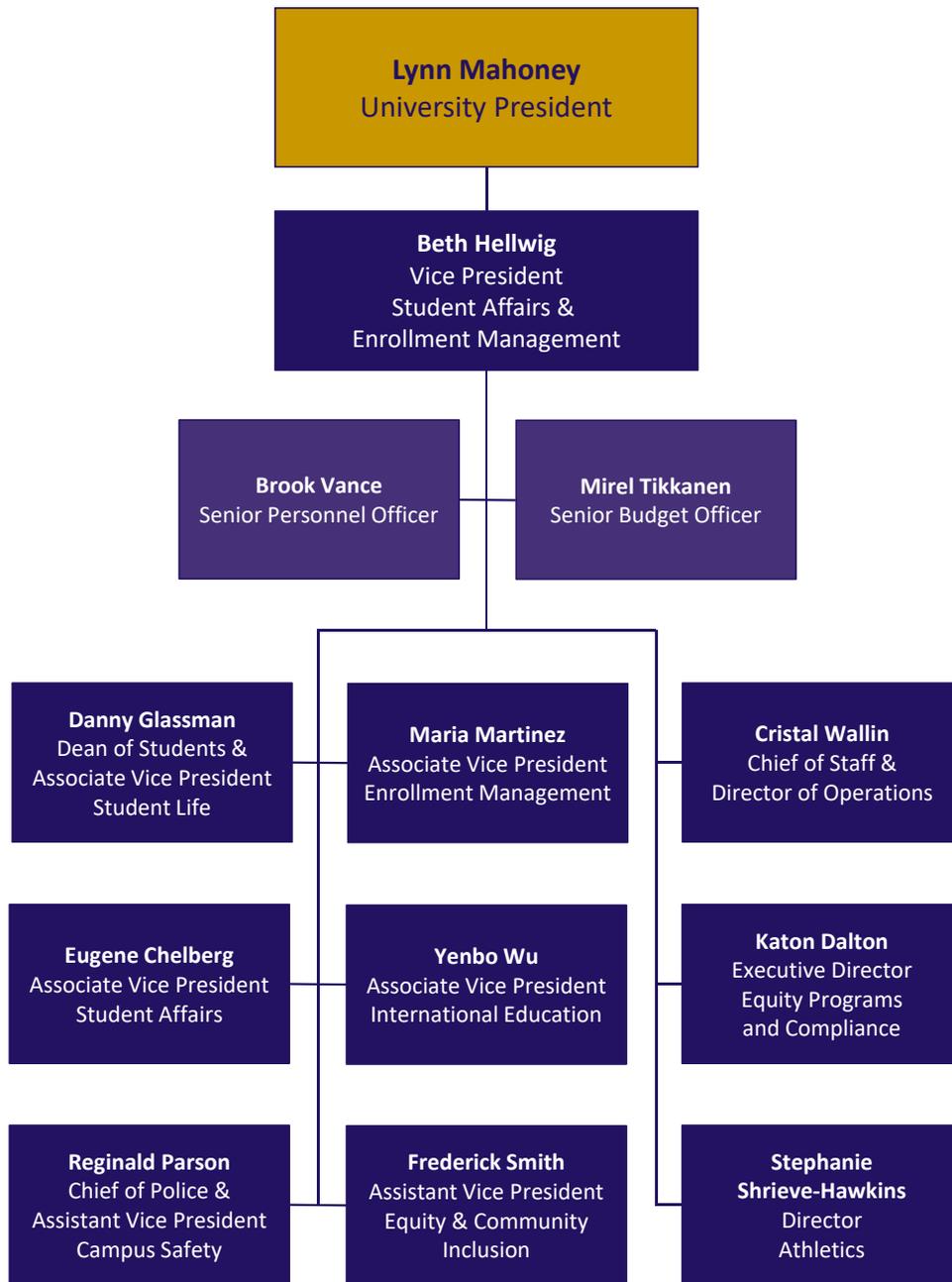
**State University Grant (SUG):** A grant program that provides need-based awards to cover a portion of the tuition fee for eligible undergraduate and graduate California residents who have an expected family contribution of \$5,000 or less.

