San Francisco State University
Opening Faculty Meeting

August 22, 2011
State Budget FY 2011/12

- Governor’s Budget addresses $27.2 Billion Gap
  - $15.0 Billion Expenditure Reductions
  - $ 5.6 Billion Realigning Services to Local Governments
  - $ 6.6 Billion Improvement in State Revenue Outlook
# CSU Budget Impact (in millions)

## Reductions
- **$650.0M** Reduction ($500M adopted in May, $150M adopted in June 30th Final Budget)

## Solutions
- **$291.3M** Tuition Fee Increase 10% & 12%, net financial aid
- **$358.7M** Unallocated Permanent Reduction

\[\text{Total} = \text{Reductions} + \text{Solutions} \]

\[\text{Total} = 650.0 + 291.3 + 358.7 = 650.0 \text{M} \]

## Additional Unfunded Mandatory Costs
- **$50.0M** (Health, Dental, Energy, Space)
Governor’s Budget for CSU

- Funding decrease from $2.79 to $2.14 Billion
- Enrollment target 331,716 FTES

2011-12 State Appropriations equal 1998-99 levels, but Enrollment has increased by 58,000 FTES
Tuition fee increases used to offset the decline in State Support
Budget Trigger

- Further State Support Reduction
  - Trigger - if revenues fall short by more than 1 Billion, CSU will take an additional $100 million cut in January 2012
  - SF State estimated share: $7.2M
### SF State General Fund
### 2010/11 to 2011/12
### (in millions)

<table>
<thead>
<tr>
<th></th>
<th>FTES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2010/11 Initial GF Allocation</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Enrollment Funding to 22,044 FTES</td>
<td>1,165</td>
<td>8.5</td>
</tr>
<tr>
<td>Operating Support Restoration</td>
<td></td>
<td>9.4</td>
</tr>
<tr>
<td><strong>----------</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>2010/11 Final GF Allocation (w/Federal Funds)</strong></td>
<td>22,044</td>
<td>$143.8</td>
</tr>
</tbody>
</table>

**2011/12 General Fund Base Adjustments:**
- Retirement Adjustment: 3.1
- Restoration of one-time $106M Federal Stimulus Funds via Enrollment Funding to 22,800 FTES: 756

**2011/12 General Fund Base (after adjustments):** 22,800 $152.4

**Governor's $650M Budget Reduction:**
- Tuition Fee Increases (Full-Year Spring, 10%+12%), net of Fin Aid: (22.8)
- Permanent Reduction: (17.8)

**2011/12 Final General Fund Base** 22,800 $111.8
SF State Budget Impact
2011/12
(in millions)

General Fund Reductions:

  Tuition Fee Increases General Fund Offset (Full-Year Spring, 10%+12%), net financial aid (22.8)
  Permanent Reduction (17.8)

Additional Operating Impact:

  Unfunded Mandatory Costs (Health, Dental, Energy, Space) (3.2)
  Reduced Interest Earned on Tuition Revenue (1.7)

Structural Deficit:

  Non-General Fund Summer 2011 (5.0)
  One-time 2010/11 Solutions (7.7)

Total Budget Impact $ (58.2)
SF State Budget Solutions
2011/12
(in millions)

Budget Impact                        $ (58.2)

Solutions:

- Tuition Fee Increases General Fund Offset
  (Full-Year Spring, 10% + 12%), net Financial Aid   22.8

- 2010/11 Enrollment Funding from 20,879 to 22,044 FTES 8.5

- 2010/11 Operating Support Restoration            9.4

- 2011/12 Additional Enrollment Funding to 22,800 FTES 5.5

- Summer 2011 Self-Support                         5.0

- One-time Carry forward                           7.0

Total Budget Solutions                    $ 58.2
SF State

2011/12 Operating Budget
## SF State
### 2011/12 Projected Revenues
*(in millions)*