**University-Wide:** Resources essential to the campus's operation and independent from any particular division's core activities such as benefits, utilities, risk pool, etc.

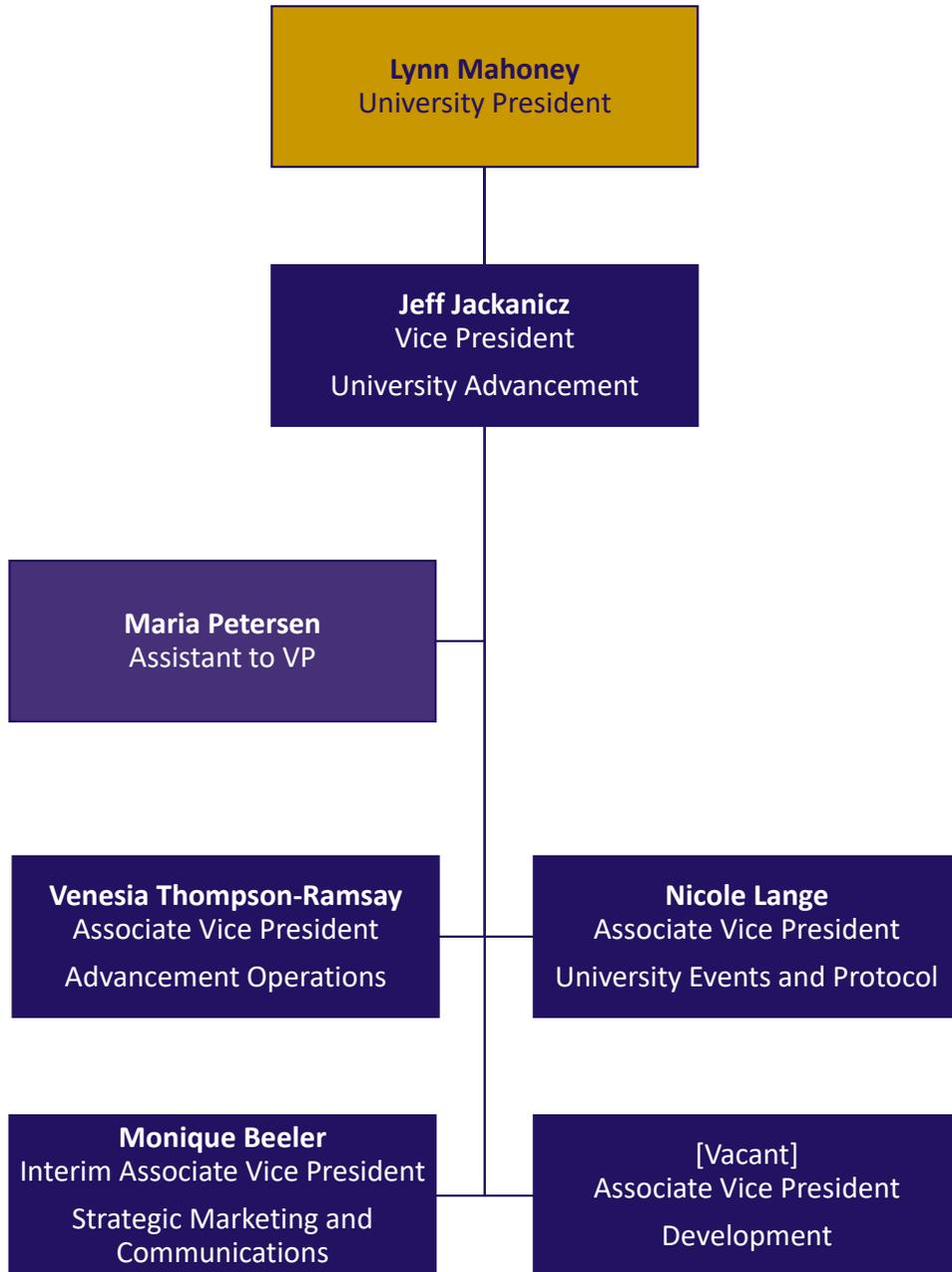
APPENDIX B: ORGANIZATIONAL CHARTS

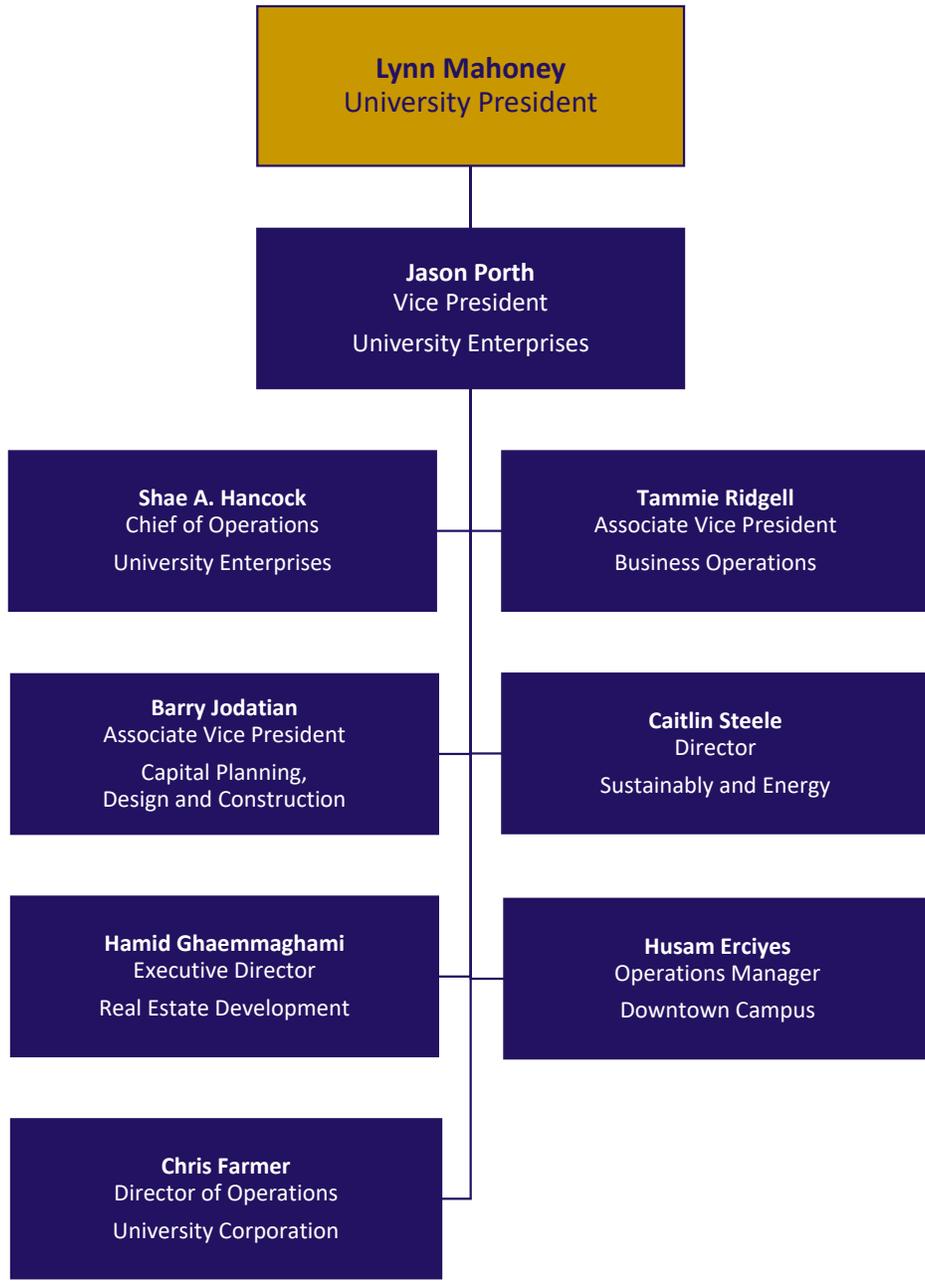












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