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund Allocation</td>
<td>$111.8</td>
</tr>
<tr>
<td>Tuition Fees</td>
<td>$149.1</td>
</tr>
<tr>
<td>Nonresident Tuition</td>
<td>$15.8</td>
</tr>
<tr>
<td>Application Fee</td>
<td>$1.7</td>
</tr>
<tr>
<td>CEL Summer &amp; AY Support ($5.0M &amp; $1.8M)</td>
<td>$6.8</td>
</tr>
<tr>
<td>Student Health (pass-through)</td>
<td>$6.1</td>
</tr>
<tr>
<td>Reimburse Released Time</td>
<td>$3.3</td>
</tr>
<tr>
<td>Federal Work-study and NDI, IDL Reimbursements</td>
<td>$1.8</td>
</tr>
<tr>
<td>Other Fees &amp; Sources</td>
<td>$3.9</td>
</tr>
<tr>
<td>One-time Carry forward</td>
<td>$7.0</td>
</tr>
</tbody>
</table>

**2011/12 Projected Revenues**  
$307.3
SF State
2011/12 Projected Revenues

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Resident Tuition</td>
<td>$15,800,000</td>
<td>5.1%</td>
</tr>
<tr>
<td>Tuition Fee</td>
<td>$149,100,000</td>
<td>48.5%</td>
</tr>
<tr>
<td>Student Health</td>
<td>$6,096,200</td>
<td>2.0%</td>
</tr>
<tr>
<td>Application Fee</td>
<td>$1,650,000</td>
<td>0.5%</td>
</tr>
<tr>
<td>Other Fees and Sources</td>
<td>$3,938,715</td>
<td>1.3%</td>
</tr>
<tr>
<td>Federal Workstudy and NDI, IDL</td>
<td>$1,839,645</td>
<td>0.6%</td>
</tr>
<tr>
<td>One time Carry Forward</td>
<td>$6,999,589</td>
<td>2.3%</td>
</tr>
<tr>
<td>Reimbursed Release Time</td>
<td>$3,278,350</td>
<td>1.1%</td>
</tr>
<tr>
<td>General Fund Support</td>
<td>$111,787,439</td>
<td>36.4%</td>
</tr>
<tr>
<td>Total</td>
<td>$307,272,481</td>
<td></td>
</tr>
</tbody>
</table>

Total: $307,272,481
SF State
2011/12 Operating Budget
Salaries and Benefits

- **Academic Affairs**
  - $166,543,225
  - 73.4%
- **Executive**
  - $1,415,553
  - 0.6%
- **University Advancement**
  - $5,562,334
  - 2.5%
- **Student Affairs**
  - $17,333,207
  - 7.6%
- **Administration & Finance**
  - $36,018,351
  - 15.9%

Total: $226,872,670
SF State
2011/12 Operating Budget
Salaries, Benefits and Operating Expenditures *

*Excludes Mandatory Expenditures

**Total: $237,539,204**
SF State
2011/12 Operating Budget
Mandatory Expenditures

Insurance Premiums
$5,423,090
7.8%

Contractual Services
$1,798,711
2.6%

IT and Telephone Maintenance
$554,030
0.8%

Utilities
$5,736,391
8.2%

Other
$393,882
0.6%

Deferred Maintenance
$2,277,650
3.3%

Student Health
$6,096,200
8.7%

Financial Aid
$47,453,323
68.0%

Total Mandatory Expenditures: $69,733,277
SF State
2011/12 Operating Budget

Total University Budget: $307,272,481

Academic Affairs
$172,617,336
56.2%

Administration & Finance
$53,493,375
17.4%

Student Affairs
$71,453,931
23.3%

Executive
$3,274,450
1.1%

University Advancement
$6,433,389
2.1%
SF State
2011/12 Operating Budget
by Expenditure Category

- **Salaries**: $158,786,452 (51.7%)
- **Benefits**: $68,086,219 (22.2%)
- **Other Mandatory ***: $947,913 (0.3%)
- **Deferred Maintenance**: $2,277,650 (0.7%)
- **Insurance Premiums**: $5,423,090 (1.8%)
- **Utilities**: $5,736,391 (1.9%)
- **Financial Aid**: $47,453,323 (15.4%)
- **Operating Expenses**: $10,666,532 (3.5%)
- **Contractual Services**: $1,798,711 (0.6%)
- **Student Health**: $6,096,200 (2.0%)

Total University Budget: $307,272,481

*Other Mandatory = ($554K IT & Telephone Software Maintenance, $227K Hazardous Waste and Other Misc.)